



MINUTES

ORDINARY MEETING OF COUNCIL

Tuesday, 27 May 2014

Held at the
Geelong Greyhound Racing Club
Princes Freeway, Corio
commencing at 7.00p.m.

COUNCIL:

Cr. D. Lyons
Mayor

(G21 Geelong Regional Alliance, Finance, Governance, Regional Cities)

Cr. T. Ansett (*Windermere*)

(Heritage, Rural Communities)

Cr. L. Ellis (*Coryule*)

(Coastal Communities, Infrastructure, Parks and Gardens)

Cr. J. Farrell (*Beangala*)

(Community Safety, Youth, Women in Community Life)

Cr. K. Fisher (*Corio*)

(Community Development, Aboriginal Affairs)

Cr. B. Harwood (*Kardinia*)

(Enterprise Geelong, Primary Industries)

Cr. M. Heagney (*Brownbill*)

(Central Geelong, Planning)

Cr. J. Irvine (*Austin*)

(Sport and Recreation)

Cr. E. Kontelj (*Cowie*)

(Aboriginal Affairs, Multicultural Affairs, Finance)

Cr. Dr. S. Kontelj (*Kildare*)

(Finance)

Cr. R. Macdonald (*Cheetham*)

(Major Projects, Knowledge Economy & Education)

Cr. R. Nelson (*Deakin*)

(Major Events, Tourism)

Cr. A. Richards (*Buckley*)

(Environment & Sustainability, Transport, Arts & Culture)

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**MINUTES OF THE ORDINARY MEETING
OF THE GREATER GEELONG CITY COUNCIL
HELD AT THE GEELONG GREYHOUND RACING CLUB
PRINCES FREEWAY, CORIO
TUESDAY, 27 MAY 2014
COMMENCING AT 7.00 P.M.**

PRESENT: Cr D Lyons (Mayor), Crs T Ansett, L Ellis, J Farrell, K Fisher, B Harwood, M Heagney, J Irvine, E Kontelj, S Kontelj, R Macdonald, R Nelson, A Richards

Also present: D Frost (Acting Chief Executive Officer), M Kelly (Acting General Manager Corporate Services), P Bettess (General Manager Planning and Tourism), G Van Driel (General Manager City Services), J McMahon (General Manager Community Services), P Jane (Acting General Manager Projects, Recreation and Central Geelong), J Brown (Manager Administration and Governance), P Jamieson (Manager Community Development), K Krastins (Community Development Planner), J Wager (Co-ordinator Community Development), J Merlo (Senior Media Officer), A Paterson (EO – Mayor)

OPENING: The Mayor declared the meeting open at 7.00pm

ACKNOWLEDGEMENTS:

Council acknowledges Wadawurrung Traditional Owners of this land and all Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community today.

APOLOGIES: Nil.

CONFIRMATION OF MINUTES:

Cr Ansett moved, Cr Harwood seconded -

That the Minutes of the Ordinary Meeting held on 13 May 2014 be confirmed and signed.

Carried.

DECLARATIONS OF CONFLICTS OF INTEREST: Nil.

QUESTION TIME:

Question Time is an opportunity for questions to be addressed to Council and while the minutes record the general content, they do not purport to be a transcript of what was said by individuals. Likewise Councillor or Officer verbal responses are in summary form only. Views expressed may not be the views of Council.

Council's practice is to provide a separate document on its website setting out questions and responses including any more detailed written responses which may be provided subsequent to the meeting.

Maria French asked the following in relation to Accensi Pesticide Plant:

- 1) I live in Canterbury Road East, Lara, within 2km of the Council approved Accensi pesticide plant. The EPA have noted that the recommended separation distance for industrial air emissions is not met. Why wasn't I and the other residents notified and given a chance to object?
- 2) Given that each site is unique, why hasn't any major incident modelling been done for the Lara site, and why haven't environmental and health impact and risk assessment reports been made public?
- 3) Accensi intend to store hazardous chemicals in bunded areas but how do they propose to safely and permanently dispose of extremely toxic by-products and waste materials such as Dioxin; incineration is out of the question given that families live 200 metres away and the plant is adjacent to a water catchment basin?

Peter Bettess responded Accensi will be located within an industrial 2 zone which allows for this kind of use.

Worksafe has advised Council that health and safety risks from potential major incidents will not impact the local community.

Both WorkSafe and the EPA will monitor the safe handling of chemicals on the site.

Ross and Cath Johnson directed their questions to Cr Heagney in relation to Armstrong Creek Town Centre:

- 1) When speaking to your motion to adopt the Council officer's recommendation for Item 5, did you state that the Cardno Costing to construct the intersection of Boundary Road and Connector A in the ACTC at \$3,832,832 was incorrect?

Cr Heagney responded, "yes, I did say it was incorrect".

- 2) When speaking to your motion to adopt the Council officer's recommendation for Item 5, did you advise Council that you have spoken to a senior manager of VicRoads who advised you that the correct costing to construct the intersection of Boundary Road and Connector A in the ACTC was between \$1,000,000 and \$2,000,000?

Cr Heagney responded she had been advised by Council staff that the costs would be between \$1 and \$2ml and in discussions with VicRoads they concurred with that estimate.

- 3) When speaking to your motion to adopt the Council officers recommendation for Item 5, did you advise Councillors that the Council had a policy on the construction of subdivision road and the recommendations of the Council officers were in accordance with that policy?
 - a) If so, what is the name of that policy?
 - b) When did the Council adopt it as policy?
 - c) When was it last reviewed?
 - d) Is this policy incorporate in the Greater Geelong Planning Scheme?
 - e) Is this policy available to the general public?
 - f) Has it been publicly exhibited?

Cr Heagney responded, yes, I inadvertently used the word policy in lieu of reference to the principles that Council applies in assessing DCP's.

Lorel Robinson addressed Council as follows regarding the Kevin Hoffman Walk:

As Windermere Ward funding of \$600,000 is no longer, I seek from you (on behalf of all interested parties under our current rolling "live" MOU, an assurance of continued support for this amazing walk – by way of either:

- a) Some Geelong Botanical Gardens staffing on-site support (for plantings, maintenance, etc);
- b) Some City Services ground crew staff on-site support (via Northern Sector under Renee) for tree prunings, green waste removals, etc., or
- c) Some recurrent funding (under a proposed Plan of Management and Future Funding) for on-site costs, i.e. plants and equipment via to the Friends of Kevin Hoffman Walk Inc.

Paul Jane responded that Council would welcome a conversation in relation to Kevin Hoffman Walk and would set up a meeting to discuss.

Cr Ansett thanked Ms Robinson for the works undertaken in relation to Kevin Hoffman Walk.

Lionel McWilliam asked the following on behalf of Barry White, President Lara Care Group:

The Lara Care Group has circulated a letter to all Councillors which raises questions regarding a permanent 200 metre buffer around Serendip Sanctuary and management of domestic animals in the proposed new estate. These issues were central to community acceptance of the planning application for the Caddys Road development proposed near Serendip. It should be noted that all parties, including the Minister for Planning, Council, the developers and of course, the community, have highlighted and accepted the need for a buffer to Serendip given its environmental significance and sensitivity. The Minister has also recommended a ban on cats in the new estate.

We have been advised that the Minister has now approved this development and recommendations regarding the buffer and domestic animal management will become Council responsibilities.

Could Council now respond to the letter on these matters dated 19 May sent to all Councillors and how it proposes to implement and enforce these requirements?

The Mayor responded the questions would be responded to in writing.

Frank Chalifour asked questions re Planning Permit 1185/2013 Lara Central Estates at Caddy's Road:

The Planning Minister has required a signed section 173 agreement banning the keeping of cats from all home buyers in the estate. The Minister has recommended Council pass a local domestic animal law for the area to protect Serendip Sanctuary. Both dogs and cats pose a critical danger to the State Sanctuary's captive breeding programs and endangered species.

- 1) How will Council be enforcing the cat ban in this estate?
- 2) Is Council willing to adopt a cat impound and forfeiture process with stiff owner fines for violating the ban?
- 3) Directed to all Councillors and specifically Crs Heagney and Ansett: Will you support adding the Serendip and the You Yang precinct to the 2014 Bellarine Peninsula Localised Planning Statement?

The Mayor responded the questions would be taken on notice for a written response.

Mary Wallace asked:

Keith Fagg resigned as Mayor of the City of Greater Geelong on Friday 16 August 2013. At the Council Meeting of 13 August 2013, at which Mayor Fagg was absent, why did Cr Andy Richards move an extension of leave for Mayor Fagg from 5 August to 16 August inclusive, when leave for Mayor Fagg had already been granted at the previous Council Meeting from 3 August to 9 August inclusive and, on Sunday 11 August, that is the second day after his leave ended, Mayor Fagg had attended in his mayoral role the Welcome to Geelong for Asylum Seekers and Refugees lunch at Geelong Trades Hall? At the 13 August 2013 Council Meeting, shouldn't Cr Andy Richards have moved an additional period of leave for Mayor Fagg, beginning on 12 or 13 August till 16 August?

Council concurs with Mrs Wallace's observation.

Gary Gillett advised he owns a parcel of 100 acres of land at 240 Forest Road South, with boundaries fronting Forest Road to the east and the unmade continuation of Broderick Road to the west. My corner boundary is diagonally about 50 metres from the proposed ACCENSI production site.

Not too long ago all the land around me was all farming land. Gradually Council has rezoned the land to industrial. Then a few years ago they decided that we were to be a buffer zone between the industrial land and the township of Lara.

- 1) I want to know why I cannot subdivide my property into 10 acre lifestyle blocks?
- 2) The ACCENSI plant will produce the highly toxic chemical paraquat that is a non specific herbicide which kills all plant life on contact. It can also enter the human body through inhalation, skin contact, mucus membranes and orally. There will be cattle grazing only 50 metres away from this plant.

Is this the same chemical plant that was originally going to be built in North Geelong?

Peter Bettess took the questions on notice for a written response.

Justin Teague addressed Council as follows:

In view the current Member for Bellarine telling us she had asked Cr Farrell that "If \$1.5ml was contributed toward the development of the Shell Road Reserve, would that stop the sale of the netball courts?", and that this was responded with, "it doesn't matter if the money is given because no matter what, the netball courts are going to be sold" (making reference to the courts opposite Memorial Reserve). Cr Farrell, do you confirm or deny these statements?

Cr Farrell responded she denied such a statement.

Cr Farrell added she had tried on several occasions to make contact with Justin which were unsuccessful on the contact number provided. An email was then provided on the 19 May responding to several submitted questions in relation to the sale of the Draper Street land. Cr Farrell also invited Justin to make contact on her mobile number provided to discuss further.

A written response will be forwarded to the additional questions submitted prior to the meeting.

Colin Wallace asked:

- 1) Mr Mayor, do you realise that, when I said previously I believed you needed to have Alister Paterson helping you for much longer than the three months of his original contract, it was on the basis of him not being an employee of the City of Greater Geelong who would report ultimately or directly to the CEO?

The Mayor responded, "No".

- 2) Mr Mayor, do you realise that, prior to the meeting my wife and I had with you and Alister Paterson on 3 March, I had a spark of hope that Mr Paterson would give you advice on the governance that was independent from the officers and councillors put in your way and that this hope was extinguished in the meeting, despite the fact Mr Paterson was yet to be an employee reporting to the CEO?

The Mayor responded, "No"

- 3) Mr Mayor, do you expect the CEO to take responsibility for the actions of the staff?

The Mayor responded, "yes, indeed I do".

Ben Connoley asked that given the eastern end of McKillop Street, from Ormond Road through to Boundary Road is classified as a category 4 neighbourhood road, and is a Council controlled street. And also given that there has been an increase in heavy vehicles using this part of McKillop Street due to the current truck trial in the CBD.

In consideration of many concerned residents, would Council consider placing relevant signage and/or barriers at the intersections of McKillop and Boundary Roads, and McKillop and Ormond Roads to enforce its category 4 neighbourhood road rating for local traffic only?

Gary Van Driel responded that the truck trials are nearing conclusion and dates are being set up for public submissions. The trial is running for a six month period from 3 March 2014 with Council reviewing progress of the trial in July 2014.

Frank Kennedy asked, In order to seek an answer to the ongoing East/West Traffic issue, would it please be possible for Council to establish a working party of all stakeholders to have heavy vehicles use Boundary Road as the preferred route?

The Mayor took the question on notice for a written response.

Michael Garvey asked, as a resident of McKillop Street, I received advice from local member, Mr Ian Tresize MP that Council will review the current heavy vehicle restrictions in Central Geelong in July.

Can Council advise us at this time how that review will be conducted and how will it be judged to be successful and will any judgement be made of the negative effect of the trial on ratepayers in McKillop and Rylie Streets?

Gary Van Driel took the question on notice for a written response.

John Goodwin addressed Council as follows:

- 1) New Max Prison
Has this new facility been approved?
- 2) Fertilizer Plant
Why after all the protest has the estate been approved?
- 3) Caddy's
Vicinity of the fertilizer plant to Herds and people?
- 4) Olives
Modern Olive Processing Plant within close proximity of location?

The questions were taken on notice for a written response.

Daniel Cowdell asked his questions in relation to the issue of funding for Sustainability and the Environment in the City of Greater Geelong Proposed Budget 2014-2015:

Given the concerns for funding of FPG, the PBN, and the EMS, and the clear priorities of the City Plan, how will Councillors demonstrate commitment to sustainability and the environment? How will you achieve the objectives of the City Plan with the budget that has been proposed?

The Mayor responded the question would be responded to in writing and added that Council will review budget submissions on 13 June.

PETITIONS:

Rob Leonard - Spokesperson for RAG (Residents Action Group), presented the Mayor with a petition regarding a proposed chemical processing plant on a site not far from their dwellings.

1. DRAFT KARREENGA ABORIGINAL ACTION PLAN 2014–2017

Portfolio:	Aboriginal Affairs – Cr E Kontelj and Cr K Fisher
Source	Community Services / Community Development
General Manager:	Jenny McMahon
Index Reference	Australian Aboriginal & Indigenous Matters

Purpose

The purpose of this report is to present the draft Karreenga Aboriginal Action Plan 2014–2017 (Appendix 1) and Statement of Intent (Appendix 2), with a view to Council formally adopting the draft Action Plan and signing the Statement of Intent.

Summary

- Council has actively engaged with the Geelong Aboriginal community for the past five years identifying key issues, aspirations and actions that Council can undertake, or for which it can advocate on behalf of the community. The priorities and actions are identified in the draft Karreenga Aboriginal Action Plan (Karreenga meaning 'to grow').
- The draft Karreenga Aboriginal Action Plan 2014–2017 builds on other Council actions including the Aboriginal Cultural Heritage Management and Protection Development Planning Protocol adopted by Council in 2000, and the Indigenous Statement of Recognition and Commitment adopted by Council in 2009. The City also signed the Statement of Occasion for the flag raising event at City Hall in December 2013. The draft Karreenga Aboriginal Action Plan 2014–2017 is the first action plan that Council has prepared with the Aboriginal community.
- Community consultations have occurred with key stakeholder groups including Wathaurong Aboriginal Co-operative, Wathaurong Aboriginal Corporation, Narana Creations, Geelong One Fire Reconciliation Group and the wider Aboriginal community.
- The 2011 ABS census data indicates an Aboriginal population of 1,787 in the Geelong region.
- The draft Action Plan has been developed around five key themes including cultural recognition and respect, employment and economic development, family and community support, Aboriginal cultural heritage, and arts and social enterprise. Within each area are listed key actions. The draft Action Plan is based on priorities and aspirations identified in the consultation process.
- The draft Action Plan includes a Statement of Intent that demonstrates the intention of Council to work in partnership with Aboriginal people and addresses key goals of the Action Plan. This Statement is proposed to be signed by Council, Wathaurong Aboriginal Corporation and Wathaurong Aboriginal Co-operative.
- Over the past 12 months Council has undertaken a range of initiatives with the Aboriginal Community including:
 - Aboriginal flag raising event to mark the permanent flying of the Aboriginal flag at City Hall
 - Aboriginal heritage workshop with staff and Wathaurong Aboriginal Corporation
 - Land discussion with VicRoads and Wathaurong Aboriginal Co-operative regarding Morgan Street, North Geelong

- Rosewall Kindergarten operating under a lease at Wathaurong Aboriginal Co-operative
- Involvement in the M~M2014 - Geelong's 24hr Extreme Arts Walk, including Elders ceremony at the You Yangs
- Discussions held regarding Aboriginal Elders performing Welcome to Country and Acknowledgment to Country
- Discussion held on the Welcome to Geelong entrance signage 'Welcome to Geelong, Wadawurrung Country'.
- The draft Action Plan builds on advancing a positive relationship between Aboriginal and non-Aboriginal people, demonstrating respect for Aboriginal cultural heritage, and ensuring equality of opportunity and access in all dealings with Council.
- Over the life of the draft Action Plan, It is recommended that an annual progress report be presented to Council advising on outcomes achieved.

Cr E Kontelj moved, Cr Fisher seconded -

That Council:

- 1) adopts the draft Karreenga Aboriginal Action Plan 2014–2017 (Appendix 1);**
- 2) sign the Karreenga Aboriginal Action Plan Statement of Intent (Appendix 2);**
- 3) receives a report annually advising on outcomes achieved.**

Carried Unanimously.

Cr Fisher moved, Cr E Kontelj seconded -

That Standing Orders be suspended to enable signing of Statement of Intent by all parties .

Carried.

Standing Orders were suspended at 8.14pm.

The Karreenga Aboriginal Action Plan Statement of Intent document was then signed by the Chairperson of the Wathaurong Aboriginal Co operative, Annette Xiberras, Chief Executive Officer, Tracey Currie, Uncle Bryon Powell, Chairperson Wadawurrung – Wathaurong Aboriginal Corporation and Wadawurrung Senior Elder, Aunty Violet McPherson, Mayor, Cr Darryn Lyons, Acting Chief Executive Officer, Dean Frost and Portfolio Holder, Cr E Kontelj.

Cr Ansett moved, Cr Ellis seconded -

That Standing Orders be resumed.

Carried.

Standing Orders were resumed at 8.33pm

Background

Council has a responsibility to respond to the needs of Aboriginal people in the Geelong region as identified under the Local Government Act 1989. This can include an advocacy and facilitation role regarding Aboriginal cultural heritage, health, wellbeing and economic issues. The preparation of the draft Karreenga Aboriginal Action Plan demonstrates Council's commitment to building a strong relationship and partnership with the Aboriginal community in Geelong.

The 2011 ABS census data indicates an Aboriginal population of 1,787 in the Geelong region.

Over the past decade the City of Greater Geelong has actively demonstrated a commitment to Aboriginal reconciliation through combined projects and partnerships with the Aboriginal community in Geelong.

Over the past 12 months Council has undertaken a range of initiatives with the Aboriginal Community including:

- Aboriginal flag raising event to mark the permanent flying of the Aboriginal flag at City Hall
- Aboriginal heritage workshop with staff and Wathaurung Aboriginal Corporation
- Land discussion with VicRoads and Wathaurung Aboriginal Co-operative regarding Morgan Street, North Geelong
- Rosewall Kindergarten operating under a lease at Wathaurung Aboriginal Co-operative
- Involvement in the M~M2014 - Geelong's 24hr Extreme Arts Walk, including Elders ceremony at the You Yangs
- Discussions held regarding Aboriginal Elders performing Welcome to Country and Acknowledgment to Country
- Discussion held on the Welcome to Geelong entrance signage 'Welcome to Geelong, Wadawurrung Country'.

While a great deal has been achieved in this time, there remains a significant amount more that Council can achieve in collaboration with the Aboriginal community in this region.

The draft Karreenga Aboriginal Action Plan 2014–2017 follows the Aboriginal Cultural Heritage Management and Protection Development Planning Protocol adopted by Council in 2000 and the Indigenous Statement of Recognition and Commitment adopted by Council in 2009. The City also signed the Statement of Occasion for the flag raising event at City Hall in December 2013. The draft Karreenga Aboriginal Action Plan 2014–2017 is the first action plan that Council has prepared with the Aboriginal community.

Development of the draft Action Plan has been undertaken in consultation with Wathaurung Aboriginal Co-operative, Wathaurung Aboriginal Corporation (through the Registered Aboriginal party status under the Aboriginal Heritage Act 2006), Geelong One Fire Reconciliation Group, Narana Creations, together with the participation of the broader Aboriginal community in the region.

Discussion

This report details the process of community consultation and outcomes which have informed the development of the actions in the draft Karreenga Aboriginal Action Plan 2014–2017 to be undertaken with the Aboriginal community. It seeks Council's endorsement/adoption of the draft Action Plan. The draft Action Plan includes a Statement of Intent that demonstrates the intention of Council to work in partnership with Aboriginal people and addresses key goals of the draft Action Plan.

Throughout the last five years Council has actively engaged in a series of workshops and individual discussions with the local Aboriginal community to develop a draft Aboriginal Action Plan referred to as Karreenga, meaning 'to grow'. Council has now reached a position with both Wathaurung Aboriginal Corporation and Wathaurung Aboriginal Co-operative where it can now adopt the draft Plan with the support of these two organisations.

The draft Action Plan outlines the actions that Council will undertake and how Council will do business with the Aboriginal community into the future. The draft Action Plan enables Council to bring its current activities together with future actions that are informed by organisational and community consultation.

The draft Karreenga Aboriginal Action Plan 2014–2017 details the actions Council can do and programs/services it can provide that will support and assist Aboriginal people in the municipality to achieve equality in all aspects of life. The draft Action Plan articulates clear actions and realistic targets for Council over a three year period, 2014–2017. Importantly, the draft Action Plan builds on advancing a positive relationship between Aboriginal and non-Aboriginal people, demonstrating respect for Aboriginal cultural heritage, and ensuring equality of opportunity and access in all dealings with Council.

The development and implementation of the draft Action Plan enables Council to set prioritised strategic projects that respond to priorities identified by the community. This is based on establishing shared and agreed partnerships.

The draft Action Plan importantly recognises and respects Aboriginal culture and history and aims to contribute to Close the Gap for Aboriginal people in our community. The draft Plan will mark Council's contribution to close the health and life expectancy gap between Aboriginal and Torres Strait Islander peoples and non-Indigenous Australians within a generation. Broadly, the draft Action Plan provides direction about what Council can do in relation to five key areas including:

- cultural recognition and respect
- family and community support (including health, housing and education)
- Aboriginal cultural heritage
- employment and economic development
- arts and social enterprise.

Each area has a number of individual actions that are linked with internal organisational responsibility, within a timeline of short, medium and long term, and a ranked priority level of high, medium or low. The draft Action Plan is based on priorities identified in the community consultation process. While some actions can be addressed within existing budget, any additional Council funding would be subject to consideration as part of the budget process. External funding sources will be sought and/or partnership opportunities developed. The draft Karreenga Aboriginal Action Plan 2014–2017 is to be implemented over a three year period. An annual progress report is to be presented to Council.

In the development of the draft Action Plan, Council understands that the document is more than words and promises; it is about building relationships, partnership, commitment and mutual respect.

Environmental Implications

The City of Greater Geelong is required to ensure that all land use development complies with requirements of the Aboriginal Heritage Act 2006.

It may be noted that the UN declaration on the rights of Indigenous people recognises that respect for indigenous knowledge, cultures and traditional practices contributes to sustainable and equitable development and proper management of the environment.

Financial Implications

Financial resources have been identified in the implementation of the draft Action Plan. Some are within existing budget, others will require officer support, and others will need to be considered as part of future budget considerations. External funding sources will be continuously investigated, where appropriate, to support an action.

Policy/Legal/Statutory Implications

Council has an obligation to comply with the Aboriginal Heritage Act 2006, including consulting with Wathaurung Aboriginal Corporation as the Registered Aboriginal party for the Geelong region on Aboriginal cultural heritage matters.

The Aboriginal Heritage Act 2006 is the Victorian Government's legislation for protecting Aboriginal cultural heritage.

At the State level the objectives of Council, under the Local Government Act 1989, are to improve the overall quality of life of people, including provisions with respect to equal employment opportunity.

The draft Aboriginal Action Plan is also aligned in the local context to the Geelong Public Health and Wellbeing Plan 2013–2017, particularly in the priority area of 'connected, creative and strong communities'. Also, it aligns in the local context to the G21 Region Public Health and Wellbeing Plan 2013 – particularly as it relates to Priority 3: Evidence based Planning & Practice involving partnerships.

Alignment to City Plan

The draft Karreenga Aboriginal Action Plan is underpinned by Council's 'Our Vision Statement' in City Plan 2013–2017.

"Greater Geelong: building our community through enterprise, opportunity and innovation in a quality environment."

It aligns with the Community Wellbeing strategic direction including partnership with Wathaurung Aboriginal Co-operative.

Officer Direct or Indirect Interest

No Council staff involved in the preparation of this report have a direct or indirect interest in the matter to which the report relates.

Risk Assessment

Council has an obligation to comply with the Aboriginal Heritage Act 2006.

Social Considerations

The draft Karreenga Aboriginal Action Plan 2014–2017 will contribute to building and sustaining partnerships with the Aboriginal community based on principles of mutual respect and commitment, acknowledgment of the past and building a framework for a shared future.

Publicly affirming Council's commitment to forming partnerships with Aboriginal communities is viewed as an important way Council can support reconciliation and respect.

Furthermore, it aims to highlight to the Aboriginal and wider community that the City of Greater Geelong provides opportunities, equal access to services, facilities and spaces for all community members as outlined in the draft Aboriginal Action Plan.

Human Rights Charter

The UN declaration on the rights of Indigenous people states that 'Indigenous peoples are equal to all other peoples, while recognising the right of all peoples to be different, to consider themselves different, and to be respected as such'.

The Charter also affirms that 'Indigenous peoples, in the exercise of their rights, should be free from discrimination of any kind'.

Consultation and Communication

Council's Community Development Department will be responsible for the communication of this report, the Action Plan, and the Statement of Intent. The department, along with other relevant Council departments, will be responsible for undertaking the actions as listed in the draft Action Plan.

Considerable consultation has been undertaken with Aboriginal groups, interest groups and the broader Aboriginal community in Geelong during the preparation of the draft Karreenga Aboriginal Action Plan 2014–2017.

CITY OF GREATER GEELONG

Karreenga Aboriginal Action Plan

2014 - 2017
(Draft)

WWW.GEELONGAUSTRALIA.COM.AU





May 2014

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For more information please contact:

Community Development Unit

TEL: 5272 4061

EMAIL: cduadmin@geelongcity.vic.gov.au

Inside Cover Art Work:
"Let's Bond in Wathaurong"

"The design incorporates our important colours: black for the people, yellow for the sun and red for the earth, while white is used to depict the non-Aboriginal people.

The yellow centre piece represents the Aboriginal and non-Aboriginal peoples coming together and moving forward in a swirl-like motion – the circle of life. Travel signs are highlighted in white symbolising the journey that is ahead of us.

The work is a prompt to promote unity between Geelong's Aboriginal and non-Aboriginal people.

"Unity starts at a local level".

Artist - Ms Kylie Clarke.

Work prepared for NAIDOC Week Celebrations 2001.

Karreenga is a Wadawurrung word which means "to grow".

Cover Photo:

Ferne Millen photography

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PHOTO: Ferne Millen photography



Message from **Cr Darryn Lyons**, MAYOR City of Greater Geelong

The Karreenga Aboriginal Action Plan articulates the steps towards developing partnerships between Aboriginal and non Aboriginal Australians in the City of Greater Geelong.

To us, reconciliation is about building relationships with respect and commitment, as well as creating opportunities.

This Karreenga Aboriginal Action Plan will strengthen the way we conduct business. Within the City we want to shape an attitude and approach that will improve services, opportunities and understanding.

In this context the plan addresses:

- **cultural recognition and respect**
- **Aboriginal cultural heritage awareness**
- **development in arts and culture**
- **family and community support, and**
- **employment opportunities.**

We have developed the plan in consultation with Wathaurong Aboriginal Co-operative, Wathaurong Aboriginal Corporation, Narana Creations and Aboriginal people. We have also engaged with the Geelong One Fire Reconciliation Group, interested community groups and educational/service providers in the region.

Confirming and clarifying the City's role in local Aboriginal affairs, the plan complements current State and Federal Government policy in relation to forming partnerships with local Aboriginal communities.

A big thankyou to all those who have worked closely in developing the Karreenga Aboriginal Action Plan. Thanks to all my fellow Councillors, members of the external working group and officers for their efforts.

Together, we will implement this plan and make a difference.

Cr Darryn Lyons

Mayor



Message from **Cr Eddy Kontelj** Aboriginal Affairs

I am extremely proud as the Aboriginal Affairs Portfolio Holder to present the inaugural Karreenga Aboriginal Action Plan (2014-2017). This is the City's guiding policy document on Aboriginal and Torres Strait Islander issues developed in consultation with the Aboriginal and Torres Strait Islander peoples of the area, the Geelong One Fire Reconciliation group, and the broader community. The plan seeks to realise the City's vision for strengthening our relationship and developing partnerships with the Aboriginal community. It is also intended to provide the City a framework to help guide and direct us into the future.

The Greater Geelong City Council has demonstrated a formal commitment to the process of reconciliation through partnerships with the local Aboriginal community since 1997, and through the adopted 2009 Statement of Recognition and Commitment. The Karreenga Aboriginal Action Plan builds on this legacy.

We are committed to delivering the Karreenga Aboriginal Action Plan and working with Aboriginal communities and other stakeholders towards reconciliation.

To us, reconciliation is about respect, relationships, commitment and creating opportunities.

The City of Greater Geelong respectfully acknowledges Wadawurrung Traditional Owners of this land and all Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community.

Aboriginal and Torres Strait Islander Australians have the oldest continuing cultures in the world.

Their cultures are rich and diverse cultures, which benefit all of us.

Aboriginal and Torres Strait Islander communities have overcome great hardships, however, they continue to prosper. We celebrate the exploits and achievements of the First Nations people in the community, on the sporting field, on the land, in business, in the boardroom, in the classroom, and in the political arena.

We wish for the Aboriginal and Torres Strait Islander residents of Greater Geelong to feel accepted in a culturally safe environment.

The Karreenga Aboriginal Action Plan will focus on genuine relationships, respecting the special contribution of Aboriginal and Torres Strait Islander peoples to Australia, and working together to ensure the same life opportunities as all Australians.

The Karreenga Aboriginal Action Plan 2014-2017 provides the City of Greater Geelong with an opportunity to work for true reconciliation.

To all the individuals, communities, organisations and all the beautiful Aboriginal and Torres Strait Islander peoples who contributed to this Aboriginal Action Plan, I pass on my sincere appreciation and thanks for your valued dedication, contribution and passion. Together we are demonstrating leadership and making reconciliation a reality.

Cr Eddy Kontelj - Aboriginal Affairs

KARREENGA ABORIGINAL PLAN

Statement of Intent

This statement demonstrates the intention of Greater Geelong City Council and Aboriginal and Torres Strait Islander peoples in the Geelong region to work together in partnership to achieve great things for Aboriginal communities.

This Statement acknowledges and respects Aboriginal values and customs and establishes a framework for a shared positive future.

We share a determination that Aboriginal and Torres Strait Islander peoples have equal life opportunities as all other Australians.

The Greater Geelong City Council has demonstrated a formal commitment to the process of reconciliation through partnerships with the local Aboriginal community since 1997, and through the adopted 2009 Statement of Recognition and Commitment that builds on this legacy.

The Karreenga Aboriginal Plan 2014 - 2017 identifies the key goals of Council and Aboriginal communities. It articulates the steps towards reinforcing and strengthening partnerships between Aboriginal and non Aboriginal Australians.

The Karreenga Aboriginal Plan documents the mutual engagement between Council and the Aboriginal community. Council endeavours to shape an attitude and approach that will improve an understanding of the current issues confronting our local Aboriginal communities and empowers communities to improve services and increase opportunities.

Within this context, this plan will address the key goals of:

1. Cultural Recognition and Respect;
2. Employment and Economic Development;
3. Family and Community Support;
4. Cultural Heritage (managing Aboriginal cultural sites and legislation requirements under the Aboriginal Heritage Act 2006);
5. Arts and Social Enterprise.

These focus areas are linked to Council's Indigenous Statement of Recognition and Commitment 2009.

The development and implementation of the Karreenga Aboriginal Plan will enable prioritised strategic objectives and projects to be developed that recognise and respect Aboriginal culture and history and aim to reduce disadvantage experienced by Aboriginal and Torres Strait Islander people in our community.

For Council, delivery of the Karreenga Aboriginal Plan will strengthen the connections to the Aboriginal communities in Geelong. This plan also confirms and clarifies the City's role in local Aboriginal affairs. The Karreenga Aboriginal Plan and its actions within will be reviewed and updated annually.

In **signing** this document, we are committed to actively supporting and meeting the objectives of the Karreenga Aboriginal Plan as a demonstration of our faith in moving forward with confidence to the future.

Reference

Indigenous Statement of Recognition and Commitment 2009

Greater Geelong City Council

Signed

this day of

presence of:

in the)

.....
Cr Darryn Lyons, Mayor

.....
Cr Eddy Kontelj, Aboriginal Affairs

.....
Dean Frost, Acting Chief Executive Officer

Wathaurong Aboriginal Co-operative

Signed

this day of

presence of:

in the)

.....
Annette Xibberas, Chairperson

.....
Tracey Currie, Chief Executive Officer

Wadawurrung – Wathaurong Aboriginal Corporation

Signed

this day of

presence of:

in the)

.....
Uncle Bryon Powell, Chairperson

.....
Wadawurrung Senior Elder, Aunty Violet McPherson

Acknowledgement to Country

The wording for Acknowledgment to Country
to be used during civic events and openings.

*Council acknowledges Wadawurrung
Traditional Owners of this land and all
Aboriginal and Torres Strait Islander
People who are part of the Greater Geelong
community today.*



Historical Context

Wadawurrung

At the time of settlement the Wadawurrung were a powerful and populous tribe that included at least twenty-five clans occupying a territory of 120 by 150 kilometres. Their lands included woodlands of the Otway Ranges, ocean and bay coasts, grasslands, lakes and wetlands of the volcanic plains, and woodlands of the central Victorian dividing range. They are one of the five peoples of the Kulin Nation, which also includes the Bun Wurrung (of Port Phillip and lands east thereof), the Woi Wurrung (of Melbourne and the plain north thereof), the Daung Wurrung (central-east Victoria) and the Djadja Wurrung (central Victoria).

Alternative names and name spellings

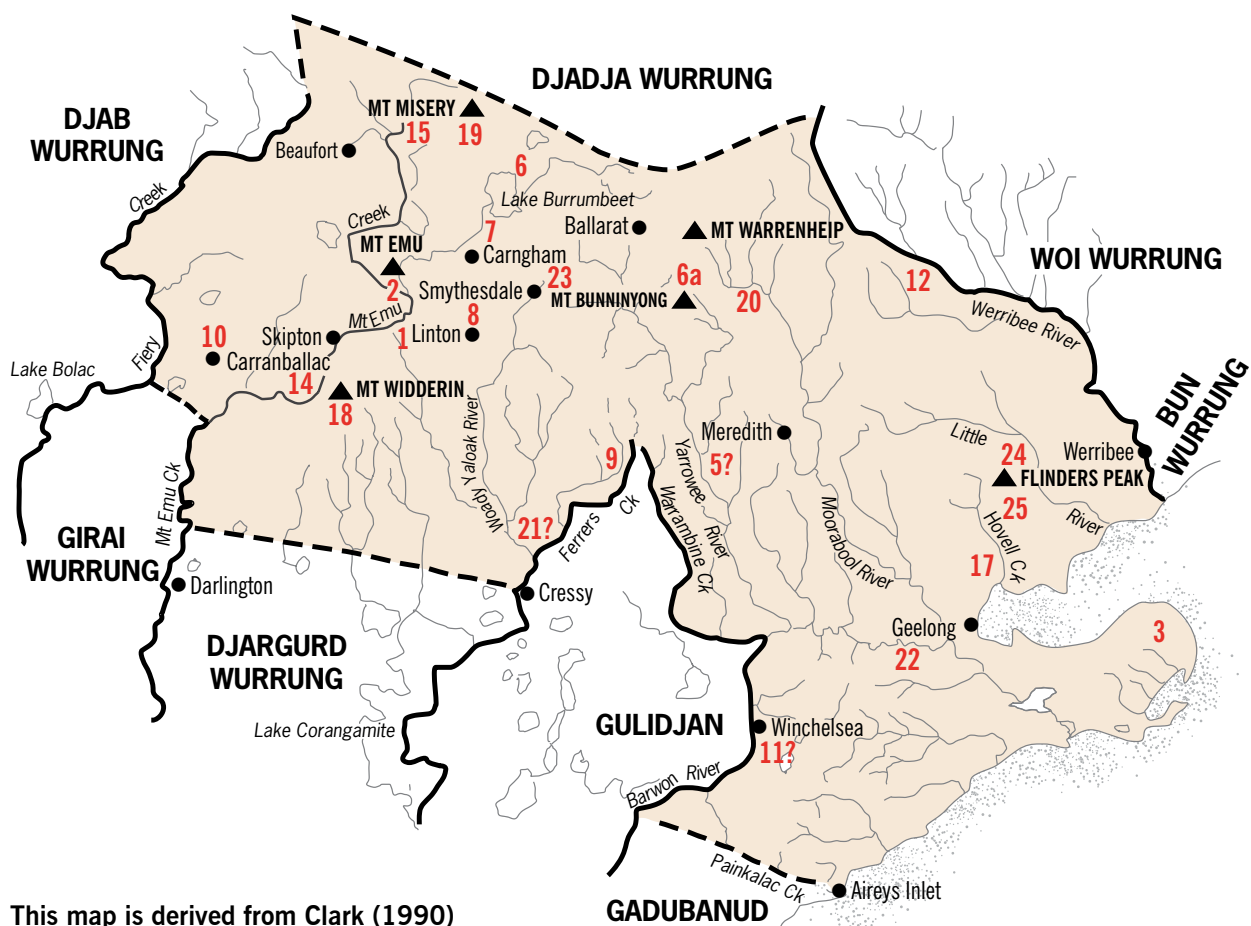
Wathaurong, Watha Wurrung, Wadha Wurrung, Wadouro, Wathwurrung.



Pictured above: Wadawurrung man in a bark canoe on the Barwon River – Geelong

The Lands of the Wadawurrung

The numbers on the map pictured below indicate the approximate locations of clan estates. The entire landscape was a mosaic of such estates. Through intermarriage and other alliances people were able to access land and resources far beyond their own estates. Access to land and resources was negotiated through discussion, marriage, ceremony and adherence to law.



This map is derived from Clark (1990)

--- Language Boundary

Note: Continuous lines indicate boundaries along rivers, streams and lakes

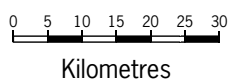


Table 1: Clans

NUMBER	CLAN NAME	APPROXIMATE LOCATION
1	Barere barere balug	'Colac' and 'Mt Bute' stations
2	Beerekwart balug	Mt Emu
3	Bengalat balug	Indented Head
4	Berrejin balug	Unknown
5	Boro gundidj	Yarrowee River
6	Burumbeet gundidj	Lakes Burumbeet and Learmonth
6a	Keyeet balug	Mt Buninyong
7	Carringum balug	Carngham
8	Carininje balug	'Emu Hill' station, Lintons Creek
9	Corac balug	'Commeralghip' station, and Kuruc-a-ruc Creek
10	Corrin corrinjer balug	Carranballac
11	Gerarlture balug	West of Lake Modewarre
12	Marpeang balug	Blackwood, Myrniong, and Bacchus Marsh
13	Mear balug	Unknown
14	Mojjerre balug	Mt Emu Creek
15	Moner balug	'Trawalla' station, Mt Emu Creek
16	Monmart	Unknown
17	Neerer balug	Between Geelong and the You Yangs (Hovells Creek?)
18	Pakeheneek balu	Mt Widderin
19	Peerickelmoon balug	Near Mt Misery
20	Toolora balug	Mt Warrenheip, Lal-lal Creek, west branch of Moorabool River
21	Woodealoke gundidj	Wardy Yalloak River, south of Kuruc-a-ruc Creek
22	Wada wurrung balug	Barrabool Hills
23	Wongerrer balug	Head of Wardy Yalloak River
24	Worinyaloke balug	West side of Little River
25	Yaawangi	You Yang Hills

The numbers referenced in Table 1 above relate to the map pictured opposite page (derived from Clark 1990)

Language

The language of the Wadawurrung is most closely related to those of the Daung Wurrung, Bun Wurrung, Woi Wurrung, Djab Wurrung and Djadja Wurrung. However, it was very much a distinct language.

Relationships with other Language-Culture Groups

Even though they had a different descent system, some Wadawurrung clans intermarried with clans of the Gulidjan, Djab Wurrung and Djargurd Wurrung.

Relations between clans of the Wadawurrung and nearby clans of Djadja Wurrung, Bunurong and Djab Wurrung were friendly and intermarriage occurred.

It is known that Wadawurrung gathered at Mirraewuae Swamp, east of the Grampians, to hunt and conduct ceremony with the Djab Wurrung, Dauwurd Wurrung and Girai Wurrung. It is thought that Wadawurrung and Girai Wurrung similarly gathered at Lake Bolac with the local Djab Wurrung clans for the annual early autumn eel migration - a time of plenty when celebrations and ceremony including many hundreds of people was possible.

In the original account of the Life and Adventures of the convict William Buckley (MacDougall, 1852) who lived with the Wadawurrung prior to the settlement of Victoria, his band met to trade eels with people at a place that may have been present day Barramunga, in the heart of Gudabanud territory. He also travelled to Gulidjan and possibly Djargurd Wurrung territory.

Beliefs and Laws

In common with the other Kulin peoples, the Wadawurrung had a patrilineal kinship system, in which a person's skin-group (otherwise known as a moiety) was inherited from their father. Clans belonged to either the Waa (crow) or the Bungil (eagle-hawk) moiety.

'Having formed features of the earth Bungil decided to bring humanity into existence. He gathered up a quantity of clay from a riverbed, divided it in two, and placed it on large sheets of bark that had been cut from a gum tree. Bunjil then worked the clay, shaping it into the image of two men. He took stringy bark from the trees and used it for hair. Bunjil was pleased with his work and danced around the figures he had made. He blew air into the mouths, noses and navels of these new creatures and filled them with life. Then Bunjil's brother Pallian, who had been given control of all the rivers, creeks and billabongs, began to thump the water with his hands. The water became thicker and thicker and eventually took on the shape and appearance of two women. Each man was presented with a hunting spear while the women were given a strong digging stick, to unearth yams and edible roots.'

From People of the Merri Merri by I. Ellender and P. Christiansen (2001).

Way of Life

The lands of the Wadawurrung included vast areas of landscape stretching from the eastern Otway coasts and shores of Port Phillip to the central Victoria uplands, including extensive areas of volcanic grassland plains between. A wide variety of food and other resources would have been bountiful in these landscapes, and bands of people would have had considerable flexibility in how they chose to move with the seasons, making use of the shores, wetlands, rivers, woodlands, forests and plains.

In addition, cooperative relationships between Wadawurrung clans and the clans of many of the neighbouring language-culture groups would have greatly

extended the territory in which food and other resources were obtained. The gatherings in Djab Wurrung country at Mirraewuae Swamp east of the Grampians, at Lake Bolac for the eel harvest are examples of this.

In his account of life with the Wadawurrung - during the thirty years that preceded the founding of Melbourne - William Buckley describes living with bands of people who travelled extensively around the Geelong area, the Otway Ranges, to Lake Colac and Lake Corangamite (Gulidjan and Djargurd Wurrung country), and across the intervening plains.¹

Aboriginal Languages of Victoria



2

¹ www.ccmaindig.info/culture/Lng_Wada.html

² Victorian Aboriginal Corporation for Languages



The Role of Council

Council operates under the **Local Government Act 1989** and is elected to provide leadership and good governance for the municipality and the local community.

Council has a number of roles including:

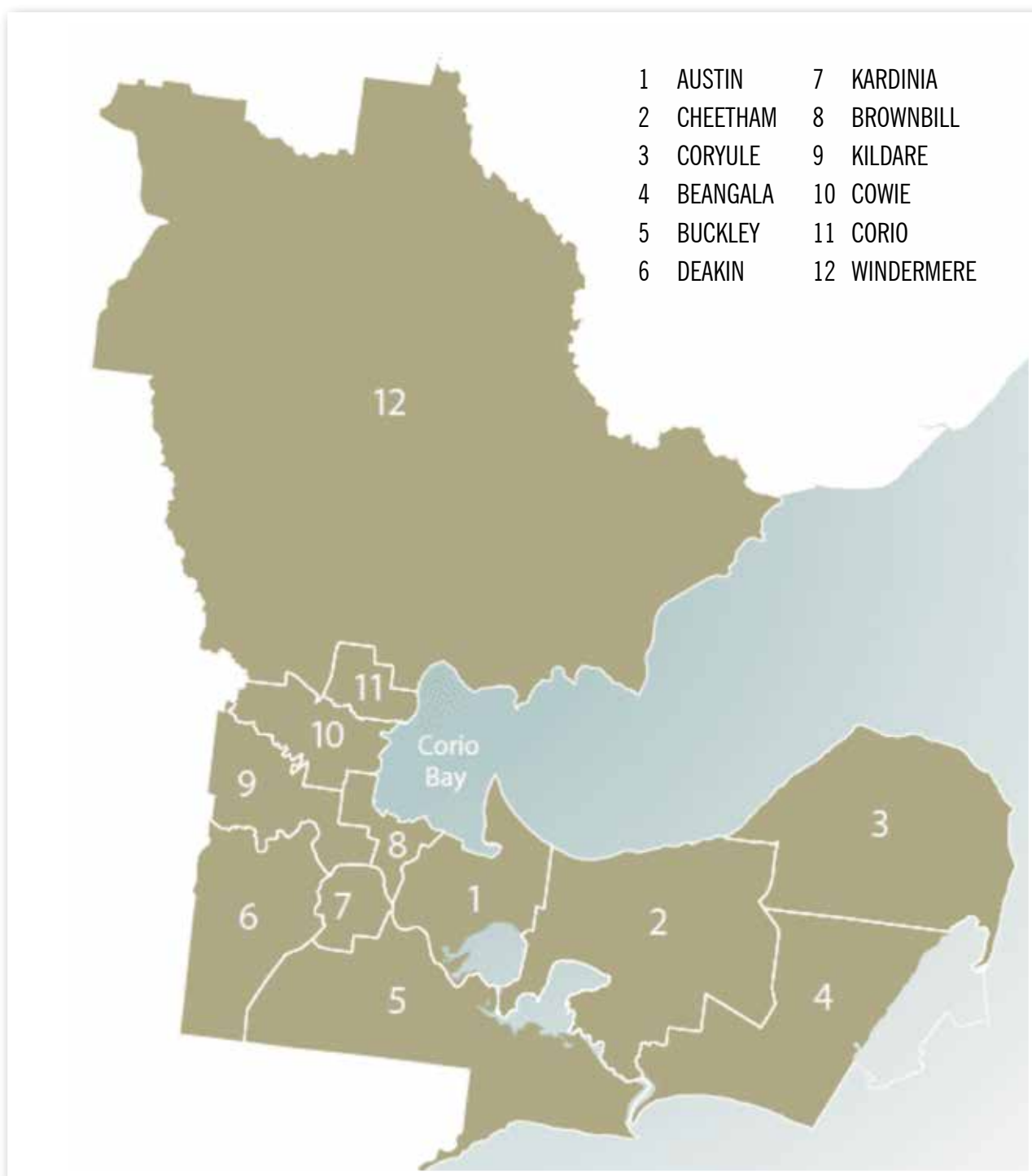
- Taking into account the diverse needs of the local community in decision making.
- Providing leadership by establishing strategic objectives and monitoring achievements.
- Ensuring that resources are managed in a responsible and accountable manner.
- Advocating the interests of the local community to other communities and governments.
- Fostering community cohesion and encouraging active participation in civic life.

Council has a responsibility to respond to the needs of Aboriginal people in this region as identified under the Local Government Act 1989. This can include an advocacy and facilitation role regarding cultural, heritage, social, health and wellbeing and economic issues. The preparation of the Action Plan demonstrates Council's commitment to building positive and strong relationship with the Aboriginal community in Geelong.³

3 Annual Report 2012 – 2013 City of Greater Geelong
p42

Ward Map

City of Greater Geelong



Our Statement - City of Greater Geelong

INDIGENOUS STATEMENT OF RECOGNITION AND COMMITMENT 2009

Council on 9 June 2009 adopted the Indigenous Statement of Recognition and Commitment.

The following is a full version of the Policy Statement.

The Mayor and Councillors of the City of Greater Geelong endorse the apology made to the stolen generations by the Prime Minister, the Honourable Kevin Rudd MP, on 13 February 2008. The apology is acknowledged as a significant and historic gesture of reconciliation and an important step towards addressing inequality and building relationships between Indigenous and non Indigenous Australians.

The City of Greater Geelong has been formally committed to the process of reconciliation and partnership with the local Aboriginal community since 1997 and through this Statement of Recognition and Commitment builds on this legacy. Council will continue to uphold the commitments made to Aboriginal people by both the Australian Federal Government and Victorian State Governments through the following Statement of Recognition and Commitment.

This Statement of Recognition and Commitment is the fourth review and update of the statement and commitment to reconciliation endorsed by the City of Greater Geelong since 1997



Recognition and Respect

We, the people of Geelong, of many origins as we are, speak with one voice in acknowledging and pay respect to the Indigenous Australians who are the first people of this land and acknowledge the people of the Wathaurong, Wathaurung and Wada wurrung country people – part of the Kulin Nation, as the original custodians of the lands and waters within the traditional boundaries⁴. The boundary area reflects the map attached based on the Wada wurrung Language Area and Clans.⁵

- We acknowledge and respect that Aboriginal values, traditions, customs and laws and relationship to the land exist and Aboriginal people have a right to live according to those customs and values, subject to Australian law.
- We acknowledge that European colonisation brought about immense changes to the land and Indigenous people resulting in loss of land, culture, family, health and sovereignty.
- We acknowledge that for over two hundred years Indigenous people have survived European colonisation.
- We will continue to publicly acknowledge and support significant cultural dates, commemorative events and sites of cultural significance.
- We will continue to acknowledge Indigenous people as the first nation and Wathaurong people as custodians of the land and waters at civic functions.
- We support the rights of all Indigenous people as outlined in the Draft United Nations Declaration on the Rights of Indigenous People.
- We acknowledge that Aboriginal people bestow the Geelong community with significant cultural, social, economic and spiritual contributions that are crucial to the character and nature of the Municipality.

Commitment

- In partnership with local Aboriginal people, organisations, reconciliation groups and other organisations and service providers, the City of Greater Geelong will support the process for Reconciliation with Indigenous Australians.
- We will develop a Council Reconciliation and Aboriginal Partnership Plan, with the support of Aboriginal organisations and people that will:
 - Through the Cultural Heritage Management Planning processes, recognise and protect sites that are culturally significant as required by Aboriginal Heritage Bill 2006 Aboriginal sacred sites; sensitive to and with respect to the dignity and protocols of the local indigenous community.
 - Advocate for and support initiatives that reduce inequality and improve economic, social and cultural outcomes for Aboriginal people.
 - Support actions that strengthen connections between Indigenous and non Indigenous people.
 - Advocate for and support initiatives that increase access to Council services.
 - Promote education of Aboriginal history and culture within Council and across the community.
 - Uphold and promote the principles and commitments articulated in this statement.

This Statement of Recognition and Commitment aims to build on the work already undertaken by the City of Greater Geelong to advance the rights, recognition and commitment to Indigenous Australians and to carve a pathway for Council to discover, develop and deliver actions that promote reconciliation.

We look forward to a future of mutual respect and harmony.

In friendship
Mayor of Geelong

⁴ Based on western interpretation of the spelling and includes the historical and traditional spelling

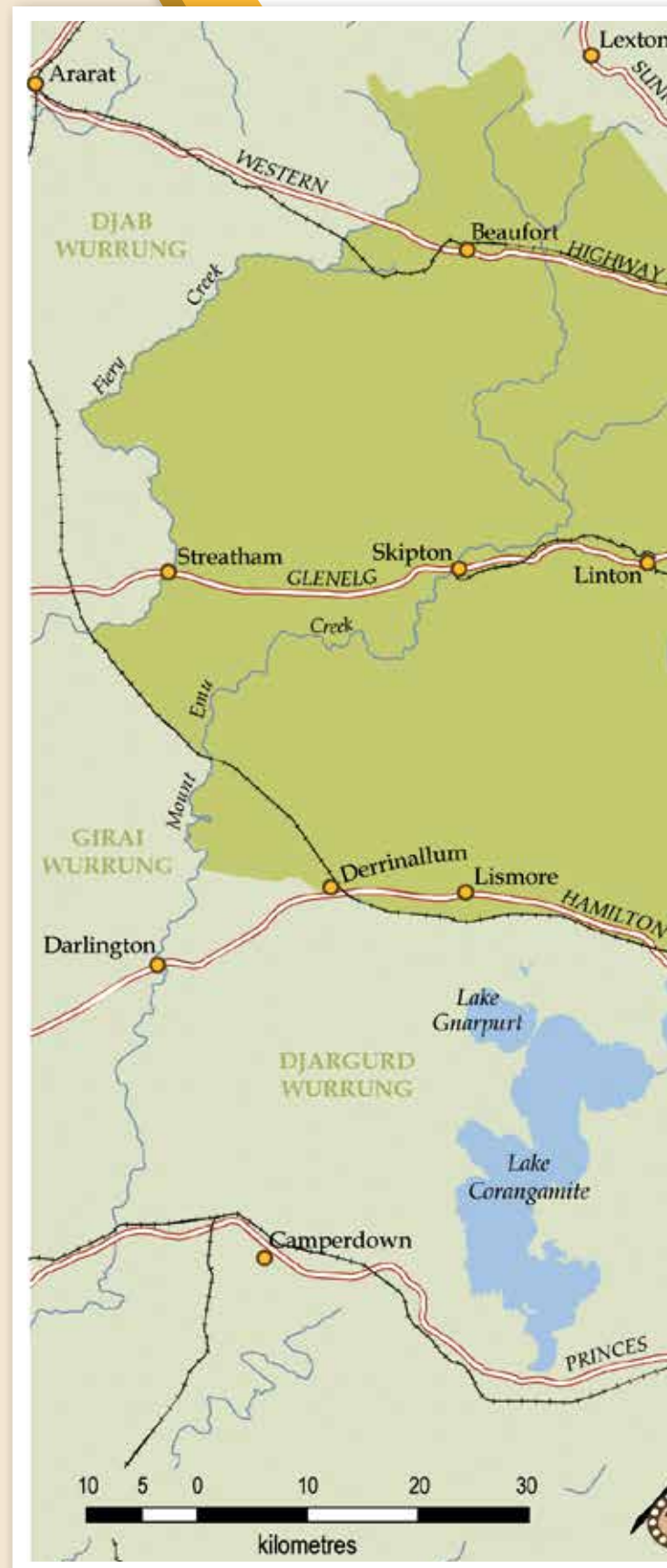
⁵ Aboriginal languages and Clans Number 37 by Ian Clark, Monash University page 311

Wadawurrung Language Area and Clans

LEGEND



Although all due care has been taken to ensure that this document is correct, no warranty is expressed or implied by the City of Greater Geelong or the State of Victoria in its use





Our Karreenga Aboriginal Action Plan

Why?

We have developed the Karreenga Aboriginal Action Plan to make sure our commitment to the City of Greater Geelong's Aboriginal community is more than simply a statement – that it is put into action. It will embed our commitment into our decision-making and into our future, and will strengthen our connections to the various Aboriginal communities in our region

The plan focuses on our strategic goals and projects/initiatives for recognising and respecting Aboriginal culture and history, and reducing disadvantage experienced by Aboriginal and Torres Strait Islander people in our community.

How?

We have developed the Karreenga Action Plan by listening to and consulting with a wide range of Aboriginal and key stakeholder groups.

Our first Aboriginal Action Plan

This is City of Greater Geelong's first Aboriginal Action Plan. In many ways, the plan is about moving forward. The equivalent Aboriginal term is "Karreenga" meaning "to grow".

The Karreenga Aboriginal Action Plan is outlined under key focus areas:

- 1 Cultural Recognition and Respect;
- 2 Employment and Economic Development;
- 3 Family and Community Support (including health, housing and education);
- 4 Cultural Heritage (managing Aboriginal cultural sites and legislation requirements under the Aboriginal Heritage Act 2006) and
- 5 Arts and Social Enterprise.

These focus areas are linked to our Indigenous Statement of Recognition and Commitment.

Within these focus areas, actions are arranged under the following headings:

- Action
- Responsibility
- Timeline/Current Status over a three-year period, identified as Short, Medium and Long term;
- Priority identified as High (H), Medium (M) and Low (L)
- Budget/Resources

The actions are informed by the community consultation and priorities identified.

Links to Council's Corporate Plans

The Karreenga Aboriginal Action Plan is underpinned by Council's 'Our Vision Statement' in City Plan 2013–2017.

"Greater Geelong: building our community through enterprise, opportunity and innovation in a quality environment."

It aligns with the Community Wellbeing strategic direction including partnership with Wathaurong Aboriginal Co-operative.

