

MINUTES

ORDINARY MEETING OF COUNCIL

Tuesday, 25 August 2015

Held at the
Council Conference and Reception Centre
City Hall, Little Malop Street, Geelong
commencing at 7.00p.m.

COUNCIL:

Cr. D. Lyons
Mayor

(G21 Geelong Regional Alliance, Finance, Governance, Regional Cities)

Cr. T. Ansett (*Windermere*)

(Heritage, Rural Communities)

Cr. L. Ellis (*Coryule*)

(Coastal Communities, Infrastructure, Parks and Gardens, Climate Change)

Cr. J. Farrell (*Beangala*)

(Community Safety, Youth, Women in Community Life, Finance)

Cr. K. Fisher (*Corio*)

(Community Development, Tourism)

Cr. B. Harwood (*Kardinia*)

(Enterprise Geelong, Primary Industries)

Cr. M. Heagney (*Brownbill*)

(Central Geelong, Planning)

Cr. J. Irvine (*Austin*)

(Sport and Recreation)

Cr. E. Kontelj (*Cowie*)

(Aboriginal Affairs, Multicultural Affairs, Finance)

Cr. R. Macdonald (*Cheetham*)

(Major Projects, Knowledge Economy & Education, Veteran Affairs)

Cr. R. Nelson (*Deakin*)

(Major Events)

Cr. A. Richards (*Buckley*)

(Environment & Sustainability, Transport, Arts & Culture, Climate Change)

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**MINUTES OF THE ORDINARY MEETING
OF THE GREATER GEELONG CITY COUNCIL
HELD AT THE COUNCIL CONFERENCE AND RECEPTION CENTRE
CITY HALL, LITTLE MALOP STREET, GEELONG
TUESDAY, 25 AUGUST 2015
COMMENCING AT 7.00P.M.**

PRESENT: Crs D Lyons (Mayor), T Ansett, L Ellis, J Farrell*(7.05pm), K Fisher, B Harwood, M Heagney, J Irvine, E Kontelj, R Macdonald, R Nelson*(7.06pm), A Richards

Also present: K Spiller (Interim Chief Executive Officer), D Frost (General Manager Strategy & Performance), P Bettess (General Manager Planning and Tourism), W Tieppo (General Manager City Services), S Sodomaco (Acting General Manager Community Services), J McMahon (Interim General Manager Projects, Recreation and Central Geelong), R Bourke (Governance Co ordinator), M Kelly (Manager Financial Services), T McDonald (Manager Customer Services & Councillor Support), J Merlo (Senior Media Officer)

OPENING: The Mayor declared the meeting open at 7.00pm

ACKNOWLEDGEMENTS:

Council acknowledges Wadawurrung Traditional Owners of this land and all Aboriginal and Torres Strait Islander People who are part of the Greater Geelong community today.

APOLOGIES: Nil.

CONFIRMATION OF MINUTES:

Cr Ellis moved, Cr Fisher seconded -

That the Minutes of the Ordinary Meeting held on 11 August 2015 be confirmed and signed.

Carried.

DECLARATIONS OF CONFLICTS OF INTEREST: Nil.

* Cr Farrell entered the meeting room at 7.05pm

* Cr Nelson entered the meeting room at 7.06pm

QUESTION TIME:

Question Time is an opportunity for questions to be addressed to Council and while the minutes record the general content, they do not purport to be a transcript of what was said by individuals. Likewise Councillor or Officer verbal responses are in summary form only. Views expressed may not be the views of Council.

Council's practice is to provide a separate document on its website setting out questions and responses including any more detailed written responses which may be provided subsequent to the meeting.

Questions asked by **Mr and Mrs Wallace** were deemed repetitive, frivolous and disallowed, and therefore a response was not required.

Clive West asked if there was a Conflict of Interest by Councillors in relation to the Simonds Stadium report?

The Mayor responded all Councillors are required to declare any Conflicts of Interest at the commencement of the meeting.

Doug Carson asked a question in relation to the Sport and Recreation Infrastructure report:

On the first page of the report, commitment by Council is reliant upon forward funding into 2015/16 – yet in the Attachment 1 it is noted that the funding figure in question is listed being 2017/18?

Cr Macdonald added Councillors will debate the matter later in the evening and agreed the observation was correct.