Our Karreenga Action Plan demonstrates Council's commitment to building positive relationships and respect between Aboriginal and non-Aboriginal people over the next three (3) years.

The Aboriginal Action Plan is also aligned in the local context to the Geelong Public Health and Wellbeing Plan 2013–2017, particularly in the priority area of 'connected, creative and strong communities'. Also, it aligns in the local context to the G21 Region Public Health and Wellbeing Plan 2013 – particularly as it relates to Priority 3: Evidence based Planning and Practice involving partnerships.

About our Statement of Commitment

The 1996 Australian Local Government National General Assembly resolved to encourage local governments to adopt a statement of commitment to Indigenous Australians. Local Government is recognised by the Council of Aboriginal Reconciliation as having a key role in advancing the cause of reconciliation in local communities. The City of Greater Geelong adopted its first Statement of Commitment in 1997.

In 2009, we adopted our fourth version of the Indigenous Statement of Recognition and Commitment. *The Indigenous Statement of Recognition and Commitment 2009* will form the basis of our policy and contribute to positive partnerships with Aboriginal people and representative groups based on principles of mutual respect and acknowledgment of the past.



Connecting to Aboriginal Groups – External Working Group

Our partnership with the Aboriginal community is critical to outcomes of the Karreenga Aboriginal Action Plan.

At the City of Greater Geelong, we strive to work and build positive relationships directly with Aboriginal people throughout the municipality. We formed the Geelong Karreenga Aboriginal Action Plan Working Group to bring the Aboriginal communities together for the betterment of the plan and to provide a voice for Aboriginal people in Geelong.

The group members comprise from Council including Cr Eddy Kontelj (Portfolio Holder – Aboriginal Affairs) as Chair, Tracey Currie (CEO – Wathaurong Aboriginal Co-operative), Narana Creations, Geelong One Fire Reconciliation Group and Council officers including Jenny McMahon, Paul Jamieson, Jane Wager and Kevin Krastins.

Acknowledgment is also made to the former members who have made a contribution to the committee including Cr Bruce Harwood – Portfolio Holder Aboriginal Affairs, Lyn McInnes and Trevor Edwards (Wathaurong Aboriginal Co-operative), Norm Stanley – Narana Creations and John Burke Geelong One Fire Reconciliation group.

The group provided expert advice in relation to the preparation of the Karreenga Aboriginal Action Plan.

The Terms of Reference outlines the relationship of the Working Group to Council.

The group's objective is to:

- Provide expert advice in regards to the Aboriginal Action Plan development and process.
- Inform and encourage all sectors of the Aboriginal community to play an active part in developing the Aboriginal Action Plan.
- Assist in developing partnerships within the Aboriginal communities based on mutual contribution.
- Provide expert advice in relation to Aboriginal culture and expression of language relevant to this area. Advise on Aboriginal cultural practices, expectations, sensitivities, protocols and appropriate terminology.
- Provide expert advice that recognises and respects Aboriginal culture and history.
- Actively promote the development of the Aboriginal Action Plan process within their respective community groups.
- Advise the committee on key Aboriginal priorities into the Aboriginal Action Plan
- Recognise the importance of Aboriginal and non-Aboriginal people working together.
- Monitor the progress and achievements in the action plan.

“ Our partnership with the Aboriginal community is critical to outcomes of the Karreenga Aboriginal Action Plan ”

Council Internal Indigenous Liaison Working Group

The internal Indigenous Liaison Working Group aims to:

- Respect cultural protocols.
- Advance the notion of a Geelong Council Karreenga Aboriginal Action Plan.
- Share information – knowing the broad range of activities is leading, funding or participating in on behalf of Aboriginal people.
- Identify challenges and opportunities.
- Research and understand new and current State and Federal Government Policies and initiatives.



PHOTO: Ferne Millen photography

The group's additional activities include:

- Mapping exercise - identifying and elaborating all Council activities such as celebrating significant cultural days, programs, projects and funding related to advancing the rights and addressing the economic, social and cultural gaps faced by local Aboriginal people.
- Understanding the State Government's Victorian Indigenous Affairs Framework (VIAF) and the new initiatives rolling out, including new regional networks for indigenous community planning by Aboriginal people and the Aboriginal Affairs Victoria (AAV) Cultural Heritage Management Planning (CHMP) processes.
- Learning about Wadawurrung history and events, learning about the local Aboriginal population.
- Addressing service gaps to local Aboriginal people.
- Ensuring that the goals set in the action plan are implemented.

The group is facilitated by Jenny McMahon.

Members include: Kevin Krastins, Paul Jamieson, Jane Wager, Malcolm Kuhn, Kathryn McBride, Frank Giggins, Cathy Walker, Karen Pritchard, Fiona Dunbar, Megan Holbrook, Steve Singline, Steve Adams and Kaz Paton with administrative support from Ana Didulica and Naomi Manning.

Australian Bureau of Statistics (ABS) Population and Aboriginal Population in the City of Greater Geelong

In the 2011 Census, there were 210,875 people in Greater Geelong (C) (Local Government Areas) of these 48.6% were male and 51.4% were female. Aboriginal and Torres Strait Islander people made up 0.8% of the population.

2011 ABS Census Key Statistics for the City of Greater Geelong

GENDER	NUMBER	(%)
MALES	102,466	48.6
FEMALES	108,409	51.4
TOTAL POPULATION	201,875	100.0
INDIGENOUS POPULATION	1,787	0.88



2011 ABS Aboriginal Population by Geelong Suburb

SUBURB	POPULATION	SUBURB	POPULATION
ANAKIE	3	LEOPOLD	75
BALLIANG	4	LOVELY BANKS	11
BARWON HEADS	12	MANIFOLD HEIGHTS	16
BELL PARK	55	MARSHALL	12
BELL POST HILL	43	NEWCOMB	38
BELMONT	92	NEWTOWN	47
BREAKWATER	20	NORLANE	151
CLIFTON SPRINGS	60	NORTH GEELONG	20
CORIO	335	NORTH SHORE	3
DRYSDALE	24	OCEAN GROVE	63
EAST GEELONG	12	PORTARLINGTON	38
GEELONG	21	RIPPLESIDE	3
SOUTH GEELONG	3	ST ALBANS PARK	31
GEELONG WEST	33	ST LEONARDS	19
GROVEDALE	163	THOMSON	14
HAMLYN HEIGHTS	20	WANDANA HEIGHTS	4
HERNE HILL	13	WAURN PONDS	17
HIGHTON	42	WHITTINGTON	76
INDENTED HEAD	9		
LARA	171	OUTER RURAL AREAS	14
TOTAL			1,787

Reconciliation - Building Relationships/Unity and Respect with the Aboriginal Community

What is Reconciliation?

Reconciliation involves building mutually respectful relationships between first nations people and other Australians that allow us to work together to solve problems and generate success that is in everyone's best interests. These relationships are central to the Karreenga Aboriginal Action Plan.

Achieving reconciliation involves raising awareness and knowledge of Aboriginal history and culture, changing attitudes that are often based on myths and misunderstandings, and encouraging action where everyone plays their part in building a better relationship between us as fellow Australians⁶.

In its broadest sense "reconciliation" means coming together. In Australia it is the term used to refer to the bringing together of Aboriginal and Torres Strait Islander and non-Aboriginal Australians. Supporting reconciliation means working to overcome the reasons there is division and inequality between Aboriginal and non-Aboriginal Australians.

One of the most important areas of division and inequality is the difference in health, income and living standards of Aboriginal and non-Aboriginal Australians. For example, Aboriginal people have a life expectancy some 17 years shorter than the national average, the rate of unemployment for Indigenous people is four times higher than for other Australians, and Aboriginal people are 11 times more likely to be imprisoned than non-Aboriginal people.⁷

Reconciliation is about unity and respect between Aboriginal and Torres Strait Islanders and non-Aboriginal Australians. It is about respect for **Aboriginal and Torres Strait Islander heritage** and valuing justice and equity for all Australians.

The reconciliation movement is said to have begun with the **1967 referendum** in which 90 per cent of Australians voted to remove clauses in the Australian Constitution which discriminated against Aboriginal Australians.⁸

⁶ Reconciliation Australia www.reconciliation.org.au

⁷ <http://reconciliation.org.au/nsw/education-kit/what-is-reconciliation/#what>

⁸ <http://www.culture.gov.au/articles/indigenous/reconciliation/>

Apology to Australia's Indigenous Peoples House of Representatives Parliament House, Canberra

13 February 2008, Prime Minister Kevin Rudd

That today we honour the Indigenous peoples of this land, the oldest continuing cultures in human history.

We reflect on their past mistreatment.

We reflect in particular on the mistreatment of those who were Stolen Generations—this blemished chapter in our nation's history.

The time has now come for the nation to turn a new page in Australia's history by righting the wrongs of the past and so moving forward with confidence to the future.

We apologise for the laws and policies of successive Parliaments and governments that have inflicted profound grief, suffering and loss on these our fellow Australians.

We apologise especially for the removal of Aboriginal and Torres Strait Islander children from their families, their communities and their country.

For the pain, suffering and hurt of these Stolen Generations, their descendants and for their families left behind, we say sorry.

To the mothers and the fathers, the brothers and the sisters, for the breaking up of families and communities, we say sorry.

And for the indignity and degradation thus inflicted on a proud people and a proud culture, we say sorry.

We the Parliament of Australia respectfully request that this apology be received in the spirit in which it is offered as part of the healing of the nation.

For the future we take heart; resolving that this new page in the history of our great continent can now be written.

We today take this first step by acknowledging the past and laying claim to a future that embraces all Australians.

A future where this Parliament resolves that the injustices of the past must never, never happen again.

A future where we harness the determination of all Australians, Indigenous and non-Indigenous, to close the gap that lies between us in life expectancy, educational achievement and economic opportunity.

A future where we embrace the possibility of new solutions to enduring problems where old approaches have failed.

A future based on mutual respect, mutual resolve and mutual responsibility.

A future where all Australians, whatever their origins, are truly equal partners, with equal opportunities and with an equal stake in shaping the next chapter in the history of this great country, Australia.



**Karreenga
Aboriginal
Action Plan
2014 - 2017**

ACTION 1. Cultural Recognition and Respect

FOCUS AREA: Council acknowledges Wadawurrung Traditional Owners of this land and all Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community today.

To increase organisational and community cultural awareness.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
1 Establish an ongoing Aboriginal Advisory Committee to Council. This Committee is to provide advice to Council on key Aboriginal issues, support the implementation of the Karrenga Aboriginal Action Plan and maintain a relationship with the Aboriginal communities in the region and key stakeholders such as Geelong One Fire Reconciliation Group.	Community Development (CDU)	Short term	H	Officer time within existing budget
2 Support and promote within the Aboriginal community assistance in completing grant application forms and look at ways to gain financial assistance to help run Aboriginal programs / events (including sporting and arts) and performances.	Arts and Culture (ACD) Leisure Services (LES) Community Development (CDU)	Short and medium term then as required	M	Within existing budget
3 Hold regular meetings with Elders, Senior Officers and Councillors to share information, update on policies, legislation and related issues. This can also include providing information about Council election processes.	Council (COGG) Community Development (CDU)	Short term	H	Within existing budget
4 Develop a Council policy for Aboriginal Cultural Respect which includes Welcome to Country.	Community Development (CDU) Marketing and Administration Services (CMU)	Short term	H	Within existing budget

Key for Abbreviations

ACD Arts and Culture Department
ADU Aged and Disability Unit
CDU Community Development Unit
CGM Central Geelong Marketing
CMU Communication and Marketing Unit

COGG City of Greater Geelong – Relevant Departments
EDU Economic Development Unit
FSU Family Services Unit
GME Geelong Major Events
TGGB Tourism Greater Geelong and the Bellarine

LES Leisure Services
MCO Mayor and Councillors Office
ODU Organisation Development Unit
PSS Parks and Support Services
YSU Youth Services Unit

CS Corporate Strategy
PS Property Services

ACTION 1. Cultural Recognition and Respect (...continued)

30

FOCUS AREA: Council acknowledges Wadawurrung Traditional Owners of this land and all Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community today.

To increase organisational and community cultural awareness.

ACTIONS	RESPONSIBILITY	TIMELINE/CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
5 Share the agreed wording for Acknowledgement to Country by Councillors and Council staff at official Council events.	Council / whole of Council (COGG)	Short term	H	Within existing budget
6 Consider preparing a Treaty / Agreement.	Council (COGG) Community Development (CDU)	Medium term	M	Within existing budget
7 Consult with Aboriginal communities to add Welcome to Country on existing City of Greater Geelong boundary signs at key entrance locations.	Community Development (CDU) Marketing and Administration Services (CMU)	Short term	H	Budget required
8 Develop a policy for flying the Aboriginal flag. Support the flying of Aboriginal flags on Council buildings.	Council (COGG) Community Development (CDU)	24 September 2013	Complete	Within existing budget
9 Promote and support Reconciliation Week, National "Sorry Day" and NAIDOC week celebrations in the city.	Community Development (CDU)	Ongoing	M	Budget required
10 Provide Aboriginal cultural awareness training to all new and existing employees and Councillors to the City of Greater Geelong. Training must have a clear purpose.	Organisational Development (ODU)	Short and medium term	H	Budget required

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ACTION 1. Cultural Recognition and Respect (...continued)

FOCUS AREA: Council acknowledges Wadawurrung Traditional Owners of this land and all Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community today.

To increase organisational and community cultural awareness.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
11 Support a Reconciliation Week Award that recognises the achievements of cross-community partnerships including contribution of local Aboriginal people. Seek advice and input from the Aboriginal community in selecting award winners.	Community Development (CDU)	Short and medium term	M	Budget required
12 Advocate on behalf of Wathaurong Aboriginal Co-operative to the Department of Education and Early Childhood Development (DEECD) to prepare an educational kit / cultural bag for use in local schools.	Community Development (CDU)	Long term	L	Within existing budget
13 Ensure that there is an integration of responses around activities associated with Aboriginal Affairs.	Community Development (CDU) Whole of Council (COGG)	Short and medium term	M	Within existing budget

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ACTION 2. Employment and Economic Development

32

FOCUS AREA: Advocate for and support initiatives that increase access to Council employment opportunities.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
1 Review Council employment opportunities and promote these to relevant Aboriginal organisations.	Organisational Development (ODU)	Ongoing	H	Within existing budget
2 Seek government funding to support traineeships and employment of Aboriginal people within Council.	Organisational Development (ODU) Community Development (CDU)	Short, medium and long term	H	External funding to be sought
3 Foster relationships with the Gordon TAFE and Deakin University for work experience and student placements for Aboriginal people.	Organisational Development (ODU)	Short term	H	Within existing budget
4 Look at opportunities to fund mentoring for Aboriginal staff members.	Organisational Development (ODU) Community Development (CDU)	Short and medium term	H	Within existing budget
5 Reach and maintain employment of Aboriginal people at level at or above the ratio of working age Aboriginal residents.	Organisational Development (ODU)	Short, medium and long term	H	Within existing budget
6 Work in conjunction with key employers in the Geelong region to maximise employment opportunities for Aboriginal people.	Organisational Development (ODU) Community Development (CDU)	Short term	H	Within existing budget

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ACTION 2. Employment and Economic Development (...continued)

FOCUS AREA: Advocate for and support initiatives that increase access to Council employment opportunities.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
7 Ensure that the needs of older Aboriginal employees are considered in developing the City of Greater Geelong Work Force Planning Strategy.	Organisational Development (ODU)	Ongoing	H	Within existing budget
8 Review the City of Greater Geelong Induction Program to make our organisation a more welcoming place in which to work.	Community Development (CDU)	Short, medium and long term	H	Within existing budget
9 Promote and encourage purchase of Aboriginal made products from local Aboriginal enterprises for major events / openings held in Geelong.	Marketing (CMU) Events (GME)	Ongoing	M	Within existing budget
10 Promote and support local Aboriginal enterprises such as Wathaurong Glass and Narana Creations for Aboriginal Business Excellence Awards.	Arts and Culture (ACD)	Ongoing	M	Within existing budget

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ACTION 3. Family and Community Support

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FOCUS AREA: To advocate for and support initiatives that focus on equality and improved economic, social and cultural outcomes and greater access to Council services for Aboriginal people.

Support stronger connections between Aboriginal and non-Aboriginal people.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
1 Support the implementation of the 'Balert Boorron': The Victorian Plan for Aboriginal Children and Young People (2010-2020).	Family Services (FSU) Youth Services (YSU)	Medium term	M	Budget to be developed in partnership with the State Government
2 Support the implementation of the 'Dardee Boorai': The Victorian Charter of Safety and Wellbeing for Aboriginal Children and Young People.	Family Services (FSU) Youth Services (YSU)	Ongoing	M	Within existing budget
3 Encourage participation of Aboriginal families and children (0-4) in and early childhood programs such as playgroups and kindergarten.	Family Services (FSU)	Ongoing	H	Within existing budget
4 Support parents and families to care for children by providing relevant education programs and assistance (parenting education and family functioning).	Family Services (FSU)	Ongoing	H	Regional Parent Resource Service Maternal and Child Health
5 Advocate for funding to youth programs (music, performing arts, sports) for school aged Aboriginal children. Focus of programs on active living and engagement in the education system.	Community Development (CDU)	Short and medium term	H	Budget required

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ACTION 3. Family and Community Support (...continued)

FOCUS AREA: To advocate for and support initiatives that focus on equality and improved economic, social and cultural outcomes and greater access to Council services for Aboriginal people.

Support stronger connections between Aboriginal and non-Aboriginal people.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
6 Look at ways to support the program delivery with access to Council community buses for “door to door” transport.	Community Development (CDU)	Medium and long term	M	Budget to be developed
7 Enable young Aboriginal people to participate in youth forums, activities and programs.	Youth Services (YSU)	Short term	H	Within existing budget
8 Support participation by Aboriginal children and families in community events such as the annual National Aboriginal Children's Islander Day in Geelong held by Wathaurong Aboriginal Co-operative.	Family Services (FSU)	Ongoing	H	Within existing budget
9 Continue to support actions from the Barwon Regional Drug Action Plan 2009-2013 focusing on harm minimisation that specifically relates to Aboriginal people. • Maintain partnership opportunities with National Cannabis Prevention Information Centre (NCPIC). • Co-ordinate activities of Stage 2 – Cannibas Not Our Culture. Beyond Smoke and Mirrors. • Explore opportunities for community education initiatives such as participation in Drug Action Week.	Community Development (CDU)	Short, medium and long term	H	Within existing budget Funding opportunities with NCPIC and DHS. Aboriginal Family Violence Prevention Legal Service Victoria
10 Support Aboriginal families with young children through the provision of maternal and child health services.	Family Services (FSU)	Ongoing	H	Within existing budget

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ACTION 3. Family and Community Support (...continued)

36

FOCUS AREA: To advocate for and support initiatives that focus on equality and improved economic, social and cultural outcomes and greater access to Council services for Aboriginal people.

Support stronger connections between Aboriginal and non-Aboriginal people.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
11 Support the health and wellbeing of Aboriginal families with young children through provision of public immunisation programs.	Family Services (FSU)	Ongoing	H	Within existing budget
12 Continue to support the development and implementation of the Mingo Waloom Aboriginal Best Start Project.	Family Services (FSU)	Ongoing	H	Within existing budget
13 Continue providing Home and Community Care (HACC) services to older and disabled elderly Aboriginal people.	Aged and Disability Services (ADU)	Short, medium and long term	H	Within existing budget
14 Identify programs and activities to engage Aboriginal people of all ages. Tailor the services/fees to meet the needs. Possible programs within Council's Swim, Sport and Leisure network include: Learn to swim scholarship program, subsidised access passes, sports programs and wellness programs.	Community Development (CDU) Leisure Services (LES)	Short and medium term	H	Within existing budget. Funding sources to be investigated
15 Investigate and support the proposed building expansion of Wathaurong Aboriginal Co-operative.	Community Development (CDU) Corporate Strategy (CS) Property Services (PS)	Short term	H	Within existing budget

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ACTION 4. Cultural Heritage

FOCUS AREA: To continue publicly acknowledging and supporting Aboriginal significant cultural dates, commemorative events and sites of cultural significance

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
1 Observe the requirements of the Aboriginal Heritage Act 2006 and Regulations 2007.	Whole of Council (COGG)	Ongoing	H	Within existing budget
2 Work with Wathaurung Aboriginal Corporation as the Registered Aboriginal Party (RAP) in relation to Aboriginal cultural and heritage matters as identified under the Aboriginal Heritage Act 2006.	Whole of Council (COGG)	Ongoing	H	Within existing budget
3 Through the Cultural Heritage Management Planning processes, recognise and protect sites that are culturally significant as required by Aboriginal Heritage Bill 2006 Aboriginal sacred sites; sensitive to and with respect to the dignity and protocols of Wadawurrung Traditional Owners.	Whole of Council (COGG)	Ongoing	H	Within existing budget
4 Support the interpretation of Aboriginal cultural heritage places around key areas within Geelong.	Arts and Culture	Short Term - develop and scope Medium and Long Term - implement	M	Seek external funding

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ACTION 5. Arts and Social Enterprise

38

FOCUS AREA: Promote education about Aboriginal history and culture within Council and across the community.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
1 Increase visibility of Aboriginal culture through a township place naming protocol and signage guidelines (in accordance with Council policy) and respecting cultural protocols on naming rights.	Marketing and Administrative Services (CMU)	Medium and long term	H	Budget required
2 Support the use of Aboriginal names for streets and major new public infrastructure (in compliance with Council's policy on Place Names).	City Development Financial Services	Ongoing	M	Within existing budget
3 Develop community information and awareness resources guide for residents, workers and visitors to the region to help them appreciate the importance of Aboriginal culture and heritage to the City. This can include public promotion of important Aboriginal areas and sites for schools, tourists and the local community. Ensure information about Geelong includes information about Aboriginal heritage.	Arts and Culture (ACD) Community Development (CDU) Tourism Greater Geelong and the Bellarine (TGGB)	Medium term	H	Budget required
4 Seek resources to commission Aboriginal Public Art, for display in a prominent location in Geelong including opportunities in the Cultural Precinct. Ensure Council's Public Art Policy recognises Aboriginal culture including opportunity for public art interpretation in capital works projects for the new cultural precinct.	Arts and Culture (ACD)	Short, medium and long term	M	Budget required

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ACTION 5. Arts and Social Enterprise (...continued)

FOCUS AREA: Promote education about Aboriginal history and culture within Council and across the community.

ACTIONS	RESPONSIBILITY	TIMELINE / CURRENT STATUS	PRIORITY	BUDGET / RESOURCES
5 Support interpretation of the Aboriginal food plant display through partnership, including sharing of information with volunteer guides, developing information or website links to the Geelong Botanic Gardens page.	Parks and Support Services (PSS)	Short term	H	Budget required
6 Incorporate Aboriginal History in the National Wool Museum.	Arts and Culture (ACD)	Long term	H	Budget required
7 With new projects consider deepening understanding of Aboriginal culture i.e. connecting identities.	Arts and Culture (ACD) Community Development (CDU)	Ongoing	H	Budget required
8 Seek opportunities for Council to fund Aboriginal musicians including supporting Aboriginal music/arts in the city.	Central Geelong Marketing (CGM) Arts and Culture (ACD)	Medium and long term	L	Budget required

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CITY OF GREATER GEELONG

PO BOX 104

GEELONG VIC 3220 AUSTRALIA

GENERAL ENQUIRIES:

TEL: 5272 5272

FAX: 5272 4855

www.geelongaustralia.com.au

contactus@geelongcity.vic.gov.au



2. AMENDMENT C277 & PLANNING PERMITS 944/2012 & 1116/2013 - LEOPOLD SUB REGIONAL ACTIVITY CENTRE - CONSIDERATION OF PANEL REPORT AND ADOPTION

Portfolio:	Planning - Cr Heagney
Source	Planning and Tourism
General Manager:	Peter Bettess
Index Reference	Application: C277, 944/2012, 1116/2013

Purpose

The purpose of this report is to consider the independent Panel report on submissions to Amendment C277 and to seek adoption of the amendment and planning permits.

Summary

- Amendment C277 facilitates the expansion of the Leopold Gateway Plaza shopping centre to a sub-regional activity centre and a new drainage reserve.
- The amendment resulted from a combined amendment and permit application lodged in 2012 by consultants Environmental Resources Management Australia on behalf of Lascorp Developments (Australia) Pty Ltd.
- On 23 July 2013 Council resolved to support the public exhibition of the proposal as part of Amendment C277.
- The amendment, the two planning permit applications and associated documents were placed on public exhibition between 24 October and 25 November 2013.
- A total of 12 submissions were received including two objections. Two of the submissions, from the proponent (ERM consultants for Lascorp) and the owner of the future northern expansion site (Hansen consultants for Perez), supported the amendment but requested changes to the planning documents. The two objections related to drainage.
- Council officers resolved the issues raised by Lascorp and Perez with their planning consultants and both parties agreed to a set of revised documents.
- The two objections could not be resolved. On 4 March 2014 Council officers considered the submissions under delegation and resolved to refer them to an independent Panel.
- The one person Panel held a hearing in Geelong on 16 April 2014 and provided its report one week later.
- The Panel finds the overall strategic intent of the Amendment is sound and should be supported. It recommends adoption of the amendment and permits subject to a change of zoning for the drainage reserve as discussed further in this report.
- Council officers have negotiated a Section 173 Agreement with Lascorp to commit it to providing off site infrastructure such as traffic intersections, road improvements, and a new drainage reserve /storm water system.
- Council officers recommend that Council support this major retail development project by adopting the amendment and permits and entering into the S173 Agreement.

Cr Macdonald moved, Cr Harwood seconded -

That Council:

- 1) Adopts Amendment C277 in the form as outlined in Appendix 7 of this report;**
- 2) Recommends to the Minister for Planning that Planning Permit 944/2012 and 1116/2013 be granted pursuant to Section 96G of the Planning and Environment Act 1987 (copies of the planning permits are in Appendix 8 of this report);**
- 3) Submits the adopted amendment with the prescribed information to the Minister for Planning requesting approval; and**
- 4) Enters into an Agreement under Section 173 of the Planning and Environment Act 1987 with the landowner in relation to developer contributions (including works in kind) towards key infrastructure related to the shopping centre expansion.**

Carried.

Background

Amendment C277 facilitates the expansion of the existing Leopold Gateway Plaza shopping centre to a sub-regional activity centre and provision of a new drainage reserve.

A combined amendment and permit application was lodged on 3 August 2012 by consultants Environmental Resources Management Australia on behalf of Lascorp Developments (Australia) Pty Ltd.

The original amendment application was to rezone Lascorp's land at 613-639 Bellarine Hwy, Leopold (next to the existing shopping centre) from Farming Zone to Business 1 Zone with an accompanying planning permit application. Council officers expanded the amendment to include a Development Plan Overlay (DPO) to cover the Lascorp sites and land to the north (92-100 Melaluka Road).

The application was put on hold for several months pending the finalisation of the Leopold Structure Plan Amendment C254.

The amendment applies to four properties:

- 92-100 Melaluka Road, Leopold (the northern expansion site).
- 621-639 Bellarine Highway, Leopold (the southern expansion site).
- 641-659 Bellarine Highway, Leopold (the existing shopping centre).
- 1-89 Hoares Lane, Leopold (drainage reserve site).

The areas to be rezoned are currently zoned Farming Zone as shown in Appendix 1. An aerial photo showing the sites and downstream drainage channel is in Appendix 2

The amendment proposes to:

- Rezone 621-639 Bellarine Highway, Leopold from Farming Zone (FZ) to Commercial 1 Zone (C1Z);
- Rezone the north east corner of 1-89 Hoares Lane, Leopold from Farming Zone to Public Park and Recreation Zone (PPRZ);
- Amend the Schedule to the Commercial 1 Zone (C1Z) to include a floor space limit of 30,000 sq metres for Shop for 621-639 and 641-659 Bellarine Highway, Leopold;
- Insert a new Schedule 29 to Clause 43.04 Development Plan Overlay (DPO29);
- Apply DPO 29 to 92-100 Melaluka Road, 621-639 and 641-659 Bellarine Highway, Leopold;
- Amend Schedule 3 to Clause 52.28 Gaming to prohibit gaming machines in the Leopold Sub Regional Activity Centre.

Concurrent with the preparation of the planning scheme amendment, two planning permit applications are also made pursuant to Section 96A (1) of the Planning & Environment Act 1987.

Planning permit application 944/2012 is for building and works associated with the expansion of the existing neighbourhood activity centre to a sub-regional size activity centre, for the use of land for office purposes (including an expansion to the existing medical centre), the use of land for a restricted recreation facility (gymnasium), as well as dispensation from the car parking provisions of Clause 56 of the Scheme and the removal of native vegetation.

The overall plan that for the shopping centre expansion that would be approved under permit 944/2012 is in Appendix 3.

Planning permit application 1116/2013 is for a 2 lot subdivision of 1-89 Hoares Lane, Leopold to create a 0.8 ha drainage reserve (see Appendix 4 for the proposed plan of subdivision).

On 23 July 2013 Council resolved to support the preparation and exhibition of Amendment C277 and the associated planning permits.

Ministerial Authorisation (A02613) was issued by the Minister's delegate on 10 September 2013 - see Appendix 1.

The amendment, the two planning permit applications and associated documents were placed on public exhibition between 24 October and 25 November 2013.

A total of 12 submissions were received - Appendix 5 includes a list of the submitters. Two of the submissions were objections - primarily relating to drainage and stormwater management. Two supporting submissions were received from the proponent (ERM consultants for Lascorp) and the owner of the future northern expansion site (Hansen consultants for Perez). These submissions also requested changes to the planning documents. Seven submissions were received from government agencies and authorities either not objecting, providing comments or requesting conditions be placed on the planning permits. One submission was received from a nearby landowner asking a series of questions which were answered by Council officers.

Council officers attempted to resolve the submissions where possible. In particular, meetings were held with representatives of the two landowners - Lascorp and the Perez family - to negotiate an agreed outcome on the contents of the amendment, in particular the DPO schedule and permit conditions.

On 12 Feb 2014 Council wrote to both parties and provided final revised versions of the DPO and Draft Planning Permit 944/2012. Both parties confirmed in writing they accept the revised documents.

On 4 March 2014 Council considered the submissions under delegation and resolved to refer the two outstanding objecting submissions (primarily related to drainage) and an independent Panel.

The one person Panel held a hearing in Geelong on 16 April 2014. The panel heard submissions from Council officers, the proponent (including two expert witnesses - drainage engineering and planning), the Corangamite Catchment Management Authority and the two objectors.

Discussion

The Panel provided its report to Council on 24 April 2014. A copy of the Executive Summary and Recommendations from the Panel Report is in Appendix 6.

The Panel finds the overall strategic intent of the Amendment is sound and should be supported. A summary of the Panel report and Council officer's response follows:

Strategic Planning merit

The Panel summarises its overall position on the amendment as follows:

"In the Panel's view, the planning history associated with the activity centre and the current Amendment that implements key aspects of the Structure Plan demonstrates a sound, policy driven planning outcome that will guide the ongoing development of the retail heart of the Leopold township, together with its role as the gateway to the Bellarine Peninsula, into the future.

All matters regarding the staged expansion of the activity centre, including details of planning permit conditions and the Development Plan Overlay, have been successfully negotiated and resolved between the Council and the two major landowners within the activity centre." (p.4)

Council officer response:

Officers agree that the amendment and proposed development is based sound policy and the planning permits and DPO have been successfully resolved.

Drainage

In relation to drainage and storm water management, which was the key issue of concern to the two objectors, the Panel says in its Executive Summary:

Management of stormwater at pre-development levels was the only matter in contention before the Panel. The low lying land to the west of the Leopold township and a history of flooding affecting farmland meant that an effective stormwater management plan is critical to the future expansion of the shopping centre....

A stormwater management plan is proposed that creates a 4.1 ML water retention basin and bio-filter treatment system on a dedicated drainage reserve on a site opposite the expanded activity centre. The plan manages both flood risks as well as treating water going through the system. Objectors believed that stormwater coming from an expanded shopping centre would increase the incidence of flooding, lengthen the time that stormwater outflow would impact on their properties and allow poor quality water to be discharged across their land into the highly significant, Ramsar listed Reedy Lake....

On the evidence before the Panel, substantiated by the Corangamite Catchment Management Authority, it is held that the proposed stormwater management plan is adequate to mitigate the risk of flooding as a consequence of development of the ultimate activity centre to below the pre development conditions as well as effectively treating water quality.

“...the Panel believes that the proposed system for the expanded shopping centre is appropriately designed to manage stormwater outflows onto downstream properties to pre-development levels. Accordingly, the Panel holds that the Amendment should be supported generally in its exhibited form.”

Council officer response:

Council officers agree that the amendment should be adopted generally in its exhibited form. However it is noted that the Panel recommends that revised versions of the Development Plan Overlay and planning permit conditions be adopted. The revised versions are those that were negotiated with Lascorp and Perez and are included in the panel report.

Other matters

The Panel has made a suggestion in relation to the zoning of the drainage reserve, as follows:

“The only change suggested by the Panel is the intended zoning of the dedicated drainage reserve. The exhibited Amendment proposes the Public Park and Recreation Zone for the drainage reserve however the Panel is of the view that the specialised nature of the proposed drainage management infrastructure will fully preclude public access and so the Public Use Zone (Local Government) is more appropriate.”

The Panel also pointed out some additional state and local policies that weren't referred to in Council's strategic assessment of the proposal and the exhibited Explanatory Report. These policies related to the natural environment and storm water management.

Council officer response:

Council officers agree that the drainage reserve should be zoned Public Use Zone (PUZ) rather than Public Park and Recreation Zone. This is a subtle change but reflects the fact that the drainage reserve will generally not be accessible to the public and is better described as a public utility and is better suited to the PUZ. The additional policies suggested by the Panel will be added to the final Explanatory Report when it is submitted to the Minister for final approval.

A set of the final amendment documents recommended for adoption are in **Appendix 7**. The documents show in “track changes” any changes made since exhibition.

A copy of the final planning permit conditions are in Appendix 8.

Environmental Implications

The proposed development is not expected to result in any significant environmental effects.

The southern expansion site is vacant and contains very limited vegetation. Whilst a permit is required for native vegetation removal (relating to the removal of some River Red Gums), the ecological assessment that has been undertaken concludes that the trees are not significant and that off-set planting will result in a sustainable conservation outcome.

The site does not fall within an area of cultural heritage significance.

In terms of storm water and drainage issues, a new drainage reserve on the south side of Bellarine Highway is proposed. This will include a storm water detention and sedimentation basin and a bio-filtration system to improve water quality. The storm water will eventually drain to Reedy Lake via an existing channel that runs across farmland south from the Gateway Sanctuary.

Financial Implications

Amendment C277 has limited financial implications to Council. Costs associated with the Panel will be borne by the applicant.

The proposal includes a new drainage reserve to deal with storm water runoff from the shopping centre. Lascorp is responsible for all costs associated with purchasing land for the reserve and construction of the basin and storm water management system. The drainage reserve will eventually be managed by Council. A proposed Section S173 Agreement (see Policy/Legal/Statutory Implications section below) includes acceptance by the land owner that Council will, at a future date, seek annual maintenance contributions from the shopping centre owners to assist Council to maintain the storm water system on an ongoing basis.

Policy/Legal/Statutory Implications

The expansion of the centre will require new infrastructure and improvements to existing infrastructure immediately surrounding the site. When Council resolved to support preparation and exhibition of Amendment C277 at its meeting on 23 July 2013 it included the following resolution:

“Prepare an Agreement under Section 173 of the Planning and Environment Act 1987 in relation to developer contributions (including works in kind) towards key infrastructure including:

- A new signalised intersection at Clifton Avenue and Bellarine Highway;
- Upgrades to Melaluka Road and Clifton Avenue adjoining the site;
- Construction of the new central east-west street;
- Extensions and improvements to the existing, off-site footpath and shared pathway network; and
- Off site stormwater management systems.”

The S173 Agreement has been prepared and will be signed by Lascorp's land holding companies (the landowner) prior to this report being considered by Council.

The Section 173 Agreement also deals with a \$500,000 voluntary contribution that Lascorp has offered towards upgrades to the nearby Leopold Recreation Reserve. This contribution is the subject of a separate report to Council on a proposed State Government Sport and Recreation grant application for a new pavilion on the recreation reserve.

The contribution from Lascorp is a voluntary contribution to the community and is not a requirement of the planning approval for the shopping centre expansion. For administrative purposes it is proposed that the financial contribution to the recreation reserve upgrade is part of the same S173 agreement that is being prepared for Amendment C277. The agreement is structured so that the planning considerations are clearly distinguished from the voluntary contribution.

Alignment to City Plan

Amendment C277 supports the Growing our Economy strategic direction of City Plan, in particular the priorities of supporting the growth of existing businesses.

Officer Direct or Indirect Interest

No Council Officers have any direct or indirect interest, in accordance with Section 80 (c) of the Local Government Act, to which this Amendment relates.

Risk Assessment

There are no notable risks identified with adopting this planning scheme amendment.

Social Considerations

The proposed Amendment is expected to result in positive social and economic outcomes. The proposed expansion of the centre is expected to result in a significant number of new jobs being created both during the construction phase of the project and once the sub-regional centre is fully operational.

The proposal is also expected to result in significant social benefits given:

- the provision of a 'town plaza' area at the eastern end of the centre on Melaluka Road with direct pedestrian access across to the adjoining recreation reserve;
- the provision of shops, cafes, restaurants, taverns etc on Melaluka Rd to provide Leopold with a true "main street" shopping strip;
- the greater range of retail products and services that will be available to both the Leopold residents and residents of the Bellarine Peninsula
- the provision of a number of other non-retail facilities including an expanded medical centre, the gymnasium and the office floorspace.

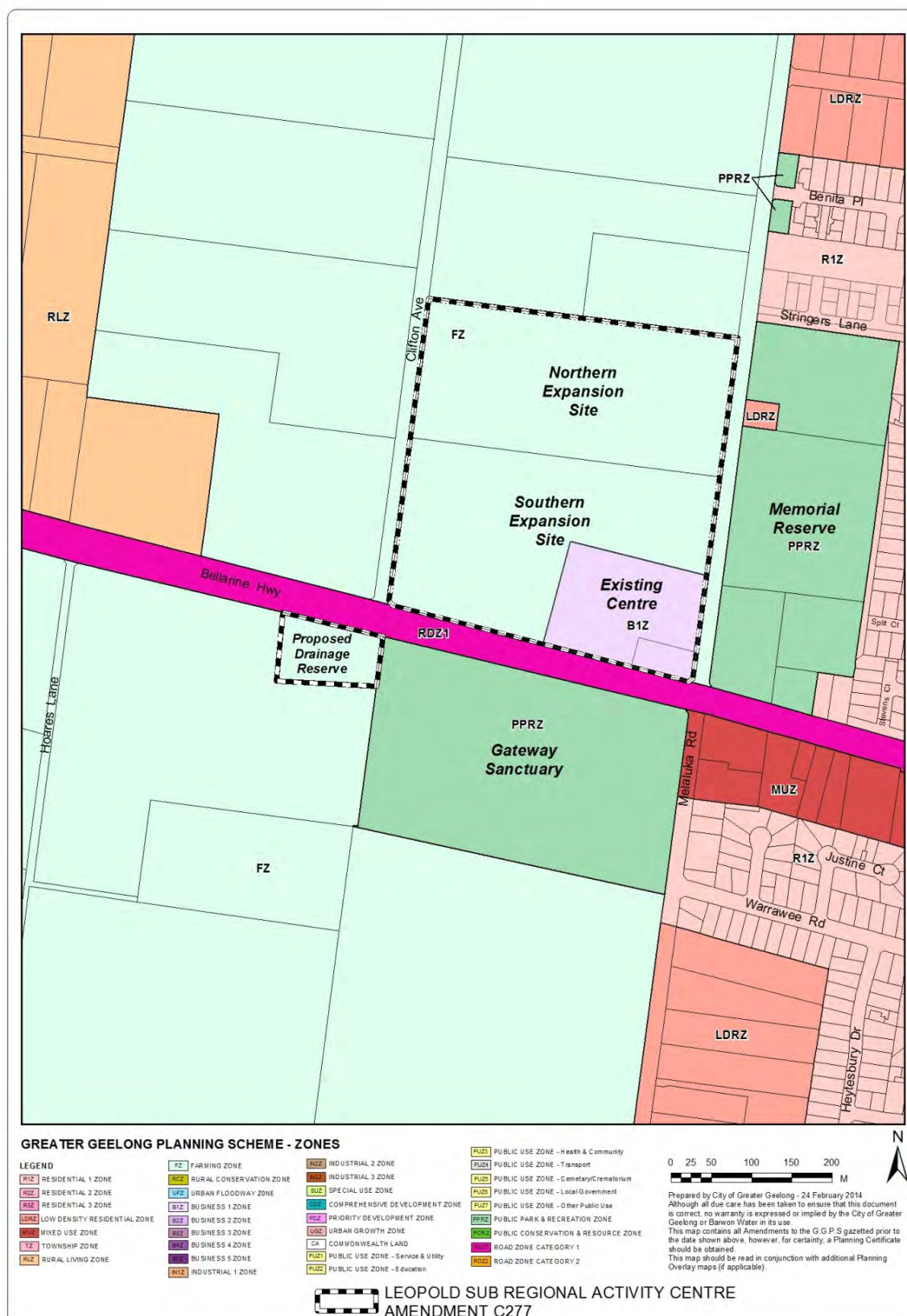
Human Rights Charter

Amendment C277 does not impact on any basic rights, freedoms and responsibilities as set out in the Charter. Planning legislation ensures an open community consultation process enabling people to freely express their views and obtain a fair hearing before an Independent Panel.

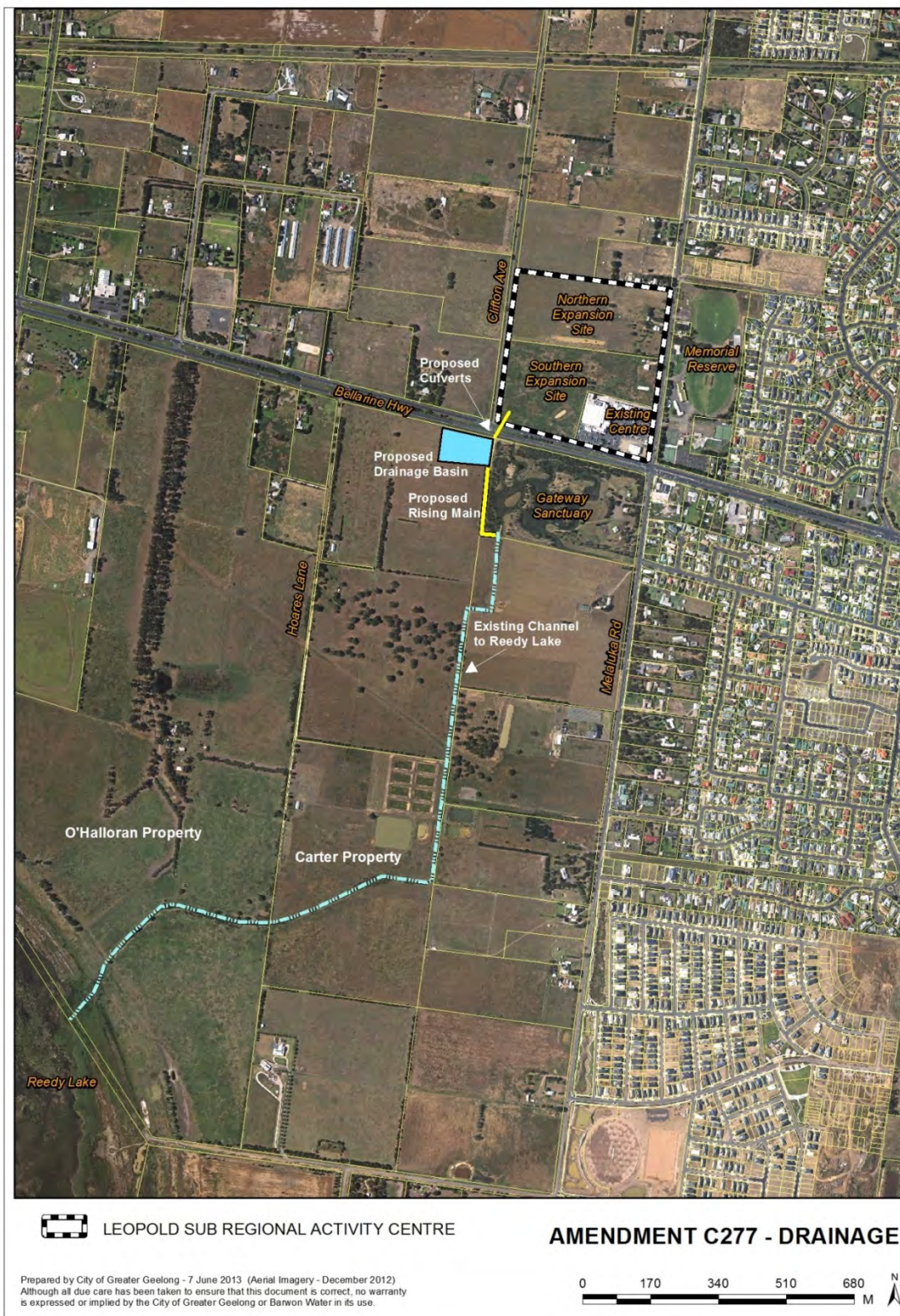
Consultation and Communication

Full public notification of the Amendment has been given in accordance with the provisions of the Planning and Environment Act. All adjoining and nearby residents received direct notification of the exhibition of the Amendment.

Appendix 1 – Existing Zoning



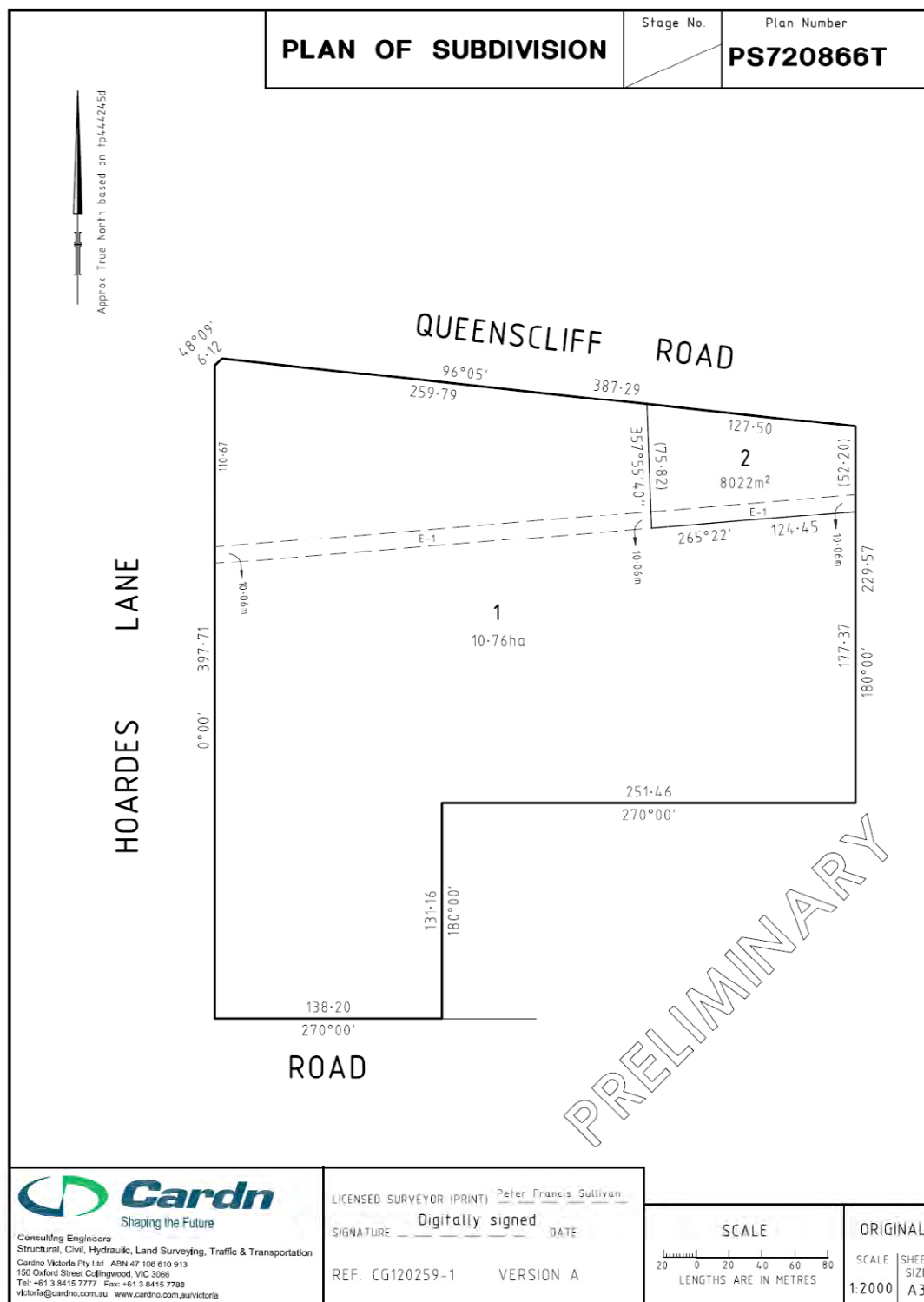
Appendix 2 – Aerial photo



Appendix 3 - Overall plan of shopping centre expansion (permit 944/2012 plan)



Appendix 4 – Drainage reserve subdivision plan (permit 1116/2013)



Appendix 5 – List of Submitters

No	Name	Organisation	Address	Suburb	Type
1.	Trevor & Debbie Anderson		622 – 630 Portarlington Road	LEOPOLD VIC 3224	Questions
2.	Damian Shaw	Barwon Water	P O Box 659	GEELONG VIC 3220	No objection
3.	Earl & Simon Carter		25 Walkers Road	LEOPOLD VIC 3224	Objection
4	Dr Geoff Taylor	Corangamite Catchment Management Authority (CCMA)	P O Box 159	COLAC VIC 3250	Comment
5.	Geoff Brooks	Dept of Environment and Primary Industry (DEPI)	P O Box 103	GEELONG VIC 3220	No objection
6.	Carolyn Francis	Environment Protection Authority (EPA)	GPO Box 4394	MELBOURNE VIC 3001	No objection
7	Debra Butcher	ERM	Level 3, Tower 3, 18 – 38 Siddeley Street	DOCKLANDS VIC 3005	Support/ Comments
8.	David Barnes	Hansen Partnership Pty Ltd	Level 4, 136 Exhibition Street	MELBOURNE VIC 3000	Support/ Comments
9.	Sibina O'Halloran		"Springfield" 550 Bellarine Highway	MOOLAP VIC 3221	Objection
10	Martin Vegt	Public Transport Victoria (PTV)	Level 10, 750 Collins Street	DOCKLANDS VIC 3001	No objection
11	Christine Delaney	VicRoads	P O Box 775	GEELONG VIC 3220	No objection
12	John Young	Wathaurung Aboriginal Corporation	P O Box 734	BALLARAT VIC 3353	No objection

Appendix 6 – Panel Report: Executive Summary and Recommendations

Greater Geelong Planning Scheme Amendment C277 | Panel Report | 24 April 2014

Executive Summary

Amendment C277 to the Greater Geelong Planning Scheme proposes to facilitate the expansion of the existing Leopold Gateway Plaza shopping centre to a sub-regional activity centre and provides for the creation of a new drainage reserve to manage stormwater from the expanded activity centre.

In line with the directions of the revised Leopold Structure Plan 2011 (amended 2013) expansions of the retail precinct, centred on the existing Gateway Shopping Centre, are planned over several stages. The Leopold Structure Plan is supported by an Urban Design Framework to give guidance on the expansion of the Gateway Plaza to a Sub Regional Activity Centre level and improve its connectivity with the remainder of the township, including the Recreation Reserve.

The Structure Plan also determined that the settlement boundary of Leopold not extend beyond Clifton Avenue and the current Amendment reflects this principle.

The first stage expansion of the retail precinct, on what is known as the “southern expansion” site, is proposed to the immediate west of the existing shopping centre. The concurrent Planning Permit 944/2012 enables and approves this expansion. The Stage 1 plans propose a significant increase in the activity centre’s floor area to include a new discount department store, an expansion of the existing supermarket and the introduction of a second full line supermarket, additional speciality shops, offices, food and drink premises, a gymnasium and associated car parking. The proposal also includes a ‘town plaza’ area and the provision of an active streetscape to create a “main street” shopping strip environment along Melaluka Road.

The ultimate activity centre is proposed to also expand onto the “northern expansion” site in the future and while this northern site is not proposed for rezoning under this Amendment, the Council has included that site in a Development Plan Overlay Schedule 29 covering the full activity centre to ensure an integrated planning approach to the whole centre.

In the Panel’s view, the planning history associated with the activity centre and the current Amendment that implements key aspects of the Structure Plan demonstrates a sound, policy driven planning outcome that will guide the ongoing development of the retail heart of the Leopold township, together with its role as the gateway to the Bellarine Peninsula, into the future.

All matters regarding the staged expansion of the activity centre, including details of planning permit conditions and the Development Plan Overlay, have been successfully negotiated and resolved between the Council and the two major landowners within the activity centre.

Management of stormwater at pre-development levels was the only matter in contention before the Panel. The low lying land to the west of the Leopold township and a history of flooding affecting farmland meant that an effective stormwater management plan is critical to the future expansion of the shopping centre. The fact that the site drains to the Ramsar listed Reedy Lake heightened the need for a drainage system that not only manages the risk

of flooding but also treats stormwater to improve water quality to protect the environmental values of water inflows for both the natural environment and farm activities.

A stormwater management plan is proposed that creates a 4.1 ML water retention basin and bio-filter treatment system on a dedicated drainage reserve on a site opposite the expanded activity centre. The plan manages both flood risks as well as treating water going through the system. Objectors believed that stormwater coming from an expanded shopping centre would increase the incidence of flooding, lengthen the time that stormwater outflow would impact on their properties and allow poor quality water to be discharged across their land into the highly significant, Ramsar listed Reedy Lake. The objectors pointed to a history of flooding of their properties and that the incidence and extent of the flooding has increased as a result of the continued development of the Leopold township.

On the evidence before the Panel, substantiated by the Corangamite Catchment Management Authority, it is held that the proposed stormwater management plan is adequate to mitigate the risk of flooding as a consequence of development of the ultimate activity centre to below the pre development conditions as well as effectively treating water quality. While the Panel does not dispute that the properties of the two objectors are affected by flooding and that aspects of past development of the Leopold township may have worsened the risk of flooding on their properties, the Panel believes that the proposed system for the expanded shopping centre is appropriately designed to manage stormwater outflows onto downstream properties to pre-development levels. Accordingly, the Panel holds that the Amendment should be supported generally in its exhibited form. The only change suggested by the Panel is the intended zoning of the dedicated drainage reserve. The exhibited Amendment proposes the Public Park and Recreation Zone for the drainage reserve however the Panel is of the view that the specialised nature of the proposed drainage management infrastructure will fully preclude public access and so the Public Use Zone (Local Government) is more appropriate.

4 Overall Conclusions and Recommendations

The Panel finds the overall strategic intent of the Amendment is sound and should be supported.

The Panel recommends:

- 1. Adopt Amendment C277 to the Greater Geelong Planning Scheme as exhibited subject to:**
 - a) Council considering the Public Use Zone (Local Government) as a more appropriate zone for the proposed drainage reserve.**
 - b) Applying Schedule 29 to Development Plan Overlay as shown in Appendix E.**
- 2. Approve Planning Permit Application No 944/2012 with the conditions shown in Appendix C.**
- 3. Approve Planning Permit Application No 1116/2013 with the conditions shown in Appendix D.**

Appendix 7 – Amendment and final planning permits for adoption

Planning and Environment Act 1987

GREATER GEELONG PLANNING SCHEME

AMENDMENT C277

INSTRUCTION SHEET

The planning authority for this amendment is the Greater Geelong City Council.

The Greater Geelong Planning Scheme is amended as follows:

Planning Scheme Maps

The Planning Scheme Maps are amended by a total of two attached map sheets.

Zoning Maps

1. Amend Planning Scheme Map No 57 in the manner shown on the attached map marked "Greater Geelong Planning Scheme, Amendment C277".

Overlay Maps

2. Amend Planning Scheme Map No57DPO in the manner shown on the attached map marked "Greater Geelong Planning Scheme, Amendment C277".

Planning Scheme Ordinance

The Planning Scheme Ordinance is amended as follows:

3. In Zones – Clause 34.01, replace the Schedule with a new Schedule in the form of the attached document.
4. In Overlays – following Clause 43.04, insert a new Schedule 29 in the form of the attached document.
5. In Particular Provisions – Clause 52.28-3, replace the Schedule with a new Schedule in the form of the attached document.

End of document

GREATER GEELONG PLANNING SCHEME

17/40/2013
C242
Proposed
C217

SCHEDULE TO CLAUSE 34.01 COMMERCIAL 1 ZONE

Land	Maximum leasable floor area (m2) for office	Maximum leasable floor area (m2) for shop (other than restricted retail premises)
Certificate of Title Vol. 9960 Fol. 950 and Lot 2, Certificate of Title Vol 10982 Fol 810 located at the corner of Princes Highway and Pioneer Road, Grovedale	None specified	35,000
Newcomb Shopping and Community Centre, Corner of Bellarine Highway and Wilsons Road, Newcomb	None specified	6,000
South west corner of Heyers Road and Burdoo Drive, Grovedale.	None specified	2,650
Meadowdale shopping centre north of the leisure time centre Corio, east of Anakie Road, Corio.	None specified	5,500
2-20 Kingston Downs Drive and rear of 12-19 Ashwood Close, Ocean Grove (north eastern corner of Kingston downs Drive and Shell Road).	None specified	7,500
~~Bellarine Gateway Plaza, 621-639 and 641-659 North West corner of~~ Bellarine Highway ~~and Melaluka Road, Leopold.~~	None specified	~~5,000~~ 30,000
Armstrong Creek East Precinct Neighbourhood Activity Centre	None specified	6,000
Armstrong Creek East Precinct Local Activity Centre	None specified	1,000
Jetty Road Neighbourhood Activity Centre, Drysdale	1,000	6,000
Armstrong Creek West Precinct Neighbourhood Activity Centre	None specified	3,000
Armstrong Creek West Precinct Whites Road Local Activity Centre	None specified	1,000
Armstrong Creek West Precinct Boundary Road Local Activity Centre	None specified	500
Armstrong Creek West Precinct Train Station Local Activity Centre	None specified	1,000
Barrabool Hills Neighbourhood Shopping Centre (north eastern corner of Province Boulevard and Stoneleigh Crescent Highton)	None specified	3,895

GREATER GEELONG PLANNING SCHEME

30/04/2014
C247
Proposed C277

SCHEDULE TO CLAUSE 52.28-3

Prohibition of a gaming machine in a shopping complex

Name of shopping complex and locality	Land description
Market Square Shopping Centre, Geelong	62 Malop St, Geelong
Bay City Plaza Shopping Centre, Geelong	95 - 121 Malop St, Geelong
Waurmvale Shopping Centre (Town and Country Shopping World), Grovedale	Land on the southwest corner of Princes Highway and Pioneer Rd, Grovedale, also known as 173 - 199 Pioneer Rd, Grovedale
Bellarine Village Shopping Centre, Newcomb	Land on the northwest corner of Bellarine Highway and Glenwood St, Newcomb, also known as 27-37 Bellarine Highway, Newcomb
Meadowvale Village Shopping Centre, Norlane	Land on the east side of Anakie Rd, Norlane (south of Bosbury St) also known as 290-306 Anakie Rd, Norlane
Corio Village Shopping Centre, Corio	Land bounded by Bacchus Marsh Rd, Purnell Rd, Goulburn Ave and Gellibrand St, Corio, also known as 83A Purnell Rd, Corio
Grovedale Shopping Centre, Grovedale	Land on the southwest corner of Heyers Rd and Burdoo Drive, Grovedale, also known as 79 Heyers Rd, Grovedale
Drysdale Village Shopping Centre, Drysdale	Land south of Wyndham St, Drysdale bounded by Wyndham St, Eversley St, Palmerston St, and Portarlington Rd, and land north of Wyndham St, Drysdale, bounded by Wyndham St, Carolanne Drive, Clifton Springs Rd and the commencement of the existing Residential 1 zone boundary
Newcomb Shopping Centre, Newcomb	Land on the northeast corner of Bellarine Highway and Wilsons Rd, Newcomb, also known as 71 Bellarine Highway, Newcomb
The Centreway, Lara	Land on the east and west sides of The Centreway, Lara, east of Waverley Rd
Leopold Shopping Centre, Leopold	Land on the north west corner of Bellarine Highway and Melaluka Road, Leopold, also known as 621-639 and 641-659 Bellarine Highway, Leopold.
Rosewall Shopping Centre (Fairbairn Drive and Aldi Supermarket, Corio)	12-20 Fairbairn Drive Corio and part of 465 Princes Highway, Corio, also known as Lot 1 on PS423406M.
Jetty Road Neighbourhood Activity Centre	South-west corner of the land at 148-166 Jetty Road, Drysdale.
Barrabool Hills Neighbourhood Shopping Centre, Highton	Land on the north east corner of Province Boulevard and Stoneleigh Crescent, also known as 4-46 Province Boulevard, Highton.

—/—/20—
Proposed
C277

SCHEDULE 29 TO THE DEVELOPMENT PLAN OVERLAY

Shown on the planning scheme map as **DPO29**

LEOPOLD SUB REGIONAL ACTIVITY CENTRE

This schedule applies to land identified for a sub regional activity centre at 641-659 Bellarine Highway, Leopold (the existing shopping centre), 621-639 Bellarine Highway, Leopold (the “southern expansion site”) and 92-100 Melaluka Road, Leopold (the “northern expansion site”).

The aim of the schedule is to ensure development occurs generally in accordance with the objectives of the Leopold Sub Regional Activity Centre Urban Design Framework 2011, and to coordinate the expansion of the centre across the three properties outlined above.

1.0

Requirement before a permit is granted

—/—/20—
Proposed
C277

Before a Development Plan has been approved by the responsible authority, a permit may be granted for:

- Any buildings and works associated with the use of the land for agriculture;
- Minor extensions or alterations to existing buildings and associated works including no more than 500 square metres of additional leasable floor space at the existing shopping centre;
- New uses, signage, liquor and alterations to access to the Road Zone on the existing shopping centre land only;
- Building and works, use of land for an office and restricted recreation facility (gymnasium), car parking dispensation and removal of native vegetation generally in accordance with planning permit 944/2012 (including any amendment to that permit) which applies to the existing shopping centre and southern expansion sites.

~~Before a permit is granted for any activity centre expansion of greater than 500 square metres of leasable floor space (including permit 944/2012) the owner must enter into an agreement (s) with Council pursuant to Section 173 of the Planning and Environment Act 1987 in relation to contributions (including works in kind) towards key infrastructure including:~~

- ~~• A new signalised intersection at Clifton Avenue and Bellarine Highway;~~
- ~~• Upgrades to Melaluka Road and Clifton Avenue adjoining the site;~~
- ~~• Construction of the new central east west street and the northern service road;~~
- ~~• Extensions and improvements to the existing off site footpath and shared pathway network; and~~
- ~~• Off site stormwater management systems.~~

2.0

Conditions and requirements for permits

—/—/20—
Proposed
C277

A permit must contain conditions or requirements which give effect to the provisions and requirements of the approved Development Plan.

~~It is a requirement that any permit that would authorise a~~ ~~including that the~~ development of the land that would result in more than 500 square metres of new leasable floor ~~space area~~ must not commence until a Development Plan has been approved under this Schedule.

Before any permit (including permit 944/2012) is granted which would result in an activity centre expansion of greater than 500 square metres of leasable floor space the owner must enter into an agreement (s) with Council pursuant to Section 173 of the Planning and Environment Act 1987 in relation to contributions (including works in kind) towards key infrastructure including:

GREATER GEELONG PLANNING SCHEME

- A new signalised intersection at Clifton Avenue and Bellarine Highway;
- Upgrades to Melaluka Road and Clifton Avenue adjoining the site;
- Construction of the new central east-west street and the northern service road;
- Extensions and improvements to the existing, off-site footpath and shared pathway network; and
- Off site stormwater management systems.

3.0

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Proposed
C277

Requirements for development plan

A Development Plan must be generally consistent with the Leopold Sub Regional Activity Centre Concept Plan in Clause 4.0 and the objectives of the Leopold Sub Regional Activity Centre Urban Design Framework 2011 (p.10).

~~Only one development plan can be prepared and approved at any one time. The Development Plan may be amended as the activity centre develops.~~

Separate development plans may be prepared, submitted and approved for the southern and northern expansion sites but must show how development may be integrated across both sites.

A Development Plan must include:

An overall **Urban Design Masterplan** ~~that provides strong integration and connections between the southern and northern expansion sites and which~~ includes:

- Proposed land uses, car parking, vehicle, pedestrian and cycling access, public spaces, and infrastructure;
- A breakdown of floor space allocation for different land uses including shop, food and drink, restricted retail, office and trade supplies;
- The total amount of "shop" leasable floor space (other than restricted retail premises) limited to a total of 35,000 square metres within the area covered by this overlay within the Commercial 1 zoned land including: no more than 30,000 square metres of shop on the existing and southern expansion sites; and no more than 5,000 square metres of shop on the northern expansion site;
- A ~~consistent~~ pedestrian based, main street treatment along Melaluka Road that is consistent for both the southern and northern expansion sites;
- Concept sketches and plans showing elevations of building frontages to all streets and public spaces, including:
 - A high standard of design treatment and activation of frontages to the public realm in particular Bellarine Highway and Melaluka Road;
 - High quality building design for the south west corner of the site as the western gateway to Leopold and the Bellarine Peninsula;
 - Avoidance of elevations that are blank and clad in a single material where they are visible from the public realm.
 - Elevations of significant size broken down through a combination of window openings, projections and recessions, and the use of different materials;
 - The use of awnings and shade canopies to provide pedestrian protection from inclement weather (excluding carpark areas);
 - The use of public art work in accordance with Council's Public Art Strategy.

A **Traffic Management Plan** that takes into account likely development on both the southern and northern expansion sites, ~~having~~ regard to any VicRoads requirements and that includes:

- Proposed car parking provision, indicative design of access, service roads and intersections, bicycle routes, bicycle parking and arrangements for loading and unloading of vehicles;

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- Plans and cross sections of the central east-west road showing staging and pedestrian friendly treatments;
- Plans and cross sections of the "main street" treatment of Melaluka Road including traffic calming measures, pedestrian crossing points and vehicle access into the activity centre having regard to the Memorial Reserve Masterplan;
- Traffic modelling showing how the projected traffic flows would be catered for;
- Details of upgrades required to the surrounding road system ([Bellarine Highway, Melaluka Road and Clifton Avenue](#)), including road cross sections and intersection layouts;
- Accessible and integrated public transport facilities for people of all abilities.

A detailed **Flooding, Stormwater and Drainage Management Plan** that is cognisant of catchment boundaries, ~~and takes into account likely development on both the southern and northern expansion sites integrates with proposals for all land holdings in the activity centre and~~ includes:

- Reference to, but not restricted to, the following documents:
 - *WSUD Engineering Procedures: Stormwater*, CSIRO Publishing, 2005;
 - *Clause 34.03 including decision guidelines relating to drainage and flooding in Clause 65 of the Greater Geelong Planning Scheme*;
 - *City of Greater Geelong Stormwater Management Plan, 2002*
 - *Melbourne Water Guidelines for Development in Flood Prone Areas 2003*
 - *Royal Lifesaving Society – guidelines concerning safety in an around open water bodies to ensure adequate safety measures are built into the design.*
- A Drainage Feasibility Study;
- A Water Quality Impact Report;
- A Flood Impact Report;

The above technical reports must include the following elements:

- The principle of 'no adverse impact' elsewhere (post-development) must be followed within the work undertaken for the above technical reports;
- A drainage and flood mitigation design that manages upstream flows affecting the site and caters for any loss of onsite storage;
- Approximate size and location of all on and off site drainage system components;
- Measures to minimise inundation around the basin on the south side of the Bellarine Highway;
- Access, maintenance and power supply arrangements for the basin on the south side of the Bellarinme Highway.

A **Landscape Masterplan** that shows consistency with any development plan approved for an adjoining expansion site and includes:

- Details of landscaping across the activity centre including along street frontages and access roads, within carparks and along buffer areas to adjoining properties;
- Details of the proposed treatment of any existing native vegetation;
- Details of all hard landscaping treatments such as street furniture and paving;
- A consistent landscape treatment along the frontage to Melaluka Road.

An **Economic Impact Assessment** for any new or expanded provision of retail floorspace that includes:

- A demonstrataion that there is sufficient retail demand for any new floor area without unacceptable impact on existing centres (including Central Geelong) and the retail hierarchy;

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- A new or updated assessment for any new stages of development prepared at the time the expansion is proposed;
- Reference to, but not restricted to, the following documents:
 - *City of Greater Geelong Retail Strategy 2006 (or subsequent updates).*
 - *Assessment Criteria for Retail Planning Applications at Clause 22.03 of the Planning Scheme (or subsequent updates and revisions).*

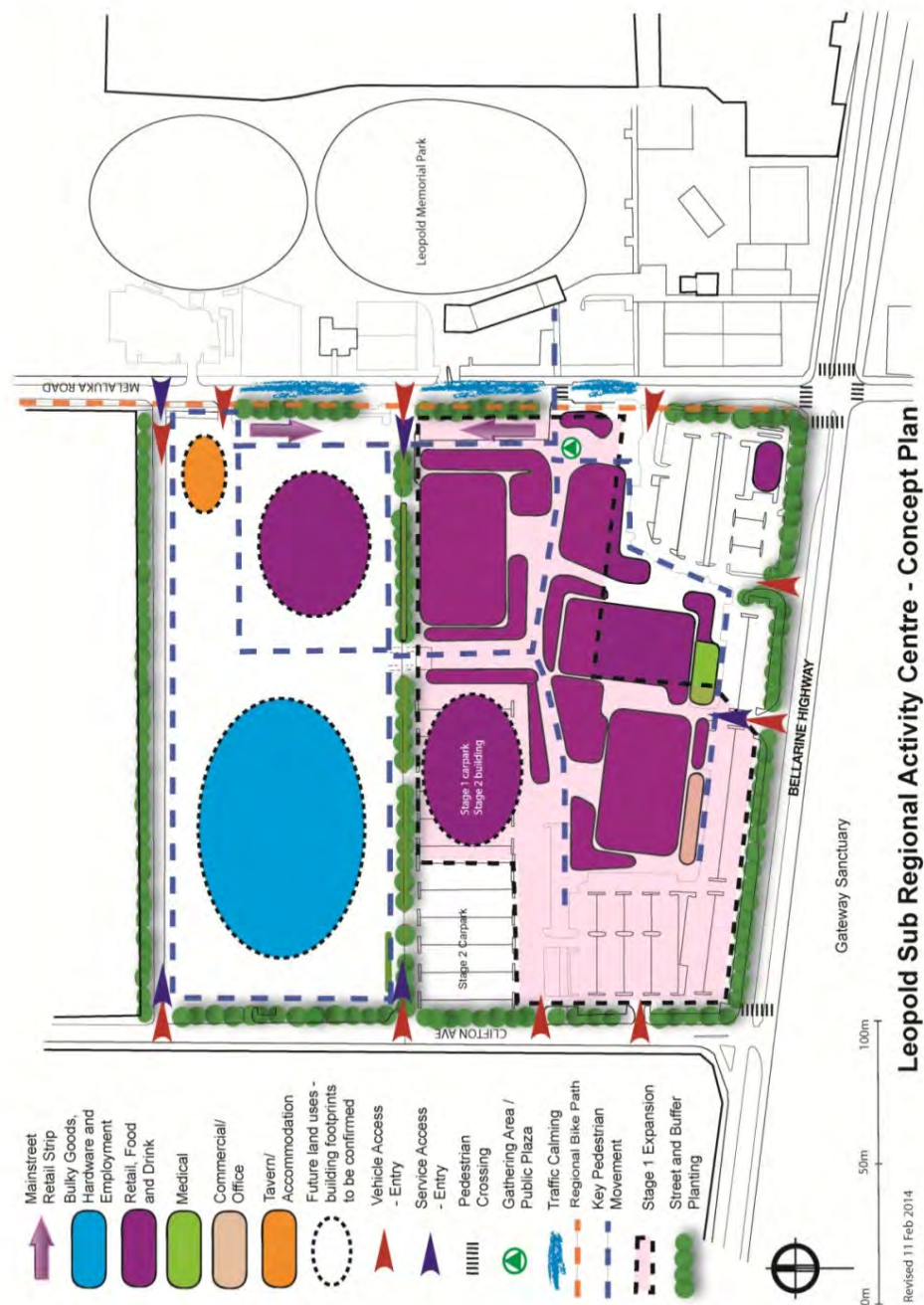
A **Staging Plan** that includes:

- The creation of a “main street” strip along Melaluka Road as part of the first stage of development of the activity centre;
- Stage 1 of the expansion generally as indicated in the Concept Plan in Clause 4.0 with the amount of leasable “shop” floor space no greater than 23,000 square metres.
- Information relating to the timing of construction of new activity centre buildings (shops, offices etc) and related infrastructure such as car parking, road intersections, access streets and stormwater management systems;
- Plans that show how the activity centre will function at each stage of its development as an attractive and user friendly centre including, but not limited to: interim carparking and access arrangements, landscape treatments, pedestrian connections and building frontage treatments.

GREATER GEELONG PLANNING SCHEME

4.0 Leopold Sub Regional Activity Centre Concept Plan

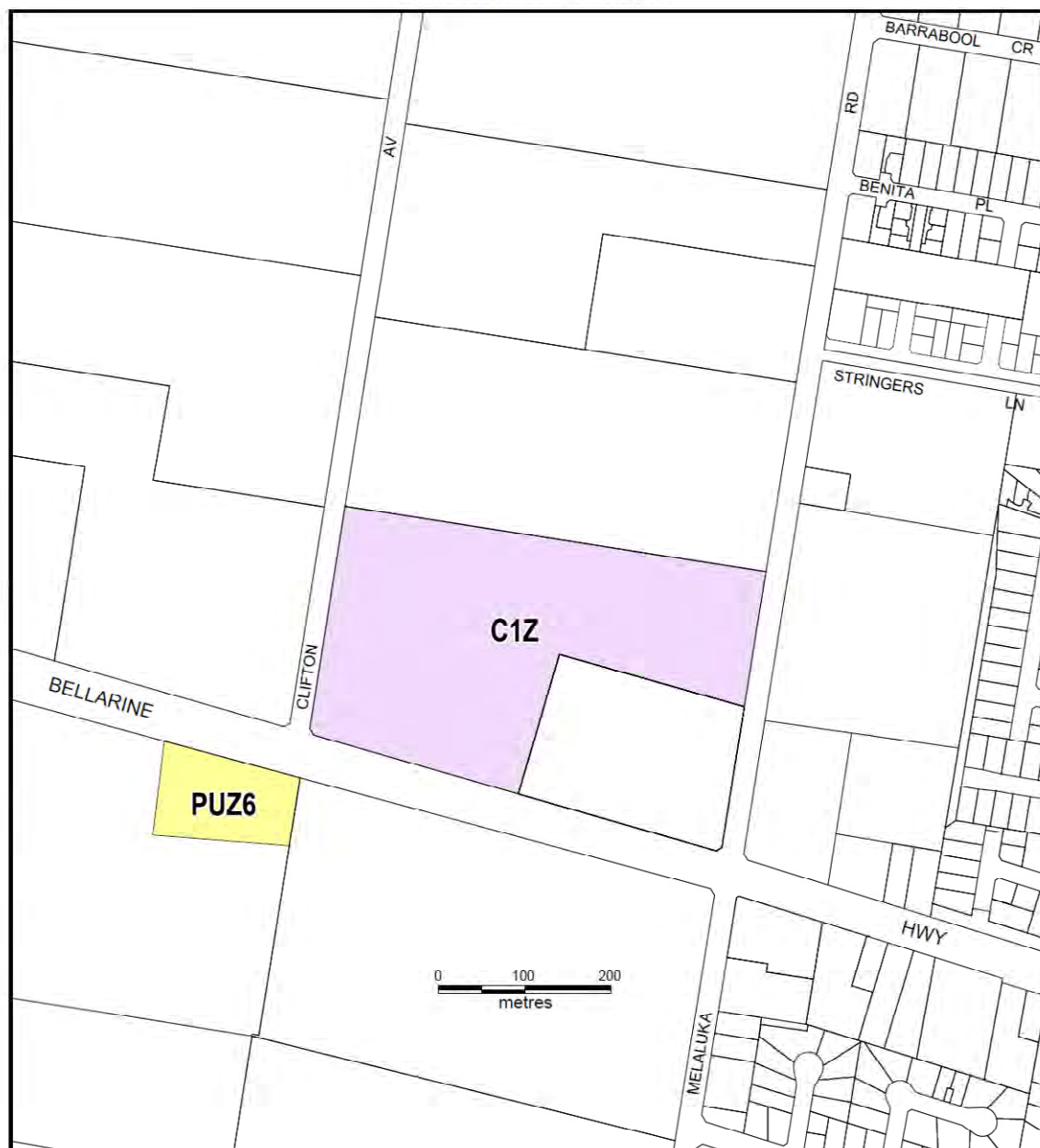
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GREATER GEELONG PLANNING SCHEME



GREATER GEELONG PLANNING SCHEME LOCAL PROVISION



Part of Planning Scheme Map 57

LEGEND

C1Z	COMMERCIAL 1 ZONE
PUZ6	PUBLIC USE ZONE - LOCAL GOVERNMENT

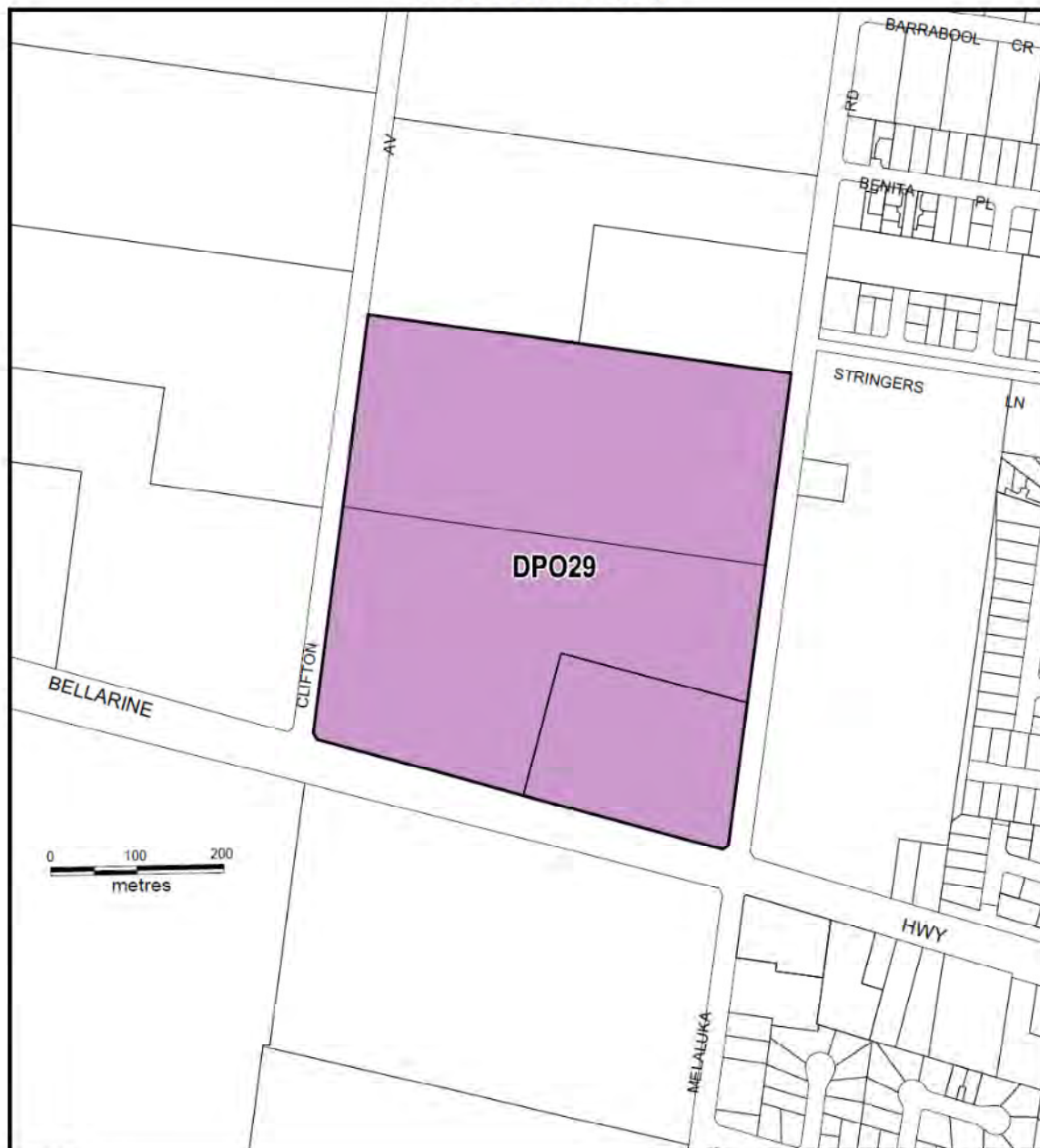
AMENDMENT C277

Planning Mapping Services |
Amendments Co-ordination Team |
Planning & Building Systems |
Planning, Building & Heritage |



Department of Planning
and Community Development

GREATER GEELONG PLANNING SCHEME LOCAL PROVISION



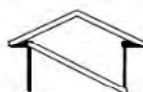
LEGEND

DPO29	DEVELOPMENT PLAN OVERLAY - SCHEDULE 29
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Part of Planning Scheme Map 57DPO

AMENDMENT C277

[Planning Mapping Services |
Amendments Co-ordination Team |
Planning & Building Systems |
Planning, Building & Heritage]



Department of Planning
and Community Development

002

Appendix 8 – Final planning permits

2 May 2014 Version

DRAFT PLANNING PERMIT

GRANTED UNDER DIVISION 5 OF

PART 4 OF THE PLANNING AND

ENVIRONMENT ACT 1987

Permit No.: 944/2012

Planning Scheme: Greater Geelong Planning Scheme

Responsible Authority: Greater Geelong City Council

ADDRESS OF THE LAND:

621-639 and 641-659 Bellarine Highway, Leopold

THE PERMIT ALLOWS:

Buildings and works associated with Stage One of the Leopold sub-regional shopping centre, the use of the land for a restricted retail facility (gymnasium), reduction of car parking requirements, alteration of access to a Road Zone Category 1, and the removal of native vegetation generally in accordance with the endorsed plans.

THE FOLLOWING CONDITIONS APPLY TO THIS PERMIT:

Development Plan approval

1. The development as shown on the endorsed plans must not commence until a Development Plan required by Schedule 26 of the Development Plan Overlay of the Greater Geelong Planning Scheme has been approved by the Responsible Authority.

Amended Plans Required

2. Prior to the commencement of the development, three (3) copies of amended plans to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of the permit. The plans must be drawn to scale with dimensions and must be generally in accordance with the plans entitled "Bellarine Gateway Plaza, Town Planning Application, Stage 1" by Clarke Hopkins Clarke, dated August and October 2013 but modified to show:
 - a) ; The type and form of public art identified at Item 14 of Design Response Plan (Plan No. 0752/TP202h) to be developed in consultation with Council's Public Art Officer.
 - b) Public transport infrastructure and car park design consistent with the approved Traffic and Access Plan;
 - c) notations that signage does not form part of this permit;
 - d) active frontages on the external elevations of the tenancies on both sides of the western entry to the internal mall.
 - e) Removal of details from the adjoining land to the north of the subject site

- f) Treatment of northern façade of the proposed DDS to avoid blank walls
- g) An acoustic fence on the northern property boundary adjoining the DDS loading bay. The fence detail is to be based upon a report prepared by a suitably qualified person submitted with the amended plans.

No alterations

3. The use and development as shown on the endorsed plans must not be altered without the written consent of the Responsible Authority.

Traffic and Access Plan

4. Prior to the commencement of the development, a Traffic and Access Plan to the satisfaction of the Responsible Authority, prepared by a suitably qualified professional, must be submitted to and approved by the Responsible Authority. The Traffic and Access Plan must outline how different transport modes will be integrated in the centre. The plan must be generally in accordance with the Traffic Management Plan forming part of the approved Development Plan. The Plan must include detail of but not be limited to:
 - a) internal and external bicycle links of the land, including to the Bellarine Rail Trail
 - b) internal and external pedestrian links of the land, including to the Leopold Recreation Reserve and the land to the north
 - c) the location and type of public transport infrastructure (including in-bound and out-bound bus stop/s, taxi rank/s and timetable information)
 - d) bicycle parking and change facilities
 - e) way-finding signage
 - f) the number and dimensions of car parking spaces and loading areas, including the car park design in the vicinity of landscaping/trees in the car park
 - g) intersection and road treatments

When approved, the Traffic and Access Plan will be endorsed and then form part of the permit. The use and development of the land must be carried out in accordance with the Traffic and Access Plan to the satisfaction of the Responsible Authority.

Creation of Road Reserve (East-West Road)

5. Prior to occupation of the development, a road reserve must be created and a road constructed along the northern boundary that connects Melaluka Road and Clifton Avenue to the satisfaction of the Responsible Authority. The owner of the land will be responsible for the maintenance of the road for 24 months after its completion.

Pedestrian Paths, Access & Parking

6. Unless otherwise approved by the Responsible Authority, prior to the occupation of the development, the areas set aside for the parking of vehicles, access lanes and pedestrian paths as shown on the endorsed plans must be:
 - a) constructed;
 - b) properly formed to such levels that they can be used in accordance with the plans;
 - c) surfaced with an all weather seal coat.
 - d) drained;
 - e) line marked to indicate each car space and all access lanes;
 - f) clearly marked to show the direction of traffic along access lanes and driveways;

to the satisfaction of the Responsible Authority.

Car spaces, access lanes, pedestrian paths and driveways must be kept available for these purposes at all times.

Drainage and Road Plans Required

7. Prior to the commencement of the development, engineer designed drainage and road plans to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. The plans must be generally in accordance with the Flooding, Stormwater and Drainage Management Plan (including the Drainage Feasibility Study, Water Quality Impact Report and Flood Impact Report) and the Traffic Management Plan that form part of the approved Development Plan for the land.

The drainage plans must consider the future drainage requirements for the adjoining property to the north, being 92-100 Melaluka Road Leopold.

8. Prior to the occupation of the development, drainage and roads must be constructed in accordance with the approved drainage and road plans to the satisfaction of the Responsible Authority.

Construction Management Plan

9. Prior to commencement of any works, a detailed Construction Management Plan (CMP) must be submitted to and approved by the Responsible Authority. This plan must incorporate, but is not limited to, the following information:
 - a) A staging plan for all construction phases including indicative dates for commencement and completion;
 - b) Intended access for construction vehicles;
 - c) Engineering assessment of assets that will be impacted on by construction and recommended techniques to minimise any adverse impact;
 - d) Details of actions to be implemented in the event of damage to abutting assets infrastructure;
 - e) Details of where construction personnel will park;
 - f) Hours/days of construction (NOTE: these works must be consistent with EPA legislation and guidelines);
 - g) Phone numbers of on-site personnel or other supervisory staff to be contactable in the event of issues arising on site;
 - h) Details of site cleanliness, litter management and clean up regimes;
 - i) Material storage;
 - j) Dust suppression;
 - k) Plan to accord with the EPA Publication No. 960 "Doing it right on Subdivision – temporary environmental protection measures for subdivision construction sites" and No. 480 "Best Practice Environmental Guidelines for Major Construction Sites";
 - l) Control of sediment and litter discharged from the site to Gateway Sanctuary and the Reedy Lake RAMSAR area.
 - l) Refuelling locations and storage areas for fuel and other chemicals. These areas must be located well away from the vegetation to be retained and internal drains.

When approved this Construction Management Plan will form part of this permit. All development and works must be carried out in accordance with the Construction Management Plan, to the satisfaction of the Responsible Authority.

(Note: where a conflict arises with the construction management plan and any legislation, the relevant legislation will take precedence).

When the approved sediment and erosion controls are in place as per the approved CMP, the applicant must contact the City's Environment and Natural Resources Unit to undertake an inspection of the measures in place.

Construction Phase

10. During the construction phase of the development, the following conditions must be met:

- a) only clean rainwater shall be discharged to the stormwater drainage system;
- b) stormwater drainage system must be protected so that no solid waste, sediment, sand, soil, clay or stones from the premises enters the stormwater drainage system;
- c) material from the site must not be deposited on adjacent footpaths and roads abutting the site;
- d) all machinery and equipment must be cleaned (if required) on site and not on adjacent footpaths or roads; and
- e) all litter (including construction refuse, packaging, waste materials and off cuts, and all other rubbish generated by occupation of the site) must be contained on site; and
- f) dust suppression;

to the satisfaction of the Responsible Authority.

Preparation of Landscape Plans

11. Prior to the commencement of development, three (3) copies of a landscape plan prepared by a suitably qualified or experienced person, to the satisfaction of the Responsible Authority, must be submitted to and approved by the Responsible Authority. When approved, the plan will be endorsed and then form part of the permit. The plan must be generally in accordance with the Landscape Masterplan forming part of the approved Development Plan. The plan must be drawn to scale and show:

- a) All existing trees proposed for retention and removal, including trees on adjacent roads and land that may be affected by the development.
- b) The layout of all planting within the development site.
- c) A detailed planting schedule of all proposed planting including botanical names, common names, supply sizes, sizes at maturity, densities and quantities of each plant.
- d) The proposed layout, materials and finishes of garden beds, paths, areas of pavement, structures, fences, street furniture, wall treatments etc.
- e) Any additional supporting information, such as certified structural designs or building forms.
- f) All proposed tree planting using semi-advanced trees with a minimum container size of 45 litres or 2 metres in height.
- g) The maintenance schedule for all proposed landscaping, including hard and soft landscaping elements.
- h) Detail and location of way-finding signage
- i) similar species of trees along the Bellarine Hwy as currently exists to retain an indigenous landscape opposite the Gateway Sanctuary;

to the satisfaction of the Responsible Authority.

Completion and Maintenance of Landscape Works

12. Prior to the occupation of the development, the landscaping works as shown on the endorsed plans must be carried out and completed to the satisfaction of the Responsible Authority. The landscaping shown on the endorsed plans must be maintained to the satisfaction of the Responsible Authority.

Protection of Existing Trees

13. Prior to the commencement of the development, a Tree Protection Plan must be prepared and submitted to the Responsible Authority for approval. The Plan must be to the satisfaction of the Responsible Authority. The Tree Protection Plan must outline measures for the protection of all trees to be retained within the development site and on adjoining road reserves and neighbouring properties (including trees 1, 3, 4, 6 and 7 as identified in the Arboricultural Report prepared by Tree Response, and have regard to the Tree Response Arboricultural Report dated February 4, 2013 and AS4970 – 2009 (Protection of Trees on Development Sites). When approved, the Plan will be endorsed and form part of the permit.

The City's Environment and Natural Resources Unit must be contacted to inspect the Tree Protection Fencing prior to works commencing.

Once approved, the tree protection plan must be implemented and maintained for the duration of works. Tree protection measures shall not be accessed, altered or modified without the written consent of the Responsible Authority and consulting Arborist.

14. All persons undertaking works on site must be informed about the areas of native vegetation to be retained on site and all environmental conditions included as part of this planning permit, in particular the approved CMP and Tree Protection Plan. This information must be provided by means of an induction process, and records of this must be kept. A copy of the permit must be made available to all people working on the project.
15. No vehicular or pedestrian access, trenching or soil excavation may occur within the Tree Protection Zone without the written consent of the Responsible Authority. No storage or dumping of tools, equipment or waste may occur within the Tree Protection Zone.
16. All work within the drip lines of any tree either above or below ground which has been nominated for protection must be supervised by the consulting arborist to ensure that the works are completed in a manner which minimises damage or impact on the tree(s) to be protected.
17. Any pruning of Tree 4 as identified in the Arboricultural Report prepared by Tree Response must only be completed by a suitably qualified arborist and must be carried out in accordance to the requirements of AS4373 -2007 Pruning of Amenity Trees to the satisfaction of the Responsible Authority.
18. Other than the native vegetation shown on the endorsed plans, native vegetation must not be removed, destroyed or lopped native vegetation.
19. All tree removal works shall only be undertaken by a qualified Level 5 Arborist.
20. In order to offset the removal of five (5) scattered trees approved as part of this permit, the applicant must provide a native vegetation offset that meets the following requirements:
- Provide offsets of 0.057 general biodiversity equivalence units;
 - The offsets shall be located within the Corangamite Catchment Management Authority (CCMA) boundary or City of Greater Geelong (COGG) municipal district; and
 - The offsets shall have a strategic biodiversity score of at least 0.334.

21. Before any native vegetation is removed, evidence that an offset has been secured must be provided to the satisfaction of the responsible authority. This offset must meet the offset requirements set out in this permit and be in accordance with the requirements of *Permitted clearing of native vegetation – Biodiversity assessment guidelines* and the *Native vegetation gain scoring manual*. Offset evidence can be either:
- A security agreement, to the required standard, for the offset site or sites, including a 10 year offset management plan; or
 - A credit register extract from the Native Vegetation Credit Register.

Litter/Waste Management

22. Prior to occupation of the development, a litter management plan must be submitted to and approved by the Responsible Authority. The litter management plan must set out the ways in which the operators of the site will be responsible for the collection of litter associated with the Centre. The litter management plan must detail the following:
- a) Fencing or other method to contain litter within the site;
 - b) The management practices for litter collection and disposal including details of storage and regularity;
 - c) The location of rubbish bins, cigarette butt bins and skips;
 - d) The management practices for the periodic cleaning of on-site drainage litter traps.

Once approved, the operation of the site must accord with the litter management plan to the satisfaction of the Responsible Authority.

General Amenity

23. The amenity of the area must not be detrimentally affected by the use or development through the:
- a) Transport of materials, goods or commodities to or from the land;
 - b) Appearance of any building, works or materials;
 - c) Emission of noise, artificial light, vibration, odour, fumes, smoke, vapour, steam, soot, ash, dust, waste water, waste products, grit or oil;
 - d) Presence of vermin;

to the satisfaction of the Responsible Authority.

Outdoor Lighting

24. Any outdoor and/or security lighting provided must be designed to prevent adverse light spill on adjoining land or road reserve to the satisfaction of the Responsible Authority.

General Loading

25. Without the prior written approval of the Responsible Authority the loading and unloading of goods to and from the premises, including garbage removal, shall be restricted to between the hours of 7am and 10pm Monday to Sunday.
The loading and unloading of goods from vehicles must only be carried out on the land within the designated loading bay(s) and must not disrupt the circulation and parking of vehicles on the land.

Use of Loading Bay and Car Parking Areas

26. The loading bay area(s) must remain available for this purpose at all times to the satisfaction of the Responsible Authority.

Car parking areas shown on the endorsed plans must remain available for this purpose at all times to the satisfaction of the Responsible Authority.

Comply with SEPP N-1

27. Noise levels emanating from the premises must not exceed those required to be met under the State Environment Protection Policy (Control of Noise from Commerce, Industry and Trade), No. N-1.

Comply with SEPP N-2

28. Noise levels emanating from the premises must not exceed those required to be met under State Environment Protection Policy (Control of Music Noise from Public Premises), No. N-2.

Barwon Water conditions

Water

29. Additional tapping(s) are to be supplied to service the proposed development. The tapping required for the Gateway Plaza Shopping Centre may include a fire service and backflow prevention device (including backflow agreement). Note that tapping's and services are not to be located under existing or proposed driveways.
30. The water supply tapping should be from the DN100mm PVC water main in Melaluka Road.
31. Barwon Water's records indicate that an existing water service and meter is located on this property. A dimensioned plan showing the location of existing meters, and the location of the meter relative to the existing boundaries, and its number, is to be submitted. Private water service pipes are not permitted to cross allotment boundaries and must be plugged and abandoned at the boundaries of such allotments.

Sewer

32. The provision of sewerage services to service the Gateway Plaza Shopping Centre in accordance with Barwon Water's requirements and Victorian Plumbing Regulations.
33. The development will be serviced via connection to the existing DN300 sewer main in Melaluka Road. Based on the plans provided, it is unlikely this sewer can command all of the rezoned commercial zone by gravity. The developer is required to provide detailed designs for audit in accordance with Barwon Water's requirements in the Land Development Manual which demonstrate that required areas are serviced with sewerage.
34. A trade waste agreement will be required for the Gateway Plaza Shopping Centre.

General

35. Any plan submitted under the Subdivision Act 1988 must be forwarded to Barwon Water under Section 8 of that Act.
36. The proposed development is to conform to Barwon Water's Asset Protection Policy. No structures or planting of trees will be permitted within any sewerage or water easement and where any structure is proposed to be within 1.0m of a sewer or water main, approved engineering design plans are to be submitted that demonstrate the structure will have no impact any Barwon Water asset.
37. The developer is to apply to Barwon Water for details relating to costs and conditions required for the provision of water supply and sewerage services to the development.

Vicroads conditions

38. Demonstrate how the proposed development will safely cater for all road users including buses, bicycles and pedestrians.
39. Details of mitigating works to upgrade the Bellarine Highway/Clifton Street Avenue intersection such as the installation of left and right turn lanes, and traffic signals.
40. Details of the scope of works required for the installation of additional street lighting within Bellarine Highway's road reserve between Clifton Avenue and Melaluka Road.
41. Additional central median breaks within the Bellarine Highway to the overall development site will not be permitted.
42. All mitigating works must be designed and constructed to VicRoads' satisfaction, in which a separate consent for all works is required under the Road Management Act.

Public Transport Victoria conditions

43. The permit holder must take all reasonable steps to ensure that disruption to bus operations is kept to a minimum during construction. Foreseen disruptions to bus operations must be communicated with mitigation measures to Public Transport Victoria and bus operators one (1) week prior.
44. Prior to the commencement of the works within the shopping centre the existing bus stop and shelter (within the centre) including all associated infrastructure, must be relocated or replaced to Melaluka Drive at a cost born by the permit holder to the satisfaction of Public Transport Victoria and deemed compliant with the Disability Discrimination Act – Disability Standards for Accessible Public Transport 2002.

Expiry of Permit

45. This permit will expire if one of the following circumstances applies:
 - a) The development is not commenced within four (4) years of the date of this permit.
 - b) The development is not completed within six (6) years of the date of this permit.
 - c) The use has not commenced within six (6) years of the date of this permit.

The Responsible Authority may extend the periods referred to if a request is made in writing within six (6) months of the date of expiry.

DRAFT PLANNING PERMIT

Permit No.: 1116/2013

Planning Scheme: Greater Geelong Planning Scheme

Responsible Authority: Greater Geelong City Council

GRANTED UNDER DIVISION 5 OF

PART 4 OF THE PLANNING AND

ENVIRONMENT ACT 1987

ADDRESS OF THE LAND:

1-89 Hoares Lane, Leopold

THE PERMIT ALLOWS:

Two Lot Subdivision Generally in Accordance with the Endorsed Plans.

THE FOLLOWING CONDITIONS APPLY TO THIS PERMIT:

Subdivision to Accord with Endorsed Plan

1. The layout and site dimensions of the proposed subdivision as shown on the endorsed plan(s) shall not be altered or modified without the written consent of the Responsible Authority. There are no requirements to alter or modify the endorsed plan if a plan is certified under the provisions of the Subdivision Act 1988 that is generally in accordance with the endorsed plans.

Mandatory conditions for subdivision permits

2. The owner of the land must enter into agreements with the relevant authorities for the provision of water supply, drainage, sewerage facilities, electricity and gas services to each lot shown on the endorsed plan in accordance with the authority's requirements and relevant legislation at the time.
3. All existing and proposed easements and sites for existing or required utility services and roads on the land must be set aside in the plan of subdivision submitted for certification in favour of the relevant authority for which the easement or site is to be created.
4. The plan of subdivision submitted for certification under the Subdivision Act 1988 must be referred to the relevant authority in accordance with Section 8 of that Act.

Drainage

5. The site must be drained to the satisfaction of the Responsible Authority and no concentrated stormwater may drain or discharge from the land to adjoining properties.

Permit Expiry

6. This permit as it relates to subdivision will expire if one of the following circumstances applies:

- a) The plan of subdivision has not been certified within two (2) years of the date of this permit.
- b) A statement of compliance is not issued within five (5) years of the date of certification.

The Responsible Authority may extend the periods referred to if a request is made in writing before the permit expires or within six (6) months afterwards.

3. AMENDMENT C290 PUBLIC ACQUISITION OVERLAY LARA – CONSIDERATION OF PANEL REPORT AND ADOPTION

Portfolio:	Planning – Cr Heagney
Source:	Planning and Tourism – Strategic Implementation
General Manager:	Peter Bettess
Index Reference:	Council Reports 2014

Purpose

This report considers the Panel Report to Amendment C290 and recommends adoption of the Amendment.

Summary

- Amendment C290 is Council-initiated and seeks to apply the Public Acquisition Overlay 4 (Proposed Road) to part of three private landholdings that front the Patullos/ O'Hallorans/ Elcho Road intersection, Lara.
- The Amendment will reserve land necessary for the future upgrade of the intersection. The intersection upgrade is part of the wider strategic planning of the Lara West Growth Area.
- Public exhibition of Amendment C290 commenced on 2 May 2013 and closed on 3 June 2013.
- There were two submissions. APA GasNet Australia advised of the presence of a high-pressure gas pipeline but did not object. The other submission came from a directly affected landowner at 180 Patullos Road, who submitted an alternative road intersection design that sought to spread the land acquisition equitably across all affected landowners.
- Council resolved on 11 February 2014 to refer the submissions to an Independent Planning Panel appointed by the Minister for Planning. The panel hearing was held on 26 March 2014.
- In summary, the Panel found that the Public Acquisition Overlay, as exhibited, is justified and appropriate in its current form.
- The Panel agreed with Council's submission that the exhibited intersection design is considered to be the best engineering outcome to cater for predicted long term traffic volumes, the role of this intersection in the planned Lara road network, and to provide safe pedestrian and cycle crossing.
- It is therefore recommended that the Amendment be adopted.

Cr Ansett moved, Cr Heagney seconded -

That Council resolves to:

- 1) Adopt Amendment C290 in the form as outlined in Appendix 1 of this report; and**
- 2) Submit the adopted Amendment with the prescribed information to the Minister for Planning requesting approval.**

Carried.

Background

This Amendment is the result of future planning for the Lara West Growth Area, where the intersections of Patullos Road with O'Hallorans Road and Patullos Road with Elcho Road (referred to as the Patullos/ Elcho/ O'Hallorans Road intersection) require upgrading.

The upgrade of the intersection is an infrastructure project in the incorporated Lara West Development Contributions Plan, September 2013. The design of the intersection in the Lara West Development Contributions Plan is shown at **Appendix 2**.

The new intersection will require the acquisition of private land. The most appropriate planning tool to identify and acquire the land is the Public Acquisition Overlay 4 (Proposed Road).

The land to be acquired is as follows:

Part of 165 Patullos Road: 0.01 hectares

Part of 180 Patullos Road: 0.56 hectares

Part of 5 Elcho Road: 0.01 hectares

Public exhibition of Amendment C290 occurred over a 4 week period closing on 2 May 2013. The exhibition resulted in a total of two submissions. APA GasNet Australia (Operations) made no objection but requested that Council liaises with them prior to works being undertaken to upgrade the road intersection

The other submission came from a directly affected landowner at 180 Patullos Road (the Trigg Family). The Trigg's submitted an alternative road intersection design that sought to spread the land acquisition equitably across all affected landowners.

Council resolved on 11 February 2014 to refer the submissions to an Independent Planning Panel appointed by the Minister for Planning. A Panel Hearing occurred on 26 March 2014.

Discussion

A one person Panel, chaired by Mr Con Tsotsoros, conducted the hearing. In attendance at the hearing were members of the Trigg Family and Council officers from strategic planning and traffic engineering. The Panel provided its report to Council on 3 April 2014.

The Panel concluded that the exhibited Public Acquisition Overlay (PAO) is justified and appropriate in its current form. The Panel has recommended that the Amendment should be adopted as exhibited.

The issues raised during the Panel Hearing, the Panel's findings and Council officers' response are outlined below using the headings from the Panel Report.

Chapter 2: Strategic Planning Context

The Panel noted that Lara's population is expected to double when growth opportunities, including the Lara West Precinct and Manzeene Village, are realised. The Panel said that the subject intersection works and land acquisition were recognised and tested through Amendments C246 and C285 and found to be appropriate.

The Panel concluded that the Amendment is supported by, and implements, the relevant sections of the State and Local Planning Policy Framework.

Council Officer Response

The findings of the Panel are supported.

Chapter 3: Public Acquisition

Council officers submitted that the reservation of the PAO land is necessary for the future upgrade of the Patullos/ Elcho/ O'Hallorans Road intersection. Officers said that the exhibited intersection design is considered to be the best engineering outcome to cater for predicted long term traffic volumes, the role of this intersection in the planned Lara road network, and to provide safe pedestrian and cycle crossing.

The Trigg Family submitted to the Panel that the advantages of their proposed alternative intersection design (i.e. a five-leg intersection) were that it would have a smaller overall footprint and a much fairer distribution of land acquisition. The Trigg's also questioned whether the decision as to which land is to be acquired was driven by assumed cost savings.

Council informed the Panel that it sought informal advice from VicRoads about the alternative intersection design. The Panel noted that the VicRoads assessment through SIDRA identified long delays, cost and safety implications, cyclist and pedestrian barriers and was, overall, operationally worse.

At the Hearing, the Trigg Family reiterated the question asked during question time at the 11 February 2014 Council Meeting: *"If the acquisition must go ahead why can we not retain ownership of the bulk of the land (the space within the triangle)?"*

Officers informed the Panel that an internal meeting was convened between Council's Strategic Planner, Traffic Engineer and Forward Planning Engineer to consider this question. Officers decided not to support the proposal for the following reasons:

- The land could potentially be used as part of the proposed drainage detention basin for the Patullos Road Area (within the Lara West Precinct) or for other drainage requirements.
- The existing high-pressure gas transmission pipeline easement restricts development capability.
- The land could potentially form part of the shared path network and landscaping along the redundant Patullos Road alignment.
- The actual detailed design of the intersection is not yet completed.
- The new Patullos Road alignment may still have to consider vehicle access to no. 175 Patullos Road.
- Council needs to be satisfied that the intersection design is above minimum standards to factor-in future traffic growth.
- Any surplus land on the western edge of the PAO can be returned to the landowner.
- There are concerns about on-going maintenance and maintenance access should the land be retained. The landowner may be reluctant to maintain this land due to its isolation from the rest of the property (this is no reflection on the Trigg's but reflects the fact that the property can be sold to new owners).

The Panel identified and addressed two key issues:

1. Is there an equal or more superior alternative intersection design option available?

The Panel was receptive to considering the Trigg's alternative design and noted that Council had also. The Panel emphasised that both Council and VicRoads considered the alternative design to be unsafe, inefficient and more expensive, and that this was an important factor weighing against the design.

The Panel believes the alternative design will merely transfer the majority of road alignment to other property owners and is unnecessarily complex. According to the Panel, it is clear that the principle objective of the redesign is to shift the road alignment from a specific property instead of seeking the safest and most efficient intersection layout. The Panel also dismissed land value comparisons.

The Panel concluded that the alternative intersection design proposed by the Trigg Family is not equal to or superior to the design exhibited.

2. Is the exhibited Public Acquisition Overlay justified and appropriate in its current form?

The Panel believes that Council has undertaken considerable strategic work to justify the application of the PAO and there is no evidence to demonstrate that Council has sought to acquire more land than is required.

The Panel acknowledged that most of the land required for the future intersection upgrade was burdened by the Trigg Family, but did not accept that this was unfair. The Panel said that based on considerable strategic and traffic management considerations, the most appropriate ultimate design for the intersection needs to be primarily located on the eastern most portion of the Trigg's land.

The Panel found that the City of Greater Geelong acted responsibly by including the Patullos/ Elcho/ O'Hallorans Road intersection in the Lara West Development Contributions Plan and by subsequently seeking to apply the exhibited PAO.

In summary, the Panel found that the PAO, as exhibited, is justified and appropriate because:

- It will provide certainty that the City of Greater Geelong will be the acquiring authority;
- It will provide certainty that the affected land owners will be compensated by land owners who will benefit from the intersection upgrade;
- The extent of the Public Acquisition Overlay reflects the same design justified through Amendment C246, and
- There is a need to acquire the land when the relevant threshold in the Lara West Development Contributions Plan is achieved. There currently isn't anything to activate this process.

Council Officer Response

The findings of the Panel are supported. In its closing submission to the Panel, Officers acknowledged the sentimental attachment of the Trigg's to their land.

Officers stressed that the acquisition of part of the Trigg's land, as well as the critical design of the intersection, had been undertaken in an open and transparent manner and was the result of a comprehensive strategic planning process for the Lara West Growth Area.

Environmental Implications

There are no environmental implications as a result of the Amendment.

Financial Implications

There are no financial implications as a result of this Amendment. Funds required to acquire the land will be sourced from developer levies attributed in the Lara West Development Contributions Plan. Council however would be responsible for any associated legal and conveyances costs.

No impact to budget.

Policy/Legal/Statutory Implications

The Amendment is consistent with relevant policies and legislative requirements.

Clause 19 of the State Planning Policy Framework states that growth and redevelopment of settlements should be planned in a manner that allows for the logical and efficient provision of infrastructure, including the setting aside of land for the construction of future transport routes. The clause also identifies the use of Development Contributions Plans to manage contributions towards infrastructure.

Clause 45.01 Public Acquisition Overlay forms part of the Victoria Planning Provisions. The purpose of this clause is to identify land which is proposed to be acquired by a Minister, public authority or municipal council and to reserve land for a public purpose. Council, in its role as the planning authority, is bound by the provisions of the *Land Acquisition and Compensation Act* 1986 in its pursuit of land for the above purpose.

There are no local policies that directly apply to the Patullos/ Elcho/ O'Hallorans Road intersection. However the Municipal Strategic Statement contains a number of policies that require the Planning Authority to strategically plan for the improvement of infrastructure in conjunction with population growth.

Transport objectives in Clause 21.08-2 include the development of a safe, accessible, equitable and efficient traffic, transport and freight network. Objectives of Clause 21.08-3 *Development Contributions* are to provide infrastructure in an efficient and timely manner and to provide services that respond to the changing needs of the City's population. The relevant strategy here is to:

Ensure that development and community infrastructure is provided in a sustainable and timely manner in all areas, with particular regard to the servicing of new communities in new urban growth areas and large urban infill areas.

Alignment to City Plan

The Amendment supports the 'Growing our Economy' and 'Sustainable Built and Natural Environment' strategic directions of City Plan. The land to be acquired will facilitate an improved road intersection to support the long term residential growth of Lara.

Officer Direct or Indirect Interest

No Council officer involved in the report has any direct or indirect interest, in accordance with Section 80(c) of the *Local Government Act*.

Risk Assessment

There are no notable risks associated with implementing the recommendation contained in this report.

Social Considerations

The Amendment will appropriately reserve land required for the planned upgrade of the Patullos/ Elcho/ O'Hallorans Road intersection to cater for the population growth of Lara.

The PAO will provide certainty to the landowners of the future use of the land and compensation in accordance with the *Land Acquisition and Compensation Act*.

Human Rights Charter

The Amendment will not impact on any basic rights, freedoms and responsibilities as set out in the Charter. Planning legislation ensures an open community consultation process occurs, enabling people to freely express their views and if necessary obtain a fair hearing before an Independent Panel.

Consultation and Communication

Council officers have written to the Amendment submitters and landowners to advise them of the release of the Panel Report. Submitters and landowners will be notified of the final decision of Council and the Minister for Planning.