Judith Brooks asked the following:

- 1) Why is Council failing on its responsibility to maintain safe footpaths in Barwon Heads?
- 2) Is Council willing to reset their priorities in the budget allocations to put the safety of its residents and ratepayers at the top of their list?
- 3) When will Council take seriously our concerns about the dangerous corner at Geelong Road East and Carr Street?
- 4) Is the Council aware that McHarry's buses now use this corner regularly, travelling both ways and the corner is even more dangerous?
- 5) Without going into large expensive 'treatments' to this corner why cant it be widened to accommodate these buses turning as well as increasing local traffic?

Cr Richards thanked Judith for her advocacy on behalf of the Barwon Heads citizens on this and other issues. It is an important issue and I did lobby the Council this year – most, if not all, were unsuccessful. Council's budget does not allow us to get everything we want. I know that you have been in contact with council officers who are aware of the problems in making the footpaths safe. Council will be in a position to fix the issue in the next couple of years enabling the residents of Barwon Heads to walk in safety.

William Tieppo added Council officers are in process of developing an Asset Management Plan for footpaths and would form part of the budget considerations for next year.

Mayor added in relation to question two – it is being considered right now with work being done by William Tieppo as the new General Manager City Services.

Bonita Williams asked why is there still no action for the repairing of footpaths in high activity areas of Barwon Heads, specifically the areas between the Doctor's Surgery and Chemist and also the IGA Supermarket?

Cr Richards responded Judith Brooks has made Councillors and William Tieppo General Manager City Services aware of these issues. Council has many issues and is doing its best in this regard. William Tieppo, as the new General Manager, has certainly got your issues at the forefront and has his officers in Barwon Heads to help resolve the problem.

PETITIONS: Nil.

1. AMENDMENT C315 REZONING REFORMED THEOLOGICAL COLLEGE AND CHRISTIAN COLLEGE, 125 – 135 PIGDONS ROAD, WAURN PONDS – ADOPTION OF AMENDMENT

Portfolio: Planning – Cr Michelle Heagney
Source: Planning and Tourism – Strategic Implementation
General Manager: Peter Bettess
Index Reference: Amendment C315

Purpose

The purpose of this report is to consider the submission received in relation to Amendment C315 and to adopt the Amendment.

Summary

- Amendment C315 proposes to rezone land at 125 - 135 from the Farming Zone to the Special Use Zone (15) for Private Education Centre.
- The Amendment has been initiated by Fadgyas Planning Associates Pty Ltd on behalf of the Reformed Theological College and Christian College.
- The Amendment has been undertaken to align the existing long-standing use of the land with the appropriate Schedule to the Special Use Zone of the Greater Geelong Planning Scheme.
- Council was advised by letter dated 26th November 2014 that this Amendment was exempted pursuant to section 20(2) of the *Planning and Environment Act 1987*, from notice requirements, of Section 19 of the Act, other than the requirements of section 19(1)(c).
- Limited exhibition of the Amendment to the Ministers prescribed in section 19(1)(c), resulted in one submission, from the Minister administering the Pipelines Act 2005, suggesting changes to the amendment. Changes consistent with the intent of the submission have been incorporated as part of this report and recommendation.
- The Amendment is consistent with Council planning policy and is considered to be an appropriate response to the education needs of the region.
- As there are no unresolved submissions the Amendment can be adopted with no need to refer to an independent panel.

Cr Heagney moved, Cr Nelson seconded -

That Council solves to:

- 1) adopt Amendment C315 in the form as outlined in Appendix 2 of this report; and**
- 2) submit the adopted Amendment with the prescribed information to the Minister for Planning requesting approval.**

Carried.

Background

Amendment C315 has been requested by the Reformed Theological College and Christian College. Appendix 1 shows the subject land.

The amendment proposes to apply Schedule 15 to the Special Use Zone, which provides for private education centres, to the land, with changes to address the matters raised by the Minister administering the Pipelines Act 2005.

Schedule 15 to the Special Use Zone provides a range of use and development options that are appropriate for a Private Education Centre.

The amendment will:

- Ensure that the long standing existing use and development of both the Reformed Theological College and Christian College is appropriately recognised and safeguarded by inclusion in a specific schedule for private education uses, and
- Ensure that the provisions/controls in the Schedule reflect the use of the site for educational and ancillary/compatible activities.

Discussion

The land to be re-zoned is located on the western side of Pigdons Road, immediately south of the Geelong Ring Road. To the south of the Reformed Theological college is the new Epworth Private Hospital, which is presently under construction, and is located in Schedule 14 to the Special Use Zone.

To the south of the Epworth Hospital is the Waurin Ponds campus of Deakin University, which is located in the Schedule 2 to the Public Use Zone, (PUZ2).