Appendix 1 - Amendment C290 to be Adopted

Planning and Environment Act 1987

GREATER GEELONG PLANNING SCHEME

AMENDMENT C290

INSTRUCTION SHEET

The planning authority for this amendment is the Greater Geelong City Council

The Greater Geelong Planning Scheme is amended as follows:

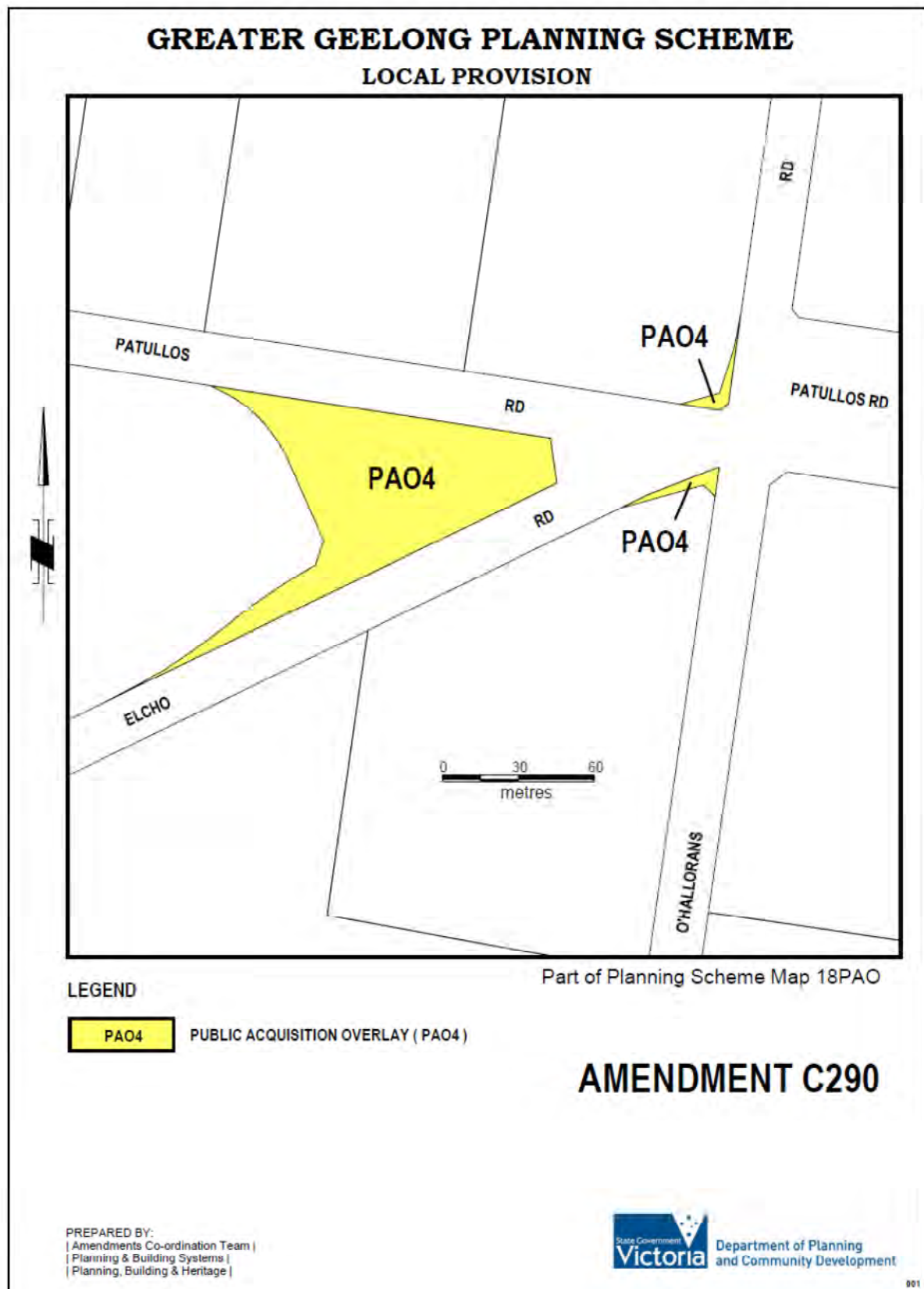
Planning Scheme Maps

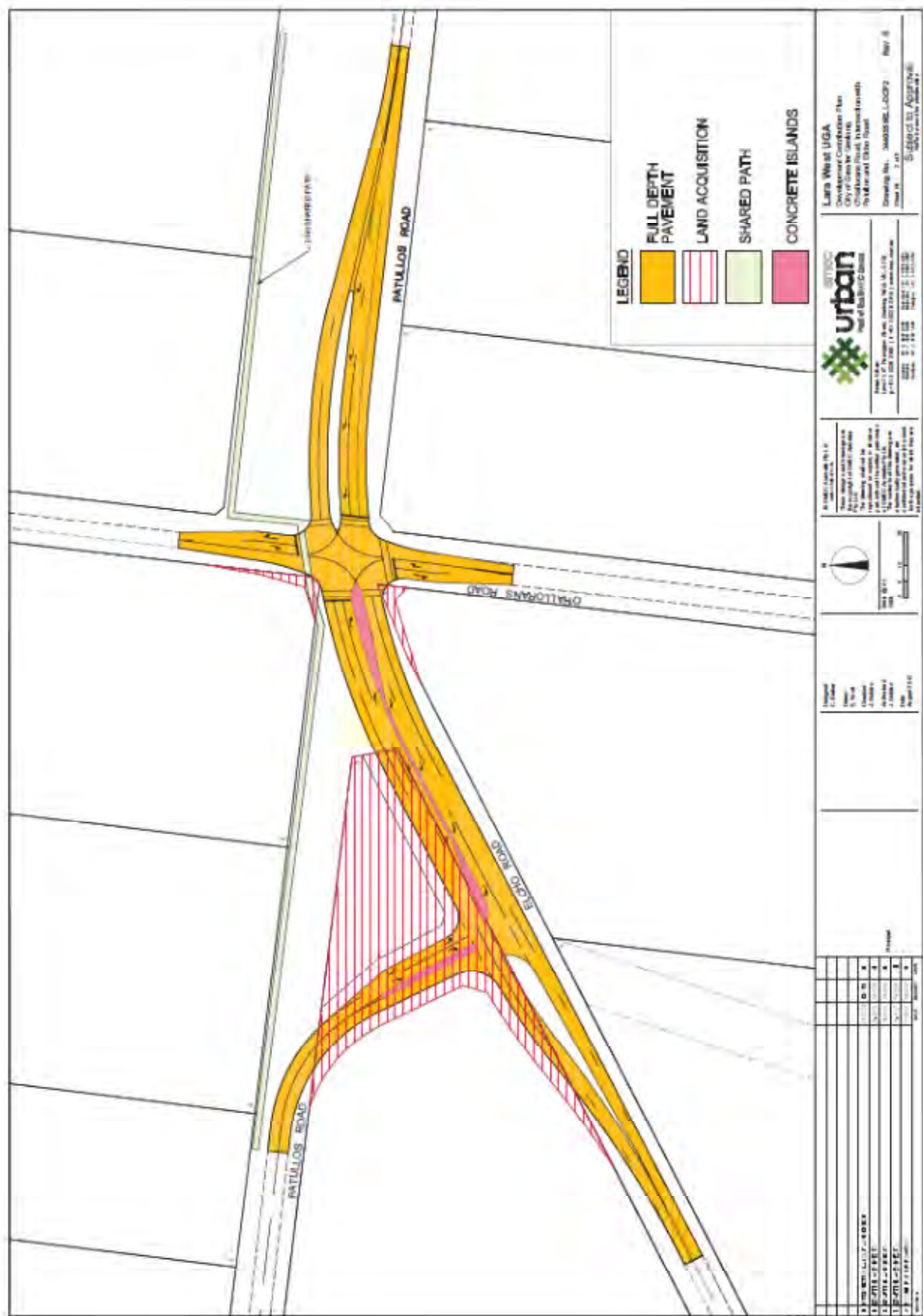
The Planning Scheme Maps are amended by a total of 1 attached map.

Overlay Maps

6. Planning Scheme Map No 18PAO is amended in the manner shown on the attached map marked "Greater Geelong Planning Scheme, Amendment C290".

End of document





4. LEOPOLD RECREATION RESERVE UPGRADE - SPORT & RECREATION VICTORIA FUNDING SUBMISSION AND PROPOSED CONTRIBUTION BY THE OWNER OF THE GATEWAY PLAZA SHOPPING CENTRE

Portfolio:	Sport & Recreation - Cr Irvine
Source	Projects, Recreation & Central Geelong - Sport & Recreation
General Manager:	Paul Jane
Index Reference	Subject: Grants & Subsidies / Sport & Recreation Grants & Funding – incoming
	Property : 91 – 139 Melaluka Rd, Leopold (ID# 255659)

Purpose

Sport & Recreation Victoria's Country Football & Netball Program provides funding opportunities for the development of football and netball facilities. The project that was previously recommended for submission to the program has now been withdrawn by the applicant club. A new project has been recommended and presented for the consideration of Council. This report also recommends that an agreement be entered into with the owner of a shopping centre that seeks to make a voluntary contribution to the project.

Summary

- The Country Football & Netball Program provides funding opportunities for the development and upgrade of football and netball facilities.
- The redevelopment of netball courts at Herne Hill Reserve was recommended for submission to Sport & Recreation Victoria in a report to Council on 28 May 2013.
- Discussions with the St Joseph's Football Netball Club (Herne Hill Reserve tenant club) deemed that the timeframe for confirmation of the outcome of the funding submission did not align with the club's expectations for completion of this project.
- St Joseph's Football Netball Club withdrew their expression of interest in order to allow the commencement of their netball court construction project immediately.
- Following the evaluation of eligible projects, the extension of the pavilion at Leopold Memorial Recreation Reserve to provide for netball participants is recommended as the preferred project to be submitted to Sport & Recreation Victoria's Country Football & Netball Program.
- A contribution to the pavilion extension project has been offered by Lascorp Development Group (Australia) Pty Ltd ("Lascorp"). Lascorp controls two companies – Gateway Plaza Leopold Pty Ltd and Melaluka Commercial Pty Ltd - that own the Gateway Shopping Centre and its future expansion site located opposite the recreation reserve. Lascorp has offered a contribution of \$500,000 towards upgrades to the reserve.
- The Gateway Plaza Shopping Centre is proposed for major expansion under Planning Scheme Amendment C277 which is subject to a separate report to Council. The contribution from Lascorp is a voluntary contribution to the community and is not a requirement of the planning approval for the shopping centre expansion.

- The contribution does have a planning related purpose as it will help implement the recreation reserve master plan.
- It is recommended that Council enter into an Agreement under Section 173 of the Planning and Environment Act 1987 to secure the Lascorp contribution to the project.

Cr Irvine moved, Cr Macdonald seconded -

That Council:

- 1) Endorse the development of a submission to the Sport & Recreation Victoria Country Football & Netball Program for:**
 - **Netball Change Facilities - Leopold Memorial Recreation Reserve.**
- 2) Enter into an Agreement under Section 173 of the Planning and Environment Act 1987 with the owner of the Gateway Plaza Shopping Centre and its future expansion site to accept a voluntary contribution towards recreation reserve upgrades consistent with the Leopold Memorial Reserve Masterplan objectives.**

Carried.

Background

Each year, the City of Greater Geelong submits projects to the State Government for consideration under a number of funding programs. The Country Football & Netball Program provides funding opportunities for the development of football and netball facilities. Projects are required to demonstrate a clear link to increasing participation in football and/or netball.

A report to Council on 28 May 2013 recommended a submission to the Country Football & Netball Program for the redevelopment of netball facilities at Herne Hill Reserve. At the time of the report, there was one netball court at the reserve, with the proposed redevelopment to reconfigure the location and provide an additional court to cater for growth in netball participation rates. The application was to be submitted by the due date of 31 January 2014, with a funding announcement due by mid 2014.

Following discussions with Council staff in July 2013, the St Joseph's Football Netball Club decided to:

1. Withdraw the Herne Hill Reserve netball court construction project from being submitted to the Country Football Netball Program to allow the project to be completed by the commencement of the 2014 season; and
2. Meet the funding gap using club funds.

As St Joseph's Football Netball Club has withdrawn their project, a new project is required to be recommended for submission to Sport & Recreation Victoria for funding consideration.

At the time of this report, the Herne Hill Reserve netball court construction project is nearing completion.

Discussion

The parameters of the Country Football & Netball Program are:

Who can apply	No. of Applications	Maximum Amount per Grant	Maximum Total Project Cost	Funding Ratio** (minimum)
Football Netball Clubs & Councils (applications via Council only)	Up to three (3), seeking a maximum combined total of \$100,000	\$100,000	No limit	1.5 State : 1 Local

Council's Sport & Recreation Department has undertaken a review of expressions of interest that were submitted by clubs during the formal submission period (3 – 24 April 2013), as well as a review of strategic and regional projects.

Based on this review and discussions with the State Government regarding eligible projects, the following project is recommended for submission for funding consideration:

Project name: Netball Change Facilities - Leopold Memorial Recreation Reserve

Project description: Extension of the pavilion at Leopold Memorial Recreation Reserve to incorporate netball change facilities, umpires change facilities, first aid, an office, storage space and amenities (project scope subject to detailed QS and available funds). The proposed netball change facilities will support increased netball participation at the reserve.

In evaluating eligible projects, this project was deemed to provide the best outcome for the community, as well as being the most likely to attract funding due to it's alignment with the evaluation criteria of the funding program.

Given the scope of the project, it is recommended that Council apply for the maximum amount of \$100,000 from the Country Football & Netball Program.

The project was not submitted to the January round of the Country Football Netball Program, as the voluntary contribution from Lascorp had not been negotiated by the due date of 31 January 2014.

The next round of the Country Football Netball Program is due on 30 May 2014. Please note that each Council can submit a project to either the January or May funding round per calendar year, therefore no potential funding opportunities have been lost.

Environmental Implications

There are no foreseeable environmental implications associated with this report, however during the assessment process, projects that included environmentally sustainable design initiatives were highly regarded.

Financial Implications

There are no immediate financial implications associated with adopting the recommendations of this report.

This project is dependent on funding being provided to the Leopold Memorial Recreation Reserve upgrade by Lascorp as outlined in the discussion section of this report. Should the Lascorp funding not be provided, the project scope cannot be delivered.

Total project funds available: \$1.055 million

External funding sources: \$600,000

- Grant - \$100,000
- Voluntary contribution from Lascorp - \$500,000

Council contribution: \$455,000

- 2013/14 (existing budget) - \$455,000

Policy/Legal/Statutory Implications

There are legislative and legal ramifications associated with the proposed arrangements with Lascorp.

The proposed funding arrangement with Lascorp is independent of the planning process for the rezoning and planning permits for the expansion of the Gateway Plaza shopping centre (Amendment C277) which is the subject of a separate report to Council.

The arrangement reflects a voluntary contribution to the community by Lascorp. It has not been requested by Council and Council has not previously required the contribution as part of the rezoning process.

Lascorp believes that improvements to the recreation reserve facilities will increase use of the precinct and in turn increase patronage of its shopping centre.

The C277 amendment process has included the requirement for a S173 agreement for developer contributions to other infrastructure matters such as road and intersection upgrades and an off site stormwater system. However, the proposed contribution to the recreation reserve was not formally raised until the C277 amendment process was well underway and Council had already resolved to support exhibition of the amendment.

While the voluntary contribution and agreement are separate to the planning processes for C277, Section 174 (2)(c)(i) of the Planning and Environment Act 1987, provides for a S173 Agreement to include a matter to achieve and advance 'the objectives of planning in Victoria'. This is considered to be an appropriate basis for the Agreement. There is also a planning policy basis at Clause 21.14-3 of the Greater Geelong Planning Scheme which includes the following further work clause for Leopold: *"Implement the Memorial Park Masterplan 2011"*. The netball facilities are part of the Masterplan for the Park.

For administrative purposes it is proposed that the financial contribution to the recreation reserve upgrades is part of the same S173 agreement that is being prepared for Amendment C277. The agreement is structured so that the planning considerations are clearly distinguished from the voluntary contribution.

Alignment to City Plan

The development of sport and recreation facilities that respond to community needs aligns to the Community Wellbeing objectives of the City Plan. This project will promote healthy participation in active sport and will provide increased opportunities for participation in the broader community.

Officer Direct or Indirect Interest

No Council staff or persons engaged in the evaluation of expressions of interest, development of recommendations or development of this report have a direct or indirect interest in the matters considered within the report.

Risk Assessment

There are no immediate risks associated with this report. Components of the project may entail relevant risk management matters pertaining during the construction phase.

Social Considerations

The recommended project will encourage the development of innovative community sport and leisure facilities. The expected population growth within the municipality necessitates the increased and improved provision of community sport facilities that provide a social outlet for the local community.

Participation in sport and recreational activities has long been recognised as an important contributor to community health and well being.

Benefits of physical exercise and recreation are well documented and include improved health and fitness, development of social skills, increased community connectedness and enhanced self-esteem. Thus an application for Sport & Recreation Victoria funding for community recreation projects has significant social benefits.

Human Rights Charter

This report has no impact on human rights or the Human Rights Charter.

Consultation and Communication

Council's expression of interest process for a range of Sport & Recreation Victoria funding opportunities was open to sporting clubs and community groups between 3 April 2013 and 24 April 2013. A report was presented to Council on 28 May 2013 seeking endorsement of recommended projects. This report will amend the project to be submitted by Council to the Country Football & Netball Program.

Council used a range of communication methods to inform clubs and community groups of the expression of interest process for projects and the associated timeframe (as outlined below).

- Email correspondence was sent to all club contacts on 3 April 2013 and 19 April 2013. A link to the online registration form was included in the email.
- A webpage was established on Council's webpage, with information on relevant grant programs and a link to the online application process.
- Council advertised the project registration process in the Geelong Advertiser "City News" on 13 April 2013 and 20 April 2013.
- An email was sent on 4 April 2013 to all clubs that submitted projects in 2012 inviting them to resubmit their previous project.
- Reminder emails were sent to club representatives that had begun (but not completed) online applications on 22 April 2013 and 24 April 2013.

In addition to the project registration process, staff from the Sport and Recreation Department of Council has investigated, and are aware of, projects that fit within the Country Football Netball Program through liaison with sporting clubs and community groups.

The expression of interest process for clubs was not reopened when the original recommended project was withdrawn. The revised recommended project was selected based on the assessment of submitted expressions of interest and strategic projects. Clubs have the opportunity to submit expressions of interest for future funding rounds through Council's revised expression of interest process that is open at all times.

A separate report to Council regarding future funding submissions to Sport & Recreation Victoria was endorsed by Council on 8 April 2014. This report outlined projects to be submitted to a range of State Government funding programs, including the January 2015 round of the Country Football Netball Program. The project to be submitted to the January 2015 round is change facilities at Estuary Reserve, Leopold.

5. CONSTRUCT AND DISPLAY TWO ELECTRONIC MAJOR PROMOTION SIGNS AND AN ELECTRONIC PROMOTION SIGN – 165 MOORABOOL STREET, GEELONG

Portfolio:	Planning and Central Geelong - Cr Heagney
Source	Planning and Tourism
General Manager:	Peter Bettess
Index Reference	1273/2013

Purpose

The purpose of this report is for Council to decide upon the planning permit application for electronic signs at 165 Moorabool Street Geelong. The proposed signage is considered to represent a departure from policies within in the Greater Geelong Planning Scheme but which may be considered by Council as an appropriate outcome in Central Geelong.

Summary

- Planning Permit Application 1273/2013 proposes the construction and display of three electronic signs comprising two large major promotion signs and one promotion sign at 165 Moorabool Street Geelong. Electronic signs are defined in the Planning Scheme as “A sign that can be updated electronically. It includes screens broadcasting still or moving images.”
- The subject site is located on the south east corner of the Moorabool Street and Ryrie Street intersection. The site currently contains an existing building which has local historic significance (C Listed) known as the former Bank of New South Wales Building.
- The subject site is located within the Activity Centre Zone and is affected by Heritage Overlay 1056 and the Geelong Commercial Heritage Area (HO1637).
- The application was placed on public notification by way of two (2) signs on site and notices to adjoining landowners and occupiers. Three (3) objections were received which relate to devaluation of property, amenity impacts and adverse impacts on the heritage significance of the building and the area.
- The application was required to be referred to VicRoads for comment given the location of the signage along Ryrie Street (a Category 1 road) and within 30m of an intersection. VicRoads initially objected to the signage based on road safety. Subsequently after discussions with the applicant VicRoads withdrew their objection subject to conditions being placed on any permit issued.
- The application has been assessed against the relevant State and Local Planning Policy Frameworks, the Activity Centre Zone provisions and against Clauses 52.05 (Advertising Sign) and 65 (Decision Guidelines) of the Greater Geelong Planning Scheme. The application was found to comply with the purpose of the Activity Centre Zone and the State and Local Planning Policies relating to Central Geelong and Activity Centres. The application was considered to comply with aspects of the Heritage Overlay and Local Planning Policy relating to Heritage and the Geelong Commercial Heritage Area.
- The application is also considered to accord with elements of the City of Greater Geelong Advertising Sign Guidelines 1997 which is an incorporated document of the Greater Geelong Planning Scheme.

On balance, it is recommended that the application be supported and a Notice of Decision to Grant a Planning Permit be issued.

Cr Heagney moved, Cr Harwood seconded -

That:

- 1) the Responsible Authority having considered all matters which the Planning and Environment Act, 1987, requires it to consider, decides to issue a Notice of Decision to Grant a Planning Permit to Construct and Display Internally Illuminated Major Promotional Signage and Internally Illuminated Promotion Signage subject to the conditions contained in Appendix 1, with Condition 11 deleted and the subsequent conditions re-numbered accordingly;**
- 2) Council reviews and updates the City of Greater Geelong Advertising Sign Guidelines particularly in relation to signage within the Core Retail Precinct within Central Geelong.**

Carried.

Division Requested:

For: Crs Ansett, Ellis, Fisher, Harwood, Heagney, Irvine, Lyons, E Kontelj, S Kontelj, Macdonald, Nelson, Richards

Against Cr Farrell

Background

The Site and Locality

The subject site is located on the south east corner of the Moorabool Street and Ryrie Street intersection. The site contains the former Bank of New South Wales Building. A locality plan is in Appendix 2.

The site is located within the Activity Centre Zone Schedule 1 (Central Geelong Activity Centre) Precinct 1 (Core Retail). The building is covered by Heritage Overlay 1056 which deems the building to be of local historic significance and is within the Geelong Commercial Heritage Area (HO1637).

The statement of significance for the subject building states:

The former Bank of New South Wales building, 165 Moorabool Street, Geelong, has significance as a reasonably intact example of an eclectic interwar Stripped Classical and Modern style. Built in 1937-38 to a design by Godfrey and Spowers in association with Buchan, Laird and Buchan, the exterior of the building has been altered about the ground floor facades. Situated on a prominent corner location, the building has visual connection with neighbouring interwar and Victorian commercial buildings.

The former bank also has a notable townscape relationship with three other commercial buildings forming the intersection of the two principal Geelong thoroughfares of Moorabool and Ryrie Streets. The building complements the architecture of the structures visually connected to it, notably the former T & G Building (1934), former Mercantile Bank (1888) and Belcher's Corner building (1926).

The building comprises three stories and currently contains a shop at ground level and is used for residential purposes on the upper levels.

The site is located on a prominent intersection with the T & G Building located directly opposite on the north east corner. The two other buildings making up the north west and south west corners of the intersection also contain significant heritage buildings.

Proposal

The application proposes three electronic signs. Each sign will have a digital face.

Two digital panels with dimensions of 18.9m by 2m with an overall area of 37.8m² are proposed on the Moorabool Street and Ryrie Street frontages. The signs will be approximately 12m above pavement level and will cover the top floor of the building. These signs are considered to be major promotion signs due to the total area of each sign exceeding 18m².

A third digital panel with dimensions of 4.5m by 3m with an overall area of 13.5m² will be located on the north west splay of the building. It will be approximately 9.4m above pavement level. This is considered to be a promotion sign due to the advertisement area not exceeding 18m². An image of the proposed signs can be seen in Appendix 3.

It is proposed that the digital signage will be on at least a 30 second rotation. As the signage will be changing there are no details as to what type of advertisement will be contained within the signage at any time.

Discussion

The application is required to be assessed against the relevant State and Local Planning Policy Framework, The Activity Centre Zone, The Heritage Overlay, Clause 52.05 (Advertising Signage) and Clause 65 (Decision Guidelines) of the Greater Geelong Planning Scheme.

The proposed signage by virtue of its size, content and illumination will provide vitality, visual interest and colour to Central Geelong's Core Retail Precinct and therefore can be considered to be consistent with the purpose of Category 1 signage which is applicable in the Activity Centre Zone.

However, the proposal must also be considered against the decision guidelines for signage contained in Clause 52.05 and more specifically the policy relating to signage in heritage overlay areas that is contained in Clause 43.01 and the Greater Geelong's *Advertising Sign Guidelines* (November 1997).

The application has been assessed against the requirements of the Heritage Overlay and it is considered that the application satisfies several of the relevant decision guidelines and heritage policy.

When deciding on an application in a heritage area the Responsible Authority must consider the significance of the heritage place and whether the proposal will adversely affect the significance, character or appearance of the heritage place.

The subject site is of local historic significance and as contained within the statement of significance it demonstrates original design qualities of an eclectic interwar Stripped Classical and Modern style. The intact qualities include the prominent and yet highly austere brick parapets with concrete cappings, timber flag pole, large and austere brick band separating the second and third floors, regularly spaced first and second floor window bays with vertically oriented brick piers between, steel framed first and second floor windows and large steel framed first and second floor corner windows with stone piers and sidelights.

The proposal includes three large signs that generally align to the uppermost austere brick band. It is therefore considered that the proposal will have limited adverse effect on the significance, character and appearance of the heritage place.

The City of Greater Geelong Advertising Sign Guidelines 1997 is an incorporated document of the Greater Geelong Planning Scheme and also provides guidance on assessing applications for signage within heritage overlay areas.

The guidelines state that new signs on heritage buildings should be discreet and should allow the architectural details of the building to dominate. Signs should be placed on heritage buildings in locations that were traditionally used as advertising areas. Lettering styles and colours that are appropriate to the design of the building should be used.

Historical evidence of the building shows the simple lettering was used for signage for the Bank of New South Wales. The signage is proposed to be located in the same location as the original lettering and it is on that basis that the proposed signage is deemed to comply with aspects of the Advertising Sign Guidelines.

New signs on heritage buildings must be capable of being removed or replaced without damaging the fabric of the building. Given the overall coverage of the signage it is not clear how the construction will impact on the exterior of the building and whether it could result in significant damage to the building fabric. A condition has been recommended that before works commence, amended plans be submitted which clearly outline how the signs will be affixed to the building with limited impact on the fabric of the historic building.

The Advertising Sign Guidelines also state that neon signs and other internally illuminated signs, flashing signs and fluorescent and iridescent paints should not be used; appropriately placed and baffled external floodlights that illuminate the whole or part of the building facade (including signs) are encouraged. The proposal is for internally illuminated digital LED signage. It is acknowledged that this aspect is not consistent with the guidelines which discourage the use of internally illuminated signage and promote floodlit signage only.

Clause 21.09-25 of the Municipal Strategic Statement contains objectives relating to policy regarding Central Geelong. Whilst the objectives contained within 21.09-2 do encourage the refurbishment of commercial building frontages on key street within Geelong to help revitalize the city the objectives also seek to ensure that new development appropriately responds to identified heritage values.

The objectives of Clause 22.09 – Cultural Heritage, of the Local Planning Policy Framework are to conserve and enhance the natural or cultural features of an area or site and to ensure that any alterations or development complement their form and appearance and to ensure that new development and external alterations of existing buildings make a positive contribution to the built form and amenity of the area.

The objectives of Clause 22.28 which relate to the Geelong Commercial Heritage Area expand on the objectives of Clause 22.09. The objectives are to protect the relationship between nineteenth and twentieth century architecture expressed by the corner towers at the intersection of Ryrie Street with Gheringhap and Moorabool Streets as an architectural expression of major periods of Geelong's growth and to retain and enhance the diverse range of existing architectural styles of commercial buildings, former residences and public buildings which form the heart of Geelong's commercial precinct and represent the major periods of Geelong's growth.

It is considered that the proposal is generally consistent with the objectives of these policies. The proposed signage will emphasise the existing building and its architectural expression which contributes to Geelong's heritage and represents a period of Geelong's growth. It is considered that the proposal is in part responsive to the identified heritage values of the site.

The subject site is located within the Central Geelong Action Plan area. An objective of the Central Geelong Action Plan is to create a vibrant, thriving, liveable and successful city centre with a strong sense of identity and community. It is considered that Geelong's heritage buildings play an important role in providing the city centre with a strong sense of identity. The proposed signage may add some vibrancy to the city centre and may have limited adverse impact on the identity and significance of the heritage place.

Clause 52.05-6 of the Particular Provisions relates to Major promotion signs. The purpose of this clause is to achieve high quality visual standards for the siting of major promotion signs and to ensure that the signs are not detrimental to the appearance of their surroundings or the safe and efficient operation of the route through the application of consistent planning controls.

As outlined above, in this circumstance it is considered that the proposed major promotion signs are not significantly detrimental to the appearance of the heritage building. It is also considered that the proposed signage is not significantly detrimental to the character of the area. It is therefore considered that the application is not inconsistent with the purpose of Clause 52.05-6.

When deciding on an application for major promotion signage the Responsible Authority must also consider the effect of the signage on significant streetscapes, buildings and skylines, residential areas and heritage places. It is considered that the proposed signage will have a minimal impact on the significant heritage building and both the Moorabool Street and Ryrie Street streetscapes.

When determining the effect of a proposed major promotion sign, the following locational principle (amongst others) must be taken into account:

- Major promotion signs are discouraged where they will form a dominant visual element from residential areas, within a heritage place or where they will obstruct significant viewlines.

As stated the subject site is covered by an individual heritage overlay but also forms part of a heritage precinct. Given the corner location of the site and the location of the signs on the building, in this circumstance even though it is within a heritage area where major promotion signs are discouraged, the signage is considered to have a minimal impact on the area. Historically, the most visually significant signs could be found on corner buildings. The proposal is a modern extension of this.

The signage may result in vitality and colour in Central Geelong which Council is seeking to promote. Support of this application would potentially result in similar proposals throughout Central Geelong each of which would need to be considered on its merits.

Environmental Implications

It is considered that there will be no environmental implications for Council in the granting of this permit.

Financial Implications

It is considered that there will be no financial implications to Council in granting this permit.

Policy/Legal/Statutory Implications

The *Planning and Environment Act 1987* and the Greater Geelong Planning Scheme are the relevant documents under which Council must consider the application.

Permit Triggers:

- Clause 43.01 of the Heritage Overlay, a permit is required to construct or display a sign.
- Clause 52.05-6 of the Particular Provisions (Advertising signs), a permit is required to construct and display a major promotion.
- Clause 52.05-7 of the Particular Provisions (Advertising signs) a permit is required to construct and display an electronic sign and a promotion sign that exceeds 8m².

Planning Scheme Definitions

- an Electronic Sign is defined as a sign that can be updated electronically. It includes screens broadcasting still or moving images.
- a Major Promotion Sign is defined as a sign which is 18 square metres or greater that promotes goods, services, an event or any other matter, whether or not provided, undertaken or sold or for hire on the land or in the building on which the sign is sited.
- a Promotion Sign is defined as a sign of less than 18 square metres that promotes goods, services, an event or any other matter, whether or not provided, undertaken or sold or for hire on the land or in the building on which the sign is sited.

The provisions of the Greater Geelong Planning Scheme relevant to this application are contained in Appendix 4.

Alignment to City Plan

The construction and display of internally illuminated major promotion and promotion signage aligns with the City Plans Strategic directions for Growing our Economy.

Officer Direct or Indirect Interest

No Council officers have any direct or indirect interest in the matter to which this report relates, in accordance with Section 80 (C) of the Local Government Act.

Risk Assessment

VicRoads initially objected to the application based on road safety concerns. However they have now formally withdrawn their objection and have required that conditions be placed on the permit requiring amongst others that the signage not contain moving elements, must not be capable of being mistaken for traffic signals, devices or instructions, must not contain flashing text or images and that the transition from one advertisement to another must be instantaneous .

Supporting this application prior to the review of the Advertising Sign Guidelines may pre-empt the review of the Guidelines and encourage other applications for similar advertising signs that challenges Council's policies within the Planning Scheme.

Social Considerations

It is considered that there will be no social implication to Council if the application was supported.

Human Rights Charter

The Planning Scheme regulates land use and decision outcomes and therefore the rights and freedoms set out in the Human Rights Charter have been considered.

Consultation and Communication

The application is not exempt from the notice requirements of Section 52(1)(a), (b) and (d), the decision requirements of Section 64(1), (2) and (3) and the review rights of Section 82(1) of the Act and pursuant to Section 52 of the Planning and Environment Act 1987 the following forms of advertising were undertaken:

- Notices were sent to owners and occupiers of adjoining land (including opposite)
- A3 sign(s) were placed on the land

As a result of public notification 3 objections to the proposal were received and the summary of objections is provided at Appendix 5.

The application was referred to Council's Heritage Advisor and VicRoads for comment. The summary of the referral responses is provided at Appendix 6.

Appendix 1 – Conditions

Amended Plans

1. Prior to the display of the signage hereby approved, amended plans to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of the permit. The plans must be drawn to scale with dimensions and two copies must be provided. The plans must show the following:
 - a) the details as to how the signs will be affixed to the building so as to ensure that the external fabric of the building is not damaged.

Endorsed Plans

2. The location and size of the signage, including the supporting structure, as shown on the endorsed plans, must not be altered without the written consent of the Responsible Authority.

Vicroads Conditions

3. Generally, 30 seconds is a 'standard' amount of time that is designed to capture most circumstances so that a road user is exposed to the sign only once during a traffic signal cycle.
4. The transition from one advertisement to another must be instantaneous.
5. In relation to the images displayed on the sign:
 - a) Sequences of images giving the illusion of continuous movement must not be displayed;
 - b) Images on signs must be related;
 - c) Images capable of being mistaken for traffic signals or traffic control devices because they, for example, contain red, amber or green circles, octagons, crosses or triangles must not be displayed;
 - d) Images or text capable of being mistaken as an instruction to a road user must not be displayed;
 - e) Flashing background, flashing text or flashing images must not be displayed.
6. The sign must not dazzle or distract road users due to its colouring.
7. The luminance of the advertising sign must be such that it does not give a veiling luminance to the driver, or greater than 0.25 cd/m², throughout the driver's approach to the advertising sign.
8. Prior to commencement of the construction of the advertising sign a lighting report from a suitably qualified lighting engineer demonstrating how the lighting output prescribed in the above condition will be achieved must be provided to VicRoads for approval. When approved, the report will form part of the planning permit and the sign must at all times operate in accordance with the report.
9. The owner of the sign must enter into a licence agreement with VicRoads for the proposed use of a stratum of the arterial road reserve (land) prior to the commencement of any works within the arterial road reserve.

General

10. The signage must be fixed to the building so as to ensure that the external fabric of the building is not damaged.

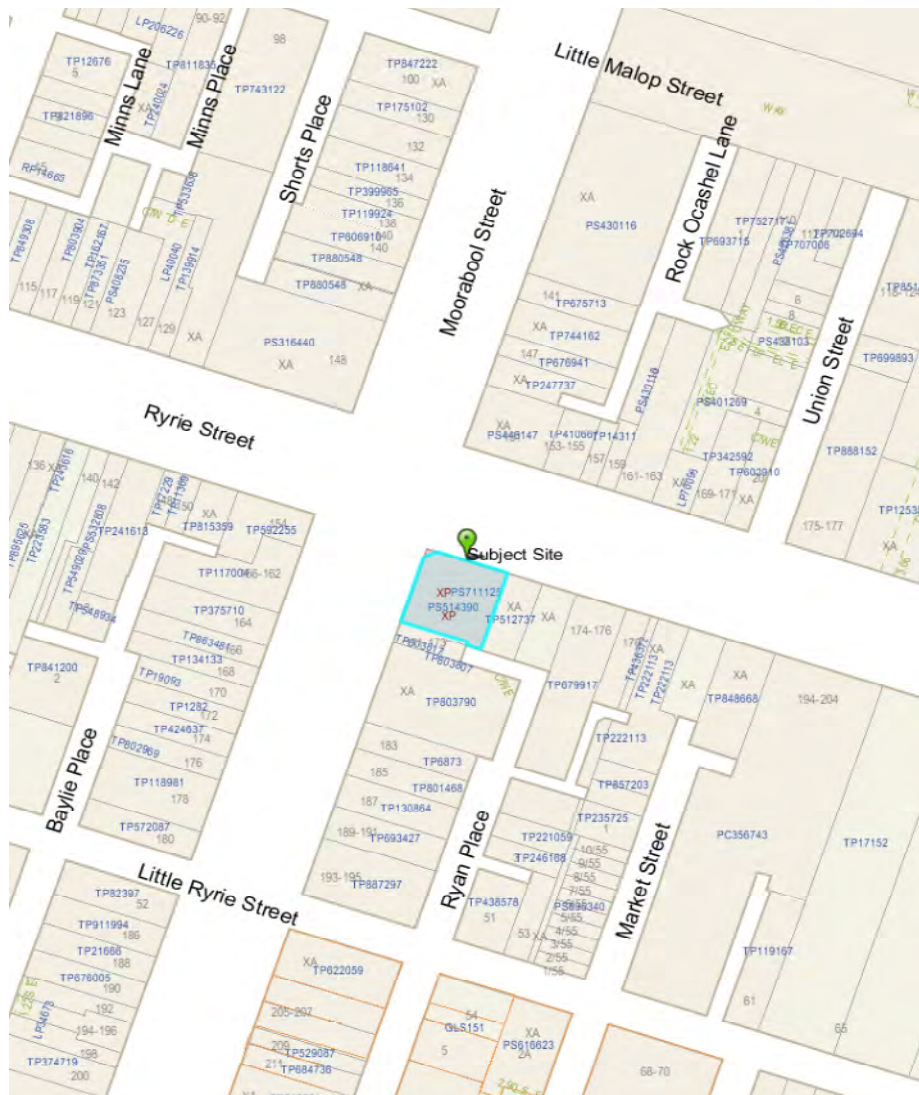
Expiry

11. This permit as it relates to the development of buildings will expire if one of the following circumstances applies:
 - a) The construction of the signage hereby approved has not commenced within two (2) years of the date of this permit.
 - b) The construction of the signage hereby approved is not completed within four (4) years of the date of this permit.

The Responsible Authority may extend the periods referred to if a request is made in writing before the permit expires; or

- a) Within six (6) months after the permit expires where the use or development has not yet started; or
 - b) Within twelve (12) months after the permit expires, where the development allowed by the permit has lawfully commenced before the permit expiry.
12. Unless otherwise extended in writing by the Responsible Authority, this permit, as it relates to signage expires fifteen (15) years from the date of issue, at which time the signage and all supporting structures must be removed and the site made good to the satisfaction of the Responsible Authority.

Appendix 2 – Locality Map



Appendix 3 – Plan

Digital



Artistic impression of site

Appendix 4 – Greater Geelong Planning Scheme Provisions

ZONE:

Clause 37.08 Activity Centre Zone

The purpose of the Activity Centre Zone is to:

To implement the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies.

To encourage a mixture of uses and the intensive development of the activity centre:

- As a focus for business, shopping, working, housing, leisure, transport and community facilities.
- To support sustainable urban outcomes that maximise the use of infrastructure and public transport.

To deliver a diversity of housing at higher densities to make optimum use of the facilities and services.

To create through good urban design an attractive, pleasant, walkable, safe and stimulating environment.

To facilitate use and development of land in accordance with the Development Framework for the activity centre.

OVERLAY:

Clause 43.01 – Heritage Overlay

The purpose of Clause 43.01 of the Heritage Overlay is to:

- implement the State Planning Policy Framework and the Local Planning Policy Framework, including the Municipal Strategic Statement and local planning policies.
- conserve and enhance heritage places of natural or cultural significance.
- conserve and enhance those elements which contribute to the significance of heritage places.
- ensure that development does not adversely affect the significance of heritage places.
- conserve specifically identified heritage places by allowing a use that would otherwise be prohibited if this will demonstrably assist with the conservation of the significance of the heritage place.

STATE PLANNING POLICY FRAMEWORK

The following State Planning Policies are applicable to this application:

15.01- 1 Urban Design

Objective

To create urban environments that are safe, functional and provide good quality environments with a sense of place and cultural identity.

Strategies

Promote good urban design to make the environment more liveable and attractive.

Ensure new development or redevelopment contributes to community and cultural life by improving safety, diversity and choice, the quality of living and working environments, accessibility and inclusiveness and environmental sustainability.

Require development to respond to its context in terms of urban character, cultural heritage, natural features, surrounding landscape and climate.

Require development to include a site analysis and descriptive statement explaining how the proposed development responds to the site and its context.

Ensure sensitive landscape areas such as the bays and coastlines are protected and that new development does not detract from their natural quality.

Ensure transport corridors integrate land use planning, urban design and transport planning and are developed and managed with particular attention to urban design aspects.

Encourage retention of existing vegetation or revegetation as part of subdivision and development proposals.

15.01-2 - Urban Design Principles

Objective

To achieve architectural and urban design outcomes that contribute positively to local urban character and enhance the public realm while minimising detrimental impact on neighbouring properties.

Strategies

Apply the following design principles to development proposals for non-residential development or residential development not covered by Clause 54, Clause 55 or Clause 56:

Context

- Development must take into account the natural, cultural and strategic context of its location.
- Planning authorities should emphasise urban design policies and frameworks for key locations or precincts.
- A comprehensive site analysis should be the starting point of the design process and form the basis for consideration of height, scale and massing of new development.

The public realm

- The public realm, which includes main pedestrian spaces, streets, squares, parks and walkways, should be protected and enhanced.

Safety

- New development should create urban environments that enhance personal safety and property security and where people feel safe to live, work and move in at any time.

Landmarks, views and vistas

- Landmarks, views and vistas should be protected and enhanced or, where appropriate, created by new additions to the built environment.

Pedestrian spaces

- Design of interfaces between buildings and public spaces, including the arrangement of adjoining activities, entrances, windows, and architectural detailing, should enhance the visual and social experience of the user.

Heritage

- New development should respect, but not simply copy, historic precedents and create a worthy legacy for future generations.

Consolidation of sites and empty sites

- New development should contribute to the complexity and diversity of the built environment.
- Site consolidation should not result in street frontages that are out of keeping with the complexity and rhythm of existing streetscapes.
- The development process should be managed so that sites are not in an unattractive, neglected state for excessive periods and the impacts from vacant sites are minimised.

Light and shade

- Enjoyment of the public realm should be enhanced by a desirable balance of sunlight and shade.
- This balance should not be compromised by undesirable overshadowing or exposure to the sun.

Energy and resource efficiency

- All building, subdivision and engineering works should include efficient use of resources and energy efficiency.

Architectural quality

- New development should achieve high standards in architecture and urban design.
- Any rooftop plant, lift over-runs, service entries, communication devices, and other technical attachment should be treated as part of the overall design.

Landscape architecture

- Recognition should be given to the setting in which buildings are designed and the integrating role of landscape architecture.

15.01-5 - Cultural Identity and Neighbourhood Character

Objective

To recognise and protect cultural identity, neighbourhood character and sense of place.

Strategies

Ensure development responds and contributes to existing sense of place and cultural identity.

Ensure development recognises distinctive urban forms and layout and their relationship to landscape and vegetation.

Ensure development responds to its context and reinforces special characteristics of local environment and place by emphasising:

- The underlying natural landscape character.
- The heritage values and built form that reflect community identity.
- The values, needs and aspirations of the community.

15.03-1 - Heritage Conservation

Objective

To ensure the conservation of places of heritage significance.

Strategies

Identify, assess and document places of natural and cultural heritage significance as a basis for their inclusion in the planning scheme.

Provide for the protection of natural heritage sites and man-made resources and the maintenance of ecological processes and biological diversity.

Provide for the conservation and enhancement of those places which are of, aesthetic, archaeological, architectural, cultural, scientific, or social significance, or otherwise of special cultural value.

Encourage appropriate development that respects places with identified heritage values and creates a worthy legacy for future generations.

Retain those elements that contribute to the importance of the heritage place.

Encourage the conservation and restoration of contributory elements.

Ensure an appropriate setting and context for heritage places is maintained or enhanced.

Support adaptive reuse of heritage buildings whose use has become redundant.

17 – Economic Development

Planning is to provide for a strong and innovative economy, where all sectors of the economy are critical to economic prosperity.

Planning is to contribute to the economic well-being of communities and the State as a whole by supporting and fostering economic growth and development by providing land, facilitating decisions, and resolving land use conflicts, so that each district may build on its strengths and achieve its economic potential.

17.01-1 – Business

Objective

To encourage development which meet the communities' needs for retail, entertainment, office and other commercial services and provides net community benefit in relation to accessibility, efficient infrastructure use and the aggregation and sustainability of commercial facilities.

Strategies

Locate commercial facilities in existing or planned activity centres.

Provide new convenience shopping facilities to provide for the needs of the local population in new residential areas and within, or immediately adjacent to, existing commercial centres.

Provide outlets of trade-related goods or services directly serving or ancillary to industry and which have adequate on-site car parking.

Locate cinema based entertainment facilities within or on the periphery of existing or planned activity centres. Such facilities should not require a permit for use within activity centres and are not encouraged on freestanding sites.

A five year time limit for commencement should be attached to the planning approval for all shopping centres or expansions of over 1,000 square metres in floorspace.

MUNICIPAL STRATEGIC STATEMENT

The following policies of the Municipal Strategic Statement are applicable to this application:

21.06-5 - Heritage and identity

The objective of Clause 21.06-4 of the Municipal Strategic Statement is to:

- ensure that urban development enhances Geelong's sense of place and identity.
- conserve and enhance individual places and areas of pre and post contact cultural heritage significance.

Strategies

- Protect places of Aboriginal cultural heritage significance.
- Retain culturally significant heritage places and areas recognised as being of State, regional, local and contributory significance.
- Ensure that the use and development of a heritage place contributes to its heritage significance and longevity.
- Encourage the design of new development in heritage areas to provide for a contemporary interpretation that relates to the location, bulk, form and materials of existing and/or neighbouring significant buildings.

21.09-2 – Central Geelong

The objective of Clause 21.09-2 of the Municipal Strategic Statement is to:

- support development of Central Geelong as an international waterfront city with world class facilities that is a highly desirable place to live.
- ensure the land use precincts are strengthened in accordance with their identified roles in the Structure Plan map at Clause 21.09-4.

- ensure the activity clusters are strengthened and support their expansion in accordance with their identified roles in the Structure Plan map at Clause 21.09-4.
- encourage appropriate high density housing development within Central Geelong.
- encourage innovative and sustainable design outcomes whilst maintaining overall intensity of development and discouraging the under development of sites.
- ensure new development appropriately responds to identified heritage values.
- retain shared key views to Corio Bay from within Central Geelong and external vantage points.
- encourage activation of streets and building frontages on key pedestrian routes and linkage opportunities as detailed in Central Geelong.
- maintain and enhance public access to the waterfront.
- support the development of a safe and efficient pedestrian environment, public transport system and cycling network.
- provide an efficient supply of car parking in Central Geelong that is conveniently located and well designed.
- encourage the refurbishment of retail/commercial building frontages on key streets

Strategies

- Within each of the land use areas of the Central Geelong Structure Plan map at Clause 21.09-4, strengthen key activities and appropriate ancillary activities, such that the land use areas support and complement each other and reinforce and strengthen the primacy of Central Geelong as the business and cultural centre for the Geelong region.
- Encourage the reinstatement of verandas in Central Geelong in accordance with the Geelong Veranda Study 2006.
- Maintain the Geelong Railway Station as the region's primary travel interchange and encourage its enhancement.
- Extend existing laneways and identified linkages through buildings where appropriate to enhance the permeability of Central Geelong.
- Ensure car parking access is designed and located so as to not impact on the functionality of key pedestrian routes.
- Support the provision of appropriate car parking for new use and development.
- Support the enhancement of public access and recreation and leisure activities on the Waterfront, including through the redevelopment of the Yarra Street Pier.
- Ensure built form steps down towards Corio Bay.
- Encourage development of the Central Geelong Key Development Area as defined in the Incorporated Document 'Key Development and Increased Housing Development Areas July 2009', as an area for medium and higher density housing consistent with the activity centre focus of Central Geelong.

LOCAL PLANNING POLICY FRAMEWORK

The following Local Planning Policies are applicable to this application:

22.09 – Cultural Heritage

The objective of Clause 22.09 of the Local Planning Policy Framework is to:

- encourage the retention of culturally significant and contributory heritage places within Heritage Overlay areas.
- encourage development to be undertaken in accordance with the accepted conservation standards of the ICOMOS Burra Charter.
- conserve and enhance the natural or cultural features of an area or site and to ensure that any alterations or development complement their form and appearance.
- ensure that new development and external alterations of existing buildings make a positive contribution to the built form and amenity of the area.
- encourage the retention or re-instatement of streetworks including street trees and bluestone kerbs, street construction form, asphalt footpaths, channels and crossovers.

22.28 - Geelong Commercial Heritage Area

The objective of Clause 22.28 of the Local Planning Policy Framework is to:

- retain and enhance the diverse range of existing architectural styles of commercial buildings, former residences and public buildings which form the heart of Geelong's commercial precinct and represent the major periods of Geelong's growth.
- protect the relationship between nineteenth and twentieth century architecture expressed by the corner towers at the intersection of Ryrie Street with Gheringhap and Moorabool Streets as an architectural expression of major periods of Geelong's growth.
- retain the character of the area with little or no separation between buildings, minimal street setbacks and indiscriminate building scale, size and height.
- encourage the contemporary interpretation of traditional building design within the area.
- retain the special character of the area which includes a number of notable buildings by significant Geelong architects and builders.
- protect examples of early residential development within Geelong including Yarra Street.
- encourage the use of traditional construction materials in the area.

PARTICULAR PROVISIONS

Clause 52.05 – Advertising Signs

The purpose of Clause 52.05 (Advertising Signs) of the Particular Provisions is to:

- regulate the display of signs and associated structures.
- provide for signs that are compatible with the amenity and visual appearance of an area, including the existing or desired future character.

- ensure signs do not contribute to excessive visual clutter or visual disorder.
- ensure that signs do not cause loss of amenity or adversely affect the natural or built environment or the safety, appearance or efficiency of a road.

52.05-6 Major promotion sign

Purpose

To achieve high quality visual standards for the siting of major promotion signs.

To ensure that the signs are not detrimental to the appearance of their surroundings or the safe and efficient operation of the route through the application of consistent planning controls.

52.05-7 Category 1 - Commercial areas

Minimum limitation

Purpose

To provide for identification and promotion signs and signs that add vitality and colour to commercial areas.

Appendix 5 – Summary Of Objections

1. Objection

The proposed signage does not fit with the heritage look and feel of 165 Moorabool Street. It is one of the few buildings of its kind in Geelong. The signage will not contribute to beautifying the CBD but will cheapen it. Geelong's best assets are its heritage buildings and Council should do all it can to protect these buildings.

The signage will destroy the heritage value of one of the best intersections in Geelong

The protection and enhancement of Geelong's unique character and identity is strongly embedded in the City of Greater Geelong's key strategic documents. There is a diverse range of strategic work to guide decision making in the areas of culture, heritage, and urban character. We ask that the spirit of this work that has been undertaken over three decades to identify and protect our cultural heritage places be applied in this case. The application does not comply with City of Greater Geelong Planning Scheme

Response

The subject site is within a heritage area and is covered by both an individual heritage overlay and is within a heritage precinct. Therefore the application has been assessed against the purpose and decision guidelines of the heritage overlay. An assessment against the relevant heritage overlay and heritage policy is contained within the body of this report.

It is considered that the proposed signs satisfy elements of the Heritage Overlay and supporting policies and on balance is acceptable in this instance.

2. Objection

The proposed signage will impact on the health and work of nearby residents and businesses.

Response

The proposed signage is internally illuminated and is proposed to be constant 24hrs a day. Without evidence to the contrary, the signage may create light spill to adjoining properties which will impact on the amenity of nearby existing and approved residential properties. Therefore a condition has been included which recommends that the signs be turned off between 11pm and 6am the following day unless it can be demonstrated that the light spill has minimal impact on nearby properties.

3. Objection

The proposal will devalue surrounding properties.

Response

Whilst it is acknowledged that the devaluation of property is a valid concern for property owners it is not a planning consideration.

Appendix 6 – Summary of Referrals

Council's Heritage Advisor commented

In considering the historical evidence of the traditional signage for the former Bank of New South Wales building, evidence of historical floodlighting of commercial buildings in Ryrie Street and the City's Advertising Sign Guidelines for Heritage Overlay Areas, it is clear that the proposed signage does not accord with the guidelines. The proposed parapet panel signs are to be of such a scale that they will completely obscure the brick parapets, while the design and lettering has no relationship to the style of the building. The proposed corner LED internally illuminated sign will obscure the significant second floor window and like the other proposed major promotion signs, are actively discouraged in the A5 Signage Guidelines. The digital design also does not accord with the design and era of the building.

As the proposed signs do not relate to business identification of the subject building (a previous permit for an internally illuminated sign to advertise the business within the building was also not supported given the Signage Guidelines and that these signs are not a traditional feature of such buildings), will be visually dominant and obscure significant fabric, there is considered to be an adverse affect on the significance, character and appearance of the building. As outlined in the heritage citation for this building, it is the first and second facades that remain intact to their original construction.

It is recommended that this application is not supported

VicRoads

VicRoads initially objected to the application for the reasons set out below:

- 1) *The proposed sign will compromise the operational efficiency of the road and poses an unacceptable road safety risk at this location because:*
 - a) *It could dazzle or distract drivers and pedestrians due to its size, design, colouring, and it possibly displaying animated messages.*
 - b) *It is proposed for a location where particular concentration is required, such as a high pedestrian volume intersection.*

The intersection of Ryrie Street/ Moorabool Street has a recent history of rear end crashes (4), right turn against crashes (3) and one pedestrian crash. In all of these crash types, drivers and pedestrians are making decisions (gap selection / braking / lane changes) about interactions with other vehicles and pedestrians and in relation to the traffic signal control at the time.

On 1 April 2014 VicRoads retracted their objection subject to conditions being placed on any permit issued. The response is set out below.

If Council regards the proposed development favourably, VicRoads would require that the following conditions be included in any Notice of Decision to issue a Planning Permit or Planning Permit:

- 1) *Generally, 30 seconds is the 'standard' amount of time that is designed to capture most circumstances so that the road user is exposed to the sign only once during a traffic signal cycle.*
- 2) *The transition from one advertisement to another must be instantaneous.*
- 3) *In relation to the images displayed on the sign:*
 - a) *Sequences of images giving the illusion of continuous movement must not be displayed.*
 - b) *Images on signs must not be related.*

- c) Images capable of being mistaken for traffic signals or traffic control devices because they, for example, contain red, amber or green circles, octagons, crosses or triangles must not be displayed.*
- d) Images or text capable of being mistaken as an instruction to a road user must not be displayed.*
- e) Flashing background, flashing text or flashing images must not be displayed.*
- 4) The sign must not dazzle or distract road users due to its colouring.*
- 5) The luminance of the advertising sign must be such that it does not give a veiling luminance to the driver, of greater than 0.25 cd/m², throughout the driver's approach to the advertising sign.*
- 6) Prior to commencement of the construction of the advertising sign a lighting report from suitably qualified lighting engineer demonstrating how the lighting output prescribed in the above condition will be achieved must be provided to VicRoads for approval. When approved, the report will form part of the planning permit and the sign must at all times operate in accordance with the report.*
- 7) The owner of the sign must enter into a licence agreement with VicRoads for the proposed use of a stratum of the arterial road reserve (land) prior to the commencement of any works within the arterial road reserve.*

These conditions have been included in the recommendation.

6. LEOPOLD INTEGRATED CHILDREN'S CENTRE

Portfolio:	Community Development - Cr Fisher
Source	Community Services
General Manager:	Jenny McMahon
Index Reference	Subject: Community Building / Early Years
	Project: Leopold Integrated Children's Centre

Purpose

The purpose of this report is to present recommendations to Council for the future governance and operational arrangements for the new Leopold Integrated Children's Centre.

Summary

- The purpose of this report is to present recommendations to Council for the future governance and operational arrangements for the new Leopold Integrated Children's Centre.
- Construction of the new Leopold Integrated Children's Centre commenced in December 2013 and is scheduled for completion by the end of January 2015. It is anticipated that the centre will be operational from April 2015.
- The Boorai Centre Ocean Grove commenced operation at full capacity in January 2014 and has already begun to establish a new benchmark in the delivery of integrated early childhood services in the City of Greater Geelong. The development of the Leopold Integrated Children's Centre will build upon and extend this new approach to the provision of quality children's services within the Leopold community. The Leopold Integrated Children's Centre is of a similar size and service complexity to the Boorai Centre.
- The design of the new Centre, combined with proposed governance and management arrangements, will act as vehicles for the delivery of more cohesive, comprehensive, integrated and cost efficient services and activities for local children and families. To date, the experience of Council management of the Boorai Centre indicates that integrated, high quality, responsive service delivery for children is best achieved through a centralised governance and management structure.
- Once completed and operating at full capacity, the new centre will employ around 35 full time equivalent staff (including existing positions), as well as providing opportunities for staff employed by external allied health and family support agencies to be based at the centre. In addition, this place-based approach to local service delivery and planning will enable a range of program activities to be provided from the centre that directly respond to the needs of local families, including playgroups, parenting information sessions and targeted group support programs.
- The initial proposed operational budget estimates indicate an additional cost to Council of \$104,093 for the first three months of operation in 2014/2015. This figure includes initial implementation costs but excludes depreciation and the costs of providing maternal and child health services in Leopold. It is anticipated that, by 2016/2017 (assuming that the service is at full capacity and high utilisation rates are maintained), the budget for the long day care and kindergarten programs will achieve a cost neutral position.
- International economic research clearly demonstrates that the cost-benefit return on public investment in high quality childhood education is substantial. Equally,

providing the infrastructure so that all adults who wish or need to work outside the home can find and sustain employment is critical to meeting workforce demands to sustain an economically competitive region.

- A business development plan and operational implementation schedules have been developed for the new centre.
- Council has three options to consider for the management of the centre (see attachment 1). It is recommended that Council adopt option 1.

Cr Macdonald moved, Cr Fisher seconded

That Council directly manage the Leopold Integrated Children's Centre.

Carried.

Background

The development of the Leopold Integrated Children's Centre has been designed to augment the limited capacity of existing local services to meet rapidly growing population requirements in Leopold and surrounding areas on the Bellarine, while also expanding the range of programs and services available for local children and families. It will also increase childcare service options for commuter populations from Ocean Grove, Drysdale/Clifton Springs and the wider Bellarine Peninsula.

The second stage of proposed development at the site includes a new public library and spaces for youth services. This will provide additional opportunities in the future for the integration of learning, training and support programs for adults, young people and children (e.g. early literacy programs, support programs for young parents).

The key feature of an 'integrated children's centre' is that it acts as a service hub for the community by bringing together a range of services and practitioners (from a range of professional backgrounds) who use a holistic, integrated approach to supporting children and their families.

The integration of early childhood services and the increased collaboration between services and other professionals are integral to addressing and supporting the needs of children and their families. Local, national and international evidence clearly identifies a range of positive outcomes for children and families where services adopt a more integrated and holistic approach.

The Boorai Centre Ocean Grove commenced operation at full service capacity in January 2014 and has already begun to establish a new benchmark in the delivery of integrated early childhood services in the City of Greater Geelong. Specifically, a centralised management structure with Council as the lead agency has enabled the centre to develop an integrated practice model that incorporates:-

- A single strategic plan (with an evaluation framework) for the centre
- Clear information-sharing process and shared data collection across a range of program areas and agencies (e.g. Barwon Health, Ocean Grove Toy Library Association)
- A centralised budget that can realise cost efficiencies
- A single 'point of entry' for families into all services operating from the centre
- Meaningful engagement with local community stakeholders, such as primary schools, the Ocean Grove Neighbourhood House, and other community services

- Expansion of service options for families at the centre (e.g. parenting information sessions, group programs for families experiencing conflict post-parental separation) based upon consultation with families using the centre

The development of the Leopold Integrated Children's Centre will build upon and extend the City's new, integrated approach to the provision of quality children's services within the Leopold community. The Leopold Integrated Children's Centre is of a similar size and service complexity to the Boorai Centre.

A range of potential governance and management options for the operation of the new Leopold Integrated Children's Centre have been examined (refer Attachment 1). Consequently, this report proposes that the City of Greater Geelong assumes the role as the lead agency in the development of the governance and management of the Leopold Integrated Children's Centre.

Council is a registered kindergarten cluster manager and currently operates the Maternal and Child Health service that will be incorporated into the new Leopold Integrated Children's Centre. Council has also demonstrated its capacity to successfully operate an integrated children's centre of similar size and service complexity in Ocean Grove.

Discussion

The Leopold Integrated Children's Centre has been designed to provide an integrated early childhood service, that delivers a comprehensive range of early childhood education and care services for the growing community of Leopold and the surrounding area.

The location of the new Leopold Integrated Children's Centre provides a key focal point for the local community, and opportunity for close integration and linkages with other education, community, and recreation services and amenities. The completion of Stage 2 development at the site will also result in the co-location of the Centre with a new public library and specialist youth services. To date, evidence from the implementation of the Boorai Centre indicates that the location of integrated children's centres within close proximity to primary schools and recreation reserves not only enhances the quality of educational experiences available to children across all early years services but also creates professional linkages and shared understandings that support children's transitions between learning environments.

The principles on which the new Leopold Integrated Children's Centre has been developed reflect a shared commitment to improving outcomes for children and families, and a belief that greater progress toward improved outcomes is to be achieved by services working together rather than working in isolation.

The proposed integrated service model for the new Leopold Integrated Children's Centre is consistent with that currently adopted at the Boorai Centre. This model also aligns with national, state and local government policy and program directions aimed at improving integration and co-location of early childhood services, and strengthening connections between early childhood services and facilities provided by other government and community agencies.

A comprehensive literature review undertaken by the Centre for Community Child Health (CCCH) outlines a number of features of effective integrated child and family services that have been identified. These include the following:

- a. *The services are not just co-located but form a new entity*, with pooled resources and common service protocols.
- b. *The integrated service is built around the provision of universal services*, that is, core services that are available to all children and families. These include maternal and child health services, playgroups, toy libraries, child care and preschools. This approach enables vulnerabilities in young children and/or their families to be identified early so that appropriate specialist support can be put in place to ensure children achieve their full potential.

Although still in its early stages of establishment, the Boorai Centre has already demonstrated that integrated service delivery creates opportunities for the delivery of education and care services to children that is supported by 'wrap around' parenting support (e.g. parenting information sessions, counselling sessions). This results in consistency across home and service environments in terms of how children's learning and development needs are met, as well as ensuring that the 'background factors' within families (e.g. parental separation) that can impact upon children's development are addressed within a supportive environment. Multi-disciplinary professional consultations, assessments and planning also regularly occur within the Boorai Centre, enabling a holistic response to identifying and meeting children's needs.

This new model is more than simply '*co-locating*' a range of services together under '*one roof*'. The experience of the Boorai Centre indicates that co-location in itself does not lead to '*integration*' or for that matter even improved '*cooperation*'. Evidence from the experience of implementing this new centre in Ocean Grove indicates that more is required, and must include every aspect from how a centre is governed, managed, and the ways in which services are delivered.

The scope and design of the new Leopold Integrated Children's Centre will significantly expand the capacity of existing education and care service provision for young children within the Leopold community. Current provision will be further enhanced through the development of a range of new and additional services including playgroups, parent education, toy library, family support services, early intervention, and ancillary community health. These new service activities and programs will be designed in consultation with children and their families so that they meet the current and emerging needs of families.

The Leopold Integrated Children's Centre will also provide a focal point for local placed-based access to information and referral to a range of services provided more generally throughout the municipality and by other providers including government agencies. This function of the centre will also include administrative function to assist parents with appointments, enrolments and program registrations. In providing a place-based response to children and families, parents who are new to the local area will also be able to access opportunities to establish informal social support networks (e.g. through attendance at playgroups or being provided with information about other community services), thereby reducing social isolation and the risk of social exclusion.

Program and service planning will aim to ensure that opportunities for outreach and home visiting services are provided to families – taking services to families, rather than expecting families to come to the centre, will be, in some cases, the only way to engage families and ensure positive benefits are provided to young children. The service will also ensure that culturally safe and inclusive practices are integral to the centre's philosophy and mode of operation.

Governance:

The concept of integrated governance and service delivery has gained wide-spread currency in the field of early childhood service provision and related government policy. This has been particularly driven by the design and development of new models of children's service infrastructure that provide a 'one-stop-shop' delivery of a range of services that may have been formerly located and delivered through geographically isolated and separate service centres and governance arrangements.

Studies of integrated governance initiatives both in Australia and overseas all point to the importance of strong executive leadership at the top of relevant organisations in order to achieve desirable outcomes and overcome the myriad of potential barriers and challenge that are commonly associated with achieving integration.

The work undertaken by the Centre for Community Child Health in the '*Evaluation of Victorian children's centres: Framework to support the establishment and operation of children's centres*' established a number of indicators of a governance structure that is able to effectively manage and operate an integrated early childhood service and that has a clear community mandate.¹ These include:-

- A shared strategic plan has been developed for the entire centre.
- Pooled funding is centrally administered.
- A single overall planning process is in place that includes a communication strategy, an evaluation plan, a risk management plan and clear reporting processes.
- A central intake process is in place that is supported by a common information system, avoiding the need for families to enrol in each separate program.
- Parents receive a comprehensive guide to services, programs and facilities.
- A shared philosophy and vision is in place that based on the core principles of child-centred practice.

The effectiveness and speed with which these aspects of service governance have been able to be implemented at the Boorai Centre has been a direct result of the unified, centralised governance structure that has resulted from the centre being a Council managed service. The positive impact of this structure is evidenced by the following achievements:-

- A single strategic plan has been developed for the entire centre (in consultation with the centre's advisory group).
- An integrated budget, with the potential to achieve cost efficiencies across programs and services.
- The development of a 'brand' and communication plan for the centre that is inclusive of all services, programs and agencies engaged with the centre.
- Clear reporting and accountability processes have been developed, with a Centre Manager having responsibility for the overall management of the centre's operations.
- A single overall planning process has enabled findings from the first parent/carer survey to inform what services are provided at the centre and how they are configured.
- A central intake process is in place, with consideration being given to the development of a common information system.

¹ Evaluation of Victorian children's centres, page 44

- A shared philosophy and vision for the centre is in place. This will continue to be refined over time with input from children, parents, stakeholders and the centre's advisory group.

This experience indicates that integrated children's centres will, therefore, benefit from Council's strong strategic planning foundations that are well aligned with key objectives associated with achieving integrated service development within early childhood services and approaches to broader local community building and social planning priorities. Council also has well developed, robust and transparent governance, management, financial and reporting systems that are subject to public scrutiny and internal and external checks and balances.

In addition to its management of the City's first integrated children's centre, Council has successfully delivered related early childhood services and programs over a long period and has strong community confidence and support. Council has an intimate knowledge and understanding of local needs and priorities, along with the capacity to focus both knowledge and resources to address identified local needs and priorities.

As the lead agency for the Leopold Integrated Children's Centre, Council will be responsible for ensuring that services and activities are delivered in accordance with key objectives and community requirements, including financial accountability, quality of provision, integrated services and management, as well as meeting the targets set out in performance management frameworks and individual service contracts. In addition to this, regular consultation with the local community, parents and partners will ensure local needs are met and resources are used effectively.

Parents, user groups, community organisations and other key stakeholders will be encouraged to participate in the operational and functional dimensions of the Leopold Integrated Children's Centre, through the establishment of a 'Centre Advisory Group'. This group will focus on the development and evaluation of the relationships, policies, planning and procedures that will ensure the effective development and implementation of an effective, integrated practice model and governance structure at the centre. Refer to the diagram presented in Attachment 2 for a summary of the proposed management structure of the Leopold Integrated Children's Centre. This structure has been successfully implemented at the Boorai Centre, with parent participation a key component of the functioning of the advisory group.

Staffing:

Once completed and operating at full capacity, the new centre will employ 35 full time equivalent staff. The increased net cost to Council for the first year as detailed in the table on page 7 has been included in the draft 2014/2015 budget. It is anticipated that by 2016/2017 the budget for the long day care and kindergarten programs will achieve a cost neutral position.

Environmental Implications

The Leopold Integrated Children's Centre meets the requirements of the Building Code of Australia.

Financial Implications

As indicated in Table 1 (below), it is expected that the Leopold Integrated Children's Centre will generate income of approximately \$0.25M in 2014-15 in its initial three months of operation, increasing to \$1.82M in 2015-16 and to \$2.46M in 2016-17. The projected income estimates have been conservatively calculated, based on an initial 44 places in the long daycare service (at 95 per cent utilisation) in its first three months of operation and increasing to full capacity (i.e. 92 places at 95 per cent utilisation) by 2016-17.

It is anticipated that the sessional kindergarten program will commence operation at the centre from 2016. The maternal and children health service will continue to be funded in accordance with existing arrangements.

	Income	Expenditure	Cost to Council (incl. MCH)	Cost to Council (excl. MCH)
2014-15 (3 months)	\$0.25M	\$0.38M	\$0.14M	\$0.10M
2015-16	\$1.82M	\$2.10M	\$0.28M	\$0.16M
2016-17	\$2.46M	\$2.58M	\$0.13M	\$0.00M

Table 1: Estimated Annual Budget for Leopold Integrated Children's Centre (excluding depreciation and maintenance)

Total consolidated expenditure across all Council programs and services operating from the Leopold Integrated Children's Centre is expected to be \$0.38M in the initial three month financial year period 2014-15, increasing to \$2.1M in 2015-16 and to \$2.59M in 2016-17.

The additional costs to Council (subtracting the costs for which Council already contributes to the existing maternal and child health service) is expected to be \$0.10M in 2014-5 and \$0.16M in 2015-16.

The annual percentage rate at which the cost to Council will be reduced from the period of commencement remains subject to how quickly the centre achieves optimal utilisation, and also maintaining an annual fees adjustment at the rate of 4.5 per cent.

Based upon current predicted service demand, however, it is estimated that the service will be operating at full capacity by 2016-17, at which point the budget for the long day care and kindergarten programs will achieve a cost neutral position.

International economic research clearly demonstrates that the cost-benefit return on public investment in high quality childhood education is substantial. Equally, providing the infrastructure so that all adults who wish or need to work outside the home can find and sustain employment is critical to meeting workforce demands to sustain an economically competitive region.

Policy/Legal/Statutory Implications

The planning role of Local Government in relation to the provision of services for the community is legislated in the Victorian Local Government Act (1989), Planning and Environment Act (1987) and the Health Act (1958).

The provision of early childhood facilities and delivery of related services is regulated by a range of legislated requirements and service standards including the following:

- Education and Care Services National Regulations (2011)
- Maternal and Child Health Program Standards (2009)
- Disability Discrimination Act (1992)
- Occupational Health and Safety Act (2004)
- Victorian Food Act 1984

Alignment to City Plan

The development of the Leopold Integrated Children's Centre aligns with a range of existing Council strategies, policies and plans that inform Council's role in the provision of children's services and facilities. These include:

- City Plan (2013-2017) - a major theme within City Plan, is *"delivering community infrastructure and managing and supporting our continued growth, whilst delivering services for our community"*.
- Municipal Public Health and Well-being Plan (2013-2017) *"We will provide safe and vibrant physical environments and infrastructure to support healthy living and connected communities."*
- Municipal Early Years Plan (2013-2017)
- Council's Asset Management Policy (2012)
- Council Asset Management Strategy Version 1.06 – (2010)

Officer Direct or Indirect Interest

No officers or contractors involved in the preparation of this report have a direct or indirect interest in matters to which this report relates.

Risk Assessment

There are a number of inherent risks with a project of this nature. These risks are being mitigated through various control measures, and include financial, operational, and potential implications for Council's reputation.

Social Considerations

There are a number of pressures on Council relating to the provision of family and children's services in the Leopold area which will be addressed by completion of this project. In significantly increasing the provision of affordable childcare within the local community, the centre will also contribute to broader social and economic outcomes for families in the local area.

The Leopold Integrated Children's Centre represents a significant investment of public funding and is a key part of the broader establishment of a new benchmark and service model for the delivery of integrated children's services across the City. This commitment to integrated children's centres will continue to ensure that earlier, 'whole of family' intervention and support for children can occur for children within their local community.

It is therefore essential to ensure that governance and management structures facilitate and support the successful implementation and achievement of the goals for this project, as well building upon the learning to date from the operation of the new Boorai Centre.

Human Rights Charter

The United Nations *Convention on the Rights of the Child* (CRC) requires governments to take all appropriate measures to ... *render appropriate assistance to parents and legal guardians in the performance of their child-rearing responsibilities.*

The United Nations CRC in conjunction with the Human Rights Charter upholds the rights of children's rights to receive appropriate support and assistance, which protects their welfare, health, and well-being.

Consultation and Communication

Council has been working closely with relevant stakeholder groups, and communicating with the Leopold community in regards to this project.

Attachment 1: Governance Options Matrix

The following summarises a range of potential options under which integrated children's centre could be managed. Not all the options referred to in this table would necessarily result in successfully achieving effective integrated outcomes or governance.

Model Structure	Description	Example	Advantages	Disadvantages	Preferred Option Rating
Direct Council Service Management	Council would assume responsibility for governance and management. Service users, sub-contractors, and parents would have input through 'advisory groups' and sub-committees.	Currently Council directly manages 1 integrated children's centre, 7 long day care centres and 4 kindergarten programs. Council is also responsible for the direct management of the existing MCH service.	Provides clear and cohesive governance. High level of credibility and community support. Statutory framework and accountability. Strong management and established support systems Direct control over quality and service management. Capacity to sub-contract as required. Large flexible workforce. History of sound business management. Driven by non commercial community interests. Maintains mix economy of local service provision. Ensure cohesion between property and service management. Would not require	Imposes additional responsibility on Council. Increases Council's liabilities and potential short term costs. Limits direct community involvement in service management.	1

			redeployment, transfer, or redundancy of existing workforce.		
Establishment of new Incorporated Association	Requires the establishment of a separate legal entity, incorporated association or a limited liability company that CSOs can also become members of. This model increases the accountability of members to each other and legally — either through the <i>Associations Incorporation Act 1981</i> or the <i>Corporations Act 2001</i>. This structure can provide for contracts to be entered into, property and employment of staff. Increased burden of responsibility for ‘committee or Board’ members, including ensuring compliance with all necessary legal requirements and liabilities.	Neighbourhood houses and kindergartens generally operate on this model.	Removes one control of Council or one CSO (lead CSO) as fund holder. Defrays costs and liabilities from Council and individual CSOs. Stronger reporting lines for funded positions and staff to a BOM. Stronger lines of reporting and financial accountability. In-kind support and real costs of partnership are exposed. Encourages community ownership and participation. Supports broader range of organisational interests. Provides opportunities for building social capital within local community.	Burden of responsibility focused on members of COM or BOM. Increased reporting and administrative duties for COM and BOM. Increasing difficulty recruiting skilled COM with sufficient skills and capacity. Enters a competitive space as corporate body. Can be subject to individual interests and completing priorities Lack of continuity for strategic planning. Could not assume capacity of all service components e.g. MCH. Would require redeployment of existing staff or subcontract arrangement back to Council. Does not eliminate Council liabilities and potential short term costs. Council remains responsible to ensure delivery of quality requirements.	2

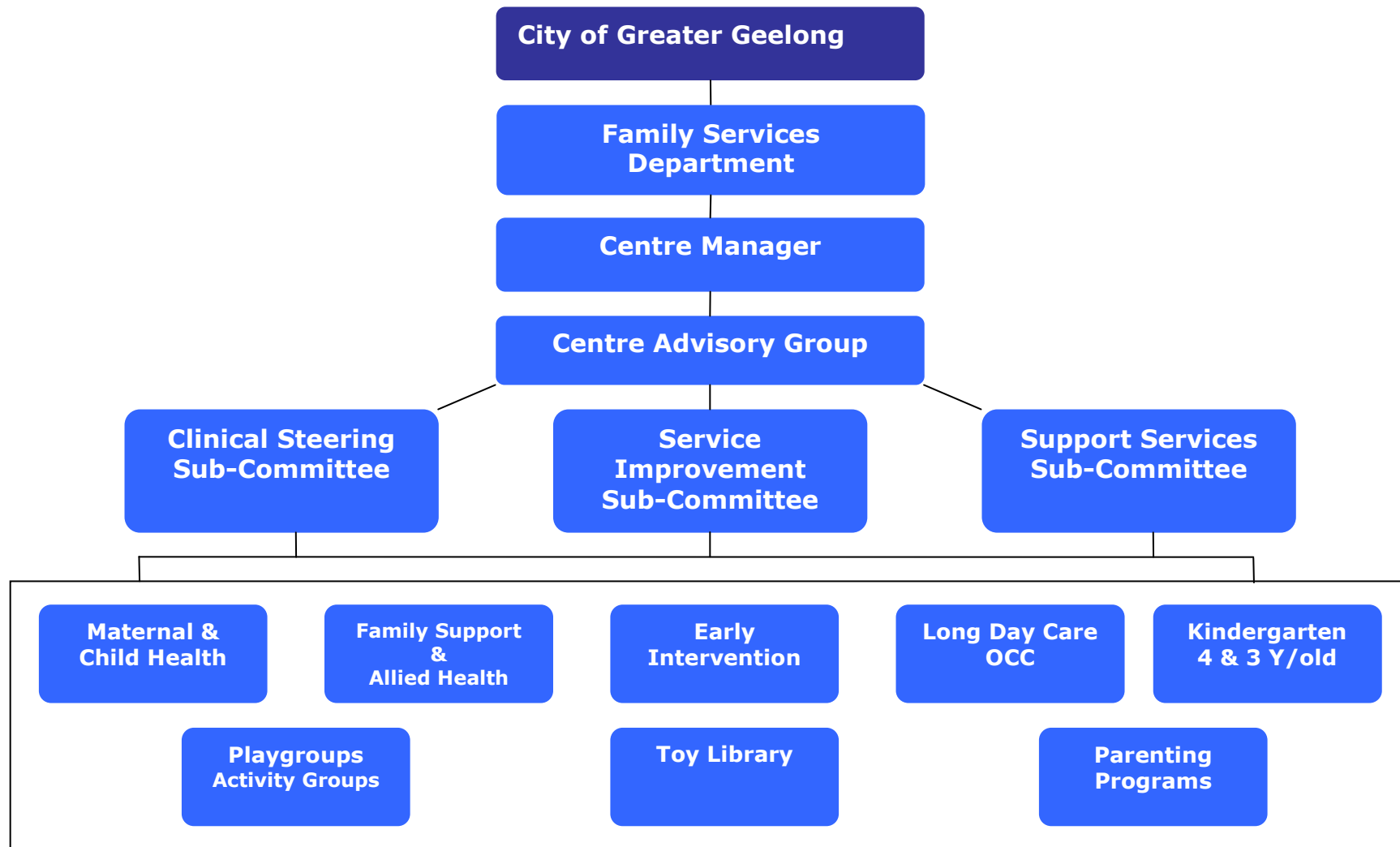
Contract Lead Agency or Multi-agency Agreement	This model would provide for the opportunity to 'out source' the governance and management of the centre and service delivery to an established independent provider or consortium of providers. Would possibly require implementation of a tender process to select preferred provider/providers.	Vines Road; Geelong Family Relationships Centre	Reduced liability and costs for Council. Clearly defined lines of reporting and accountability.	Control over quality and service management subject to contract arrangements. Would possible still require financial maintenance arrangements for Council to compensate for any shortfall in funding. Arrangement would be subject to selective tender process. Favours larger well resourced organisations – dominant providers Domination by single provider over other smaller services. Reduced community and Council involvement. Diminished control by Council over service quality and management. Reduced local influence on operation of centre. Smaller groups and organisations may have difficulty in negotiating access or be subject to unreasonable costs. Integration requirements are likely to be subject to other financial and operational priorities.	3
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Would require redeployment of existing staff or subcontract arrangement back to Council.

Does not eliminate Council liabilities and potential short term costs.

Council remains responsible to ensure delivery of quality requirements.

Attachment 2: Proposed Management Structure



7. ANZAC CENTENARY

Portfolio:	Heritage - Cr Ansett
Source	Community Services/Arts & Culture
General Manager:	Jenny McMahon
Index Reference	Subject: Anzac Centenary

Purpose

The purpose of this report is to inform Council of Anzac Centenary funding programs being offered by Federal and State Governments and projects which have been submitted for funding.

Summary

- The Centenary of the First World War 1914-1918 will be commemorated across Australia in many different ways. Anzac Centenary project funding for Councils and communities is available from a range of Federal and State Government programs.
- Local service organisations including the Geelong RSL Sub Branch and the Geelong and District Sub Branch of the National Serviceman's Association have met with Council Officers to discuss Anzac Centenary project opportunities.
- Council officers are reviewing proposed Anzac Centenary projects against program criteria to ensure the projects with significant outcomes and best opportunity for success are prioritised and developed for funding opportunities.

Cr Macdonald moved, Cr Ansett seconded -

That Council note the commemorative Anzac Centenary projects being submitted under grant programmes being offered by the Federal and Victorian State Governments.

Carried.

Background

The Centenary of Australia's involvement in WW1 will be commemorated in many different ways across the nation. A number of War Memorials and Avenues of Honour are located throughout the City of Greater Geelong including the Geelong Peace Memorial in Johnstone Park.

To support the Anzac Centenary, Federal and State Governments have created programmes to provide Councils and communities with access to funding for Anzac Centenary projects.

The grant programmes include:

- Anzac Centenary (Federal) Local Grants Programme (closes 30 May 2014), with funding of \$125,000 has been made available to each Federal electorate across Australia.
- Anzac Centenary (State) Major Grants Programme with funding of between \$20K - \$100K is available on an ongoing basis for new projects that should be completed within the centenary period (2014-2018).
- Victorian Veterans Council – Anzac Centenary (State) Community Grants Programme with funding of up to \$20K for new projects on an ongoing basis over the period of the Anzac centenary.

- Restoring Community War Memorials and Avenues of Honour Grants Programme (State) with funding of up to \$20K for new projects.

Discussion

Possible Anzac Centenary projects, including collaborative project opportunities have been discussed with representatives of local service organisations including the Geelong RSL Sub Branch and the Geelong and District Sub Branch of the National Serviceman's Association.

A consolidated list of proposed Anzac Centenary projects has been developed and assessed against programme funding criteria from the various Federal and State Government programmes. Some programmes offered have extended time-frames which will enable further development of concepts. Current projects include:

- A new Leopold WW1 memorial with a funding application of \$28,000 applied for from the Anzac Centenary Local Grants Programme.
- Creation of a new service projection installation in the Geelong Peace Memorial. Indicative project funding of \$100,000 to be sought from the Anzac Centenary (State) Major Grants Programme.
- Creation of a dedicated City of Greater Geelong Anzac webpage(s) providing public access to consolidated list information about Anzac's from the City of Greater Geelong. Information to include service detail, local stories, images and links to local service related sites e.g. war memorials and honour boards. Indicative project funding of \$20,000 to be sought from the Victorian Veterans Council – Anzac Centenary (State) Grants Programme.
- Research on WW1 service histories of indigenous Anzac's from the City of Greater Geelong as part of the City of Greater Geelong Anzac webpage(s). Indicative project funding of \$10,000 to be sought from the Victorian Veterans Council – Anzac Centenary (State) Grants Program.
- Creation and installation of dedicated plaques about Anzacs from the City of Greater Geelong for footpaths and/or places of local significance. Indicative project funding of \$50,000 to be sought from Anzac Centenary (State) Major Grants Program.
- Restoration works to Geelong West War Memorial Flagpole. Indicative project funding of \$10,000 to be sought from the Restoring Community War Memorials and Avenues of Honour Program (State).
- Restoration works to the St. Albans War Memorial. Indicative project funding of \$5,000 to be sought from the Restoring Community War Memorials and Avenues of Honour Program (State).

This is not intended to be an exhaustive list of all projects across the City as local service organisations and community groups can also apply for funding from the Federal and State Government Anzac Centenary programmes.

Environmental Implications

There are no environmental implications associated with this report.

Financial Implications

There is no allocation in the draft 2014/2015 Council budget. Projects will not take place unless successful in receiving grant funding from Federal and/or State Government Anzac Centenary programmes.

Ongoing maintenance costs for projects which involve the creation of a new and/or upgraded asset such as a memorial or public art piece will require maintenance plans for care under Council's Public Art Maintenance budget.

Policy/Legal/Statutory Implications

There is no policy, legal or statutory implications in this report.

Alignment to City Plan

Anzac Centenary projects align with Community Wellbeing – Connected, creative and strong communities: Healthy lifestyles: Healthy environments and Growing our Economy: Greater Geelong is a leading city for tourism, arts, culture and events.

Officer Direct or Indirect Interest

There is no officer direct or indirect interest in this project.

Risk Assessment

It is important to seek opportunities to mark the Anzac Centenary given the civic pride associated with the actions performed by Geelong people in WW1.

Projects will be implemented using Council's Risk Management framework.

Social Considerations

Between 1914 and 1918, the nation of Australia was at war and the Anzac Centenary is a milestone of special significance to all Australians. The First World War helped define us as a people and as a nation and during the Centenary period, Australia will remember the original Anzacs who served at Gallipoli and the Western Front, those people who served on the home front and also commemorate more than a century of service by Australian men and women in defence service roles.

The active involvement and sacrifice made by members of the Geelong community in WW1 was significant. Commemoration of local involvement in various forms will strengthen the current Geelong community's knowledge and understanding of the depth of sacrifice made 100 years ago. The Anzac story is a powerful one and the commemorations of the centenary of WW1 will provide Council with a unique opportunity to collaborate with community groups and individuals, on projects to mark this chapter in Australian history at a local level.

Human Rights Charter

Rights that will be supported in evaluation and implementation of any Anzac Centenary projects will include;

- **Freedom** - Freedom of expression in particular that a person has the right to hold opinions without interference and to seek, receive and impart information and ideas
- **Dignity** - Privacy and reputation relating to the handling of personal information for research.

Consultation and Communication

The Arts & Culture Department in consultation with Communication and Marketing will be responsible for communicating this report.

8. GEELONG PLAYGROUP WEEK 2014 REPORT

Portfolio: Community Development – Cr Fisher
Source: Community Services – Family Services
General Manager: Jenny McMahon
Index Reference: Subject: Children's Events

Purpose

The purpose of this report is to present to Council the outcomes of the 2014 Geelong Playgroup Week celebrations, held between 24-30 March 2014.

Summary

- Playgroup Week is a National event. The focus of Playgroup Week is to promote the value of playgroups for children, families and the community and to enjoy the opportunities for families to come together to celebrate children's play, learning and development, support for parents and community linkages.
- Council has been responsible for the coordination, planning and promotion of Playgroup Week activities in Geelong since 2008. The annual development and implementation of Playgroup Week activities demonstrates the value of playgroups in building community connections between individuals, families and local services.
- The events conducted in Geelong during Playgroup Week demonstrated continued participation and interest from the local community, including involvement of over 30 community organisations and 50 volunteers. Two council lead events were held with over 2,000 children and adults participating in the celebrations at Steampacket Gardens and Carousel on Monday 28 March and at Eastern Gardens Playspace on Wednesday 26 March (see Attachment 1).
- Babies, toddlers, preschool aged children and their families participated in a wide variety of fun activities, including an animal farm, music sessions, pop up creative play, storytime, craft, baby play and free Carousel rides.
- Community involvement included volunteer participation by VCAL students from Belmont High School and Gordon TAFE child care studies students. On Monday the VCAL students enthusiastically welcomed participants, assisted parents and children with the activities, encouraged parents to complete evaluations and monitored safety at these special community and family events. The Gordon TAFE students prepared and presented many children's activities for the Wednesday event.
- Council's support for children's events is consistent with key objectives contained within City Plan, the Municipal Public Health and Wellbeing and the Municipal Early Years Plans.

Cr Fisher moved, Cr Heagney seconded -

That Council acknowledges the success of Playgroup Week in Geelong, March 2014, and the contribution by volunteers and local organisations.

Carried.

Background

Playgroup Week events commenced in Geelong in 2008 with the DEECD funded Supported Playgroups and Parenting program promoting a get together of facilitated and community playgroups at Eastern Gardens. This event was attended by approximately 180 parents and children and from this small beginning has grown over the last 7 years to more broadly service the needs of families with infants, toddlers and preschool children. This event now has in excess of 800 parents and children in attendance. From 2012 Playgroup Week has also been celebrated at Steampacket Gardens/Carousel, building on successful annual Children's Week celebrations held in October each year.

Playgroup Week in Geelong has continued to grow strongly, and provide enhanced opportunities to encourage children's civic participation and the promotion of the unique contributions children make to the local community.

Discussion

Geelong's Playgroup Week program represents one of the largest regional events in Playgroup Week in Victoria. Its success is evidenced by strong participation from local children and families during the week.

Playgroup Week generates significant good will and is a low cost event facilitated by the Family Services Department with involvement of community organisations. The cost of Playgroup Week activities is absorbed within existing program budgets.

Environmental Implications

All events and activities conducted during Playgroup Week attempt to promote and operate according to good environmental sustainability practices and principles, including appropriate waste management and recycling wherever possible. Activities for children include "pop up play" with a focus on using recycled objects including cardboard boxes for creative play.

Financial Implications

All costs associated with the Playgroup Week activities were met within the budget allocation of \$12,500.

Policy/Legal/Statutory Implications

Council's role in supporting the provision of local programs and activities for children and families is consistent with local government requirements stipulated under Section 3E (a); (b); (c); and (d) of the Victorian Local Government Act 1989 and also the Victorian Charter of Human Rights and Responsibilities.

Council's role and responsibilities toward the hosting and support of Playgroup Week are consistent with key recommendations endorsed by Council in the existing Municipal Health and Wellbeing Plan 2013-17, including priorities of physical active communities, social inclusion and community connectedness.

Alignment to City Plan

Council's City Plan 2013–17 details corporate planning objectives, service delivery priorities and commitments that are consistent with and closely aligned to the matters contained in this report, especially in relation to the development and provision of opportunities to facilitate community participation and engagement and healthy environments.

Officer Direct or Indirect Interest

No officers or contractors involved in the preparation of this report have a direct or indirect interest in matters to which this report relates.

Risk Assessment

Risk assessment planning is routinely completed for all Council hosted events in accordance with Council event planning guidelines.

Social Considerations

Children's active engagement and participation in their community has significant social and developmental benefits that are shared by children, families, and the whole community.

Playgroup Week provides a unique opportunity to promote civic participation by young children and acknowledge the contributions provided by children toward realising the Council vision of making 'Geelong a great place to live'.

Growth in participation in Playgroup Week by a diverse range of organisations and community groups (including Geelong Regional Library, TAFE, schools, family support agencies, playgroups, Botanic Gardens and toy libraries) provides a positive platform for partnership and generation of community goodwill.

Human Rights Charter

Council's role in supporting the provision of local programs and activities for children and families is consistent with the Victorian Charter of Human rights and Responsibilities, Part 2 Section 17 Protection of families and children.

Consultation and Communication

Geelong's Playgroup Week 2014 was advertised on Playgroup Victoria website, Geelong Early Childhood and Education eBulletin, DEECD Children's Week website, the Geelong Australia website and social media were also used to promote Children's Week.

An event flyer was developed and distributed both in electronic format and posted to schools, Maternal and Child Centre centres, the Carousel, child care centres, kindergartens, playgroups, toy libraries, family day care educators and families, Geelong libraries, Playgroup Victoria, CAOS Newsletter, registered organisations, Bellarine Kids & Geelong Kids websites and Council Customer Services Centres in the Geelong and surrounding areas. Kids Voice magazine promoted the event in their What's On section.

The event was posted on the Geelong Australia Facebook page with over 800 viewings and Event Geelong Facebook page that had 668 viewings on Friday 21 March, 419 viewings on Sunday 23 March, 411 viewings on Monday 24 March and 2,763 viewings of the event in action on Monday 24 March. Media notifications and releases were forwarded to COGG Media for distribution through local media outlets. Additional advertising was placed in City News in the Geelong Advertiser and Geelong Independent Newspapers in the week leading up to the event.

The communication of this report along with material produced in relation to the development and promotion of Playgroup Week in Geelong is the responsibility of Council's Family Services Department.

Attachment 1

Page 1

Feedback summary and event photos

Participant feedback surveys were completed using android tablets. The surveys were loaded onto the tablets as an offline link and allowed surveyors to roam and engage with participants.

Steampacket Gardens and Carousel event Monday 24th March, 10.00 am to 12.00 pm

- 90 participants were surveyed about their experience at the event
- 80% of attendees were female, 21.1% male
- The majority (76.7%) of adults in attendance were aged between 25 and 44 years
- Participants predominately heard about the event through: playgroups 26.7%; Kindergarten 22.2% ; Facebook and Website 27.8%
- 98.9% of participants found the event time and location suitable
- 58.9% of those surveyed enjoyed the entertainment and activities for children
- 23.3% enjoying the inexpensive opportunity for an outing with their children
- 53.3% reported that the event was well organised, 36.7% found the organisation to be excellent
- 62.2% of participants surveyed were playgroup participants



Attachment 1

Page 2

Eastern Gardens event Wednesday 26th March 10.00 am to 1.00 pm

At this event as well as interviewing adults about their experience, children were surveyed through a photo board activity. This was a huge success and at future children's events children's voices will continue to be included in evaluation to inform forward planning.

- 82 adult participants and 38 children were surveyed about their enjoyment of the event
- 76% of those interviewed were female, 6% were male
- 84% were parents aged between 25 and 44 years
- 15.9% were grandparents ranging across the 55 to 74 years age group
- 29.3% of participants found out about the event through word of mouth, followed by 29.3% at playgroup and 19.5 % from Facebook
- 31.7% had attended the event in previous years
- 90.2% reported that they would attend the event again in the future
- 32.9% of participants surveyed had also attended the Steampacket Gardens event earlier in the week
- Animal Farm, music and movement, face painting, puppet show, and baby area were favourite activities as reported by adults. The children surveyed enjoyed 'pop up play', face painting and the animal farm
- 100% found the location suitable
- 50% of participants surveyed attend a playgroup and 41.5% were interested in joining playgroup and were provided with information to help them to do so



9. FUNDING AGREEMENT - GEELONG CENTRE FOR EMERGING INFECTIOUS DISEASES (GCEID) - CONSTRUCTION OF RESEARCH HUB

Portfolio:	Enterprise Geelong – Cr Harwood
Source	Enterprise Geelong
General Manager:	Dr Russell Walker
Index Reference	Project: Geelong Centre for Emerging Infectious Diseases (GCEID)

Purpose

This report seeks to facilitate the GCEID – Construction of Research Hub Project by Council authorising the Acting Chief Executive Officer to sign a funding agreement, with the Australian Government, to auspice up to \$3million funding, to facilitate delivery of the project.

Summary

- GCEID is a \$12million project including cash and in-kind contributions from the project partners; CSIRO, Deakin University, Barwon Health and the City of Greater Geelong.
- As a financial partner, Council has approved \$100,000 in the 2014 /2015 budget towards this project. Other financial partners are Deakin University contributing \$2million and Barwon Health contributing \$1 million and the 3rd Floor of the TTR building as the location of the re-fit to house GCEID. CSIRO are an active in-kind partner to the project.
- Council must enter into an agreement with the Australian Government to auspice up to \$3million funding to facilitate the delivery of this project as the Australian Government will not provide the funding to any of the other partners.

Cr Harwood moved, Cr Macdonald seconded -

That Council resolve to authorise the Acting Chief Executive Officer to sign the Funding Agreement - CDG239 Geelong Centre for Emerging Infectious Diseases – Construction of Research Hub Project.

Carried.

Background

Council has previously unsuccessfully attempted to action an agreement with the Australian Government for funding for this project under the previous government's Regional Development Australia Fund (RDAF).

This agreement is the result of the new Government's' Community Development Grants Programme Manager "approving re-opening negotiations to establish a Funding Agreement with the City of Greater Geelong for the construction of a Research Hub for Emerging Infectious Diseases."- Australian Government Correspondence to Council.

Harwood Andrews are Council's legal advisors in this matter, and have prepared a contract between COGG and Barwon Health to pass on many of the obligations of this agreement to Barwon Health – the building owners. Barwon Health is fully aware of this agreement and the obligations therein and has agreed to proceed.

After four months of contract negotiation Council are now at final agreement stage with the Australian Government and required to return the signed agreement before the 4th June 2014.

The intention of this agreement is to ensure that the Australian Government pass on all responsibility and accountability for the careful management and delivery of this project to Council.

The financial project partners and the independent project manager are all members of the GCEID Project Control Group (PCG) This PCG has met four times in 2014, an independent project manager has been appointed, COGG has been involved in a risk assessment process for this project along with the other project partners.

Discussion

The recommendation in this report is informed by a range of key professionals – including close scrutiny of the proposed deliverables by Barwon Health's Business Manager and Financial Officer, Barwon Health's Capital Works Manager, the experienced independent project manager appointed to the project, Council Officers, and independent legal advice.

Environmental Implications

There are no environmental implications.

Financial Implications

Council have already committed \$100,000 in the next budget cycle to fund the GCEID Construction of a Research Hub Project. All of these monies are allocated within the overall GCEID construction budget.

1. Income: Up to \$3,000,000
2. Expenditure: Up to \$3,100,000 (including Council commitment)
3. Ongoing maintenance and operational costs:
 - a. Legal estimated \$7,000
 - b. Staffing 0.2 EFT PCG, Contract and Project Quality Assurance. To December 2015 – with an ongoing five year commitment to ensure the intention of the GCEID project on this site is realised.

Policy/Legal/Statutory Implications

Council are subject to the terms and conditions of the Australian Government Department of Infrastructure and Regional development Community Development Grants Programme Funding Agreement in relation to the Geelong Centre for Emerging Infectious Diseases – Construction of Research Hub.

Alignment to City Plan

GCEID appears in the 2013-17 City Plan page 60 and the listed benefits include investment attraction, enhancement and strengthening educational links across multi-discipline sectors, providing opportunities for high end employment, creating supply chain industry and business development localised to Geelong and elevating the profile of the region.

GCEID has appeared in regional planning documents since 2010 - the Barwon and South West Strategic Plan referred to the GCEID as a key contributor to transitioning from a commodities and low value economy to a knowledge-based high value add economy.

- GCEID is listed as Priority Project in the G21 2013 Report to the Region,
- Council's Annual Report 2012-2013 refers to GCEID as an all of government collaboration with the private sector to protect population health, food safety and food security.

Officer Direct or Indirect Interest

There are no known conflicts of interest.

Risk Assessment

If Council do not authorise the Acting Chief Executive Officer to sign this funding agreement the Geelong Centre for Emerging Infectious Diseases – Construction of Research Hub Project funding will not proceed and the reputation of the Council's ability to action a funding agreement will be severely tarnished. The project has already been halted once before and taking the negative course of action in this case will have unnecessarily cost both Barwon Health and Deakin University a great deal of money time and resources.

Delivering this project may have challenges such as seeking statutory authority within the agreed time frames

The economic impact of an infectious disease outbreak can be catastrophic - GCEID is a critical part of our offensive and defensive capability for both our animal industries and the risk to human health in the Barwon South West and across Australia.

Social Considerations

The Geelong Centre for Emerging Infectious Diseases project has the potential not only to protect and grow the Barwon South West regional economy but also has national impact and significance. GCEID has obvious economic benefits stimulating employment during construction phase, and Geelong's Centre for Emerging Infectious Diseases will help protect the health of our communities and the productivity of our livestock.

An Independent assessment by economists indicates that GCEID will inject \$29.7 million into the regional economy in the short term and create 137 jobs. GCEID is expected to deliver \$87 million of benefits to the region over the first 20 years of operation.

Increasing emerging Infectious disease research activity and the profile of GCEID in the region has the potential to stimulate local commercial opportunities associated with this research.

Human Rights Charter

Human health is increasingly threatened by current and emerging infectious diseases and GCEID will deliver new and innovative ways to better manage these.

Consultation and Communication

GCEID is a collaborative, multi-disciplinary health initiative and the construction phase is critical to allow the GCEID to grow and evolve the planned outputs, providing a central location for the integration of research activities of the three partner research organisations. Delivering the Construction of the Research hub project involves a collaborative working relationship with Barwon Health, the City of Greater Geelong and Deakin University.

10. CITY PLAN 2013-2017 PROGRESS REPORT TO MARCH 2014

Portfolio:	Governance – Cr Lyons (Mayor)
Source	Corporate Services - Corporate Strategy
A/General Manager:	Michael Kelly
Index Reference	Corporate Management

Purpose

Council at its meeting on 25 June 2013 adopted City Plan 2013-2017, that outlined the Strategic Directions and Priorities planned by the City over that four-year period, and the Annual Business Plan Actions planned for 2013-2014.

This report is the progress report to Council of the organisations achievements against these actions.

Summary

Attachment A details the status and provides commentary against the Annual Business Plan actions. The key to the status of actions is:

On Schedule:	Green	193
Completed:	Black	39
Major Issue:	Red	1
Minor Issue:	Yellow	18
Not Started:	White	7
Total Actions		258

Cr E Kontelj moved, Cr S Kontelj seconded -

That Council receives and notes the City Plan Progress Report to 31 March 2014.

Carried.

Background

That Council at its meeting on 25 June 2013 adopted City Plan 2013-2017, which has been developed within a framework of four strategic directions:

Community Wellbeing

Healthy Together Geelong: to enhance health, wellbeing and quality of life of Greater Geelong Communities.

Growing Our Economy

Securing Geelong's economic future

A Sustainable Built and Natural Environment

Partnering with our community to protect and enhance our natural ecosystems and to encourage sustainable design and reduced resource consumption.

How We Do Business

We will focus on developing and maintaining effective working relationships to deliver Council's strategic directions and cost effective services that meet the changing needs of the community.

Discussion

This report and attachment indicates the status of the actions in City Plan 2013-2017 for the 2013-2014 financial year as at 31 March, 2014.

The attachment provides status and comments for each of the 258 actions within the four strategic directions.

There has been significant progress towards achieving the actions in 2013-2014 including:

Community Wellbeing

Status Summary:

On Schedule: 111 Completed: 23 Major Issue: 0
Minor Issue: 10 Not Started: 5

- The City developed the draft Physical Activity Strategy and released it for public exhibition in March 2014. The strategy, which was developed as part of the State Government funded 'Be Active' program, sets out ways to create an environment that supports physical activity over the next four years. It identifies cost effective physical activity interventions such as facility development, policies, programs and services that are most likely to succeed in getting local people to be more active more often.
- Nine of the City's Early Learning Centres have been the first in Victoria to be recognised as 'Healthy Early Childhood Services' through the Healthy Together Geelong Achievement Program. The City has worked closely with local community health organisations and early childhood services to help achieve these benchmarks and create action plans.

The Healthy Together Geelong program has also signed a Memorandum of Understanding with the Geelong Football Club to roll out a quit smoking online program and ongoing healthy eating promotion through the 2014 and 2015 AFL seasons.

- Two key strategies that address the wellbeing of our community were completed in the March quarter and are out for public comment in April. The draft Municipal Early Years Plan will inform future planning, service development and support for young children and families throughout the region. The plan closely aligns with the emergence of a wide range of Victorian and Australian Government policy and program changes. It will guide planning for the next four years.

The draft Disability Action Plan 2014-2017 was also released for public comment. This plan meets state and federal legislation as well as the UN Convention on the Rights of Persons with Disabilities. This is our third plan since 2002, and the 45 actions build on the previous work across four main areas; provision of goods and services, employment, community participation and attitudes and practices.

- A number of new playgrounds across the municipality have been installed as part of the City's Playground Development Program. Esperance Reserve Lara, Fairlie Reserve Hamlyn Heights, Tim Hill Reserve Highton and Myers Reserve in Bell Post Hill have all seen newly installed playgrounds. Landscaping and path works will continue at the upgrade locations in the coming months as well as fencing at selected sites.
- Cultural Diversity Week 2014 was celebrated as part of the Multicultural Action Plan in March, by welcoming new arrivals to Geelong at a mayoral welcome function. There was also a formal launch for the Geelong Interfaith Network publication 'In Good Faith'. Cultural Diversity week aims to encourage people of all cultures to come together and celebrate with each other as one community.
- The City's Learn to Swim programs are again achieving outstanding results. In Term One 2014 the City's programs attracted 6,185 enrolments across the four indoor leisure centres (Leisurelink, Waterworld, Splashdown and Bellarine Aquatic and Sports Centre). The Bellarine Aquatic and Sport Centre achieved their highest ever enrolment number since opening in 2008.
- Preparations for the Mountain to Mouth (M~M2014), which is to be held on Friday 9 – Saturday 10 May, are well underway and registrations are now being taken. This innovative cultural event will gather together people from all walks of life for a shared journey through the unique landscape of the Geelong region.

The 24 hour extreme arts walk invites people of all ages and abilities to register to walk one or more stages of an 80km pathway, which will incorporate a program of music, visual arts, storytelling and sporting elements presented by local and guest artists.

Growing Our Economy

Status Summary:

On Schedule: 32 Completed: 9 Major Issue: 1
Minor Issue: 4 Not Started: 0

- Council has endorsed the actions of the new Central Geelong Action Plan and expressions of interest have been sought for members to join the task force and its four advisory committees; Transport and Infrastructure, Heath and Education, Place making and Investment attraction.

Implementation of the action plan is underway with a trial of free weekend car parking undertaken within the inner Central Geelong Precinct during the March quarter. The trial has resulted in findings of increased pedestrians and vehicles within the area in comparison to the same period in the previous year. The success of this trial will see free weekend parking become permanent.

- The March quarter again proved to be the peak events season for the municipality with a number of major events held, bringing in valuable economic benefit and showcasing our region. Events included the Festival of Sails, The Great Australian Beer Festival, Pako Festa, Barwon Regatta Rowing, Suicide Awareness Walk, Melgas 24 Sailing World Championship, Lara Food and Wine Festival, Victorian Open Golf, and the Geelong Caravan, Camping and Outdoor Expo.

Cementing its position as one of the best sports facilities in the country, Simonds Stadium saw a jam-packed calendar of events in February with soccer, rugby and AFL all played within 12 days of each other. This included a

NAB AFL Challenge match, Super Rugby trial match and the Asian Football Confederation Championships qualifying match featuring the Melbourne Victory.

- Geelong's appeal as an international cruise ship destination continues to grow with five ships having anchored in Corio Bay over the 2013-2014 summer period. The most recent, The Amadea, spent the day docked in Corio Bay as its 600 passengers explored Central Geelong and the Waterfront, The Bellarine and the Great Ocean Road. The City continues to seek funding for a new Yarra Street Pier.
- The Geelong region continues to support new and emerging growth sectors with two exciting announcements in the last quarter.

Energy Australia, one of the nation's largest energy retailers, announced Geelong will be the location for its National Call Centre. Once operational this will deliver 300 local jobs. The company has also committed to employing local contractors to undertake the construction and fit out of the centre.

\$5 million dollars in funding has also been awarded to Geelong Business *Carbon Revolution* through the Geelong Region Innovation and Investment Fund. This will allow the company to produce carbon fibre wheels at a much faster pace, and create up to 150 jobs in the high tech carbon fibre industry in Geelong.

- The construction phase of the Geelong Library and Heritage Centre is now underway with the installation of 42 piles to support the new building and partially retain the adjacent buildings abutting the Little Malop Street site. The new centre will be an impressive addition to Geelong's architectural and cultural landscape. It will be a six-storey state-of-the-art facility with all the modern conveniences for today's library user.
- The State Government recently announced \$500,000 in funding from Regional Development Victoria for the redevelopment of Austin Park. This is being delivered as part of Council's agreement with Coles to deliver the Lara town centre expansion project, and will provide pedestrian and cycling links between the town centre, the Lara station and community facilities.
- The Head of Schoolgirls' Regatta will remain in Geelong after a five year agreement was signed securing the event for Geelong until 2019. Economic modelling indicates that the Head of the Schoolgirls Regatta brings an estimated benefit to Geelong of approximately \$2 million per year. 84 per cent of participants in the Regatta are visitors to Geelong. The City has also partnered with State Government and Corangamite Catchment Management Authority to undertake improvements to the 1500 metre rowing course on the Barwon River. These works will be completed in the time for the 2015 event.

A Sustainable Built and Natural Environment

Status Summary:

On Schedule: 27 Completed: 2 Major Issue: 0
Minor Issue: 2 Not Started: 2

- The 'Rethink Your Rubbish' program continues to be a success with various initiatives undertaken in the last quarter. A chemical drop off day was held in February at Corio Operations Depot where residents could drop off a large range of chemicals. Residents dropped off an average of 20.4 kilograms per person. The highest volume of products collected were inert liquids, flammable liquids and battery lead acid. 2,545 kilograms of household chemical products

will now be recycled for recovery. This was a free service provided by the City in conjunction with Sustainability Victoria.

- Future Proofing Geelong coordinated the City's participation in the state-wide Sustainable Living festival in February. The festival was a two week series of 57 activities and events aimed at encouraging residents to live more sustainably. This year visitor numbers exceeded 3,700, more than triple that of last year's events. There were more events and activities throughout Greater Geelong than in any other area in Victoria. The festival covered a range of topics from improving energy efficiency at home or in the office, to growing food at home and designing residential homes to make them more sustainable.
- Future Proofing Geelong have assisted Pickering Joinery, a local manufacturer, to secure a Geelong Region Innovation and Investment Fund (GRIIF) grant. By securing the grant, Pickering Joinery will complete a \$560,000 expansion of its manufacturing operations in Belmont, resulting in eight new full time jobs. A key initiative of Future Proofing Geelong is to assist the local business community to source state and federal funding to encourage new economic growth. The GRIIF grant is a joint initiative of the Australian Government, Victorian Government and Ford Australia.
- The City's Sustainable Buildings Policy has continued to be implemented within the March quarter with a number of new buildings being constructed as five-star Greenstar certified building designs. The new Geelong Library and Heritage Centre is the first of these buildings under construction, along with the Leopold Community Hub, Grovedale Integrated Children's Centre, Norlane Children's and Family Centre and Barwon Heads Early Learning Centre.

The draft Environment Management Strategy 2013-2017 has now been developed and was recently placed on public exhibition enabling the wider community the opportunity to assess the strategy and provide comments. Input for the new strategy has been sought from Council staff, the community and government departments and agencies. Due to the extensive amount of feedback the draft strategy is now being reviewed and is due to be presented to Council for adoption in the coming months.

- Data has been released showing energy improvements achieved as a result of the installation of the new energy efficient equipment at Splashdown, Waterworld and the National Wool Museum. The data has shown improvements in energy use across all three sites and a reduction in carbon emissions equivalent to over 3,500 one way economy flights from Melbourne to Perth. This equipment was installed as a part of a Community Energy Efficiency Program, a Future Proofing Geelong initiative. During the March quarter, further progress has also been made engaging owners and tenants to improve the energy efficiency within commercial buildings throughout Geelong.

How We Do Business

Status Summary:

On Schedule:	23	Completed:	5	Major Issue:	0
Minor Issue:	2	Not Started:	0		

- The City's Women in Community Life Advisory Committee hosted its first event in March to celebrate International Women's Day, celebrating the achievements of women across our community. The committee is made up of 12 women from across the municipality of diverse ages, locations, skills, backgrounds and interests. This committee will provide opportunity to further the work of Council with a range of community groups, businesses and organisations in advocating for, planning and influencing service delivery that impacts women's lives.
- Various roundabout beautifications as well as landscaping works are now complete in Bell Post Hill and the Corio ward with the completion of upgrades to Plume/Rose Avenue and Michigan/Canadian Avenue.
- A number of corporate training programs are currently underway including Assertiveness Skills, Council and Information Services Induction programs, Effective Management of Employee Performance Training, Stepping up to Leadership, OHS Training and Plain English.
- Social media continues to be a key communication channel for the City to inform and engage with the community. The City of Greater Geelong and Geelong Mayor's Facebook and Twitter accounts are monitored seven days a week. Between the two pages, Facebook currently has 50,000 likes and Twitter 119,000 followers.
- The City's Engineering Services team have been working hard to complete the scheduled 2014 works by the end of the financial year. The drainage design and construction program is 41 per cent complete (44 per cent projected), kerb and channel renewal program is 84 per cent completed (54 per cent projected) and the roads construction program is 61 per cent completed (66 per cent projected). All scheduled works are expected to be delivered by the end of June 2014.

Environmental Implications

There are several actions under the Sustainable Built and Natural Environment Strategic Direction within City Plan that aim to enhance and protect natural areas and ecosystem health, support our community to live sustainably, advocate for and promote sustainable design and development, and minimise our environmental footprint.

Financial Implications

The City's Annual Budget provides the Resource Plan to support the initiatives identified within the adopted Annual Business Plan.

Policy/Legal/Statutory Implications

The City's external auditors will undertake a Performance Audit of the planned Key Strategic Activities and prepare a report as part of the 'sign off' of the Annual Accounts.

Alignment to City Plan

This report is the progress report of the organisations achievements against the adopted City Plan 2013-2017, 2013-2014 actions.

Officer Direct or Indirect Interest

There is no conflict of interest to be disclosed.

Risk Assessment

The risks arising from the actions are managed within the framework of the City's adopted Policies, Procedures and Risk Management strategies.

Social Considerations

Several of the actions identified within City Plan are aimed at improving the quality of life for the resident in the City of Greater Geelong. This is particularly the case for actions within the Community Wellbeing Strategic Direction.

Human Rights Charter

This report provides an update on the implementation of City Plan 2013-2017 and will be made available on Council's website and on request at Council's Customer Service Centres as part of the Council meeting minutes. There are no known positive or negative effects.

Consultation and Communication

A comprehensive report on the 2013-2014 City Plan actions will be published in the City of Greater Geelong Annual Report by September 30, 2014, which will be submitted to the Minister for Local Government and available to the public in hard copy and on the City's website (www.geelongaustralia.com.au).

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Description	Completion Date	Status	Comments
Strategic Direction: Community Wellbeing			
Outcome: Healthy Lifestyles			
Be Active program		OnS	Year two workplan is well underway and is progressing as planned. The Physical Activity Strategy is currently out on public exhibition and is scheduled to go back to Council for adoption in April 2014. The year three workplan will be submitted to VicHealth in June.
Corio-Norlane Best Start project		OnS	Best Start Action Plan has been completed and implementation is underway. An annual review was completed and partnership group considering proposed new actions and partnerships agreement updates.
Development of the City of Greater Geelong Municipal Public Health and Wellbeing Plan	Mar 2014	C	Council approved the City of Greater Geelong Municipal Public Health and Wellbeing Plan (MPHP) 2013-2017 in October. The adopted plan has been sent to the Department of Health as required. It was agreed at the 21/03/2014 Community Wellbeing Arena meeting that Governance of the Municipal Public Health and Wellbeing Plan would be undertaken by the Community Wellbeing Arena and that membership of the Arena needed to change to support the plan. A proposed governance structure for the Community Wellbeing Arena group incorporating the Municipal Public Health and Wellbeing Plan governance structure is scheduled to go to EMT in April.
Healthy Together Geelong		OnS	The achievement programs are all proceeding well. It was noted that the programs slowed slightly at the end of the year, however the activities are scheduled to ramp up again in 2014. A Memorandum of Understanding has been signed with the Geelong Cats to roll out a quit smoking on-line program and ongoing healthy eating promotion through the football seasons of 2014-15. Community Health is rolling out HelpHer. The Healthy Together Geelong team have relocated to the Arena in December. The Healthy Together Geelong program is leading the State with regard to schools and workplaces signing to become health promoting entities.
Implementation of the Municipal Early Years Plan		OnS	Draft Municipal Early Years Plan was placed on public exhibition for final community comment. This closed at the end of February. Responses to submissions are currently being followed up prior to being submitted to Council for endorsement.
Learn to Swim program		OnS	Term 1 2014 attracted 6185 enrolments across the 4 indoor leisure centres. Bellarine Aquatic and Sport Centre achieved their highest ever enrolments since opening in 2008. Term 2 enrolments are now underway with the term commencing on 22 April 2014.
Promote breastfeeding through additional consultations and referrals to other agencies.		OnS	Year to date - July to February. 84 referrals due to nutrition. 786 additional counselling incidents recorded. Ongoing promotion of Breastfeeding to families, referrals to private Lactation Consultants and Barwon Health early parent service continue.
Promote kindergarten enrolments through public media releases.		OnS	Kindergarten enrolments monitored across municipality. Kindergarten enrolment requirements for new facilities currently being examined in relation to proposed governance arrangements. Discussion held with relevant local kindergartens. Enrolment process implemented for new centre at Ocean Grove. Montessori Kindergarten enrolments secured for 2014 at new venue.
Provide Maternal Child Health nurses with professional development opportunities on lactation.		OnS	All notifications of breast feeding professional development opportunities have been forwarded onto all Maternal Child Health staff.
Stronger Families / Family Coaching program		OnS	Year to date July to February - 12 families including 8 new referrals.