Both the Reformed Theological College and Christian College are long standing existing uses on the land, which pre-date the re-zoning of the land to Rural Zone – now Farming Zone – with the introduction of the Victoria Planning Provisions (VPP) based planning scheme. Prior to the introduction of the VPP based planning scheme the land was zoned for Special Use, generally equivalent to the schedule to the Special Use Zone which is now proposed to be applied to the land.

While both Colleges enjoy existing use rights under Clause 63 of the Scheme, the Farming Zone is limited in the discretionary uses available and education facilities (both use and development) are prohibited. Hence it is seen as appropriate to apply to both Colleges the schedule to the Special Use Zone which is designed to cater for private education institutions.

In accordance with the directions of the Regional Manager, Planning and Development Barwon South West Region, Regional Development Victoria, limited notice of Amendment C315 was given to the following prescribed Ministers:

- the Minister administering the Conservation, Forests and Lands Act 1987;
- the Minister administering the Catchment and Land Protection Act 1984;
- the Minister administering the Sustainable Forests (Timber) Act 2004;
- the Minister administering the Mineral Resources (Sustainable Development) Act 1990; and
- the Minister administering the Pipelines Act 2005.

Following Exhibition a submission was received on behalf of the Minister administering the Pipelines Act 2005, indicating that the amendment was not supported in the exhibited form, due to the presence of a gas transmission pipeline on the eastern side of Pigdon's Road, opposite the land to be re-zoned.

Following discussions with the officers of the Earth Resources Regulation unit of the Department of Economic Development, Jobs Transport & Resources (DETJT&R) and employees of Ausnet Services, which operates the pipeline, the Amendment was supported, subject to changes to both Schedule 15 to the Special Use Zone and Clause 66.04, which specifies the circumstances in which permit applications are required to be referred to referral authorities. The amendment to be adopted, see Appendix 2, contains the changes agreed to with DETJT&R.

Correspondence was received from DETJT&R confirming that the alterations to the amendment, as now proposed to be adopted addressed the concerns initially expressed on behalf of the Minister administering the Pipelines Act 2005, see Appendix 3.

As the only submission which was received has been resolved Council is now able to adopt the amendment and forward it to the Minister for Planning seeking approval.

Environmental Implications

No adverse environmental consequences have been identified as arising from this proposal.

Financial Implications

It is not expected that the proposal will result in any financial implications for Council.

Policy/Legal/Statutory Implications

The proposal supports the planning policy framework and will allow for the expansion of educational services for which there is a growth in demand in Geelong.

Alignment to City Plan

The Amendment supports the 'Community wellbeing' and 'Sustainable built and natural environment' strategic directions of City Plan.

Officer Direct or Indirect Interest

No Council Officers involved in the preparation of this Report have any direct or indirect interest, in accordance with Section 80 (c) of the Local Government Act to which this amendment relates.

Risk Assessment

No significant risks have been identified as being associated with implementing the recommendation contained in this report.

Social Considerations

The amendment is seen as being positive in terms of social effects. Both the Reformed Theological College and Christian College already exist on the land. The amendment will provide the framework that acknowledges the use on the site, and provides for increased certainty for the longer-term development of both institutions.

Human Rights Charter

The amendment will not impact on basic human rights, freedoms and responsibilities as set out in the Charter. Planning legislation provides for the exemptions to the usual consultation process for amendments, which the Minister for Planning duly granted.

Consultation and Communication

Limited exhibition of the Amendment, to Ministers specified in Section 19(1)(c) of the Planning and Environment Act, 1987, was undertaken in accordance with the direction under delegation from the Minister for Planning, as set out in correspondence from the Regional Manager, Planning and Development Barwon South West Region, Regional Development Victoria, dated 26 November, 2014.

APPENDIX 1 – SUBJECT LAND



-  SUBJECT LAND
-  GAS PIPELINE
-  REFERRAL BUFFER

Prepared by City of Greater Geelong - 20 July 2015 (Aerial Imagery - March 2015)
Although all due care has been taken to ensure that this document is correct, no warranty
is expressed or implied by the City of Greater Geelong or Barwon Water in its use.

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APPENDIX 2 – AMENDMENT TO BE ADOPTED

Planning and Environment Act 1987

GREATER GEELONG PLANNING SCHEME

AMENDMENT C 315

INSTRUCTION SHEET

The planning authority for this amendment is the Greater Geelong City Council.

The Greater Geelong Planning Scheme is amended as follows:

Planning Scheme Maps

The Planning Scheme Maps are amended by a total of 1 (one) attached map sheet.