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Description	Completion Date	Status	Comments
Target low immunisation coverage program		Min	Program slightly behind due to project worker on sick leave.
Tiny Bubbles program		OnS	Programs conducted at Waterworld in term 4 2013 and term 1 2014 for all supported playgroups in Corio/Norlane and Bell Park/Bell Post Hill. Library literacy component linking to swimming activities.
Outcome: Healthy Environments			
Implement Municipal Emergency Management Plan	Dec 2013	C	Annual update of Municipal Emergency Management Plan completed.
Conduct community dog/cat micro-chipping and registration roadshows		OnS	Registration roadshows are being organised to coincide with the registration renewal process in April. Arranging first of the roadshows to co-incide with the Domestic Animal Management Plan launch. The City will assist with profiling the event. The City will also work closely with the local branch of the Australian Veterinary Association.
Continue to conduct assessments of restricted breed dogs and dogs declared as dangerous dogs		OnS	Revised assessment tools are welcomed to reduce ambiguity in assessing such dogs. The Australian Veterinary Association are pushing for legislative reform to remove breed specific legislation which is supported by Council. A Municipal Association of Victoria motion has been submitted that calls for comprehensive review of the Domestic Animals Act on numerous issues but largely with respect to dangerous dogs and restricted breeds.
Ensure all school crossing are adequately supervised and patrolled to protect children's safety		OnS	The city is seeking funding for the purchase of LED lights on the supervisors batters, which may significantly reduce the risk of incidents and near misses at school crossings, following two serious incidents late last year.
Implement Municipal Fire Prevention Plan		OnS	Municipal Fire Prevention Plan to be reviewed and pursued by fire committee as per annual process. Plan passed the CFA audit process.
Implement Year 1 actions of the Domestic Animal Management Plan		OnS	The Domestic Animal Management Plan has been finalised, adopted by Council and first year activities are underway. These include the publication of the document, the gazettal of new dog control orders, a review and update of signage for designated "off-leash" areas and ongoing liaison with other land managers, including Barwon Coast and Bellarine Bayside. Microchipping and Registration Roadshows are currently being planned. Currently arranging changes to signage brought about by the modified on and off leash dog rules. The remainder of the Year 1 will be dedicated to finalising as many signs as possible, updating the web with maps and information and 'launching' the plan with some key themes.
Monitor, assess and register all food premises based on compliance		OnS	801 food assessments have been conducted this quarter with 3 Food Act notices issued. 99.7 per cent compliance achieved.
Parks and reserves maintenance		OnS	Programmed maintenance is on schedule.
Preparation of a Flood Management Plan for the City.	Oct 2013	C	Flood management plan has been approved and signed by all stakeholders.
Renewal work on Council owned buildings		OnS	Work has commenced for works in Waterworld.
Bike paths			
Bellarine Rail Trail works		OnS	Works scheduled to commence on reconstruction of a section of trail between Portarlington Road and Jetty Road. Drainage works, base preparation and sealing required.
Bicycle infrastructure program		OnS	Principle Bicycle Network adopted; internal working group to meet to prioritise actions. There are 4 main projects highlighted for funding in upcoming budget.
Greater Geelong Cycle Strategy implementation		OnS	Bellarine Rail Trail and High Street crossing are out for tender. Works to be awarded in April. Wayfinding signage project has been awarded to Challis Design, with implementation to occur prior

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Description	Completion Date	Status	Comments
			to the end of the financial year.
Footpaths			
Footpath Renewal Program		OnS	Program 61 per cent completed and on schedule.
Footpath works Hitchcock Avenue Barwon Heads	Dec 2013	C	Project completed.
Footpath works Melville Avenue Newtown		Min	Scheme underway, construction scheduled to commence 2014-15.
Playgrounds			
Anakie Community Centre playground	Dec 2013	C	This disbursement is for Anakie Primary School for playground upgrade works. Funds have been paid.
Asher Road Playgroup playground, Slovenian club		OnS	Undercover playground and BBQ area project is at the Slovenian Club and is supported by Council. The project is on schedule.
Collendina Reserve playground relocation		NS	Project is not proceeding, funds have been reallocated.
Coryule ward parks and playgrounds improvements		OnS	Works underway at Port Recreation Reserve - landscaping and carparking upgrades.
Hume Reserve community activity precinct		OnS	Councillor agreed to put this project on hold while we explore opportunities for a developer contribution due to being required to use our reserve to construct a drainage basin.
Myers Reserve playground development		OnS	Components currently being installed.
Pettitt Park playground, park and amenities upgrade	Mar 2014	C	Project is now complete.
Playground development Dane Avenue Bell Post Hill	Mar 2014	C	Project is now complete.
Playground development program		OnS	All the play equipment has been installed. Landscaping works are expected to be completed shortly.
Playground developments in Brownbill ward		OnS	Project is currently being scoped.
Queens Park playground upgrade		OnS	Preliminary reports completed, design development started.
Public Toilets			
New public toilet Beauford Avenue shopping strip, Bell Post Hill		Min	Projects plans and feedback forms have been distributed. Councillor is currently in discussions with shop owners.
Ocean Grove community garden toilet		OnS	Construction has commenced on site, Taylor Homes are undertaking the work on behalf of the community garden group.
Portarlington Reserve DDA compliant toilet		OnS	Project has been awarded and is currently at construction stage and due to be completed shortly.
Toilet block renewal and replacement program		OnS	Shell Road is nearing completion and Geelong West site inspections have been completed.
Recreation Facility upgrades			
Barrabool Cricket Club - clubrooms renovation		OnS	Club is currently getting concepts drawn for the extension to the club rooms.
Barwon Valley Golf Club - office upgrade		OnS	Signed funding agreement is in place, the club is undertaking concept designs for the club room extension.
Bell Park Sports Club (Ballarat Rd, Batesford) - change rooms planning		OnS	Instalments are on schedule.
Bell Post Hill Football Netball and Bowls Club - change room facilities		OnS	Fire services to be installed, works awarded.
Collendia Reserve Master Plan implementation		OnS	Major works complete. Club to construct picnic table.
Corio Moorabool Pony Club new floor covering		OnS	Project is managed by the club and is progressing well.
Elcho Park Golf Course - driving range		OnS	Fencing and window installation works have commenced. Painting, blinds and accordian doors are to be installed shortly.
Evans Reserve - soccer facility upgrade		OnS	Civil component has been completed. Irrigation works have been completed. Ground conversion contract has commenced and due for completion shortly. Remedial works ongoing to remove asbestos contamination.
Friers Reserve - pavilion completion	Sep 2013	C	Project is now complete.

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Description	Completion Date	Status	Comments
Geelong Rowing Association landing extension		Min	Waiting on the Master Plan for this area. The plan is being put together by the land manager (CCMA).
Grovedale Sports Club - kitchen upgrade	Dec 2013	C	Project is now complete.
Grovedale Sports Club - building and light improvements design		OnS	In-principle approval requested from service manager to proceed to detailed design, grant for lighting being formalised, design in process for construction.
Lake Lorne Reserve Drysdale Pony Club improvements	Mar 2014	C	All works are complete. Handover to commence shortly.
McDonald Reserve - commercial kitchen installation		OnS	Club managed project - works commenced with service disconnections complete and area cleared ready for works.
Memorial Park Leopold - master plan implementation		Min	Tender documents for stage 1 pavilion extension complete. No external funding confirmed as yet. Project cannot be tendered until funding confirmed.
Memorial Reserve Ocean Grove - toilet upgrade		OnS	Design and specification being finalised. User group signoff has been achieved.
Newcomb and District Cricket Club - purchase of roller	Sep 2013	C	Funding has now been disbursed.
Newcomb and District Sports Club - social room refurbishment		Min	Kitchen and social room - works on hold pending reduced scope due to inadequate funding.
North Shore Netball Club - netball rooms upgrade		OnS	Quotation awarded, construction to start 1st April.
North Shore Sports Club - kitchen and community space upgrade		OnS	Works progressing well. Joinery installed and servery opening formed.
Portarlington Football and Cricket Club - pavilion upgrade		OnS	Internal upgrade works and external verandah has been completed. Additional minor works outstanding.
Queens Park Golf Club - building redesign		OnS	Project on hold pending additional information from client.
St Albans Sporting Club - Kitchen upgrade		OnS	Works nearing completion. Ready for final inspection from surveyor and health department.
St Albans Sporting Club - installation of decking to clubrooms		OnS	Awaiting final claim from club and copies of invoices in order to complete financial handover.
St Albans Sporting Club - netball upgrade		OnS	Funding agreement in place, works have commenced.
St Josephs Netball Club - court redevelopment and change room development		OnS	Demolition of the existing court has been completed, electrical conducts installed and FCR base course prepared for placing concrete slab.
St Peters Cricket Club - social rooms refurbishment design		OnS	Works completed to date include placement of concrete base slab for hard wickets, chain mesh fence installation. The turf wicket table has been prepared and Santa Ana turf sods rolled out. Project nearly complete.
Stead Park hockey precinct development		OnS	Works on site commenced 13th March, completion is scheduled for late June.
Thomson Reserve – change room extension	Sep 2013	C	Project is at handover.
Wandana Heights Tennis Club - completion of works	Dec 2013	C	Project is now complete.
Winters Reserve - clubroom upgrade	Dec 2013	C	Funding agreement for design. Further funding being sought by club. Club to explore alternative designs. Club to be reimbursed for current costs and funds retained for future.
Recreation Reserves upgrades			
Barwon Heads Village Park - sports lights		OnS	Tender completed, works to be scheduled pending announcement of funding for State Government.
Burdoo Reserve - road and carpark upgrade	Sep 2013	C	Project is now complete.
Capital renewal of civil assets in parks across the municipality		OnS	Program on schedule.
Clifton Springs Tennis Club - courts and lighting		OnS	Tender evaluation process complete, works underway.
Corio Bay Archery Club - new shed		NS	Project is currently on hold.
Corio Cricket Club - new nets		NS	Project is currently on hold.
Eastern Gardens heritage seat		OnS	Preferred site for heritage seat installation in Eastern Park has been confirmed. Installation of seat still to occur.
Eastern Park - fencing removal and replacement on Upper Hearne Parade		OnS	Sections of redundant pine log and rail fencing have been removed. The upper Hearne Parade fencing will be replaced shortly.
Eastern Park Master Plan implementation		OnS	Concept plans have been prepared for further discussion prior to seeking formal approval from VicRoads.

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Description	Completion Date	Status	Comments
Ervin Reserve Master Plan implementation		OnS	Minor landscaping works have commenced.
Greater Geelong Open Space Strategy review		OnS	Interviews have been conducted with 2 tenderers. Preferred consultant to be notified of appointment shortly, and the project will commence following this.
Grinter Reserve BMX track improvements		OnS	Council is seeking quotes to determine if scope is affordable.
Hendy Street tennis courts upgrade		NS	Project is not proceeding, funds have been reallocated.
Kevin Hoffman walk maintenance and upgrades		OnS	Funds have been disbursed. Works are progressing well.
Landy Field - flood prevention drainage		OnS	Design complete, currently out for quotation.
Marshall and South Barwon Cricket Clubs - practice wickets		OnS	Project currently being scoped and additional funding being sought.
Minor capital renewal projects in the Cheetham ward		OnS	Works being undertaken as identified and approved.
Murghebuloc Cricket Club - practice wicket improvements		OnS	Funds to be disbursed to club via club funding agreement. Netting for turf wickets to be purchased.
Newtown and Chilwell Football Netball Club - lighting		OnS	Pole installed and lights aimed. Grouting, plinth and tidy up to occur in coming weeks. Awaiting evaluation form from club.
Ocean Grove Park - performance space		OnS	Land transfer will not be pursued. Project currently awaiting further direction.
Portarlington Netball Club - courts upgrade		OnS	Perimeter path installed, bollard to follow.
Sports grounds renovation program	Dec 2013	C	Project is now complete.
St Albans Breakwater Cricket Club - practice wicket area		OnS	Fencing being finished off to standard specification. Commitment received from club to install rubber to nets prior to next season.
Stead Park - installation of a 'Pet Park'		OnS	Construction of the fence, pathway and drink tap is complete. Signage is constructed and will be installed shortly.
Stead Park BMX Track redevelopment		Min	There are insufficient funds allocated to deliver a quality BMX track. Additional funding is being sought.
Thomson Reserve - bitumen works		OnS	Works have commenced.
Waurm Ponds tennis courts resurfacing		OnS	Court resurfacing completed and handed over to club for use 13th December 2013. Waiting on surface testing before final payment to contractor.
West Oval - flood lighting		Min	Project on hold pending future budget allocation.
Swim Sport and Leisure centre upgrades			
Aquatic play activities for Splashdown		OnS	Funds for this project are being reallocated to a broader scoping study for facility improvements. Aquatic play project not progressing at this point but will be considered in the broader planning process. Scoping study includes relocation of the gymnasium and group exercise rooms (swap the spaces), design of waterplay in pool hall, concourse recommendations and review of office accommodation and a meeting room.
Concrete core replacement program		OnS	Currently looking for method of replacing concourse at Waterworld and Splashdown. Transfer of funds to next year may occur to enable greater coverage with combined funding.
Geelong Arena cyclical and programmed maintenance		OnS	Projects have been selected and are currently being quoted. Various works have commenced.
Gymnasium equipment replacement program		OnS	Tender decision has been awarded. May have to extend lease for a short period but should not affect completion date. Funds that were transferred from this account are to be added to next years budget.
Increased aquatic play activities for Bellarine Aquatic Centre		OnS	Project currently being scoped. Order processed and due to start works shortly.
Kardinia Pool infrastructure and pool maintenance	Feb 2014	C	Project is now complete.
Leisurelink gymnasium program room extension		OnS	Contract documentation complete, surveyor now completing pre tender cost plan to present to project group.
Leisuretime Centre toilet upgrade		OnS	Scope of works have been prepared however there is currently a minor issue on the definition of works.
Waterworld Master Plan stage two		OnS	Tender awarded to TRACT consultants. A late start may cause a slight delay in completion.

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Description	Completion Date	Status	Comments
Outcome: Connected, creative and strong communities			
Children's Week activity program		C	Children's Week activities were undertaken in October 2013. The 73 planned activities were participated in by 450 local organisations with 16,300 adults and children participating. Events were covered in local media and evaluations indicated high levels of satisfaction with the activities provided. Playgroup Week's activities were undertaken in March.
Corio Norlane transport project stage two		OnS	School Road completed. Final stages of works to be programmed.
Councillor Community Grants program		OnS	As at March 2014, over half of the Councillor Community Grants Program funding has been allocated.
Development and implementation of Aboriginal Action Plan		OnS	Discussions are continuing with Wathaurung and Wathaurong. The Karenga Aboriginal Action Plan is due to be presented to Council on 27 May 2014.
Geelong Regional Library contribution		OnS	On schedule with borrowings at a high levels in particular over the summer period.
Geelong Seniors Festival	Nov 2013	C	The Geelong Seniors Festival ran throughout October, and included 107 events ranging from art shows to concerts, open days and come and try events. Over 8,500 participants enjoyed the activities. The program of events concluded on November 9th and the evaluation followed.
Indigenous kindergarten assistance		OnS	Funding was forwarded to kindergartens completing the 2013 school year allocations. A new agreement has been received for 2014 school year. Indigo input commenced.
Landscaping Clifton Springs fountain		OnS	The scope of the project is to provide a landscape treatment in place of water feature [fountain] before the end of this financial year.
Neighbourhood houses support - Annual financial contribution to activities provided by neighbourhood houses in the municipality		OnS	Project is ongoing.
School Holiday Program		OnS	Programs have been successful and planning for April program has now been completed.
Supported playgroups and parent groups initiative		OnS	14 playgroups commenced operation in Term 1. Additional outreach/seeding playgroups with parenting component being trialed in Armstrong Creek.
Youth activities, programs and events incl Skaart , Lara Youth Festival, skate program, National Youth Week, Courthouse Youth Arts, SSAGQYSP initiative, L2P program, Engage it up, Youth action teams, Switch magazine, multicultural youth development		OnS	A range of activities have been organised for National Youth Week in April, such as IMPETUS Awards for outstanding young achievers, Outdoor Cinema movie screening, skate activities, and writing workshops. Ongoing activities are progressing, including development programs like Girls Go Extreme, and BLOKES (Boys Learning Outstanding Knowledge and Excellent Skills).
Arts, Culture and Heritage			
Community arts and festivals grants program		OnS	Majority of program projects are underway or completed with applications for professional development being received.
Development of Cultural Strategy		Min	Brief has been finalised, however due to major projects currently being undertaken by the department the onset of the project has been rescheduled.
Lara Food and Wine Festival		C	Event successfully held and well received.
Lara Heritage Festival		OnS	Review for Lara heritage and/or other heritage events is currently underway and scheduled for completion by mid May.
Mouth ~ Mountain 2014		OnS	Project is on schedule for May 2014. Strong community engagement and artistic concept. Lead artists have been engaged and partnership developments have continued. Registrations are open.
Children's Services			
Acquisition and replacement of resources and equipment at City Learning and Care centres		OnS	Equipment has been received and payment of invoices currently being processed.

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Description	Completion Date	Status	Comments
Alexander Thomson Kindergarten play area upgrade	Dec 2013	C	Payment of funds is now complete.
Children services facilities upgrades		OnS	Kitchen works have been awarded and builder currently setting up for commencement. Belmont Community room is out to quotation.
Community Facility upgrades			
Community halls upgrade program	Jun 2013	OnS	Multiple Projects to be delivered under this Program.
Disability access program		OnS	An upgrade to the toilets at the Drysdale Senior Citizens Centre is underway including the disabled toilet. Disability access to the Newcomb Seniors Citizens centre, and Virginia Todd Hall is also underway.
East Geelong Mens Shed extension		OnS	Construction progressing well. Roof measured, awaiting fine weather.
Geelong West Neighbourhood House accommodation options		OnS	Finalising details for construction to start in April.
Seniors Citizens centre's kitchen upgrades	Dec 2013	C	Project is now complete.
Community Hubs			
Barwon Heads Early Learning Centre construction		OnS	Inground services installed. Slight hold up with Barwon Water.
Grovedale Integrated Children's Centre construction		OnS	Tender awarded to ADCO Construction for building works. Civil car park behind schedule by 10 days due to weather and delay in engineering compliance.
Leopold Community Hub stage one construction		OnS	First of the concrete slabs has been poured. Preparation continues on second slab. All under slab services are in place.
Ocean Grove Integrated Children's Centre construction		OnS	Project delayed by Barwon Water main issues. New entry now open, remedial works to follow. Design work taking place on new BASC/Shell Road traffic signals.
Multicultural action plan			
Multicultural Action Plan implementation		OnS	On track. On Sunday 11th May 2014 in collaboration with CD "Africa got Talent" took place whereby a young girl of the Geelong Congolese refugee community was shortlisted to participate in the finals in Melbourne. Geelong Interfaith Network and multicultural communities were successfully and meaningfully engaged in the M~M event. Refugee Week 2014 activities is in its planning stage to be implemented in June.
Multicultural Action Plan implementation - Diversitat grant	Sep 2013	C	Project is complete.
Public Art			
Beacon Point Road art sculpture		NS	No further progress on this project due to a review of site master plan funding and opportunity to link with new infrastructure.
Central Geelong public art initiative		OnS	March 2014 ~ Project was reviewed as part of Priority Plan and Central Geelong Taskforce initiatives. Process of review now complete and project to be completed end of financial year.
Geelong West forecourt public art piece		Min	March 2014 ~ Project review now complete and project will be completed by end of financial year. Initial plans developed however change to site with toilet block development raised need for reconsideration.
Public art program -in High Street Belmont		OnS	Stage 1 of artwork installation completed with excellent outcome. Stage 2 initiation is in development and scheduled for commencement in March. Expressions of Interest now issued and public consultation scheduled for April to discuss themes.
Street art project	Dec 2013	C	Project completed. Opening planned to coincide with Geelong Performing Arts Centre forecourt opening.
Whittington Place Based Activities			
Whittington Flamefest	Feb 2014	C	Flamefest 2013 was a succesful community festival held in October 2013 and is now complete with the exception of a few minor tasks to follow up.

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15 May 2014

Description	Completion Date	Status	Comments
Whittington Place Based Activities		OnS	Three forums were held with 50-60 attendees from local community, government and service providers. Topics were Youth, Education, Employment, Mental Health and Community Safety. Support continues for community activities such as Grinter Garden, Geelong East Men's Shed, Bushfoods Garden and ongoing maintenance to hard landscaping.
Strategic Direction: Growing our Economy			
Outcome: Support existing businesses and encourage new and emerging growth sectors			
Agribusiness study		OnS	The significance of Agribusiness to the broader Geelong economy has been highlighted in initial meetings with the advisory board to Enterprise Geelong. The specific strategic directions in relation to Enterprise Geelong support for Agribusiness are being considered as part of the broader economic development / business support initiatives under review.
Belmont Business Association engage with Mainstreet	Sep 2013	C	Funding application undertaken but unsuccessful.
Economic Development Industrial Investment Support	Mar 2014	C	Project is now complete.
Enterprise Geelong implementation		OnS	Branding completed. Launch of Enterprise Geelong occurred on 2nd May. Structure of operations reviewed with implementation commenced.
Geelong Manufacturing Council contribution	Mar 2014	C	Second and final instalment is now complete.
Marketing skill capability and lifestyle attributes of the Geelong Region		OnS	Enterprise Geelong has undertaken a survey of skills shortages in the Geelong Region. This will assist in planning for major events and promotional opportunities. Planning has also commenced for the City's participation in the 2014 Regional Victoria Living Expo.
Regeneration of shopping strips at Rose Avenue, Robin Avenue and Nevada Avenue, in Norlane and Corio.		OnS	Concept stage, ready for consultation.
Retail Strategy review		OnS	Department of Transport Planning and Local Infrastructure have now released reformed commercial zones. Initial scoping has been undertaken for the review and a project brief is being developed for consultant inputs.
Six ways shopping centre Lara upgrade		OnS	This project is on schedule.
Outcome: Facilitate major infrastructure and investment to enable economic growth			
Freight and Logistics Gateway Project		OnS	The Geelong Port and Land Freight Infrastructure Plan was adopted by Council in August 2013. Developing project scope with other stakeholders.
Geelong Ring Road Employment Precinct design and implementation		OnS	Contracts for sale of 47 hectares land north of Heales Road have been prepared and planning of required infrastructure to deliver land titles has been completed. Tenders for construction of infrastructure are about to be called. Contracts for sale of land north of O'Briens Road have been prepared and design of required infrastructure to deliver land titles has been commissioned. Tenders and works are about to commence to deliver the required infrastructure.
Implementation of Armstrong Creek Urban Growth Plan.		OnS	Amendment C267 - Armstrong Creek Town Centre Precinct Structure Plan (PSP) and Development Contributions Plan (DCP) was considered by an independent panel during November 2013, with a Panel received in early February 2014. The amendment is due for approval in late 2014. Amendment C259 - Horseshoe Bend PSP and DCP has completed its public exhibition (5

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Description	Completion Date	Status	Comments
			December - 17 January 2014) and is scheduled for a panel hearing in mid June 2014. This year it was originally programmed to run both amendments together, however delays in C259 meant the amendments were run independantly and as such additional costs have / will be incurred.
Leopold Strategic planning project		Maj	Grant application for matching funding unsuccessful (Community Priorities Cr Macdonald).
Ocean Grove Town Centre Master Plan		OnS	Consultation completed 31 March. Council report June 2014.
Portarlington Safe Harbour Strategic Plan		OnS	Currently liaising with State Government to ascertain their funding commitment and therefore the scope of Council's role.
Residential zone reform implementation		OnS	Council considered submissions to C300 in February. Planning panel held in April.
Rural planning policy review		Min	Project has been delayed. State Government undertaking a review of state and local planning policy that will limit ability to draft new policy in the short term.
Lara Town Centre Expansion Project			
Lara Recreation Reserve - infrastructure works to service the reserve and progress Lara Town Centre expansion project		OnS	Servicing for the Lara Recreation Reserve has substantially progressed. Final rectification works are currently being undertaken.
Lara Town Centre expansion project		OnS	Practical completion of Station Lake Road is imminent. Planning and design processes for the redevelopment of Austin Park are well progressed.
Outcome: A prosperous and innovative Geelong			
Geelong Bioscience Centre Belmont High Knowledge Economy facilitation project	Mar 2014	C Min	Project is now complete. Consultation has been completed. Draft issues paper has been slightly delayed but due shortly. 10 events were hosted during the 2013 Geelong Small Business Festival supporting business upskilling in a range of digital topics.
Lara WiFi project		OnS	Project planning commenced and is currently being organised. Expected installation scheduled to be completed shortly.
Skilled migration program		OnS	Program on schedule. Skill shortages report has been delivered.
Outcome: A successful and vibrant city centre			
Central Geelong Night Bus Service		OnS	Planned to cease operation by start of May 2014. Held off cancellation waiting for Geelong Taxi Network Maxi Taxi shared ride service.
Central Geelong Park and Ride shuttle service		OnS	On schedule as an ongoing service to approximately 120 patrons daily. Low cost all-day, on-street parking introduced in 2013 resulted in a 30 per cent drop in Park and Ride numbers.
Central Geelong partnership projects		OnS	On hold pending Central Geelong Action Plan committee appointment.
Central Geelong revitalisation fund		OnS	Project on hold as no matching funds were contributed by State Government Geelong Advancement (GAF) Funds.
Central Geelong streetscape activation		OnS	Projects have been identified and works commenced. Carry over will be required to complete all tasks by December 2014.
Geelong Central City Management programs and activities		OnS	Project is on schedule delivering a very successful annual plan that generates over \$5.5 million of new economic benefit to Central Geelong Traders.
King Edward statue restoration - Waterfront Geelong		OnS	Heritage Victoria application is now complete and await confirmation of site approval. Restoration of statue is complete.
Little Malop Street and Little Ryrie Street carparking improvements		OnS	Consultants report on the Central Geelong Parking Strategy has been recieved by Council and any

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Description	Completion Date	Status	Comments
			recommendations for improvements will be made shortly.
Pedestrian crossing Ryrie Street		OnS	Design plans have been prepared and VicRoads has given approval in principle. Quotes have now been sought for the construction works.
Queen Victoria statue relocation - Waterfront Geelong		Min	Quotes obtained indicate the cost of relocation is beyond the budget allocation. Options are being considered and enquiries with Heritage Victoria are being made. Pending further information.
Geelong Library and Heritage Centre			
Construction of the Geelong Library and Heritage Centre		OnS	Site establishment has been completed. Piling works are to be completed shortly. Site access through Johnstone Park will be established. Excavation of basement will commence shortly.
Construction of the Geelong Library and Heritage Centre car park		Min	Project currently being designed and preparing a planning permit application.
Geelong Library and Heritage Centre Arts Strategy design		OnS	Next phase of artwork program has commenced. Paste up artwork has been installed, coinciding with the Figment event. Public Wall section will permit ongoing public involvement.
Outcome: Greater Geelong is a leading city for tourism, arts, culture and events			
Completion of the new players Stand, Simonds Stadium and associated lighting		OnS	Project construction completed and is currently in defects phase. Asset lifecycle analysis is currently being undertaken.
Conference Marketing and Delegate Boosting programs		OnS	Business Events Geelong Planners Guide has been finalised and was launched by Penny Lion from Business Events Australia at AIME trade show in Melbourne during February. The guide has been extremely well received with over 250 copies handed out over the two days. The unit is currently working on closing a number of leads from various companies.
Geelong Art Gallery contribution		OnS	Gallery contribution on schedule for provision of core operation and major exhibitions with outstanding programming continuing. Building works on Geelong Library and Heritage Centre are having some impact on visitor experience (noise etc) with some temporary closures also required which may impact on visitation for 2013-2014 year.
Geelong Major Events - Australian Masters Games	Apr 2014	C	Project is complete. Post Event Evaluation will proceed to April Geelong Major Events meeting.
Geelong Major Events funding		OnS	Event applications are considered and assessed via the Geelong Major Events Committee at its monthly meetings. Allocation of funding is as per the committee's terms of reference and instrument of delegation.
Potato Shed interior and exterior works (seating bank, Pathways upgrade and facility renewal)	Dec 2013	C	Project is now complete.
Provide for tourist information and administrative support centres within the Geelong region		OnS	Visitor information delivery is currently being reviewed throughout the municipality particularly relating to current and future opportunities to further co-locate visitor information with high traffic facilities. In addition to formalised services at Little River, Avalon Airport, National Wool Museum, Geelong Waterfront, Market Square and Barwon Heads (seasonal), Visitor information has been provided at the new Geelong Ring Road Service Centre Melbourne bound, providing information on attractions in the northern section of the municipality particularly Lara and the You Yangs. Visitor information will also be provided at the new Geelong Ring Road Service Centre south bound to entice visitors to turn left off the Ring Road. In addition to this, new services are being considered at Lara and Portarlington. The Bellarine information outlets have been a successful model which will also be reviewed through this process to assess the current locations and consider new locations.
Christmas Carols			
Christmas Carols by Candlelight, Johnstone Park Central Geelong	Feb 2014	C	Project is now complete.

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Description	Completion Date	Status	Comments
Christmas Carols £ grant to Norlane Combined Churches	Dec 2013	C	Funds have been paid and events held.
Denis Walter Carols by the Bay disbursement	Feb 2014	C	Project is now complete.
Strategic Direction: Sustainable Built and Natural Environment			
Outcome: Enhance and protect natural areas and ecosystem health			
Access to The Dell - eastern access pathway		OnS	Concept plans and feature survey complete. Cultural Heritage approval secured. Geotechnical investigation completed. Final design is almost complete, procurement of a contractor is about to commence, with works commencing in April.
Biodiversity assessment stage three		OnS	Assessment of Biodiversity Assets on roadsides is complete in the East Zone and South Zone. Further assessment work has been undertaken on unused roadsides, the Bellarine Rail Trail and old trees. Project on schedule.
Buckley Park staircase construction		Min	Project may be delayed. Discussions with Borough of Queenscliffe has been organised.
Clifton Springs coastal erosion mitigation works - completion of revetment wall		OnS	Construction of stage 1 (150m sea wall) complete. Stage 2 is 90 per cent complete, with almost all funds expended.
Coastal and conservation reserves and infrastructure maintenance		OnS	Environment unit ongoing maintenance of infrastructure in reserves on schedule.
Council environmental reserves maintenance and improvement works		OnS	Construction of St Helens Boat Harbour pontoon extension and fishing platform complete. Upgrade of Clifton Springs stormwater spillway complete. Upgrade of Clifton Springs central groyne which was a joint project with DEPI is complete.
Curlewis landslide control works		OnS	Concept plans and geotechnical assessment complete. Detailed design of structures complete. Procurement of a contractor is about to commence, with works scheduled to commence in April.
Friends of Buckley Falls contribution		OnS	The Friends of Buckley Falls restoration works continues along the Barwon River. This includes revegetation and weed work to protect and restore the Barwon River Parkland.
Roadsides for Conservation and Fire Management program		OnS	Further roadside works were undertaken in the North Zone and East Zone in accordance with 5 year biodiversity Plan. Project is on schedule.
Tree Planting project			
Corio North tree planting		OnS	Discussion underway with Councillor. Residents being surveyed.
Eastern Park Tree Planting		OnS	Tree planting to commence shortly. Works are planned and will progress accordingly.
Greenway Project - tree planting of Ted Wilson Trail		OnS	Over six hundred trees were planted in July with more to be planted later in the financial year. Partnerships being developed with a variety of stakeholders to increase community involvement. Brochure developed in April. Plans made for National Tree Planting Day and School Tree Planting Day in July. Website being developed. Volunteer groups being organised.
Open space tree planting - Cloverdale		OnS	Tree Planting Supervisor in discussion with Councillor.
Tree planting, establishment and aftercare		OnS	Tree planting program is scheduled to recommence in April 2014. Watering program on schedule.
Water programs			
Geelong Healthy Waterways program		OnS	Water levels increasing allowing aquatic weed removal works to commence shortly. Begola Wetland & Gateway Sanctuary work is scheduled for April. Project at Balyang Sanctuary 80 per cent completed by contractor. Quote for works at Gateway Sanctuary pathway still being finalised.
Stormwater Quality Management Plan implementation		OnS	Awaiting final approval from VicTrack of plans for Lake Lorne stage 2 pathway. Following extensive liaison and changes to detailed plans, approval is now very close. Once approval has been granted, tenders will be sought to undertake the works.

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Description	Completion Date	Status	Comments
			Corio Gross Pollutant Trap investigation to be pursued in 2014-15 financial year when time and resources permit.
Water Quality programs		OnS	Water sampling and reporting continues on all waterbodies due to high levels of Blue-Green algae reported. Water will be monitored until algae levels drop and remain low.
Outcome: Support our community to live sustainably			
Future Proofing Geelong		OnS	Project is on schedule according to project plan.
Inclusion of Climate Change impacts in the Infrastructure Development Guidelines.		OnS	Guidelines have been updated.
Ocean Grove/Barwon Heads Summer Shuttle Bus	Dec 2013	C	Funds have been disbursed.
Hard Waste programs			
Hard waste disposal Initiatives		OnS	Ongoing activities are being undertaken as per yearly schedule.
Hard waste pick up service for eligible Home and Community Care (HACC) clients		OnS	The reality of demand for service is much lower than anticipated at the time of budget allocation in 2013. The service, however is operating simply and is well received and meeting the needs of the target group. There was no service provision over the Christmas period, however this has resumed and all eligible requests are being met. By the end of 2013 over 60 clients had been assisted with this service. The project has provided a hard waste service to 31 eligible residents within the municipality. The hard waste collected range from TV's, mattresses, couches and garden furniture. The collection service is currently provided by Clear Water Property Care.
Outcome: Advocate for and promote sustainable design and development			
Implement and promote actions within Councils Sustainable Buildings Policy		OnS	The new Geelong Library and Heritage Centre is being developed as Council's first 5 Star Greenstar certified building design. The Leopold Community Hub, Grovedale Children's and Community Hub, Windsor Park Early Learning Centre and Barwon Heads Children's Hub are all being developed as 5 Star equivalent buildings.
Promotion and assistance with National Sustainable House Day	Sep 2013	C	2013 Sustainable House Day was supported by the City with advertising and a community grant to the Geelong Sustainability Group. The event attracted a record attendance of over 3000 to local sustainable open houses in Geelong and 60 volunteers assisted in the coordination of the event.
Outcome: Minimise our environmental footprint			
Clean energy - buildings, plant and equipment upgrades		NS	Grant was unsuccessful therefore project will no longer be proceeding.
Clean energy - hot water service replacement	Feb 2014	NS	Funding was not granted for this project.
Development of an Integrated water cycle management plan		OnS	New consultant GHD has been appointed, project is currently on schedule.
Geelong Botanic Gardens irrigation system upgrade		OnS	All stage 1 and stage 2 works are complete, gardens have received 10.45 megalitres of Class A water as a result of this project. Currently dam at low point awaiting rain for further use for Botanic Gardens.
Green mulch trial - Geelong Botanic Gardens		OnS	Teams continue to prepare sites for re-planting during Autumn. Staff have planted up sites including Portarlington, Western Beach and Geelong West. The Geelong Botanic Gardens nursery is growing stock for green mulch plantings in parks zones. Display planting continues to perform well and is interpreted to visitors.

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Description	Completion Date	Status	Comments
Implementation of Greenhouse Strategy and Local Action Plan		OnS	The Atlas is an interactive online map that allows users to calculate solar radiation values of individual properties. Financial contribution was received via a successful State Government funding of \$150,000 for a joint project with Surf Coast Shire working towards addressing heatwaves and social vulnerability.
Landfill works			
Corio landfill rehabilitation		OnS	Design complete. Requests for expressions of interest scheduled for March 2014.
Drysdale landfill - construction of cell six		OnS	Cell 6 design has been submitted to the design auditor for approval and forwarding on to the EPA for endorsement. Bulk excavation works have commenced.
Drysdale landfill evapotranspiration cap study		Min	A new consultant is now undertaking this work. A proposal has been received and will be assessed this week.
Strategic Direction: How We Do Business			
Outcome: Lead by advocating and collaborating on issues important to the Greater Geelong community			
Establish the Women in Community Life Advisory Committee		OnS	The Women in Community Life Advisory Committee were partners in hosting an International Women's Day (IWD) event in March. Working groups continue in relation to leadership and training opportunities.
G21 Contribution		OnS	Monthly contributions to the end of March 2014 have been made.
Outcome: Efficient and customer focused organisation			
Bridge upgrades - major renewal works		OnS	Contractor appointed. Works scheduled for Collendina, McArthurs and Bailey Street bridge scheduled for this year.
Develop new Information Services Strategy	Oct 2013	C	The development of this strategy is now complete and has been approved by the Executive Management Team.
Drainage design and construction program		OnS	Program at 41 per cent completion rate compared to 44 per cent projected.
Implement new Aged Care Management System		OnS	Project progressing well with pilot field group operating on test data, full rollout pending.
Kerb and channel renewal program		OnS	Program at 84 per cent completion rate compared to 54 per cent projection. Program is ahead of schedule.
Maintenance management system implementation		OnS	Pilot near completion, implementation of holistic roll-out will be discussed at project meeting.
North East Lara main drainage / flood mitigation works		OnS	Land sale complete, detail design is in process. Project is on schedule.
Roads - construction and design including local roads, Federal Roads Program and Vic Funded works		OnS	Program is at 61 per cent completion vs 66 per cent projected. Program should be at projection rate by end of financial year.
Special Rates and Charges to carry out roads, footpaths, kerb and channel and drainage works		OnS	Special rates and charges administration and construction programs are on schedule. Various projects are scheduled for tender.
Traffic management - investigation, design and construction		OnS	Program is ahead of schedule.
Streetscapes			
Bell Post Hill roundabout beautification projects	Apr 2014	OnS	Civil works completed. Landscaping costs to be allocated.
Roundabout upgrades in the Corio ward		OnS	Roundabout upgrades at Plume/Rose Avenue and Michigan/Canadian Avenue completed including

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Description	Completion Date	Status	Comments
			landscaping. Costs to be assigned.
Separation Street Bell Park - parking management improvements	Feb 2014	C	Project is now complete.
Thorburn St, Bell Park - indented car park		OnS	Project is on the construction program currently awaiting advice from Councillor.
Outcome: Responsible and sustainable financial management			
Complete the 2014 Municipal Revaluation		Min	Stage 3B was submitted in January however was overlooked by the Valuer General until February. Therefore certification is expected shortly. Stage 1, 2 and 3A have been completed and certified by the Valuer General.
Completion of the Buildings Asset Management Plan inclusive of community service levels		Min	The determination of Community Service Levels for Buildings Assets needs to be completed by Service Managers. The Technical Service Levels (building condition data) already captured will then be complemented with the Community Service Levels to complete the Buildings Asset Management Plan (BAMP). The BAMP can then progress formally to Council. This is one of the projects to be undertaken as a result of the Financial Sustainability Review.
Introduction of the Fire services Property levy on council Rates notice and provide customer support for this change	Aug 2013	C	Rate notices have been produced and issued for the 2013-2014 financial year. Customer support is ongoing.
Outcome: Informed and engaged community			
Community engagement training to staff who conduct these activities, based on the International Association for Public Participation (IAP2) principles.		OnS	Community Engagement Toolkit due for completion shortly. Launch and training dates to follow this.
Corporate banner and billboard program		OnS	A new corporate design and a lobbying billboard have been implemented for Yarra Street Pier funding. Currently working on a design for Avalon Airport campaign.
Publication and distribution of Annual Calendar	Nov 2013	C	The 2014 calendar features landscape images of popular destinations within the municipality.
Publication and distribution of Community Update six times per year		OnS	Community Update is produced every two months. April edition completed.
Publication of City News advertising weekly		OnS	City News is produced each week for publication in the Geelong Independent and Saturday's Geelong Advertiser.
Social media stage two		OnS	The Mayor's facebook and twitter accounts have become a key communication channel. Posts and monitoring occur seven days a week. Facebook has 46,000 likes and twitter 119,000 followers.
Undertaken internal plain english campaign		OnS	Plain English is included once again in the corporate training program. Work is underway on revisions to the planning content on the website.
Outcome: Motivated and skilled staff in a safe work environment			
Actively seek feedback to continuously improve training and development opportunities for staff within Council	Apr 2014	C	Following the completion of training and development programs, both verbal and written feedback is collated to ensure the continuous improvement of programs.
Implement the CitySafe Long-Term Safety Strategy for the City Services division		OnS	A strategy has been developed including an action plan which has 80 per cent of its actions currently underway. A steering group meeting occurs monthly and 6 sub groups (manager, health and safety rep, safety officer) have been established to work further on the specific elements 'offline'. A number of innovative 'safety ideas' have been suggested by staff and implemented through the strategy group, these have a direct impact on OHS in this workplace.
Ongoing review and communication of CitySafe procedures		OnS	The order in which the procedures will be reviewed has been prioritised. During the March quarter

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Description	Completion Date	Status	Comments
			Asbestos and Risk Assessment procedures have been reviewed. The councils 'Take 5' safety message is also being refreshed. Communication and consultation is made with our staff about these procedural reviews via our OHS committees, noticeboards and intranet.
Provide training and development opportunities to enhance and support potential leaders throughout the organisation		OnS	Emerging Leaders - Acceler8 Program has successfully commenced group number five. The group consists of eight emerging leaders within various departments of the organisation.

11. FINANCIAL MANAGEMENT REPORT – MARCH 2014

Portfolio:	Finance – Cr Lyons (Mayor), Cr S Kontelj & Cr E Kontelj
Source	Corporate Services - Financial Services
A/General Manager:	Michael Kelly
Index Reference	Financial Management \ Financial Reporting 2013-2014

Purpose

The Quarterly Financial Report for the period ending 31 March 2014 is prepared as a requirement of Section 138 of the Local Government Act 1989.

Summary

- Council approved amendments to the adopted Budget on 27 August 2013 and variances are reported based on comparing actuals to amended budget.
- The recurrent operating deficit for the nine months is (\$1.2M), being \$12.7M favourable to amended budget and reflects favourable performance and timing issues.
- The non-recurrent surplus for the nine months is \$27.7M, being (\$6.2M) unfavourable to budget with unfavourable Recognition of Infrastructure.
- Capital expenditure for the year to date is \$45.4M against a year to date projection of \$66.1M, which is \$20.7M underspent to projection.
- The cash and investment balance of \$92.0M is \$14.4M favourable to budget.

Cr S Kontelj moved, Cr Harwood seconded -

That the Quarterly Financial Management Report to 31 March 2014 be endorsed by Council.

Carried.

Background

The report is prepared as a requirement of Section 138 of the Local Government Act 1989 which requires that at least every three months a statement be presented to Council comparing the budget with the actual revenue and expense for the financial year-to-date.

SUMMARY

	YTD Actual \$M	YTD Am. Bgt \$M	YTD Var Fav/ (UnFav) \$M	FY Proj \$M	FY Am. Bgt \$M	FY Var Fav/ (UnFav) \$M
Recurrent Surplus/(Deficit)	(1.20)	(13.95)	12.75	(17.63)	(17.93)	0.30
Non-Recurrent Surplus/(Deficit)	27.68	33.90	(6.22)	50.24	47.28	2.96
Net Surplus/(Deficit)	26.48	19.95	6.53	32.61	29.35	3.26
Capital Expenditure	45.41	66.10	20.69	101.88	98.85	(3.03)
Closing Net Cash Positive/(Neg)	91.99	77.58	14.41		51.23	

The Adopted Budget was amended by Council on 27 August 2013 to include Carryover Capital and discretionary projects, plus other Capital and recurrent amendments.

The impact on the Recurrent Expenditure Budget is (\$16.92M), consisting of carryover discretionary projects funded in 2012-2013, plus other budget amendments including adjustment for early receipt of first two quarters Grants Commission funding in June 2013.

The impact on Non Recurrent income was \$1.60M for carryover of capital income from 2012-2013 projects, plus other budget amendments.

The amended capital expenditure budget included an additional \$40.39M to complete 2012-2013 Projects, including Corio Landfill Rehabilitation, Ocean Grove Integrated Children's Centre, Leopold Community Hub and Barwon Heads Early Learning Centre.

Other budget amendments reduced total budget by \$0.69M.

1. Recurrent Variance Commentary

	YTD Actual \$M	YTD Am. Bgt \$M	YTD Var Fav/ (UnFav) \$M	FY Proj \$M	FY Am. Bgt \$M	FY Var Fav/ (UnFav) \$M
Recurrent Income	200.50	199.32	1.18	266.10	265.59	0.51
Recurrent Expenditure	201.70	213.27	11.57	283.73	283.52	(0.21)
Recurrent Surplus/(Deficit)	(1.20)	(13.95)	12.75	(17.63)	(17.93)	(0.30)

YTD Variance - \$12.75M Favourable

The following major variances to budget contributed to this result:

Recurrent Income	\$
General Rates and Charges – Favourable rates generation and supplementary rates YTD, expected to be offset by objections in full year.	0.40
Government Grants	1.04
Main favourable variances consist of:	
- State Specific Purpose \$420K favourable (Unbudgeted grants in Planning Strategy, Enterprise Geelong, Capital Projects, Engineering Services, Family Services and Arts & Culture). - Federal Child Care Assistance \$488K favourable (Centre Based Long Day Care – offset by unfavourable Program fees).	
User Charges	(1.59)
Main unfavourable variances consist of:	
Activities & Program Fees (\$2,068K) unfavourable (Centre Based Long Day Care (\$892K), Waterworld (\$501K), Leisurelink (\$468K), BASC (\$136K), Other (\$71K)).	
Other favourable variances:	
- Waste Disposal – Commercial \$555K favourable (Drysdale Landfill \$429K (partly offset by higher EPA Levies) and Commercial Collection \$119K). - Car Parking Fees \$255K favourable (Street Parking \$337K), offset by Civic Car Park (\$75K) unfavourable.	
Other Fees & Charges	0.18
Favourable mainly due to :	
Building & Planning Permits \$159K favourable.	
Sundry Income	0.58
Favourable mainly due to Reimbursements & Recoveries \$457K – higher than budgeted Fire Services Levy funding \$110K (offset by expenditure), Simonds Stadium \$267K (offset by expenditure) and Sundry Income \$249K. Offset by Infringements Withdrawn (\$155K) unfavourable.	
Interest on Investments	0.57
Higher than budgeted cash balances.	
Recurrent Income Sub-total	\$1.18M

Recurrent Expenditure

\$

Employee Related Expenditure – Favourable salary costs \$3,378K 3.52
mainly relating to unfilled vacancies.

Partially offset by unfavourable supplementary labour costs
(\$1,139K) (see external services).

General Works: 3.25

Materials \$556K favourable with the main variance being Ground Maintenance Materials \$357K (minimal ground renovations performed to date), Road Making Materials \$195K, Other \$4K.

Plant / Equip / Vehicle Costs \$379K favourable with the main variances being External Plant & Equipment Hire \$142K and Repairs & Maintenance \$178K (all phasing only), Other \$59K favourable.

External Services is \$2,317K favourable mainly due to:

- Contractors \$3,692K favourable - Phasing variances in Discretionary Projects \$2,589K and in Recurrent Projects \$1,103K.
- Contributions \$1,031K favourable – Phasing variances in Arts & Culture \$623K (Geelong Gallery \$511K), Events Services \$176K, Enterprise Geelong \$220K, Other \$12K favourable.
- Levies & Contributions \$833K favourable – Drysdale Landfill \$733K (EPA levy payable favourable due to municipal waste diverted to Wyndham due to delay in construction of Landfill Cell), Other \$100K favourable.
- Building Maintenance (Scheduled, Essential & Emergency) \$474K favourable – phasing only.
- Waste Disposal & Recycling (\$2,476K) unfavourable (Garbage Services (\$999K) and North Geelong Transfer Station (\$614K) due to municipal waste diverted to Wyndham. Green Waste Service (\$778K) unfavourable (processing at Pt Wilson site not yet commenced), Other (\$85K) unfavourable).
- Supplementary Labour (\$1,139K) unfavourable – mainly, Fleet (\$157K), Operations (\$410K), Health & Local Laws (\$134K), Parks (\$321K) and Other (\$117K).
- Other (\$98K) unfavourable.

Administration costs \$1,355K favourable mainly due to : 1.35

- Interest Paid \$623K favourable – Savings due to deferment of budgeted loans.
- Leases \$356K favourable – Green Waste Service \$300K – lease of Pt Wilson site not yet commenced.
- Computer Software \$224K favourable – phasing only.
- Other \$152K favourable.

	\$
Professional Services costs \$604K favourable mainly due to:	0.60
- Consultants \$590K favourable – Phasing variances mainly in Economic Development Admin \$271K and Planning Strategy \$290K and Other \$29K. - Valuation Services \$299K favourable – Phasing only. - Legal Expenses (\$326K) unfavourable mainly in Planning Strategy (\$81K), Health & Local Laws (\$93K) and Organisational Development (\$90K), Other (\$62K).	
Utility costs are \$1,366K favourable mainly due to Water usage costs \$822K (seasonal factors and some amounts not accrued) and Electricity \$474K (phasing only), and Communications \$45K.	1.37
Depreciation costs \$1,700K favourable (mainly phasing).	1.70
Gain/(Loss) on Sale of Plant and Equipment (\$217K) unfavourable.	(0.22)
Recurrent Expenditure Sub-total	\$11.57M

Full Year Recurrent Projection – \$0.30M favourable to Amended Budget

The main projection changes are favourable / (unfavourable):	\$M
Grants Commission decrease.	(0.08)
Recycling Income reduction.	(0.42)
Legal Expenses – unbudgeted.	(0.42)
Barwon River Dredging – COGG Contribution.	(0.20)
Waste Cartage – Diversion to Wyndham.	(0.80)
Election Costs – Directly Elected Mayor.	(0.55)
Leisure Centre – Net Income / Expenditure.	(0.80)
Parking Fines.	(0.45)
Green Waste Disposal.	(0.40)
Salaries / Supp Labour.	1.30
Depreciation.	0.98
Reduction in Interest Payments on Loans (Deferred loans).	0.74
Interest on Investments increase.	0.67
Waste Commercial Income.	0.45
Other.	0.28
	\$0.30M

2. Non Recurrent Variance Commentary

	YTD Actual \$M	YTD Am. Bgt* \$M	YTD Var Fav/ (UnFav) \$M	FY Proj \$M	FY Am. Bgt* \$M	FY Var Fav/ (UnFav) \$M
Non-Recurrent Surplus/(Deficit)	27.68	33.90	(6.22)	50.24	47.28	2.96

YTD Variance – (\$6.22M) unfavourable

\$

Capital Grants & Income \$1,001K favourable.	1.00
Recognition of Infrastructure (\$9,790K) unfavourable.	(9.79)
Developer Contributions \$1,111K favourable.	1.11
Gain/(Loss) on Sale of Property (\$94K) unfavourable.	(0.09)
Loss on Disposal of Infrastructure \$1,697K favourable.	1.70
Prior Year Adjustments (\$838K) expensing of incomplete capital WIP.	(0.84)
Insurance Recovery \$690K favourable – Saleyards.	0.69

3. Capital Expenditure Variance Commentary

	YTD Actual \$M	YTD Projection \$M	YTD Var Fav/ (UnFav) \$M	FY Proj \$M	FY Am. Bgt* \$M	FY Var Fav/ (UnFav) \$M
Capital Expenditure	45.41	66.10	20.69	101.88	98.85	(3.03)

YTD Variance – \$20.69M favourable

The capital program is \$20.69M underspent compared to Projection year to date, with projects behind Budget schedule as follows:

	\$M
• Geelong Library & Heritage Centre.	2.71
• Corio Landfill Rehabilitation.	2.62
• Central Geelong Revitalisation.	1.85
• Ocean Grove Integrated Children's Centre.	1.53
• Drysdale Landfill Cell 6.	1.31
• Stead Park Hockey Precinct.	0.84
• Grovedale Integrated Children's Centre.	0.59
• Heavy & Dedicated Vehicles.	0.54
• Other.	8.70
	\$20.69M

4. Cash and Investments						
	YTD Actual \$M	YTD Am. Bgt* \$M	YTD Var Fav/ (Unfav) \$M	FY Proj \$M	FY Am. Bgt* \$M	FY Var Fav/ (Unfav) \$M
Closing Net Cash Positive/(Neg)	91.99	77.58	14.41		51.23	

YTD Variance – \$14.41 favourable

The month end cash and investments balance was \$91.99M. This was \$14.41M favourable to budget, mainly due to favourable recurrent surplus \$12.75M, underspend on Capital \$20.69M, offset by deferred loans (\$17.3M).

Council has future commitments for \$24.9M, which are fully cashed back:

Long Service Leave	\$17.7M
Statutory Reserves	\$ 1.0M
Refundable Deposits	\$ 3.8M
Income in Advance	\$ 1.4M
Asset Development	\$ 1.0M
Total	\$24.9M

The Landfill Provision balance is currently \$19.3M.

Environmental Implications

There are no environmental implications arising from this report.

Financial Implications

As detailed in the attached report.

Policy/Legal/Statutory Implications

The report is provided in accordance with requirements under the Local Government Act 1989.

Alignment to City Plan

This report contributes to responsible and sustainable financial management as aligned in Council's City Plan objective on How We Do Business.

Officer Direct or Indirect Interest

Council staff preparing this report have no direct or indirect interest.

Risk Assessment

There are no risk implications arising from this report.

Social Considerations

There are no social implications arising from this report.

Human Rights Charter

There are no known positive or negative effects.

Consultation and Communication

The attached report is provided for information and public record and is available from the Council Governance or Financial Reporting units.

12. COUNCIL HERITAGE LOGO

Portfolio:	Heritage – Cr Ansett
Source	Corporate Services - Communications and Marketing
A/General Manager:	Michael Kelly
Index Reference	Subject: Communication and Marketing

Purpose

To seek Council endorsement for a heritage themed Council crest based on former Geelong crests. The crest will be used in formal correspondence and at civic events.

Summary

- Since amalgamation in 1993 the City of Greater Geelong has been without a city crest. Earlier crest designs were linked to previous Councils including the former City of Geelong.
- The new crest takes elements from earlier crest designs, and incorporates one of the original proposed mottoes; '*Boldly, Faithfully, Successfully*'.
- In 1850, what was then the City of Geelong, commissioned a crest which featured images of a sheep, sailing ship, sheaf of wheat and bunch of grapes to reflect Geelong's origins as a city built on shipping, wool, wheat and wine production. A kangaroo also featured in the centre of the shield.
- The original 1850 design was altered in the intervening years. In order to conform with protocol rules governed by the College of Arms a design was created that retained the sheep, wheat and grapes but saw the removal of the sailing ship and kangaroo. The latter images have specific meaning according to armorial language. A stag's head was added to commemorate the first elected Mayor of Geelong Dr Alexander Thomson.
- The crest design of 1977 was registered with the College of Arms in London.
- The new design will be used as a ceremonial logo but it is not intended to register it as a formal armorial seal with the College of Arms.

Cr Ansett moved, Cr E Kontelj seconded -

That Council adopt the amended crest design for further development into finished artwork and implementation.

Carried.

Background

Since amalgamation in 1993 the City of Greater Geelong has not had an official crest. The original City of Geelong commissioned a crest in 1850 to reflect the city's growing prosperity and confidence.

The circa 1850 design featured images of Geelong's early industries; sailing, wool, wine and wheat production.

As additional local shires were formed each developed their own crest design.

None of these designs were adopted to represent the City of Greater Geelong following amalgamation in 1993.

In the absence of an official crest a new design has been developed that builds on elements of the earlier City of Geelong designs.

Discussion

The new City of Greater Geelong crest will be used on official correspondence originating from the Mayor and Councillor's office. It will also be used at official civic events.

The crest will not be formally registered with the College of Arms as an armorial shield. It will serve as a formal logo for official Mayor and Councillor correspondence and activities.

The new design comprises a shield with a sheep, sheaf of wheat, bunch of grapes and sailing ship in each quadrant and a kangaroo in the centre. These elements featured in the original shield adopted by the City of Geelong in 1850.

The new design places a rampant lion either side of the shield. The lion motif exists in a version of the shield that is featured on the façade of City Hall.



Figure 1: The new crest design

The new design adopts one of the mottoes that was prepared when the original crest was adopted in 1850: '*Boldly, Faithfully, Successfully*'.

The new crest will not replace the City of Greater Geelong pennant logo. A set of usage guidelines will be developed to prescribe how the two logos will work together.



Figure 2: Left to Right, City of Geelong Crest circa 1850, City of Geelong crest circa 1960, current City of Greater Geelong pennant logo

Environmental Implications

There are no environmental implications arising from the development of a new city crest. Preference will be given to electronic correspondence over printed material as per the City's normal guidelines.

Financial Implications

The design of the new crest was undertaken by the Communications and Marketing department. Based on current usage of envelopes, letterhead and business cards the annual stationery costs are estimated at \$4,500.

Policy/Legal/Statutory Implications

The new crest logo will be subject to the usage guidelines contained within the existing City of Greater Geelong style guide. The logo will only be available for official Council activities and correspondence.

Alignment to City Plan

The logo will align with Community Wellbeing and align with the City Plan theme Growing the Economy.

Officer Direct or Indirect Interest

No Council Officers have any direct or indirect interest that impacts on this report.

Risk Assessment

There are no notable risks.

Social Considerations

The adoption of the new crest celebrates the long history of local government in Geelong. The crest draws on the legacy of previous Councils and acknowledges the key industries that helped shaped Geelong's formative economy.

The introduction of a new crest for the City of Greater Geelong encourages people to consider the heritage of Geelong and understand its place in history.

Human Rights Charter

The crest supports article 18 of the charter, the right of people to take part in public life, by promoting the activities and purpose of local government.

Consultation and Communication

There was ongoing consultation with the Mayor and Heritage portfolio holder throughout the development of the design. The manager of the Geelong Heritage Centre was also consulted. Advice was sought from the College of Arms in London on what protocols need to be considered as part of the design process and for the implementation of the new design.

The adoption of the new crest will be promoted on the City of Greater Geelong's website, via social media and in local media.

13. EMERGENCY MANAGEMENT THREE YEAR STRATEGIC PLAN

Portfolio: Infrastructure - Cr Ellis
Source: City Services - Emergency Management & Fire Prevention
General Manager: Gary Van Driel
Index Reference: Emergency Management

Purpose

The purpose of this report is to inform Council on the recently developed three year Emergency Management Strategic Plan and the results of the community consultation phase that took place during November/December 2013.

Summary

- The Emergency Management Strategic Plan (the Strategic Plan) provides direction for emergency management planning for the period commencing at the start of 2014/15 financial year and finishing at the end of 2016/2017 financial year;
- At the November 2013 meeting the council endorsed the Strategic Plan and approved its release for public comment;
- Key strategies and performance indicators within the Strategic Plan have been developed in conjunction with Council's multi-agency Municipal Emergency Management Planning Committee as well as Council's internal Emergency Management Group;
- The Plan focuses on six key objectives:
 - Emergency Management Planning
 - Continuous Improvement
 - Knowledge Retention and Staff Development
 - Resource and Service Delivery
 - Community Education and Stakeholder Relationships
 - Financial Investment
- The Strategic Plan is a key component that supports the Council in meeting its many obligations and will assist in preparing both the organisation and the community in preparing for, responding to and recovering from an emergency; and
- The Geelong community was advised about the Strategic Plan via an article that placed in The Advertiser on November 16th 2013. This article advised readers to visit the GeelongAustralia website or a Customer Service Centre where the Strategic Plan could be viewed and comments made. No comments were received.

Cr Ellis moved, Cr Harwood seconded -

That Council:

- 1) adopt the Emergency Management Strategic Plan 2014-2016; and**
- 2) be kept informed on the Strategic Plan's implementation via the Emergency Management Activity report which is received annually by Council.**

Carried.

Background

This is the first Emergency Management Strategic Plan that has been developed for the City of Greater Geelong. Its development has taken over 12-months and has involved consultation with Council's multi-agency Municipal Emergency Management Planning Committee as well as Council's own internal Emergency Management Group and the Geelong community.

The Strategic Plan provides direction for emergency management planning for the City, but in doing so recognises the numerous Victorian Acts and Regulations that relate directly to emergency management as well as the Victorian Government's White Paper titled '*Victorian Emergency Management Reform*' which was released in December 2012.

Discussion

The Emergency Management Three Year Strategic Plan 2014 – 2016 (the Strategic Plan) is the product of 12-months work following the establishment of what is essentially a new Business Unit for council back in late 2011, i.e. the Emergency Management & Fire Prevention Unit.

The Strategic Plan identifies six Objectives, over 30 Strategies and lists over 60 Performance Measures.

The six Objectives are:

- Emergency management planning
- Continuous improvement
- Knowledge retention & staff development
- Resource and service delivery
- Community education and stakeholder relationships and
- Financial investment

Each objective was selected to cover a broad spectrum of tasks that would enhance, in particular, council's approach in fulfilling its emergency management responsibilities.

The Strategic Plan was developed through consultation with council officers allocated emergency management responsibilities and the multi-agency Municipal Emergency Management Planning Committee (MEMPC).

The development of the Strategic Plan is considered essential in establishing a way forward over the next three years as well as ensuring that the City maintains its 'best practice' approach to emergency management.

The final draft of the Strategic Plan was circulated to the MEMPC prior to its meeting held on 4th May 2013. At this meeting the MEMPC discussed the Plan and endorsed the Plan and recommended that it go before Council.

Council received the first report on this Strategic Plan at its November 2013 meeting where it resolved to endorse the Strategic Plan and seek public comment on same. Community consultation was open for a 6-week period, however, no comments were received. Council now needs to adopt the Strategic Plan.

Council will be kept informed on the implementation of the Strategic Plan via an annual report, while day-to-day progress will be managed by Council's internal Emergency Management Group. The Municipal Emergency Management Planning Committee will also receive updates on the Strategic Plan's implementation at its quarterly meetings.

Environmental Implications

There are no environmental implications associated with this report.

Financial Implications

Objective Six, Financial Investment of the Strategic Plan sets out the three year financial investment for the City.

Financial Year	Capital Funding	Recurrent Funding	Discretionary Funding	Totals (excl GST)
2014/2015	\$102,000	\$43,650	\$30,000	\$175,560
2015/2016	\$102,000	\$18,800	Nil	\$120,800
2016/2017	\$72,000	\$13,800	Nil	\$85,800
Totals	\$276,000	\$76,250	\$30,000	\$352,250

Notes:

1. Other recurrent funding will be used to meet the maintenance cost associated with flood warning remote sensing field equipment as detained within the Strategic Plan.
2. 2014/15 Budget bids: in accordance with the Strategic Plan, Budget bids were submitted for the first year of the strategy and a number of projects are included in the Draft Budget.
3. Funding of projects will be subject to ongoing Budget bids.

Future budget proposal.

The preceding table and supporting notes summarises the funding model for the 3-year Strategic Plan.

Income levels are difficult to estimate as they are entirely dependant upon State and Federal grant schemes becoming available and applications being successful. Grant applications will be made in order to offset the full financial cost being funded by council, however, council will need to allocate 'seed money' to support any grant application. Typically, most grants in the emergency management 'arena' are funded on a dollar for dollar basis.

Policy/Legal/Statutory Implications

Council's Emergency Management Policy (CPL275.2) tasks council with '...the provision of timely and co-ordinated response and recovery activities with its resources to assist in community emergencies...'

To this end, the Strategic Plan identifies a number of strategies that will enable council to deliver timely response operations via the introduction of technological advances in remote flood level monitoring that is also capable of triggering automatic electronic traffic warning signs at a number of creek/river crossings particularly on Hovells Creek, Lara.

These installations along with undertaking an 'all hazards' Community Emergency Risk Management Assessment every three years should decrease Council's future exposure to public liability claims.

Alignment to City Plan

The Strategic Plan ties into City Plan 2013-2017 Community Wellbeing strategic direction. The Plan provides a direct link to the Municipal Emergency Management Plan (MEMPlan) which is listed as a master plan to assist in delivering Community Wellbeing priorities.

Officer Direct or Indirect Interest

No officer involved in the preparation of this report has any direct or indirect interest relative to the advice provided in this report.

Risk Assessment

There are no risks associated with the recommendations contained within this report.

Social Considerations

The implementation of the Strategic Plan will have a positive impact on the community by ensuring that the City maintains and enhances the support role it fulfils during an emergency event. In addition the Plan has a strong focus on best practice by investing in training and technology.

The Strategic Plan is the key to ensuring that Council and the community is well prepared for the challenges of emergency management.

Human Rights Charter

An emergency, depending upon its size and nature can affect the whole community and, once again, depending upon the type of emergency can have long lasting community impact. The implementation of this Strategic Plan and the six Objectives, contained within strives to enhance community safety. Implementation of this Strategic Plan is consistent with the obligation under the Victorian Charter of Human Rights and Responsibility.

Consultation and Communication

During the development of the Emergency Management Strategic Plan, the strategy received input from the multi-agency Municipal Emergency Management Planning Committee as well as Council's internal Emergency Management Group.

Community consultation was sought via a article that appeared in the Geelong Advertiser on 16th November 2013. This article encouraged residents to view the Strategy on the GeelongAustralia website or visiting a Customer Services Centre.

No comments were received.



CITY OF GREATER GEELONG

EMERGENCY MANAGEMENT THREE YEAR STRATEGIC PLAN 2014 - 2016

MAY 2013

Forward

This plan provides strategic direction for emergency management planning for the municipality by identifying key strategies to be pursued over the next three years and performance indicators against which the Municipal Emergency Manager can report on progress to the Municipal Emergency Management Planning Committee and Council.

The plan also addresses the heightened risk awareness within the local government sector which will require additional investment by councils in the emergency management 'space'. Regular review and possible adjustment to the strategy will be necessary to accommodate future government directives such as the State Government's response to the White Paper titled 'Victorian Emergency Management Reform' which was released in December 2012.

The Emergency Management Three Year Strategic Plan is a key component in ensuring the City of Greater Geelong is meeting its many obligations and will assist in preparing both the organisation and the community in preparing for, responding to and recovering from an event. This process should not be seen as a short-term journey, but rather a journey that will require long-term commitment to deliver sustained change in community behaviours and attitudes.

The plan was developed through consultation with council officers allocated with emergency management responsibilities and endorsed by the multi agency Municipal Emergency Management Planning Committee at their May 2013 meeting.



Stephen Griffin

Chief Executive Officer



Flinders Avenue, Lara, 1988

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Acronyms

AAHL	Australian Animal Health Laboratory
AHES	After Hours Emergency Service
BoM	Bureau of Meteorology
CERA	Community Emergency Risk Assessment
DHS	Department of Human Services
EHO	Environmental Health Officer
EMG	Emergency Management Group
EMMV	Emergency Management Manual Victoria
EMT	Executive Management Team
FWO	Flood Warning Officer
MAV	Municipal Association of Victoria
MECC	Municipal Emergency Coordination Centre
MEMEG	Municipal Emergency Management Enhancement Group
MEMPC	Municipal Emergency Management Planning Committee
MERO	Municipal Emergency Resource Officer
MFMP	Municipal Fire Management Planning Committee
MFPO	Municipal Fire Prevention Officer
MRM	Municipal Recovery Manager
PHEC	Public Health Emergency Coordinator
PLC	Programmed Logic Controller
SME	Small and medium sized enterprises
VFRR	Victorian Fire Risk Register
VicPol	Victoria Police

Aim

The aim of this strategy is to equip and prepare Council, its staff and the multi agency Municipal Emergency Management Planning Committee to plan for, respond to, and recover from a disaster or emergency event by:

- Providing a framework for Council departments with emergency management responsibilities and ensuring relevant plans and procedures are in place;
- Enabling a prompt, coordinated response of all emergency agencies to minimise the loss of life and/or injury to persons and to minimise damage to property;
- Maintaining a culture of 'best practice' by investing in training and technology;
- Facilitating the restoration of Council activities/operations/services and the affected community back to normal in a timely and orderly manner.

Strategic planning is the key to ensuring that Council and the community is well prepared for the challenges of emergency management.

Purpose

To participate and work cooperatively with emergency services, other agencies and the community in planning for, responding to and recovering from an emergency affecting the City of Greater Geelong.

In seeking to achieve this, the emergency management activities of the City of Greater Geelong are focused through a number of objectives:

1. Emergency management planning (preparation, prevention)
2. Continuous improvement
3. Knowledge retention and staff development
4. Resourcing and service delivery
5. Community education and stakeholder relationships, and
6. Financial investment.

This strategic plan has been developed to provide clear direction for the City and the multi agency Municipal Emergency Management Planning Committee.



Little River Grass fire January 2013

Legislative Responsibilities

All Victorian local government authorities have legislated responsibilities including:

- Country Fire Authority Act 1958
- Emergency Management Act 1986
- Planning and Environment Act 1987
- Local Government Act 1989
- Water Act 1989
- Building Act 1993
- Water Industry Act 1994
- Electrical Safety Act 1998
- Public Health and Wellbeing Act 2008, and
- Electrical Safety (Electric Line Clearance) Regulations 2010.

In addition, the Victorian local government sector and emergency services have responsibilities under the Emergency Management Manual Victoria (EMMV).

The listed Acts, Regulations and the EMMV relate directly to emergency management, however, emergency management intersects with many parts of council business including, planning and building, infrastructure management, operations, animal management, community services, economic development, environmental management, emergency management and fire prevention.

History of Emergencies within the Municipality

Below is a condensed list of emergency events that have occurred within the municipality or nearby where major disruption has impacted on the community and services. A more detailed list can be found in Appendix B.

Fires

The Geelong region has experienced some of the worst bushfires in Australia's history. This is due to its close proximity to the Otway Ranges, Brisbane Ranges and large areas of grassland.

- | | |
|------|---|
| 2006 | Approximately 10,000 hectares were burnt mainly within the Brisbane Ranges. The fire lasted for 7 days and had a perimeter of 62km. The wildfire extended south as far as De Motts Road Anakie, north to Marshall's Road, and east to Staughton Vale Road and west to Slate Quarry Road. No lives were lost. |
| 2006 | 371 hectares were burnt out to the south of Woods & Coppards Roads, Moolap. DSE eventually had the fire under control within 48 hours. The fire was believed to have been caused by a burn off by a local resident on a day that had strong winds. |
| 1985 | A major fire started south east of Anakie, burning the You Yangs and was contained at the Princes Freeway. Two farms incurred losses of houses and out buildings. There were associated heavy stock losses as well as fencing in the Staughton Vale/Anakie, Lara and Little River areas. Two lives were lost. |
| 1983 | Ash Wednesday conflagration devastated areas to within about 20kms of the urban area, and a number of other fires burnt into parts of outer suburbs, notably Lara. |
| 1977 | Little River experienced two grass fires that destroyed around 2000 hectares each. |

- 1969 Fire involved the areas of Lara and Little River and 18 people lost their lives, including 10 at Lara and 44 homes at Lara were destroyed. Eight people lost their lives on the Princes Highway near the 34-mile post.
- 1961 Significant fires occurred at the Shell Refinery.
- 1851 Ten people lost their lives along with extensive property and stock losses as fires were reported along the Moorabool Valley, Barrabool Hills and down to Barwon Heads. The unofficial maximum temperature that day was stated as 114 °F (45.6 °C).

Natural Gas Supply

The loss of the natural gas supply in 1998 from Esso's Longford Plant, East Gippsland lasted for several weeks, and the impact on domestic and industrial users demonstrated the vulnerability of modern society to infrastructure that is out of mind and taken for granted.

Shipping, period since 1980 – 2000 (approx)

- 6 Fires on board ships
- 11 Fires on board small craft
- 23 Fires on wharves/jetties
- 2 Significant chemical spillages when discharging at wharves

Flooding

The City of Greater Geelong has a long history of flooding through the many river systems that flow through the municipality. The major river systems that cause flooding include the Barwon River (fed by the Leigh and Moorabool rivers) and Hovells Creek, Lara. These river systems have large catchment areas:

- Barwon River: 3700 sq km (includes both the Moorabool and Leigh River catchments)
- Moorabool River: 1150 sq km
- Leigh River: 900 sq km
- Hovells Creek: 230 sq km

In Geelong, the Belmont Common on the south side of the Barwon River and the South Geelong industrial area on the northern side are affected by floodwaters. The old Breakwater Bridge and Barrabool Road are rendered impassable at relatively low flood levels.

- 2005 Flooding during February 2005, saw the Granite Road rain gauge record 131mm over 36 hours, Woolloomanta 130mm over 48 hours, and Lara 124mm over 39 hours. Hovells Creek levels rose and lapped the underside of the Station Lake Road Bridge for two hours.
- 1995 Extensive flooding occurred in South Geelong and at Batesford due to flooding on the Moorabool River. This is the second largest Barwon River flood event recorded in the City of Greater Geelong.
- 1988 125mm of rain fell on the Hovells Creek catchment over a six hour period resulting in the highest flood level on record
- 1952 Barwon River flood. Floodwaters covered Wallington Road in Ocean Grove, however vehicles could still pass through. In the same year the central business/residential area of Barwon Heads was flooded with up to 1.3m of water entering the town via the Sheepwash. A levee bank was subsequently constructed – Plummer Bank. This levee was reconstructed following the 1995 Barwon River flood.

Recent flooding occurred in 1973, 1978, 1983 and 1988 causing extensive damage to private property.

Road and Air Accidents

Small vehicle road accidents occur frequently, particularly on the Princes Highway/Freeway. These are responded to by Victoria Police, SES and CFA Units however Council can be called upon to assist in the recovery process both environmentally and to offer personal support to those affected.

Avalon Airport is a major airport with significant national air traffic. There is also a smaller airport at Connewarre on the Barwon Heads Road. Major incidents over recent years include:-

- 2013 Crash of joy flight sea plane operator into the ocean at Eastern Beach. No major injuries to the four people on board at the time.
- 2012 Four people killed in a two car collision on the Princes Highway near Lara.
- 2010 Crash of a light aircraft at the old Geelong Airport, Torquay Road (now closed). No injury but there was potential for a major incident due to the close proximity of highway traffic.
- 2004 24-year-old female skydiver died when her chute failed to open following a jump at Barwon Heads Airport.
- 2002 Father and two children killed after a truck struck the car they were travelling in at a Corio intersection.
- 1996 A major road accident occurred in Waurin Ponds in 1996 involving a B-Double petrol tanker and a small vehicle, resulting in road closure for 18 hours and a major clean up exercise.

Threats to Water Supply

A threat to contaminate the Geelong water supply was made during the 1980s. The offender was apprehended prior to any action being taken. Nevertheless, it demonstrates the vulnerability of community water supplies.

The other threat to water supplies arises from severe and prolonged drought conditions.

Storms

Of Geelong's severe storms, 70% have been experienced between the months of October to March. It has been estimated that urban Geelong receives between 12-15 thunderstorms in an average year.

Up to August 2000, six people have been listed as having been killed as a result of being struck by lightning, although many more have been struck but have survived.

Drought

One of the longest running drought periods was the 57-month stretch, from October 1880 to June 1885, when 1,997mm of rainfall was recorded. The worst 10-month period recorded only 121mm. 9 percent of that period was considered "severe" drought. Other drought years include the 1981 - 1983 period and prior to that 1966 - 1968. The most recent drought that affected the City of Greater Geelong commenced in 1998 and ended during 2008/09.

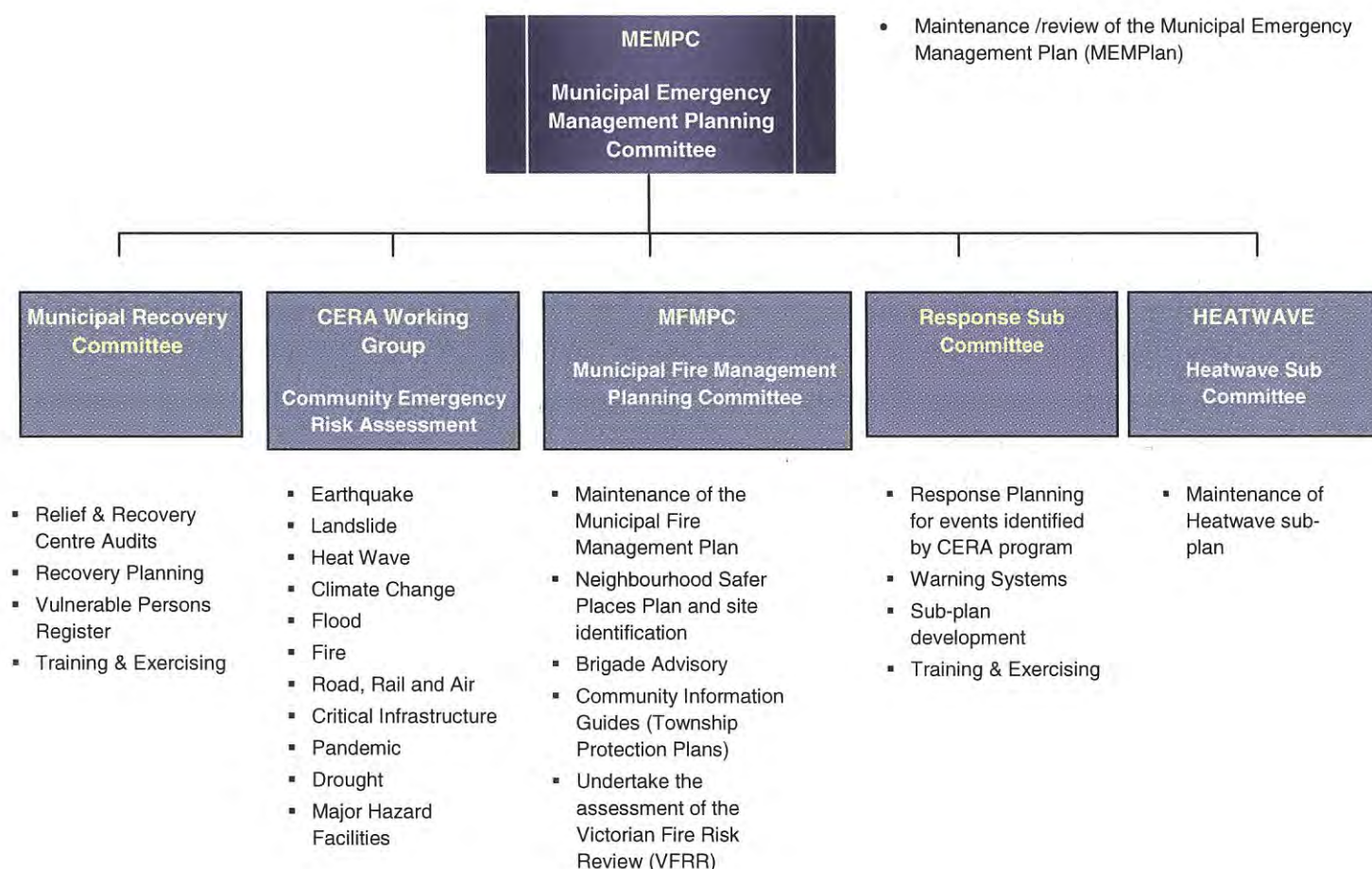
Water restrictions are put in place during drought conditions and in some instances Barwon Water may be forced to supply water of a lesser quality. The impacts of this action on industry, commerce and urban population may need to be assessed at the time.

Municipal Emergency Management Committees Structure

In fulfilling its emergency management responsibilities the City of Greater Geelong works in partnership with emergency services, agencies, community groups and private industry that come together as the Municipal Emergency Management Planning Committee (MEMPC).

The MEMPC performs a number of tasks including:

- Undertaking a risk assessment of the municipality and developing mitigation plans for these risks
- Maintaining the Municipal Emergency Management Plan (MEMPlan)
- Making certain that council's legislated responsibilities are met
- Ensuring that council is in a state of readiness that will allow it to respond to and assist the community in recovering from an emergency, and
- Overseeing the activities of the Municipal Fire Management Planning Committee and other sub committees/working groups where risks or a specific activity needs to be addressed. Some of which are listed below:



Roles and Planning Requirements

1. National, State and Local Government

The emergency management responsibilities of the three tiers of government are the result of Australia's constitutional arrangements.

Under Section 51, sub-section 6, of the Constitution, the states and the Northern Territory have responsibility for the 'protection and preservation of the lives and property' of their citizens. This is why the police, fire and other emergency services are administered by state governments. It is also why the states are responsible for plans and programs relating to emergency management (*MAV draft LGEM Handbook 2012*).

Key emergency management responsibilities of councils stem primarily from Part 4 of the Emergency Management Act 1986. This Act requires councils to:

- Establish a Municipal Emergency Management Planning Committee (MEMPC). This committee includes council officers, emergency services, state government representatives, industry representatives and community organisations. The committee is required to develop the Municipal Emergency Management Plan (MEMPlan);
- Facilitate the development and maintenance of the MEMPlan through the MEMPC, for consideration by council;
- Allow the audit of the MEMPlan; and
- Appoint at least one Municipal Emergency Resource Officer (MERO) who coordinates the use of council resources needed in responding to and recovering from an emergency.

In addition to the above (under Section 96A of the Country Fire Authority (CFA) Act 1958) the council is required to appoint a Municipal Fire Prevention Officer (MFPO) and establish a Fire Prevention Management Committee to prepare a Municipal Fire Management Plan (s54 and s55A). Additionally the role of the MFPO includes the inspection of hazards and the issuing of fire prevention notices (s41). More recently the CFA Act 1958 was amended to require councils to consider neighbourhood safer places for use as a place of last resort in bushfire.

Under the Public Health and Wellbeing Act 2008, the council is required to appoint an Environmental Health Officer (EHO) (s29). For the City of Greater Geelong, the EHO also undertakes the role and responsibilities of the Public Health Emergency Coordinator.

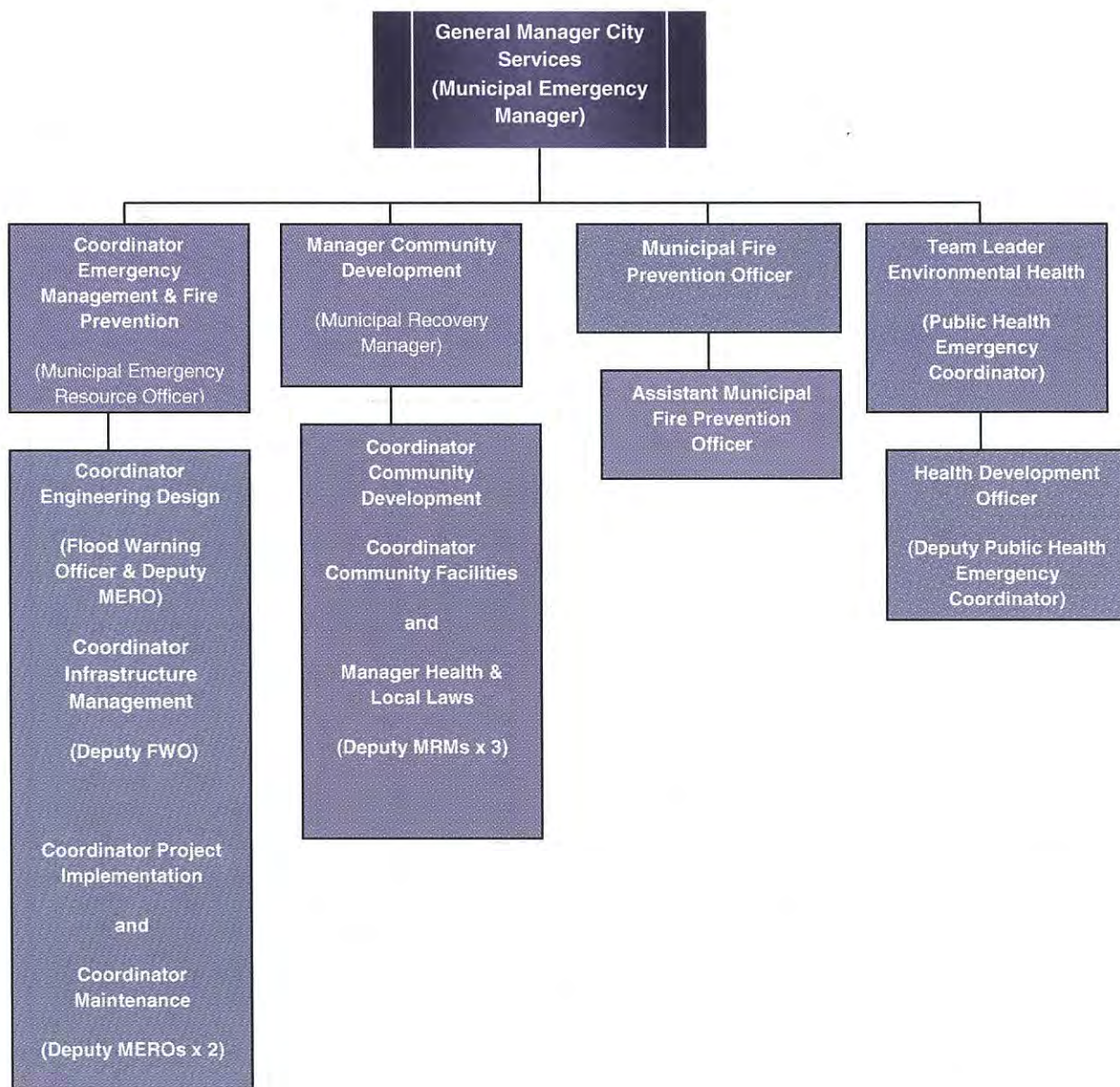
In order for council to meet its statutory obligations, emergency management roles and responsibilities have been allocated to a number of council officers - refer to Operational Structure below.

2. Operational Structure

The City of Greater Geelong Emergency Management Team is lead by the General Manager City Services who also undertakes the key tasks of the Municipal Emergency Manager (MEM). All officers shown within the structure undertake their tasks in addition to their substantive roles. The exceptions to this are the positions of Coordinator Emergency Management & Fire Prevention and Municipal Fire Prevention Officer - both are fulltime positions.

The key tasks undertaken by all officers shown below helps to ensure that the City is suitably placed to deal with emergency events. The following officers comprise the Senior Emergency Management Group (EMG):

- | | |
|--|---|
| ▪ Municipal Emergency Manager (MEM) | Municipal Emergency Resource Officer (MERO) |
| ▪ Municipal Recovery Manager (MRM) | Municipal Fire Prevention Officer (MFPO) |
| ▪ Public Health Emergency Coordinator (PHEC) | Flood Warning Officer (FWO) |
| ▪ Deputy MEROs , MRMs, PHEC and FWO | |



Note: The above structure excludes other council staff that undertake roles such as Vulnerable Persons Register Coordinator or work in support roles within the Municipal Emergency Coordination Centre (MECC) and Emergency Relief Centres (ERCs).

Development of Municipal Plans

The plans, sub plans, operations plans and manuals identified below are required to be in place as per state and local government policy/legislation, or are required due to an assessment of risks that face the municipality.

Ongoing management and updates of these documents are required to ensure their currency. A number of these plans are required to be assessed annually with three-yearly audits carried out on the overarching Municipal Emergency Management Plan (MEMPlan).

With the changing nature and increasing emphasis on local government to be the focal point of emergency management planning and recovery, it is anticipated that there will be an increasing need to develop emergency management plans for other hazards.

In addition to council's Business Continuity Plan and the Climate Change Strategy, council has developed a number of additional documents – see following pages

Public Face of Emergency Management

Municipal Emergency Management Plan
 Emergency Management Web Page
 After Hours Emergency Service
 Climate Change
 Business Continuity
 Fire Season Prep Council Report

RESPONSE DOCUMENTS /ASSETS

Sub-Plans

Catering
 Major Hazard Facilities
 Geotechnical Hazards
 (Fire) Separation St Property
 Cruise Ship HAL Statendam
 Cruise Ship Doulos
 Cruise Ship Silver Shadow
 Cruise Ship Silver Spirit
 Bushfire Event Preparation Planning
 Template (Parts 1 & 2)
 Bushfire Readiness Arrangements for the
 Fire Danger Period
 Single Incident Response Protocol
 Landslide / Landslips
 Public Health
 Flood Warning Manual
 Animal Welfare
 Municipal Fire Management Plan
 Climate Change related documents
Dam / Detention Basin Plans

Risk Management

CERM 2010
 CERA 2013

MERO Docs

MERO Aide Memoire
 MERO Ops Manual
 Plant & Equipment Schedule
 MEM/MERO Tour
EMLO Kit

Asset Inspections

Flood Levees
 Above Ground Basins
 Hovells Creek & Moolap Flood Warning
 Systems

Strategies

Evacuation/Relocation
Communications
 3-year Emergency Management Strategy
 2014-2016
Waste Management in Level 3 Events

Policies

Flood Warning Policy (CPL275.1)
 EM Policy (CPL 275.2)
 MEMPC (CPL 275.3)

Other

CorVu EM Year Planner
 VBRC Implementation Plan
 VP Facility Database
 Code Red M'ment Procedure
 Shelter – in-Place Education Program
EM Staff Movement
 Flood Folders x 2 No.

Technical Manuals

Levee Banks/Basins/Floodways
 Stormwater Pumps
 Supervisors (Financial) Manual
 Incident Manager Manual
 Tech Planning Manual
 Ops Manual
 AHES Technical Manual
 AHES Contact Database

Memorandum of Understandings

CoGG/ Barwon Water (Fire plug maint.)
 CoGG / CREST (Comms support)
 CoGG/GPS (Resource Sharing)
 CoGG/ BoQ (Resource Sharing)
 CoGG / Showgrounds (Access to kitchens
 & temporary accommodation)

Operations-Plans

Flood Operations Manual
 VP Contact Protocol
 Flood Sub-plan
Expedite VoiceReach User Manual
 Moolap Flood Plan
Map of Key Infrastructure
 Spill Management
 Agriculture Hazards & Droughts
Rainfall/Impact Modelling

MECC Related Docs

MECC Central Users Guide
 MECC (Facility) Managers kit)
 MECC Admin Kit
 MECC Establishment
 MECC Rostering
 MECC Info Booklet for EMLOs
 MECC Contact Lanyard
 MECC Registry Cell
 MECC Systems/Procedures

Training Modules

Vic EM Arrangements
 Admin General
 EM – SOPs
 EM – Flooding
 EM – Fires
 EM – Severe Weather
 EM – Windstorms

MECC Related Docs

MECC Manual
MECC Manager
 MECC Rostering
Duty Officer Induction

Duty Officer SOPs

Level 1 Flooding
Fires (Landfill)
 Storms
 Road Accident

Supporting Systems

Hovells Creek & Moolap FWS
 FM 88

**MERO RECOVERY
DOCUMENTS**

Sub – Plans

Fencing
Initial Impact Assessment
Infrastructure

Key:

Docs under development
 Docs to be developed

Sub – Plans

*Financial Assistance
ERC Management Kit
Community Development
Accommodation
Children's Services
Donation Coordination
Volunteer Management*

Standard Operating Procedures

Participants in the EM Process
What is Recovery Management
Recovery Team Staffing
Responsibilities of MRM
Principles of Recovery
Recovery (Staffing) of an Event
Original Workload of the Dept
How Recovery Activities are Activated
Record Keeping and Costings
Evacuation
Communications Plan
Guidelines for Establishing a Hot Line
Provision of Meals
Provision of Material Aid
SIRP
Visits to Individual Homes
Evacuation
Establishment of ERCs and RCs
Temporary Accommodation
Toxic & Hazardous Waste
Sanitation
Infrastructure Failure
Train Crash/ Major Road Crash/Aviation
Accident
Unsafe Housing
Format for Community Info
Organizational Chart
Counseling
Infectious Diseases

Recent changes in Emergency Management

1. Community Vulnerability

When we think about community vulnerability we tend to immediately focus on particular individuals or groups, services or facilities within our community. This may be due to the 2009 Black Saturday bushfires that devastated many parts of our state. However, the term 'community vulnerability' must be applied much more broadly.

As we go about our daily lives we rely heavily on 'unseen' systems and infrastructure that support our community. These 'unseen' components to our lives must operate efficiently. The impact of a disaster or the risk associated with a potential disaster on these components can be far reaching, for example the 1998 Longford Gas Crisis or an event involving the Australian Animal Health Laboratory.

To this end, the Council of Australian Governments stated in its 2011 Disaster Resilience Strategy that '...many known factors are increasing our vulnerability to disasters. Work-life patterns, lifestyle expectations, demographic changes, domestic migration, and community fragmentation are increasing community susceptibility, as well as altering social networks and sustainability of volunteer groups. The increasing complexity and interdependencies of social, technical, and infrastructure systems are also playing a role in increasing our vulnerability to disasters. Pressures for urban development to extend into areas of higher risk from natural disasters compounds the problem, as does the expectation that the same services and facilities will be available wherever we choose to live.' (*National Strategy for Disaster Resilience, Feb 2011*).

2. Shared Responsibility

The 2009 Victorian Bushfire Royal Commission used the expression 'shared responsibility' as a term to describe increased responsibility for all. The Commission recommended that state agencies and the local government sector adopt leadership roles to improve emergency management. The Commission articulated that communities would also need to take on greater responsibility for their own safety and be proactive especially on days of high fire risk. This approach must be applied to all risks - fire, flood, climate change, heatwave, geotechnical etc - that face the City of Greater Geelong and could cause harm to its community.

3. Climate Change

Climate change will present many challenges to all levels of government, emergency services and the broader community. Council's emergency management risk assessment processes need to be cognisant of potential climate change impacts and ensure that emergency management decision making and planning accommodates these impacts.

The Bureau of Meteorology states that modelling of climate change indicates the incidence and severity of extreme weather and natural disaster events may increase in the future. Climate change also means that the historical record will provide less reliable guidance on the expected range of seasonal conditions, increasing the value of accurate and timely seasonal forecasting services (*source: BoM Review into the Bureau's capacity to respond to future extreme weather events and natural disaster events and to provide seasonal forecasting services, 2011*)

4. White Paper – 'Victorian Emergency Management Reform' (Dec 2012)

The reforms within this paper, if accepted by the State Government, will set the scene for the future direction of emergency management in Victoria. This paper sets out a roadmap for change. It affirms the importance of supporting the community to become more resilient and building the capability and capacity of the emergency management sector.

The Municipality

The City was founded in 1838 and is located 75 kms south-west of Melbourne. The municipality is located on the shores of both Corio Bay and Bass Strait and encompasses the lower reaches of the Barwon and Moorabool Rivers.

The City of Greater Geelong is a diverse municipality. It is one of the largest local government bodies in regional Victoria. The municipality covers an area of 1245 km² and has a population of 222, 517 as at June 2011. By 2031, the population is forecast to reach 299,307. (Source: <http://forecast2id.com.au/default.aspx?id=268&pg=5180>)

The City of Greater Geelong with its large retail centre, many townships, large industrial zones, major research facility (AAHL), multiple retail areas, port, airport, major hazard facilities, rail corridors and an extensive road network (240km of declared main roads (excluding state highways) and 1200km of local roads) presents a challenge when looking to understand and plan for an emergency.

1. Major Facilities

127	Schools	5	Hospitals
24	Schools that provide after school care	74	Aged care / hostels / nursing homes
34	Kindergartens	20	Maternal and child health centres
18	Childcare centres	19	Senior citizen centres
1	Major university	6	Meals on Wheels preparation centres
28	Caravan parks	3	Amusement parks
44	Disability centres	51	Service stations
51	Community halls and neighbourhood houses		

The above list is not exhaustive and does not include other meeting places such as churches, hotels, restaurants, cafes and nightclubs.

2. Response Agencies

The City has three permanently staffed CFA stations (Geelong City, Corio, and Belmont) and 25 individual CFA brigades that operate either entirely or partly within the municipal footprint.

VICSES has four units (Corio, Geelong, South Barwon and Bellarine) as well as the Geelong headquarters for VICSES Barwon South West. Victoria Police have six police stations including three that operate on a 24 hour basis.

3. Recovery Agencies

The City has a number of Regional State Government Offices within its municipal footprint including:

- Department of Human Services (Western Division)
- Department of Health
- Department Education and early Childhood Development
- Ambulance Victoria

In addition, the municipality also has a number of Non-Government Organisations located within its boundaries:

- | | |
|------------------------|------------------------------|
| ▪ Australian Red Cross | Barwon Health |
| ▪ Council of Churches | St Johns Ambulance Service |
| ▪ The Salvation Army | Victorian Farmers Federation |

Objectives, Strategies and Performance Measures

At the core of this three year strategy are six Objectives. These objectives were adopted by the Municipal Emergency Management Planning Committee. Each objective identifies the underlying strategies and performance measures that will be used to gauge the overall implementation of the Strategy:

Objective 1. Emergency Management Planning

Objective Two: Continuous Improvement

Objective Three: Knowledge Retention and Staff Development

Objective Four: Resource and Service Delivery

Objective Five: Community Education and Stakeholder Relationships

Objective Six: Financial Investment – Funding Model

The following tables show each Objectives key strategies, performance measures and target year for completion.

Objective 1: Emergency Management Planning

To undertake ongoing and priority based planning for emergency events that have been assessed as the greatest risk to the City of Greater Geelong and its community.

Strategies		Performance Measures	Financial Year
1	MEMPC to participate in the VICSES led Community Emergency Management Assessment (CERA) program	MEMPC to undergo CERA Program every 3 years and use the outcomes as the main planning tool. VICSES to lead program	3-year cycle as per EMMV
2	MFMP to participate in the CFA led Victorian Fire Risk Register Program	MFMP to undergo VFRR Program annually or on an as needed basis. CFA to lead program.	As per CFA prgm
3	Develop sub-plans, operations plans, standard operating procedures (SOPs) that outline how the City will respond to and recover from various emergency events	MEMPlan, MFMPPlan, sub-plans, operations plans, SOPs developed and maintained for all identified risks	On-going
4	Maintain active and interesting MEMPC and MFMP forums that make efficient use of meeting times by ensuring that meetings focus on planning for future events based on past experiences and a robust risk assessment process	EMG to develop base agenda for the MEMPC meetings and then seek agenda items from MEMPC members. In addition: - Officers to proactively seek guest speakers. - At 1st meeting per calendar year, MEMPC to identify 3 -4 key tasks to address through that year - MEMPC to appoint necessary working groups to undertake focused planning for an event/risk	Quarterly meetings
5	Use of corporate programs such as CorVu to track the progress of allocated tasks	Officers allocated emergency management tasks tracked and completed as per CorVu timeframes;	On-going
6	Continue to build and maintain constructive relationships with emergency service and agency representatives	Strong and consistent representation at MEMPC and/or MFMP meetings by council officers, emergency services and agencies as well as council participation at exercises and Regional Emergency Management Response/Recovery meetings.	On-going
7	In conjunction with Council's Environment & Natural Resources Unit develop a strategy, the purpose of which is to assess the risk of bushfire affecting bushland reserves and/or the surrounding properties, and consider any necessary response(s). The benchmark for the actions needed to minimise the risk while retaining the bushland character of the reserves	Meeting(s) between relevant departments held and strategy developed and introduced once MEMPC and the Council has signed off on same.	2015
8	Ensure that emergency management planning ties into the City Plan and as such is cognisant of the Council's Community Wellbeing Strategic Directions	Emergency management planning to consider: - The impact of a growing population, urban development and fixed infrastructure with increasing sensitivity to the impact of severe weather, flash flooding, fires etc - The cultural diversity of the community Changing demographics - The potential impact on the City of Greater Geelong should a significant event impact a neighbouring municipality	On-going
9	Investigate the need for Data Exchange Agreements with key emergency services and the Municipal Emergency Management Planning Committee. This puts in place an agreed set of protocols to allow staff to be able to quickly and	Data Exchange Agreements developed and signed off as needed	On-going

	confidently handle requests for information associated with an emergency situation/event and ensures compliance with the Office of the Victorian Privacy Commissioner recommendations		
10	Examine risks near municipal boundaries and in partnership with neighbouring municipalities develop response/recovery arrangements and/or plans that address these risks	Meetings held between municipalities, VicPol and relevant Control Agency representatives. For example, engage with Surf Coast Shire (SCS) in order to undertake planning that focuses on a large 'Ash Wednesday' type fire event impacting that municipality. For example: ▪ How to accommodate those SCS residents who may not be able to go home ▪ Joint MECC's ▪ Relief Centres needed For flood planning, discuss with the Control Agency and VicPol: ▪ Catchment based Flood (riverine) Management Plans rather than separate municipal flood plans	2014 2015
11	Council emergency management officers to remain informed with council's Climate Change Adaptation Strategy 2011	Implementation of suggested priority work areas and roadmap emergency management actions as outlined within the Climate Change Adaptation Strategy Summary & Roadmap 2011 Climate change to be assessed as part of the 2013/2014 CERA risk assessment program.	On-going 2014
12	Updating of Council Emergency Management policies and management procedures.	The following policies/management procedures updated as per council schedule: Flood Warning Policy CPL 275.1 Emergency Management Policy CPL 275.2 Code Red Service Delivery Procedure (currently under development)	Dec 2013 June 2016 2016
13	In conjunction with Council's Waste Unit, develop waste and recycling plans that focus on a coordinated waste and disposal operations associated with large events. These plans to consider; Staffing, equipment needs, collection and disposal of solid, liquid and hazardous waste materials	Meeting(s) between relevant departments held and plans developed and introduced once the MEMPC and Council has signed off on same.	2014/2015

Objective 2: Continuous Improvement

Identify and introduce technologies that will enhance and improve the City's approach to emergency management.

Strategies	Performance Measures	Financial Year
1 Proactively seek out technological advancements / best practice that will be of benefit to the City of Greater Geelong and its community. This is to include undertaking studies into technologies and/or products that help inform council emergency management officers which, in turn, enhance response and recovery operations	Business Cases submitted for technological improvements for activities such as: - Sandbagging operations, i.e. identification and examination of alternatives; - Remote sensing with inbuilt SMS alarm capability of creek not monitored by the BoM, i.e. Windermere Rd and Rennie St, Lara; Barrabool Rd, Belmont installed - Field based traffic management (electric diode) warning devices that can be activated remotely to advise of creek crossings impacted by flooding – flood triggers determines, warning devices installed - Use of council's network of irrigation rain gauges for emergency management, in particular in the development of 'triggers' for areas at risk of flash flooding; Assessment conducted on any proposed community building to determine if it is needed as an emergency relief centre, and if so ensuring that its floor plan can be adapted and any pre-wiring undertaken for this purpose Detailed assessment of Expedite Voice Reach software that can be used for heatwave warnings; Places/Weave having the ability to display text boxes that can be populated with real-time capacity information on activated emergency relief centres: - Places Weave having greater application to emergency management e.g.: - the ability to display vulnerable people/facilities and produce maps in an at risk environment for the VicPol Evacuation Manager; - Discuss with Information Services about being able to display community demographic details that can be used for evacuation management/planning; Displaying various flood extents and listing properties that will be impacted by the flood event and then have an automated system whereby SMS messages can be sent to contacts for council managed/owned properties.	2014/15 2014/15 – 2016/17 2014/15 – 2016/17 2016/17 2014/15 On-going 2014 2014/15 2014/15 2014/15

1	Continued from previous page	Further enhancements to council's Emergency Management website (restricted to MEMPC members) that includes: ▪ Spatial Flood Database developed (i.e. electronic database that contains photo, inundation maps for various flood events/various sites) that can be downloaded during a flood event to provide a strategic picture of flood risk and flood behaviour within the municipality: ♦ Data (maps, flood levels, photos etc) extracted from reports, personal / shared drives etc ♦ Contact database (that users can log in and update their details) ♦ The MEMPlan (full version) sub-plans, operations plans. Relevant staff trained on how to upload information onto the EM website and Places/Weave. During an event, the EM page/tab appear on the main Geelong Australia website rather than have it hidden behind the 'Explore More' tab. The use of social networking examined and introduced into emergency management. Dam Emergency sub-plans developed on large aboveground water bodies, including large retention basins following completion of Objective 1, Strategy 14. Investigations on the cost/benefit to have remote sensing water level indicators installed on large above ground urban detention basins e.g.; a) Barrabool Rd/Scenic Rd, Highton b) Augustine Lake Reserve, Highton c) Flood Levee – see below d) McLeod's Water Hole, Drysdale e) McDonald Reserve, Belmont f) Knollbrook Close, Highton g) Prestige Park, Bell Park h) Pepperdine Way /Parkland Crt, Highton i) Barrabool Road / Thoroughbred Way, Highton Undertaken and budget concept submitted where need is proven. Investigations on the cost/benefit to have remote sensing water level indicators installed on flood levee systems e.g.: a) Plummer Bank, Barwon Heads Business case submitted and funds obtained Recurrent funds obtained	2014/15 2014/15 2014/15 On-going 2014/15 2015/16 2014/15 to 2016/17 2014/15
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2.	Recurrent funding for the maintenance and quality checking of the Hovells Creek and Moolap Flood Warning Systems	Examination of existing technologies completed in partnership with council's Risk management Unit and Information Services Unit and approval from council's Executive Management Team to use same	2014/15
3.	Examination and use of existing technology that will allow CoGG staff with emergency management responsibilities to send information to managers/coordinators advising of an emergency that could impact of staff working in the field		2014/15
5	Officers to attend local and interstate conferences and/or professional meetings where agendas or trade displays include state-of-the-art products	Regular attendances of council officers at: ▪ Regional Response and/or Recovery meetings; ▪ BSW Strategic Fire Management Planning meetings; ▪ MEMEG meetings; ▪ Regional MERO/MRM and or Regional MFPO meetings; ▪ Relevant conferences.	On-going
6	On-going development of council's systems and procedures that will assist council officers in the performance of their allocated tasks	Systems improved and training enhanced by: ▪ 'In the cloud' technology introduced where applicable; ▪ Duty Statement for Information Services support officer allocated to the MECC prepared and agreed to by Manager Information Services; ▪ MECC Central program used with the Municipal Emergency Coordination Centre and the Municipal Emergency Operations Centre.	On-going 2014/15 On-going

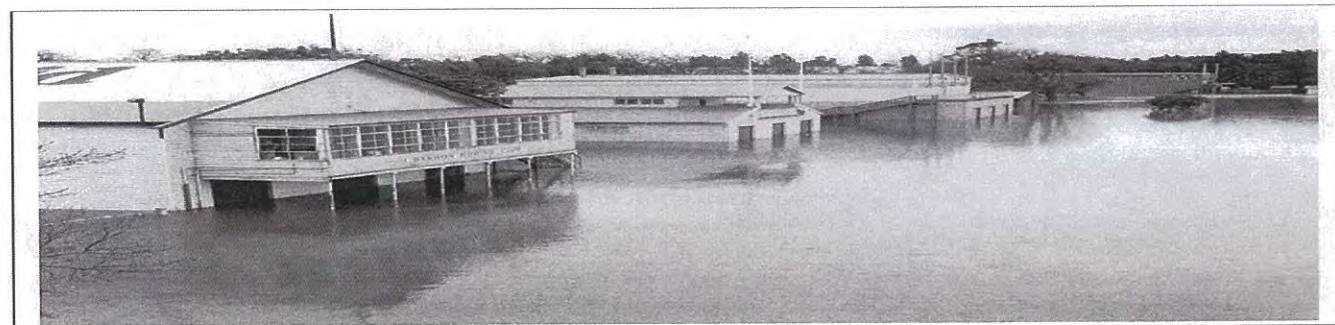


Thunderstorm super cell with a cloud lowering known as a 'shelf' or 'arcus'

Objective 3 Knowledge Retention and Staff Development

To improve council officer knowledge and general awareness of emergency management

Strategies		Performance Measures	Financial Year
1	On-going officer development of skills that adequately equip the individual to perform during and following an emergency event	Training enhanced by: ▪ Codes of practice/training/instruction manuals developed and implemented ▪ Depth of training/experience of less experienced officers improved ▪ Emergency Management Training officer identified. ▪ CoGG to investigate with other municipalities within the Barwon South West Region the level of interest to establish a Regional MEMEG (Officer) Committee	On-going 2014/15
2	Develop a program of ‘data mining’ undertaken within the organisation that identifies studies, and the like where the information collected can be used to enhance Emergency Management response and recovery sub-plans, e.g. flood studies, sea level studies, geotechnical studies, demographic studies etc	Program implemented and data included within appropriate sub and operations plans.	2014/15
3	Improve the depth of knowledge across the organisation regarding emergency management and the role Council undertakes	Discussions held with Council’s Organisational Development Manager regarding including a short presentation on Emergency Management & Fire Prevention at Corporate Induction programs	2014/15
4	Improve the overall knowledge of City Services Supervisors to ensure that non-eligible repair works are not claimed and eligible repair works are fully documented to improve the audit trail for claims being submitted to the Department of Treasury & Finance by the Coordinator Emergency Management and Fire Prevention.	City Services Information Manual developed and introduced to City Service Supervisors Group.	2014/15



Rowing clubrooms, Barwon Tce, 1983

Objective 4: Resource and Service Delivery

Traditional approaches of allocating emergency management responsibilities to council officers who may be the 'best fit' may no longer be the most effective management model for council to meet its emergency management responsibilities.

Strategies	Performance Measures	Financial Year
1 Undertake an internal staff assessment / resource allocation of officer time allocated to emergency management to determine if the relevant staff are able to undertake their emergency management responsibilities or whether additional officer time is required	Gap analysis undertaken that examined staff resources allocated to emergency management versus what officer time is actually needed. Report tabled at Council's Emergency Management Group and a report written for council's Executive Management Team.	2016/17
2 Strengthen relationships with neighbouring municipalities	Relationships strengthened by: ▪ Memorandums of Understandings developed and signed off ▪ On-going MERO/MRM and MFPO meetings ▪ Discussions held between the City of Greater Geelong and the Borough of Queenscliffe regarding forming a combined Municipal Emergency Management Planning Committee – ensuring full compliance with Part 4, s19(1) of the Emergency Management Act 1986	On-going On-going 2014/15
3 Identify staff who are interested in emergency management and commence a mentoring/education program	Mentor /training program developed and rolled out to staff who have displayed an interest in Emergency Management	2014/15
4 Develop a council policy that addresses service delivery into high fire risk areas of the municipality on Code Red days	Council policy developed and approved by the Executive Management Team following consultation with relevant council divisions and departments.	2014
5 Business Continuity The Municipal Emergency Manager and/or Coordinator Emergency Management to become members of the Business Continuity Committee to provide a resource to the Committee with a thorough understanding of the Victorian Emergency Management Arrangements.	Council's Business Continuity Committee extended to include the Municipal Emergency Manager and/or the Coordinator Emergency Management & Fire Prevention.	2014/15
6. In consultation with the Municipal Fire Management Planning Committee seek funding that will allow for specific actions to undertaken to mitigate fire risk.	Budget concept(s) submitted and funds allocated for: ▪ Traffic management costs associated with roadside burns ▪ Vegetation offsets due to fuel reduction programs ▪ Undertake fire mitigation works on Strategic Fire Management Roads and develop a 'compensation' payment (s) model for property owners where mitigation measures are identified in conjunction with the CFA on private farmland, where these measures will help mitigate fire entry into high fire risk rural communities, e.g. ploughing 15m fire breaks on the north & west sides of land that has traditionally been cropped Undertake investigations into how a bushfire is likely to enter a township from its rural / urban interface	2014/15

Objective 5: Community Education and Stakeholder Relationships

Empower the community and promote/enhance general knowledge on risks and what the community or individuals can do to assist in risk reduction measures.

Strategies	Performance Measures	Financial Year
1 Enhance and strengthen community preparedness and build disaster resilient communities by regular articles appearing in the council's Community Update as well as focused and fully funded promotional campaigns	▪ EMG to prepare budget concepts that will fund broad and/or focused community education programs ▪ Regular educational and promotional information in Council's Community Update ▪ Build on the existing 'Safe Return to Your Property' which focus on fire damage to property and develop a similar document that targets damage to households due to flooding ▪ Targeted community educational campaigns developed and introduced that focus on topics including: ♦ 'Shelter-in-Place' – chemical fires/spills ♦ Structure fires ♦ Leave Early (bushfires) ♦ Flood events ♦ Severe weather ♦ Community warnings These programs could target particular community groups, the broader community or particular age groups e.g.: ♦ Primary school children ♦ Elderly citizens – via senior citizen centres ♦ Service clubs (Rotary, Apex etc) ♦ Caravan park operators These campaigns could include: ♦ Pamphlets/flyers developed and placed on display in Customer Service Centres or targeted delivery ♦ Articles in the Community Update ♦ Presentations ♦ Web based educational programs ▪ Information pamphlets given to caravan park operators and handed out to facility users upon check in ▪ Enhance Council's emergency management webpage to provide a greater focus on community education	As per funding model schedule 2014/15 On-going On-going
2 Expand the annual fire season 'green waste' clearance program provided to Breamlea during 2009 and 2010 to include other Very High and Extreme fire risk communities	Funds obtained from council and program expanded	2014/15
3 Business Continuity for small and medium sized enterprises (SMEs).	Initiate discussions with council's EDU re BC for SMEs In conjunction with the Economic Development Unit monitor developments via the MAV on a new 2-stage program focused on preparing business continuity resources for SMEs. Develop a methodology to promote this issue within the local business and tourism community.	2015/16 2015/16

Objective 6: Financial Investment - Funding Model

To increase the available pool of capital, recurrent and discretionary funds that can be used to enhance emergency management operations and introduce modern technology within the municipal footprint and to maximise reimbursement opportunities following an event

Where possible council funds will be used to support applications for Federal and/or State grants

Strategies		Performance Measures	Financial Year
1	Obtain approval of the Emergency Management Three Year Strategic Plan July 2014 – June 2017, including the funding model that will then allow the necessary recurrent and/or capital and/or discretionary funds to be allocated that can then be used by the Emergency Management Group to fund activities that at present cannot be pursued as well as target / maintain a paradigm of continuous improvement. Where possible grant application will be submitted to State and /or Federal Government to assist in reducing the overall budget commitment from council.	Refer to following pages for recommended 3-year funding model	As per funding model (refer to pages 28 to 34)



Windermere Road, Lara, February 2011

Funding Model for 2014/2015 to 2016/2017

The following pages canvass the financial implications of the three year strategy. In developing the Strategies Funding Model, care has been taken to spread the financial cost over the three year term.