Zoning Maps

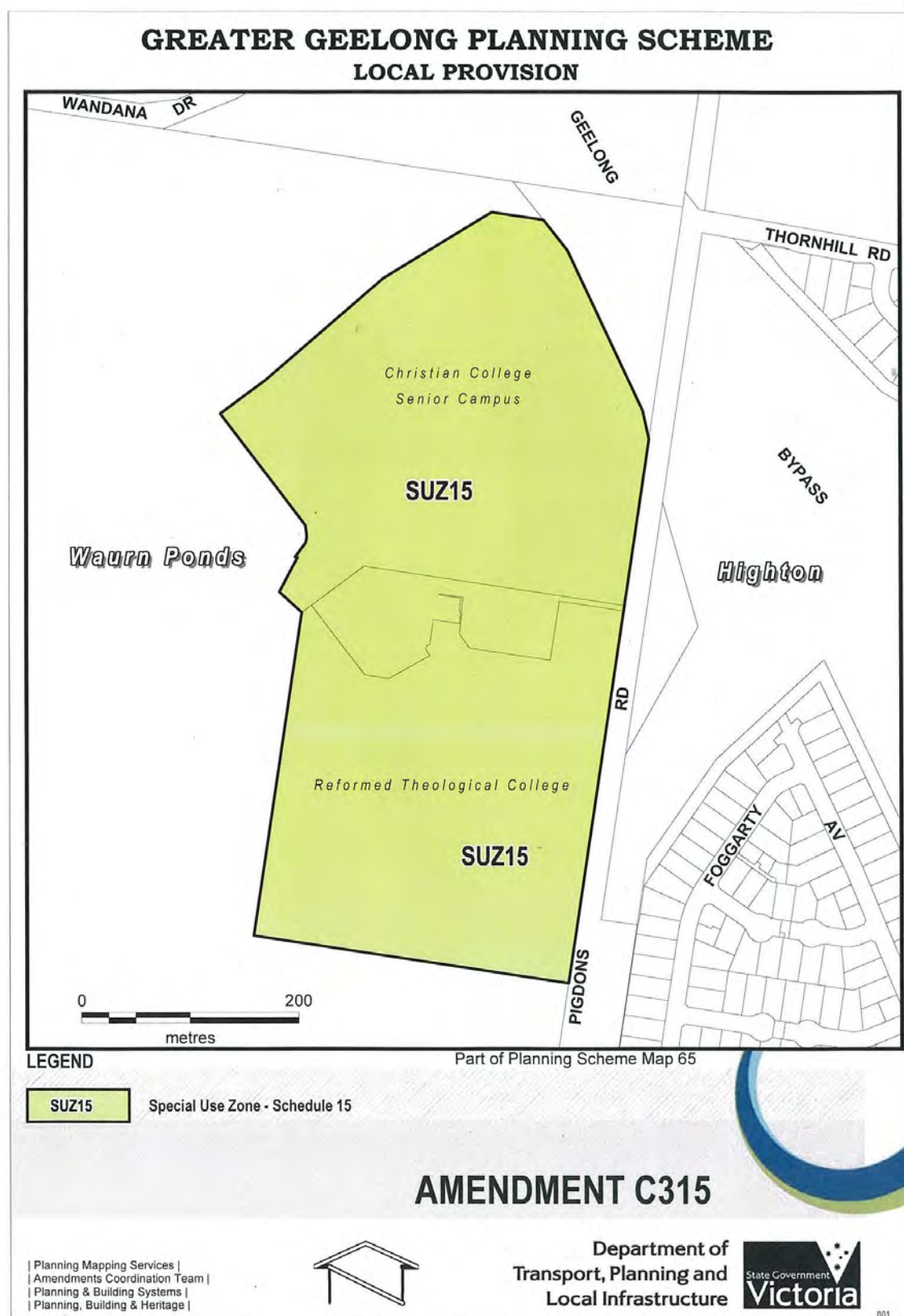
1. Amend Planning Scheme Map No 65 in the manner shown on the attached map marked " Greater Geelong Planning Scheme, Amendment C 315".

Planning Scheme Ordinance

The Planning Scheme Ordinance is amended as follows:

2. In Zones – following Clause 37.01, replace the existing Schedule 15 with a new Schedule in the form of the attached document.
3. In General Provisions – replace the existing Schedule to Clause 66.04 with a new Schedule in the form of the attached document.

End of document



GREATER GEELONG PLANNING SCHEME

31/10/2013
C286Proposed
ed C315

SCHEDULE 15 TO THE SPECIAL USE ZONE

Shown on the planning scheme map as **SUZ15**.