Special notes:

1. Where applicable, external grant applications will be made in order to offset the full financial cost being funded by the City of Greater Geelong.
2. The estimated costs shown below forms the total required. If a grant application is successful then council may only need to fund 50% of the totals shown below.
3. Grant applications cannot be made for on-going maintenance costs.

Summary:

Financial Year	Capital Funding	Recurrent Funding	Discretionary Funding	Totals (excl GST)
2014/2015	\$102,000	\$43,560	\$30,000	\$175,560
2015/2016	\$102,000	\$18,800	Nil	\$120,800
2016/2017	\$72,000	\$13,800*	Nil	\$85,800
Totals	\$276,000	\$76,250	\$30,000	\$ 352,250

Objective 2: Continuous Improvement

Strategy Number and Description	Performance Measure	Comments	Financial Year	Cost Estimate
1 Proactively seek out technological advancements / best practice that will be of benefit to the City of Greater Geelong and its community. This is to include undertaking studies into technologies and/or products that help inform council emergency management officers which, in turn, enhance response and recovery operations.	Use of council's network of irrigation rain gauges for emergency management, in particular in the development of 'triggers' for areas at risk of flash flooding. Business case submitted and recurrent funds obtained.	It will be necessary to engage a software engineer to write a program that will enable automatic downloading and tabulation of rainfall data from various data sources including three different software programs, ie the Environmon software program, the Rainbird Irrigation system and the BoM's website data into a single spreadsheet and then plot the data onto 1hr, 12hr and 24hr total rainfall intensity grid maps of the municipality. Software engineer to also write program that will search Pathways and identify particular drainage related Requests For Service and plot these onto 1hr, 12 hr and 24hr total rainfall intensity grids of the municipality. Estimated Cost: \$20,000	2014/2015	\$20,000
	Supply & installation of creek height remote sensing with inbuilt, data logger, solar power, CCTV, SMS alarm capability warning of creek hazardous levels installed at: Rennie Street, Lara Business case submitted and recurrent funds obtained.	Preliminary estimate: \$30,000 (capital). Estimated recurrent (maintenance cost): \$5,000	2014/2015 2014/2015 & on-going	\$30,000 \$5,000
	Supply and installation of field based traffic management (solar powered LED) 600 x 600 mm warning devices that can be activated by short haul radio links to both sides of floodway. Devices triggered by a data logger linked to a NextG modem housed with battery system in a cabinet. System can send out SMS to predetermined council officer contact numbers. Sign is triggered automatically by increasing creek height to advise drivers of: 1. Water over roads and 2. Road closed due to flooding Warning devices installed at: Rennie Street, Business case submitted and recurrent funds obtained.	Preliminary estimate for Rennie St site: \$30,000 (capital) Estimated recurrent (maintenance cost): \$1,200 pa	2014/2015 2014/2015 & on-going	\$30,000 \$1,200
1. Continued ...	Investigations on the cost/benefit to have remote sensing water level indicators installed on large above ground	Supply and installation of remote water level indicators with	2014/2015	\$42,000

	wet or dry urban detention basins e.g.: a) Barrabool Road/Scenic Road, Highton b) Augustine Lake Reserve, Highton c) Plummer Flood Levee, Barwon Heads Cost/benefit analysis undertaken and budget concept submitted where need is proven. Business case submitted and recurrent funds obtained	SMS warning capability: \$14,000 per site* (capital) Estimated recurrent (maintenance cost): \$4,200/site* *fund 3 sites during 2014/2015 if cost/benefit for these 3 sites is proven	2014/2015 & on-going	\$12,000
5. Recurrent funding for the maintenance and quality checking of the Hovells Creek and Moolap Flood Warning Systems.	Business case submitted and recurrent funds obtained	Re Hovells Creek FWS Monthly O & M and data downloads: \$350 Quarterly O & M + QA and calibration of instrumentation for Lara, Woolamanatta & Granite Road sites: \$590 Re Moolap FWS Quarterly O & M: \$450 (excl GST) & Quarterly O & M + QA and calibration of instrumentation for Cheetham salt Works and Splashdown Aquatic Centre	2014/2015 & on-going	\$4,200 \$2,360 \$1,800
Objective 4: Resource and Service Delivery				
Strategy Number and Description	Performance Measure	Comments	Financial Year	Cost Estimate
6. In consultation with the Municipal Fire Management Planning Committee seek funding that will allow for specific actions to undertake and mitigate fire risk.	Budget concept(s) submitted and recurrent funds allocated to Fire Prevention annual budget for: ▪ Traffic management costs associated with roadside burns. ▪ Vegetation offsets due to fuel reduction programs. ▪ Strategic Fire Management Mitigation Works Program developed for Strategic Fire Management Roads. Program also examines a 'compensation' payment (s) model for property owners where mitigation measures are identified and these have a direct impact private farmland, that is, where these	Daily cost: 1 x person traffic control unit: \$500 2 x person traffic control unit: \$750 Funds to be used to pay for offset program as determined by Council's Environmental Unit. Allow for \$450/hectare compensation – depends upon crop type. \$450/ha will allow for 5.5ha area to be compensated for (i.e. \$2500/\$450 = 5.5ha). Allowing for a 15m ploughed width will yield a 3.70km (total) length that could be ploughed.	2014/2015 & on-going 2014/2015 & on-going 2014/2015 & on-going	Allow \$3,000 Allow \$5,000 Allow \$3,000
6.continued				

	measures will help mitigate fire entry into high fire risk rural communities, e.g. ploughing 15m fire breaks on the north & west sides of land that has traditionally been cropped. Business case submitted and recurrent funds obtained.	Campaign effectiveness to be assessed during 2015/2016.	
Objective 5: Community Education and Stakeholder Relationships			
Strategy Number and Description	Performance Measure	Comments	Financial Year
1. Enhance and strengthen community preparedness and build disaster resilient communities by regular articles appearing in the council's Community Update as well as focused and fully funded promotional campaigns.	- Targeted community on-going educational campaigns developed and introduced that focus on topics including: 'Shelter-in-Place' – chemical fires/spills - Structure fires - Leave Early (bushfires) - Flood events - Severe weather - Community warnings - These programs will target particular community groups, the broader community or particular age groups e.g.: - Primary school children - Elderly citizens – via senior citizen centres - Service clubs (Rotary, Apex etc) - Caravan park operators - These campaigns could include: - Pamphlets/flyers developed and placed on display in Customer Service Centres or targeted delivery areas - Articles in the Community Update - Presentations - Web based educational programs - Information pamphlets given to caravan park operators and handed out to facility users upon check in - Business case submitted and recurrent funds obtained.	The objective of emergency management related activities across the State of Victoria is to reduce the impact that an emergency can have on a community. This can be achieved by all levels of Government, however, the key is for individuals to take responsibility for their own safety and actively plan and prepare for an emergency. Community engagement and education is one method of preparing a community for an emergency. The 'Shelter-in-Place' campaign is a pilot program for the municipality and targets Chemical Fires. The commitment of recurrent funds for education and awareness programs is aimed at informing residents so as to allow the community to adapt to living with the threat of an emergency and help promote long term behavioural change along similar lines to the State Governments TAC campaigns. To support council's funding commitment, it is anticipated that additional funds will be provided by Chemical Industry representatives. Campaign effectiveness to be assessed during 2015/2016.	2014/2015 & on-going for 3-years
2. Expand the annual fire season 'green waste' fire clearance program provided to Breamlea during 2009 and 2010 to include	Budget concept(s) submitted and recurrent funds allocated to Fire Prevention annual budget for Anakie Business case submitted and recurrent funds obtained.	Estimate based on Breamlea program, i.e. \$2500pa for Breamlea properties, therefore, for Anakie. Funds to be used for:	2014/2015 & on-going
			\$10,000
			\$6,000

other extreme fire risk communities.		1. Advertising to local community 2. Removal costs 3. Waste disposal fees Campaign effectiveness to be assessed during 2015/2016.		
		2014/2015 Business Concept Total (excl GST)		\$175,560

Objective 2: Continuous Improvement

Strategy Number and Description	Performance Measure	Comments	Financial Year	Cost Estimate
1. Proactively seek out technological advancements / best practice that will be of benefit to the City of Greater Geelong and its community. This is to include undertaking studies into technologies and/or products that help inform council emergency management officers which, in turn, enhance response and recovery operations.	Supply & installation of creek height remote sensing with inbuilt, data logger, solar power, CCTV, SMS alarm capability warning of hazardous creek levels installed at: Windermere Rd, Lara Business case submitted and recurrent funds obtained.	Preliminary estimate: \$30,000 (capital). Estimated recurrent (maintenance cost): \$5,000	2015/2016 2015/2016 & on-going	\$30,000 \$5,000
	Supply and installation of field based traffic management (solar powered LED) 600 x 600 mm warning devices that can be activated by short haul radio links to both sides of floodway. Devices triggered by a data logger linked to a NextG modem housed with battery system in a cabinet. System can send out SMS to predetermined council officer contact numbers. Sign is triggered automatically by increasing creek height to advise drivers of: 3. Water over roads and 4. Road closed due to flooding Warning devices installed at: Windermere Rd, Lara Business case submitted and recurrent funds obtained.	Preliminary estimate for Windermere Rd site: \$30,000 (capital) Estimated recurrent (maintenance cost): \$1,200 pa	2015/2016 2015/2016 & on-going	\$30,000 \$1,200
	Investigations on the cost/benefit to have remote sensing water level indicators installed on large above ground wet or dry urban detention basins e.g.: a) McLeod's Water Hole, Drysdale b) McDonald Reserve, Belmont c) Knollbrook Close, Highton Business case submitted and recurrent funds obtained.	Supply and installation of remote water level indicators with SMS warning capability: \$14,000 per site* Estimated recurrent (maintenance cost): \$4,200/site* *fund 3 sites during 2014/2015 if cost/benefit for these 3 sites is proven	2015/2016 2015/2016 & on-going	\$42,000 \$12,600
	2015/2016 Business Concept Total (excl GST)			\$120,800

Objective 2: Continuous Improvement

Strategy Number and Description	Performance Measure	Comments	Financial Year	Cost Estimate
1. Proactively seek out technological advancements / best practice that will be of benefit to the City of Greater Geelong and its community. This is to include undertaking studies into technologies and/or products that help inform council emergency management officers which, in turn, enhance response and recovery operations.	Supply and installation of field based traffic management (solar powered LED) 600 x 600 mm warning devices that can be activated by short haul radio links to both sides of floodway. Devices triggered by a data logger linked to a NextG modem housed with battery system in a cabinet. System can send out SMS to predetermined council officer contact numbers. Sign is triggered automatically by increasing creek height to advise drivers of: 5. Water over roads and 6. Road closed due to flooding Warning devices installed at: Barrabool Road, Belmont Business case submitted and recurrent funds obtained. Investigations on the cost/benefit to have remote sensing water level indicators installed on large above ground wet or dry urban detention basins e.g.: a) Prestige Park, Bell Park b) Pepperdine Way / Parkland Crt, Highton c) Barrabool Road / Thoroughbred Way, Highton	Supply and installation of field based traffic management (electric diode) warning devices that can be activated remotely to advise of creek crossings impacted by flooding – flood triggers determines, warning devices installed at: a) Barrabool Road Estimated recurrent (maintenance cost): \$1,200 pa Supply and installation of remote water level indicators with SMS warning capability: \$14,000 per site* Estimated recurrent (maintenance cost): \$4,200/site* *fund 3 sites during 2014/2015 if cost/benefit for these 3 sites is proven	2016/2017 2016/2017 & on-going 2016/2017 2016/2017 & on-going	\$30,000 \$1,200 \$42,000 \$12,600
2016/2017 Business Concept Total (excl GST)				\$85,800

APPENDICES

Key Tasks /Responsibilities

Position	Key Tasks/Responsibilities <i>(summary only)</i>
Mayor	• Preparation of advice ahead of a period of high risk • Notification of community meetings and relief and recovery services • Details of any disruptions to council services • Provide advice regarding the availability of support, counseling or insurance services, including locations of relief and recovery centres • General public announcements • Details of any public appeal for financial assistance for affected residents. • Play a linking role to other levels of executive government, working with the CEO on this action • Ensure that any media comments relate to representing the views of the community and/or what the City is doing in support of the emergency services
Councillors	• Boost morale or provide comfort to residents affected by an emergency event. • Assist the affected community in connecting with support agencies
Chief Executive Officer	• fulfils its municipal emergency management planning, mitigation and preparedness responsibilities under the relevant legislation and ministerial guidelines • responds to an emergency event appropriately • maintains critical business operations and priorities during and after an emergency event in accordance with its business continuity plan. • keep the organisation running – as much as possible council should meet the needs of the emergency as well as delivering core services to the community • provide leadership to council officers and staff, and act as the main contact point for the Mayor and councillors • in partnership with the Mayor, advocate to the State and Federal Government for support/assistance for community recovery • work with other levels of government, agencies and stakeholders to achieve the best possible outcomes for the community and council
Division: City Services	
Municipal Emergency Manager (MEM)	▪ Chairperson to the Municipal Emergency Management Planning Committee; ▪ Ensure that the Municipal Emergency Management Plan is effective and current; ▪ Ensure that a Municipal Emergency Coordination Centre(s) is able to be activated at short notice in event of an emergency; ▪ Ensure that contractual arrangements with contractors likely to be requested to provide response or recovery support during an emergency are agreed to and documented in advance of likely events; ▪ Ensure that appropriate operating procedures and processes are developed, documented and tested by those who will be required to use them during an emergency, then ensure that suitable training takes place; ▪ Keep Council and Chief Executive Officer apprised of emergency management activities and events

Municipal Emergency Resource Officer (MERO)	▪ Deputy Chairperson to the Municipal Emergency Management Planning Committee; ▪ Develop systems and procedures related to emergency management ▪ Write Response Sub-plans and Operations Plans and Manuals ▪ Oversee the implementation of the Victorian Bushfire Royal Commission Implementation Plan ▪ Provide feedback on behalf of the MEM to MAV requests ▪ Coordinate municipal resources in emergency response ▪ Direct liaison with Emergency Services ▪ Provide council resources when requested by emergency services or police during response activities ▪ Keep the Municipal Emergency Co-ordination Centre (MECC) prepared to ensure its timely activation if needed ▪ Oversee council's emergency management plan, systems and procedures development within the response area ▪ Undertake an annual review of the MEMPlan with representatives from the MEMPC ▪ Undertake reviews of emergency management related documents, systems & procedures ▪ Manage council's After Hours Emergency Service (AHES) ▪ Member of the Control Agency Emergency Management Team
Deputy MERO & Flood Warning Officer (FWO)	▪ Access all relevant information: BOM, VicSES, locally supplied information and observed information, and collated/interpret this information at the earliest possible time during a flood event and provide advice to MEM, MERO, MRM, CoGG Incident Controller ▪ Dissemination of Flood Warning (in conjunction with the Control Agency and Police) using all means available – FM88, fax stream, direct phone calls, phone trees, Expedite Voice reach, CoGG EM web page, local media (via CoGG Media Officer) ▪ In conjunction with the MERO, evaluate all matters and information relation to the issue of flood warnings for an event. ▪ Continuous improvement of the Flood Warning System. ▪ Manage all council warning systems.
Deputy MERO's (Operations)	▪ Attend the MECC or MEOC (when required) ▪ When not deployed to MECC or MEOC, act in any of the positions within the IMT structure ▪ Oversee response operations when deployed to the MEOC ▪ Is the primary liaison officer between the MERO and the MEOC
Deputy Flood Warning Officer	In any absence of the FWO, undertake the key tasks allocated to FWO.
Municipal Fire Prevention Officer (MFPO)	▪ Fulfil the role of Chair and Executive Officer to the Municipal Fire Management Planning Committee ▪ Oversee the functions of the Municipal Fire Management Planning Committee and sub-committees ▪ Oversee the development and maintenance of the Integrated Municipal Fire Management Plan & the Breamlea Fire Management Plan ▪ Carry out statutory tasks related to fire prevention and fire related matters ▪ Investigate and act on complaints regarding potential fire hazards ▪ Facilitate community fire safety education programs and supports Community Fireguard groups in fire-prone areas ▪ Liaise with fire services, brigades, other authorities and councils regarding fire prevention planning and implementation
Deputy Fire Prevention Officer	In any absence of the MFPO, undertake the key tasks allocated to MFPO
Municipal Emergency Coordination Centre - MECC (Facility) Manager	The role of the MECC (Facility) Manager is to handle the general administration, including computer systems and Starboard operation of the MECC. The prime function of the MECC (Facility) Manager is to ensure an efficient and effective functioning MECC
MECC Admin Support Officers	To provide administrative services to the Municipal Emergency Coordination Centre (MECC).

Division: Corporate Services	
MECC IS Support Officer	Provides technical support to the MECC as well as manages all Information Services technical systems and equipment within the MECC
Division: Community Services	
Municipal Recovery Manager (MRM)	▪ Liaise with the MEM & MERO for the best use of municipal resources. ▪ Establish an Information and Co-ordination Centre, i.e. Emergency Relief Centre/ Recovery Centre at a nominated ERC (as per MEMPlan) or a location appropriate to the affected area. ▪ Liaise, consult and negotiate with recovery agencies and council on behalf of the affected area and community recovery committees ▪ Identify any short comings in recovery planning and take steps to address these short comings ▪ Oversee the annual update of Council's Recovery Management Plan, Part 5 of the MEMPlan and other recovery related sections of the MEMPlan
Deputy MRM's	▪ Assist the MRM as required ▪ Attend either the MECC or ERC(s) ▪ Work with the MRM and DHS is assisting affected community members
Public Health Emergency Coordinator	▪ Co-ordination of all matters relating to health ▪ Undertake an annual review of the Municipal Public Health Emergency Management Plan and the Pandemic Plan and Heatwave Plan ▪ Activation of the Municipal Public Health Emergency Management Plan and/or Pandemic Plan ▪ Infectious disease control, including immunisation programs ▪ Safety of water supply: sampling, analysis and maintenance of water supplies ▪ Safety of food supplies: safe handling, transport and storage of food, destruction of contaminated food ▪ Vector and vermin control ▪ Hazardous substances: containment, removal and disposal
Deputy Public Health Emergency Coordinator	In any absence of the PHEC, undertake the key tasks allocated to PHEC.
Emergency Relief /Recovery Centre Managers	The Emergency Relief Centre (E.R.C) Manager's prime responsibility is to coordinate resources and services within the Emergency Relief Centre in providing life support and essential needs to affected persons affected by an emergency.
Emergency Relief /Recovery Centre Support Staff	Subject to the scale of the emergency and the numbers of affected persons in the E.R.C., additional E.R.C. roles may need to be created. Roles should be scaled up, down or combined subject to needs, but all would ultimately come under the responsibility of the E.R.C. Manager with assistance from the MECC.
Coordinator Vulnerable Person Register	▪ Grants access to Funded Facilities to enter individuals that reside within the community and receive services ▪ Maintains council's Vulnerable Person Register ▪ Is the primary contact for VicPol Officers should they experience access problems to the Vulnerable Person Register



Barrabool Road & McIntyre Footbridge 2011

History of Emergencies

Storms

NB: Some references for this text have been provided from Lindsay Smail's book – *Weather Wonders of Geelong*, 1998 – ISBN 0 9598858 3 8.

- It has been estimated that urban Geelong receives between 12-15 thunderstorms in an average year. This is not a large number when compared with sub-tropical and tropical areas, but of those recorded about three are classed as "severe".
- The Bureau of Meteorology defines a severe storm as one which produces any of the following features:
 - large hailstones over 2cms in diameter
 - damaging winds, usually stronger than 90kph
 - tornadoes
 - heavy rain for 30 minutes or longer, and normally at least 25mm in one hour, which causes flash flooding
- The most common features of storms over Geelong are strong winds and the least commonly reported are tornadoes.
- A number of events have demonstrated the propensity for the Geelong area to suffer from potentially disastrous wind and storm damage.
- Of Geelong's severe storms, 70% have been experienced between the months of October to March.
- Up to August 2000, 6 people have been listed as having been killed locally as a result of being struck by lightning, although many more have been struck but have survived.
- A tornado-like event occurred on 1 October, 1891, apparently approaching the urban area from the Barrabool Hills and headed southeast over South Geelong and the Showgrounds. It left a narrow trail of considerable damage and demolished "substantially constructed buildings" and corrugated iron fences.
- Another tornado-like event occurred on 13 April, 1909, at North Geelong near Cowies Creek & the present Ford Factory. 30 men were working on the site, erecting a two-storied structure for a sawmill. The storm lifted the whole structure, crashing it to the ground killing 3 men and injuring most of the others working there. Although tornado-like, it may not have actually been a tornado.
- The "Highton Tornado" occurred on Wednesday 21 July 1926. A series of storms left a narrow path of destruction that could be traced from Lismore and Cressy. A tornado developed over the Barrabool Hills. Areas affected included Ceres, Highton, Belmont, Marshall, St Albans, Lake Connewarre and Wallington to Queenscliff. In Belmont, flying debris killed a child and an older man died later of injuries. At least eight others were reported as injured. Low population densities of those suburbs at that time undoubtedly contributed to the low death count. St Johns Church of England and Highton Methodist Church (now St Lukes) were destroyed. This would put the new suburb of Wandana Heights in the path of that tornado. Damage indicated that wind speeds of over 250kph.
- The Bellarine Peninsula Tornado occurred on 14 December 1984. It struck the Portarlington Caravan Park and 50 caravans were overturned or blown away, with 1 carried 50 metres. Bureau of Meteorology estimated wind speed at 90 knots (167kph).

- A funnel was observed northwest of the You Yangs near Bacchus Marsh Road on Monday 14 May 2007 and moved towards the township of Little River. The BoM advised that it dropped approximately 700m from the cloud base and made contact with the ground. No damage was recorded
- A major windstorm occurred in the late 1970s commencing in the rural area to the north and passing through Lara towards Avalon with associated damage.

Flooding

To Geelong residents, “flooding” means Barwon River flooding, in particular inundation of the low-lying floodplain that cuts through the Geelong urban area and continues downstream to the swampy surrounds of Lake Connemara. This flooding is not to be confused with the very short-term flash flooding that occurs with heavy storms and is generally associated with the inability of local drainage systems to carry storm flow.

At Lara, where the focus is on Hovells Creek and not the Barwon River, the distinction between flooding and flash flooding is a little blurred as heavy rain can quickly fill Hovells Creek resulting in flash flooding which is just as disruptive as any other flooding. Hovells Creek is fed via a significant rural catchment and passes through the township. As a result of the 1988 floods, a major levee bank system is now in place with banks generally constructed at a level 600mm above the 1988 flood level. Mobile pumps can be installed in Lara to assist in alleviating flooding by moving water trapped behind the levee bank into the creek.

In Barwon Heads, flash flooding and river flooding are threats. Levee banks have been constructed on the immediate river frontage to the urban area and another upstream to stop back flow from the rising river entering the town from a westerly direction. In addition there are six pump stations to relieve flash flooding within Barwon Heads.

Flood Plans, Standard Operating Procedures and a detailed MEMPlan Sub-Plan have been developed for each of these areas in the late 1990s as an outcome of the November 1995 floods. Lara had a flood levee system constructed and a flood plan developed for Hovells Creek as a consequence of the 1988 flood.

Barwon River, Geelong

- Floods are a frequent occurrence along the Barwon River Valley, which is fed by the Leigh and Moorabool Rivers.
- The highest recorded flood was September 1880 with a reading in Geelong of 5.59m at the Macintyre Bridge.
- The worst flood in terms of property inundation and disruption was in June 1952 with a reading of 5.47m at the Macintyre Bridge.
- Other significant floods occurred in May 1852 (4.91m), August 1909 (4.60m), August 1951 (5.17m), November 1978 (4.48m) and more recently 1995 (5.23m).
- There are approximately 150 years of historical records and on this basis the 1952 flood has been calculated as having an annual exceedance probability of 1.25%.
- In Geelong the Belmont Common on the south side of the Barwon River and the South Geelong industrial area on the northern side are affected by floodwaters. Breakwater Bridge and Barrabool Road are rendered impassable at relatively low flood levels.
- Kardinia Creek (now piped underground and exits via the large drain upstream of the Shannon Ave Bridge) and Waurin Ponds Creek have the potential to cause minor damage.
- In the 1952 Barwon River flood, floodwaters covered Wallington Road in Ocean Grove; however vehicles could still pass through. In the same year the central business/residential area of Barwon Heads was flooded with up to 1.3m of water entering the town via the Sheepwash. A levee bank was subsequently constructed – Plummer Bank. This levee was reconstructed following the 1995 Barwon River flood.

- King tides may also have an effect on Barwon Heads and Ocean Grove, adjacent to the River particularly if strong south-west winds are present.

Hovells Creek, Lara

- Recent flooding occurred in 1973, 1978, 1983 and 1988 causing extensive damage to private property. In 1988, 125mm of rain fell over a six hour period resulting in the highest flood level on record.
- Flooding during February 2005, saw Granite Road rain gauge record 131mm over 36 hours, Woolloomanta, 130mm over 48 hours, and Lara 124mm over 39 hours. Creek levels rose and lapped the underside of the Station Lake Road Bridge for 2-hours. The levees were not overtopped

Bush Fires

- The Geelong region has experienced some of the worst bushfires in Australia's history. This is because it is so close to the Otway Ranges, Brisbane Ranges and large areas of grassland. Fires generally result from lightning strikes or by human carelessness, accident or wilfulness. Some of the more serious incidents are listed as follows. (Reference: L. Smail – Weather Wonders of Geelong, 1998).
- 6 February 1851, 10 people lost their lives along with extensive property and stock losses as fires were reported along the Moorabool Valley, Barrabool Hills and down to Barwon Heads. The unofficial maximum temperature that day was stated as 114 °F (45.6 °C).
- 16 February 1983, the Ash Wednesday conflagration devastated areas to within about 20kms of the urban area, and a number of other fires have actually burnt into parts of outer suburbs, notably Lara.
- 8 January 1969, fire involved the areas of Lara and Little River and 18 people lost their lives, including 10 at Lara and 44 homes at Lara were destroyed. Eight people lost their lives on the Princes Highway near the 34-mile post. Little River experienced two grass fires in 1977 that destroyed around 2000 hectares each. In 1982, 500 hectares of grass and stubble was destroyed in Anakie east.
- A major fire occurred on the 14 January 1985, commencing south east of Anakie, burning the You Yangs and was contained at the Princes Freeway. Two farms incurred losses of houses and out buildings. There were associated heavy stock losses as well as fencing in the Staughton Vale/Anakie, Lara and Little River areas. Two lives were lost.
- In early 1997 a fire burnt the Ocean Grove Reserve and was of concern due to its proximity to the residential area of the Woodlands Estate.
- There have been two significant fires at the Shell Refinery, 1961 and 1979.
- January 2006, 6900 ha were burnt mainly within the Brisbane Ranges. The fire lasted for 7-days and had a perimeter of 62km. The wildfire extended south as far as De Motts Road Anakie, north to Marshalls Rd, east to Staughton Vale road and west to Slate Quarry Road. No lives were lost.
- August 2006, 371 ha were burnt out to the south of Woods & Coppards Roads, Moolap. DSE eventually had the fire under control within 48 hours. The fire was believed to have been caused by a burn off by a local resident on a day that had strong winds.

Threat to Water Supply

- On one occasion in the 1980s a threat to contaminate the Geelong water supply was made. The offender was duly apprehended prior to any action being taken. Nevertheless, it demonstrates the vulnerability of community water supplies.
- The other threat to water supplies arises from severe and prolonged drought conditions.

Drought

- In Australia, a drought, moderate or severe, is said to occur if rainfall is in the lowest 10 percent of all recorded falls over at least a six-month period. This being the case, it can be said that any year when Geelong has received less than 385mm can be called a drought year. (Reference: L. Smail – Weather Wonders of Geelong, 1998).
- Using this classification, Geelong has suffered 16 “drought years”, moderate or severe, since 1871.
- One of the longest running drought periods was the 57-month stretch, from October 1880 to June 1885, when 1997 mm was recorded. The worst 10-month recorded only 121mm. 9 percent of that period was considered “severe” drought.
- Other drought years included 1981 - 1983 period and prior to that 1966 - 1968. Parts of the Municipality and other areas of Victoria are currently suffering drought conditions. The existing drought commenced in 1998.
- Water restrictions are put in place during drought conditions and in some instances Barwon Water may be forced to supply water of a lesser quality. The impacts of this action on industry, commerce and urban population may need to be assessed at the time.

Shipping, period since 1980 – 2000 (approx)

- Fires on board ships: 6
- Fires on board small craft: 11
- Fires on wharves/jetties: 23
- Significant chemical spillages when discharging at wharves/jetties: 2

Natural Gas Supply

- The loss of the natural gas supply in 1998 from the East Gippsland’s Longford Plant for several weeks, and the impact on domestic and industrial users demonstrated the vulnerability of modern society to infrastructure that is taken for granted.

Earthquakes

Geelong is in a potential risk area on the Australian Earthquake Risk Map in Standards Australia’s SAA Loading Code, Part 4: Earthquake loads, AS1170.4-1993.

At the request of Council, a preliminary study of earthquake risk for the urban area of the City of Greater Geelong was undertaken to ascertain if in fact there was any risk. Completed in May 2000, the study concluded that:

- The intraplate earthquakes experienced in Victoria are relatively infrequent, unpredictable and shallow. However, they have potential to cause considerable damage, such as that experienced by Warrnambool in 1903, or damage comparable to the Newcastle (NSW) earthquake in 1989.
- Over 500 earthquakes have been recorded in the Geelong region since 1837. The majority are small in magnitude (<ML 4) and unlikely to cause significant damage. Although no fatalities have been recorded, injury and damage were reported from two events – the 1977 Balliang earthquake and the 1922 Bass Strait earthquake.
- The regional compressional stress field and neotectonics indicate that several faults should be considered active within the City of Greater Geelong. Three of these faults – the Rowsley Fault, the Torquay Fault and the Selwyn Fault show correlation with higher magnitude (> ML 4) historical earthquake activity. The Bellarine Fault, the Barrabool Fault and the Wurdiboluc Fault have experienced smaller earthquakes.

- Areas most at risk of damage are those underlain by unconsolidated fill and alluvium.
- It is important to note that damage within the City of Greater Geelong could be generated by a major earthquake outside the city limits.
- There are a number of buildings and infrastructure deemed to be at potential risk within the City of Greater Geelong due to non-favourable surface geology.
- The experiences in the Newcastle Earthquake indicate a similar event in Geelong could have the potential for similar levels of loss of life and damage.
- Most recent earthquake occurred on May 2nd 2013, when a magnitude 3.1 event occurred. The epicenter was located south-east of Geelong. Prior to this event other earthquakes that affected Geelong include:
 - magnitude 2.3 occurred on June 16th 2012 that affected Norlane
 - magnitude 4.6 occurred on March 6th 2013
 - magnitude 4.5 occurred on March 18th 2009 south-east of Melbourne that affected Belmont, Grovedale and Waurin Ponds

Road Accidents

- Small vehicle road accidents occur frequently, particularly on the Princes Highway/Freeway. SES & CFA units attend these accidents.
- A major road accident occurred in Waurin Ponds in 1996 involving a B-Double petrol tanker and a small vehicle, resulting in road closure for 18 hours and a major clean up exercise.

Oil Spills

- The occurrence of oil spills has been relatively infrequent. The most significant recent spill was from the Shell Refinery Wharf with subsequent on shore deposition on the beach adjacent to the Geelong Grammar School.
- Occasional spillage emanates from stormwater drains.

Release of Gases

A number of industrial complexes have the potential to release gases should there be a fire or accidental spillage. Several years ago, inadvertent action at Pivot Fertilisers, North Shore caused the release of a toxic gas which descended on Norlane High School. Several students were treated for gas inhalation.



Brisbane Ranges, Anakie Bushfire, 2006

14. EMERGENCY MANAGEMENT - POST 2013/2014 FIRE DANGER PERIOD REPORT

Portfolio:	Infrastructure – Cr Ellis
Source:	City Services - Emergency Management and Fire Prevention
General Manager:	Gary Van Driel
Index Reference:	Emergency Management

Purpose

- The purpose of this report is to provide information to Council regarding emergency management, in particular, bushfire activities over the 2013/2014 Fire Danger Period.

Summary

- The 2013/2014 Fire Danger Period was declared for municipalities including the City of Greater Geelong on 23 December 2013 and subsequently closed on 22 April 2014, i.e. 10-days prior to the statutory close date of 1 May;
- Since the start of the 2013/2014 Fire Danger Period the municipality has been relatively free of significant emergency incidents except for the one heavy rain event that occurred on 19 February 2014 and two larger bushfires/grassfires that occurred within the municipality. The first on 5 January at Point Wilson and the second on 9th February at Ceres. Two other fires that commenced in neighbouring municipalities had the potential to impact on the City of Greater Geelong, i.e. the Maude bushfire (8 January) and the Lt River bushfire (14 January);
- The Steiglitz-Lease Road fire that occurred on 16 January 2014, had striking similarities to the 2006 Anakie Bushfire that burnt in excess of 7000ha, but was rapidly brought under control by the Country Fire Authority (CFA);
- The City assisted the CFA via the supply of graders and/or water carts at the Point Wilson grass fire (5 January 2014) and the Maude grassfire, Golden Plains Shire (8th Jan 2014), the Ceres grassfire (9 February) and the Avalon grassfire (16 February). In addition, CoGG was requested by the CFA to pre-position equipment on two occasions in anticipation of fires breaking out due to extreme weather conditions;
- Council's Municipal Emergency Resource Officer (MERO) attended the CFA's Incident Control Centre on one occasion, i.e. 8 January 2014 and the Regional Incident Control Centre on 16 January 2014 and had numerous contact with both the CFA and Victoria Police during the Fire Danger Period; and
- Council's Fire Danger Period (FDP) Inspections commenced on 1 November 2013 and unfortunately resulted in the number of infringements issued for non-compliance with a Fire Direction Notice being double that issued for the 2012/2013 FDP. That is, 227 non-compliance infringements issued for 2013/14 verses 100 issued for 2012/2013.

Cr Ellis moved, Cr Harwood seconded -

That Council:

- 1) acknowledge the 2013 – 2014 report on Emergency Management – Post 2013/2014 Fire Danger Period; and**

- 2) **forward a copy of the 2013 – 2014 Emergency Management – Post 2013/2014 Fire Danger Period report to the Western Region – Barwon South West Emergency Management Inspector, Michelle Henderson.**

Carried.

Background

As in most populated areas of Australia there is the potential for emergency events occurring. These emergency events can be caused by natural occurrences, floods, fires and the like or as a result of human activities. These events then have the potential to affect segments of communities or whole communities. Geelong is no exception and as such can expect incidents/emergency events to occur from time to time. It is generally considered that the highest risks facing the region are brought about by severe weather events that result in flood or bushfire.

During the 2013/2014 Fire Danger Period, the municipality was fortunate to only experience a small number of bushfires and one heavy rain event, nonetheless, these bushfires and rain events have had an impact on those affected.

Discussion

For the Central Forecast District which includes the City of Greater Geelong, weather conditions for the 2013/2014 Fire Danger Period produced the following Fire Danger Ratings:

Fire Danger Rating	Number of days
High	45+
Very High	23
Severe	4
Extreme	1
Code Red	nil
Total Fire Ban days	11

The above weather caused a number of bushfires/grassfires both within the municipality and near its borders. The following table lists the larger fires that occurred:

Date / Location	Burnt Area (Hectares)	Remarks
5 th Jan 2014 / Point Wilson	450	Council resources deployed
8 th Jan 2014 / Maude	347	Council resources deployed
14 th Jan 2014 / Lt River	110	Bushfire was limited to Wyndham City Council
16 th Jan 2014 / Steiglitz – Lead Rd	-10 (approx only)	Bushfire was limited to Moorabool Shire, but had the potential to be a repeat of the 2006 Anakie bushfire
9 th Feb 2014 / Ceres	60	Council resources deployed
16 th Feb 2014 / Avalon	-10 (approx only)	Council resources deployed

Other events that occurred during the 2013/2014 Fire Danger Period included:

Date / Location	Event Type	Remarks
3 rd Feb 2014 / Sth Geelong	Methane	Methane gas was detected by routine testing of a vacant property located in Birkett Place, Sth Geelong
8 th Feb 2014 / Nth Geelong	Gas Leak	Large gas leak at the Geelong Gas Gate. This installation controls the natural gas distribution to the Barwon South West Region
19 th Feb 2014 / Inner Suburbs of Geelong	Rain Event	This event, i.e. 50mm in around 60minutes at the Bureau's Geelong Racecourse gauge caused problems for residents in East Geelong, Newtown, Geelong West, Sth Geelong, Whittington & St Albans. In addition, Johnstone Park began to fill at 5.29pm after 35.4mm of rain fell in 30minutes. The Johnstone Park detention basin partially filled and a small section of the Cunningham Pier Main drain collapsed under Johnstone Park. Repair works are pending.
14 th , 15 th , 16 th and 17 th Jan 2014/ CoGG wide	Heatwave	CoGG issued Heatwave Alerts
1 st , 2 nd and 8 th Feb 2014 / CoGG wide	Heatwave	CoGG issued Heatwave Alerts

Fire Prevention Notices

Council's Emergency Management & Fire Prevention Unit began its annual inspection program on 1 November 2013. Properties noted as being a fire danger received a Fire Prevention Notice and three weeks to undertake specified works. Up to 2-week extensions were granted to owners who requested same.

Owners who failed to comply with the 1st Notice then received an infringement of \$1444.00 and received a letter advising of the failure to comply and that contractors had been engaged by the council to undertake the specified works. These additional costs were then passed onto the property owner. By mid April 2014 a total of 227 infringements had been issued. This is over a 100% increase in the number of infringements when compared with the 2012/2014 Fire Danger Period.

Morwell Coalmine Fire

During early April 2014, the Municipal Association of Victoria (MAV) sought assistance from other municipalities in assisting the La Trobe council in door knocking residents in

order to provide information and check on their welfare. Four Community Development staff responded to the call and spent 4-days assisting the La Trobe council.

Environmental Implications

It is an important fact that many emergency events do have an impact on the environment. Well planned response and recovery practices will only assist to minimise this impact. This is a further compelling reason for Council's close attention to its emergency management role.

Financial Implications

Year to date expenditure on responding to emergency events up until end March 2014 totalled \$61,500 which is within budget forecasts.

It should be noted that the above expenditure does not include repair works on the Cunningham Main Drain. However, the cost of these repairs may be eligible for reimbursement under the Natural Disaster Funding Program which is administered by the State Government's Department of Treasury and Finance.

Policy/Legal/Statutory Implications

In accordance with the Emergency Management Act 1986, Council has a statutory responsibility to resource, plan and respond to emergency situations. Council is also required to have a Municipal Emergency Management Plan and appoint officers to particular positions under this Act and the Country Fire Authority Act 1958. Council is, via the Municipal Emergency Management Planning Committee, required to review this plan annually and conduct a review of its Community Emergency Risk Management (CERM) program every three years. Council is meeting these obligations.

Alignment to City Plan

Responding to emergency events ties into City Plan 2013-2017 Community Wellbeing strategic direction. These responses are provided as per the agreed arrangements outlined by the Municipal Emergency Management Plan (MEMPlan) which is listed as a master plan to assist in delivering Community Wellbeing priorities.

Officer Direct or Indirect Interest

No Council officers associated with writing this report have any direct or indirect interest, in accordance with Section 80 © of the Local Government Act.

Risk Assessment

Council has an extensive array of bushfire preparation actions that are directed at ensuring that the municipality is prepared, as far as is practicable, for the ensuing Fire Danger Period. These actions now total over 30. These actions are undertaken by a number of staff within both the City Services and the Community Services Divisions.

The preparation actions are all listed with council's CorVu software program with their progress monitored by council's Emergency Management Group.

To support and enhance these bushfire preparation actions, the following new documents / tasks were introduced in late 2013. These new actions include:

- a) Bushfire Readiness Arrangements Manual developed
- b) Fire Danger Day Preparation sheet & Field Deployment sheet

- c) Code Red Management Procedure
- d) Lt River Visitor Information Centre Evacuation Plan – Bushfire
- e) Staff Advice/Warnings now issued by the Risk Management Unit when bushfires commence within the municipality or in a neighbouring municipality close to the municipal boarder.

Bureau of Meteorology 'ENSO' Forecasts

In the April 2014 El Nino Southern Oscillation (ENSO) Wrap-up, the Bureau is forecasting that there is now a +70% chance that an El Nino event (ie drying conditions) will develop during the 2014 southern hemisphere winter. The Bureau has advised '...El Nino is often, but not always, associated with below normal rainfall across large parts of southern and inland eastern Australia during the second half of 2014.' Should these conditions continue into spring and summer, then Victoria will have another high fire risk during the 2014/2015 Fire Danger Period.

Council officers will continue to monitor the Bureau's monthly ENSO forecast reports.

Social Considerations

Generally, the community expect Council to take a lead role in emergency situations and particularly the recovery aspect – this was certainly the case for the Portarlington Wind Event. This 'phase' needs to commence simultaneously with response operations. Council's role in Emergency Management both during and after an event is critical to the continuing wellbeing of the affected communities. The impact of an event such as fire, flood, wind or pandemic event not only affects property but can also have long term impacts in terms of the communities social, health and economic wellbeing.

Human Rights Charter

An emergency, depending upon its size and nature can affect the whole community and, once again, depending upon the type of emergency can have long lasting community impact. The implementation of council fire preparedness actions and compliance with the Emergency Management Act 1986 strives to enhance community safety and is consistent with the obligation under the Victorian Charter of Human Rights and Responsibility.

Consultation and Communication

A copy of this report will be sent to the VicPol's Western Region – Barwon South West Emergency Management Inspector, Michelle Henderson.

15. TRANSFER OF 3 SMYTHE PLACE GEELONG

Portfolio	Finance – Cr Lyons (Mayor), Cr S Kontelj & Cr E Kontelj
Source	Corporate Services - Property Management
A/General Manager	Michael Kelly
Index Reference	Sale of Land

Purpose

The purpose of this report is to recommend that the Council transfer 3 Smythe Place to a registered housing agency through the DHS registration of interest process.

Summary

- The Council owns a property at 3 Smythe Place Geelong which is a 17 room hostel purchased and constructed in 1994-5 using a government grant. It was leased to Deakin University Student's Association (DUSA) for student accommodation until April 2014 and is currently occupied temporarily by Time for Youth.
- The property was purchased by Council using a \$630,000 grant through the Community Housing Program (CHP) and a caveat exists on the title providing that the Council repay the grant multiplied by the increase in the property value should the caveat be cancelled by Council or if the property is not appropriately used. The grant interest is held by the State Department of Human Services (DHS).
- Two valuations have been obtained as at the today's date and at 1996 when the property was constructed. The valuations obtained indicate that under the terms of the caveat the Council has no equity in the property.
- The options for the Council are:
 - Retain the property and use it for the intended purposes.
 - Cancel the agreement and payback the inflated grant then sell the property.
 - Transfer the property to a housing agency through the DHS process.
- The option of transferring the property through the DHS process is recommended for financial and operational reasons.
- The future of the property has been discussed with the DHS recently following interest in providing youth housing from an group involved in that sector. The recent giving of notice by DUSA that it will not be taking up a further lease also allows the Council to examine its role as owner of a residential property.
- Since construction the Council has taken no direct operational interest in the use of the property for residential purposes and it is noted that the prior use being student housing was not consistent with the intent of the original CHP grant. Building maintenance costs are projected to increase in the near future.
- The DHS offers a program for owners of CHP properties to participate in an EOI process where the properties are transferred to registered housing agencies. It is recommended that the Council take the opportunity to participate in this process and transfer the property to an entity involved in providing social housing.
- If the property fails to transfer under the DHS EOI process the future of the property will have to be reviewed in conjunction with the DHS.

- Prior to sale of the property notice under s189 of the Local Government Act is required to be given and any submissions considered. If no submissions are received the property will form part of the DHS EOI process and be transferred to a registered housing agency should the process successfully identify a new owner. If any submissions are received a further report will be put to Council.

Cr S Kontelj moved, Cr Heagney seconded -

That Council in relation to the property at 3 Smythe Place, Geelong (“the land”):

- 1) commence the procedures transfer the land to a registered housing agency through the Department of Human Services registration of interest process;**
- 2) give notice of its intention to transfer the land under section 189 of the Local Government Act 1989 (“the Act”) and that public notice of and the right of a person under section 223 of the Act to make a submission in relation to the proposed sale be given in the Geelong Advertiser and Geelong Independent;**
- 3) appoint the Submissions Review Panel to hear and report to the Council on any submission in relation to the proposed transfer;**
- 4) in the event that no submissions are received transfer the land to a registered housing agency through the DHS process;**
- 5) authorise the General Manager – Corporate Services to sign the contract of sale; and**
- 6) sign and seal the Transfer of Land.**

Carried.

Background

Council is the owner of a property at 3 Smythe Place, Geelong consisting of a former industrial premises converted into hostel accommodation in 1994-5. The building provides 17 individual bedrooms on 2 levels with shared kitchen, bathroom and laundry facilities and has been leased to Deakin University Student’s Association (DUSA) up until April 2014 for use as student accommodation.

The project originated as an initiative of the Council and St Laurence and was financed through a grant under the Federal Government’s Community Housing Program (CHP). Initially the purpose of the project was to address the lack of youth housing, instead the Deakin University Student’s Association (DUSA) took up occupancy under a lease from Council at completion of the project. Use of the premises for student accommodation is inconsistent with the Guidelines for the grant.

Youth services provider Time for Youth currently occupies the premises on a temporary basis for youth accommodation while other premises are being renovated.

At the end of DUSA’s tenancy the rent was \$120 per year and the Council has carried out maintenance on the property averaging \$8,900 per year in recent years. The asset management plan for this building indicates that approximately \$18,900 needs to be spent on the building each year to meet reasonable projected maintenance requirements.

The land is Lot 2 on PS328306W with an area of 381m². The title has a caveat registered in 1998 indicating a funding agreement (“the agreement”) between the State Government (Director of Housing - “the Director”) and the Council that provides for a \$630,000 grant on the following key conditions:

- To provide rental accommodation for a target group ("male and female young people between ages 17 – 25").
- Manage the project in accordance with the grant Guidelines.
- If Council fails to manage the property within the Guidelines or was to cancel the agreement then it pays back the grant amount inflated by the present valuation divided by the valuation on completion ie the CHP grant inflates in line with the increase in the value of the property.

The property is one of 3 CHP properties owned by Council, the others being unit developments at Leopold and Corio.

Discussion

Under the terms of the agreement the Council has three options.

- Option 1 is to retain the property and use it for purposes provided in the CHP guidelines issued by the Director or as otherwise agreed by the Director. This would involve either operating the property directly as a hostel or finding another tenant to fill that role in providing accommodation for the target group.
- Option 2 is to cancel the agreement and payback the grant amount inflated by the increase in value of the property which could be partly funded through the sale of the property.
- Option 3. With the approval of the Director (DHS), transfer the ownership of the property to another entity for use in accordance with the guidelines in the agreement.

The financial implications of the options are provided in the Financial Implications section below.

Hostel style accommodation with shared facilities generally requires a high level of management and supervision either through co-operative arrangements with residents or in house supervision. Agencies engaged in housing provision for the target group now favour self contained rather than hostel style accommodation.

Being a direct or indirect provider of accommodation or housing services is something that the Council is not experienced in or set up to provide. If the property is to continue to be used for this purpose then it is preferable that an agency skilled in this area take ownership and control of the property.

The Council has been approached by a group involved in the provision of housing for homeless youth and has inspected the property.

Rather than attempt to cancel the agreement and fund the payback amount provided in the agreement, it is recommended that Council participate in the DHS's annual selection process to find a registered housing agency to take ownership of the property and operate it to serve the interests of a target group being some form of social housing.

The Director of Housing transfers CHP properties under its DHS Purchasing and Procurement process to meet legal and probity requirements. In summary the process follows these steps:

- Registration of Interest document is circulated to housing agencies registering interest in this type of property.
- Selection criteria are included in the ROI.

- An assessment panel is formed including Council representative(s) and ROI's are assessed against the criteria.
- The property is transferred under a tripartite agreement.

If the property fails to transfer under the DHS EOI process the future of the property will have to be reviewed in conjunction with the DHS.

Environmental Implications

There are no environmental implications associated with the recommendations of this report.

Financial Implications

The Council purchased and developed the property using a CHP grant of \$630,000, and cash donations were received from Trades Hall, Lions and St Laurence to assist with furnishings and operations. The agreement may be ended either by the DHS if the Council fails to perform requirements, or if the Council so decides. In either event the Council must repay the grant amount of \$630,000 multiplied by a factor being the current market value divided by the value of the property at completion of the project in 1996. The valuations obtained in January 2014 indicate that the Council has no equity in the property and if the inflated grant was to be repaid the amount would be \$1,995,000.

By disposing of the property through the DHS process the Council avoids the grant liability which would arise under other options and any on going maintenance costs.

Policy/Legal/Statutory Implications

The sale of the property through the DHS procurement process is a public process and is consistent with the requirements of the Local Government Guideline on the Sale and Exchange of Land.

Under s189 of the Local Government Act the Council is required to obtain a certified valuation and to give public notice of its intention to sell. Any person has the right to make a submission and to be heard in respect of that submission. If submissions are received they are heard by the Submissions Review Panel and a further report put to Council. If there are no submissions the property will be offered for sale under the DHS registration of interest process.

Alignment to City Plan

Transfer of the property to a registered housing agency is likely to enhance community well being through the new owner's social housing objectives.

Officer Direct or Indirect Interest

No officers or contractors involved in the preparation of this report have a direct or indirect interest in any matters to which this report relates.

Risk Assessment

There are considerable risks for the Council continuing to own a property of this nature. The Council is not experienced in or set up to directly or indirectly supervise a residential hostel which involves heightened fire and operational risk.

Social Considerations

The transfer of the property to a registered housing authority is likely to provide an outcome where a target group's housing needs are catered for.

Human Rights Charter

The recommendations of this report and the subsequent sale of the property have no implications relating to the Human Rights Charter.

Consultation and Communication

Discussions have been held with a provider of youth services in relation to the possible future use of the property and its suitability to provide accommodation for the target group. Public consultation will occur when the proposed transfer of the property is advertised under s189 of the Local Government Act.

Attachment 1

3 Smythe Place Geelong



ASSEMBLY OF COUNCILLORS RECORD

Portfolio: Governance – Cr Lyons (Mayor)
Source: Corporate Services
Act/General Manager: Michael Kelly

Summary

- Section 80A (2) of the Local Government Act 1989 requires the record of an Assembly of Councillors be reported to the next practicable Ordinary Meeting of Council.
- A record of Assembly of Councillors meeting(s) is attached as an Appendix to this report.

Cr Fisher moved, Cr Ansett seconded -

That the information be received.

Carried.

RECORD OF ASSEMBLIES OF COUNCILLORS
(Council Meeting 27 May 2014)

Assembly Details	Councillor Attendees	Officer Attendees	Matters Discussed	Conflict of Interest Disclosures
Councillor Briefing 20 May 2014	Crs Ansett, Ellis, Farrell, Fisher, Harwood, Heagney, Lyons, S Kontelj, Macdonald, Nelson, Richards	D Frost (A/CEO) J McMahon (GM) P Bettess (GM) G Van Driel (GM) P Jane (A/GM)) M Kelly (A/GM) J Brown (MGR) K Hamilton (A/EXEC DIR) M Jones (Consultant) A O'Brien (PROJ OFF) A Paterson (EO – MAYOR)	• Land 400 • Geelong Centre for Emerging Infectious Diseases – Construction of Research Hub Project • Amendment C290 PAO – Lara – Consideration of Panel Report and Adoption • Amendment C277 and Planning Permits – Leopold Sub Regional Activity Centre – Consideration of Panel Report and Adoption • Leopold Recreation Reserve Upgrade – SRV Funding Submission and Proposed Contribution by the Owner of the Gateway Plaza Shopping Centre • Planning Permit Application 1273/2013 – Construct and Display Two Electronic Major Promotion Signs and an Electronic Promotion Sign • Emergency Management Three Year Strategic Plan • Council Heritage Logo • Transfer of Land – 3 Smythe Place, Geelong • Leopold Integrated Children's Centre • Emergency Management – Post 2013/2014 Fire Danger Period • Quarterly Financial Management Report (March 2014) • City Plan 2013-2017 Progress Report to March 2014 • Anzac Centenary • Geelong Playgroup Week 2014 Report	Nil.

PLANNING DELEGATIONS

Portfolio:	Planning - Cr Heagney
Source:	Planning & Tourism - City Development
General Manager:	Peter Bettess
Index Reference:	Delegation

Summary

- Section 98 of the Local Government Act 1989 and section 188 of the Planning and Environment Act 1987 empower Council to delegate its powers, duties and functions under relevant legislation to members of Council staff.
- Council may also delegate to committees comprising Councillors and staff or a combination of both, pursuant to sections 86 and 87 of the Local Government Act and section 188 of the Planning and Environment Act.
- At its meeting on 13 March 2007 Council established a Planning Committee and a Development Hearings Panel with delegated powers to determine upon any development applications which have been the subject of an objection or in circumstances where officers have recommended refusal of the application.
- At its meeting on 23 September 2008 Council adopted a recommendation to allow Officers (restricted to Manager, Coordinator and Team Leader level) the ability to consider and approve applications with five or less objections.
- The appendix to this report contains a schedule of all applications determined under these delegations.

Cr Fisher moved, Cr Harwood seconded -

That the information be received.

Carried.

MONTHLY DECISIONS REPORT - APRIL 2014

App No	Location	Application Type	Decision	Decision Date	Authortiy Description
103/2014	87 Barrabool Road, HIGHTON VIC 3216	Use of the land to Sell and Consume Liquor in association with a Cafe/ Restaurant Liquor Licence and reduction of the standard car parking requirement associated with a restaurant	NOD - Grant a Planning Permit	01/04/2014	Delegates Authority - 1 Objector
1058/2013	2A South Street, BELMONT VIC 3216	Construction of a Carport to an Existing Single Storey Dwelling and the Construction of a Second Double Storey Dwelling and Two (2) Lot Subdivision	NOD - Grant a Planning Permit	15/04/2014	Delegates Authority - 5 Objectors
1524/2013	40 St Andrews Drive, LARA VIC 3212	Two Lot Subdivision and Creation of an Easement	NOD - Grant a Planning Permit	15/04/2014	Delegates Authority - 3 Objectors
187/2014	31 Holburn Rise, OCEAN GROVE VIC 3226	Construction of Two (2) Dwellings and Two (2) Lot Subdivision	NOD - Grant a Planning Permit	10/04/2014	Delegates Authority - 2 Objectors
70/2014	3 Karlovac Court, BELL PARK VIC 3215	Buildings and works associated with the construction of Two additional Dwellings and a Three Lot Subdivision	NOD - Grant a Planning Permit	08/04/2014	Delegates Authority - 1 Objector
1304/2013	47 Digby Avenue, BELMONT VIC 3216	Buildings and Works for the Construction of Three (3) Dwellings	NOD - Grant a Planning Permit	4/04/14	Development Hearings Panel
1168/2002/B	2/127 Orton Street, OCEAN GROVE VIC 3226	Double Storey Extension to Existing Dwelling Amend endorsed plans to show clear glass on the east and west sides of the upper storey balcony (instead of screening/ obscured panels)	Refusal to Grant a Planning Permit	17/04/14	Development Hearings Panel
1564/2013	395-399 Moorabool Street, SOUTH GEELONG VIC 3220	Use of the land for Bottle Shop, Sale of Packaged Liquor, Erection and Display of Internally and Externally Illuminated Business Identification Signage and a Reduction in the Standard Car Parking Requirement Contained in Clause 52.06.	NOD - Grant a Planning Permit	17/04/14	Development Hearings Panel
330/2012/A	1B Victoria Street, RIPPLESIDE VIC 3215	Development of a Three (3) Storey Building Comprising Eleven (11) Apartments, an Eleven (11) Lot Subdivision and a Reduction in Visitor Car Parking	NOD - Grant a Planning Permit	17/04/14	Development Hearings Panel
274/2013	22 Barrabool Road, HIGHTON VIC 3216	Construction of Twenty Two (22) Dwellings, Alteration of Access to a Road Zone Category 1 and Reduction of Parking (Waiver of Four (4) Visitor Car Spaces)	Refusal to Grant a Planning Permit	16/04/14	Planning Committee

CLOSE OF MEETING

As there was no further business the meeting closed at 9.45pm. Tuesday, 27 May 2014.

Signed: _____
Chairperson

Date of Confirmation: _____