PRIVATE EDUCATION CENTRE

Purpose

To provide for areas to be used by private educational and religious institutions.

To ensure that use and development of these facilities takes place in an orderly and proper manner and does not cause loss of amenity in the surrounding area or neighbourhood.

1.0

31/10/2013
C286

Table of uses

Section 1 - Permit not required

Use	Condition
Caretaker's House	
Child Care Centre	Must form part of, or be ancillary to the education centre or religious institution.
Education Centre	
Hall	Must form part of, or be ancillary to the education centre or religious institution.
Informal Outdoor Recreation	
Library	Must form part of, or be ancillary to the education centre or religious institution.
Minor sports and recreation facility (other than outdoor recreation facility)	
Minor utility installation	
Place of Worship	Must form part of, or be ancillary to the education centre or religious institution.
Any use listed in Clause 62.01	Must meet the requirements of Clause 62.01

Section 2 - Permit required

Use	Condition
Accommodation (other than caretaker's house)	Must form part of, or be ancillary to the education centre or religious institution.
Convenience Shop	Must form part of, or be ancillary to the education centre or religious institution.
Outdoor recreation facility	
Office	
Place of assembly (other than Place of Worship)	
Restricted place of assembly	
Any use in Section 1 if the relevant Condition(s) is not met	

GREATER GEELONG PLANNING SCHEME

Section 3 - Prohibited

Use

Any use not in Section 1 or 2

2.0 Use of land

DD/MM/YYYY
Proposed C315

Referral of applications

An application on land listed in the schedule to Clause 66.04 must be referred in accordance with section 55 of the Act to the referral authority specified in the schedule to Clause 66.04.

3.0 Subdivision

31/10/2013
C286Proposed
C315

A permit is required to subdivide land.

Application requirements

Any application must state the intended outcome of the proposed subdivision and its strategic impact on the overall operation of a private education centre.

Exemption from notice and review

An application for subdivision within the total boundary of the property is exempt from the notice requirements of Section 52(1)(a), (b) and (d), the decision requirements of Section 64(1), (2), and (3) and the review rights of Section 82(1) of the Act.

Referral of applications

An application on land listed in the schedule to Clause 66.04 must be referred in accordance with section 55 of the Act to the referral authority specified in the schedule to Clause 66.04.

4.0 Buildings and works

31/10/2013
C286Proposed
d C315

A permit is required to construct a building or to construct or carry out works.

Application requirements

An application to construct a building or construct or carry out works must be accompanied by the following information, as appropriate:

- A plan(s) drawn to scale which shows:
 - The boundaries and dimensions of the site.
 - Relevant ground levels.
 - The layout of existing and proposed buildings and work including driveways and vehicle parking and loading areas.
 - Existing landscape areas.
 - External storage and waste treatment areas.
 - Adjoining roads.

GREATER GEELONG PLANNING SCHEME

- The location, height and purpose of buildings on adjoining land.
- Elevation drawings to scale which show the colours and materials of all proposed buildings and works.
- Construction details of all drainage works, driveways and vehicle parking and loading areas.
- A landscape plan which includes the description of vegetation to be planted and the surfaces to be constructed.

Referral of applications

An application on land listed in the schedule to Clause 66.04 must be referred in accordance with section 55 of the Act to the referral authority specified in the schedule to Clause 66.04.

Decision guidelines

Before deciding on an application to construct a building or construct or carry out works the responsible authority must consider, as appropriate:

- The interface with adjoining land, especially the relationship with residential and public open space areas.
- The location and type of access to the site.
- The provision of access and car parking, including pick up and drop off areas.
- Loading and service areas.
- Any increase in traffic generation.
- The movement of pedestrians and cyclists and vehicles providing for supplies, waste removal, emergency services and public transport.
- The appearance and bulk of buildings having regard to the adjoining land, especially the relationship with residential and public open space areas.
- The storage of rubbish and materials for recycling.
- The interface of the site with adjoining zones.
- The provision of land for landscaping.
- The effect of the proposed buildings and works on the amenity of the neighbourhood, including the effects of noise, lighting, overshadowing, and privacy.
- The availability of and connection to services.
- The streetscape, access from the street front, the treatment of the fronts and backs of buildings and their appurtenances, illumination of buildings or their immediate spaces and landscaping of land adjoining a road.

5.0

31/10/2013
C286

Advertising signs

This zone is in Category 3 of Clause 52.05.

GREATER GEELONG PLANNING SCHEME

19/03/2015
C323Propo
ed C315

SCHEDULE TO CLAUSE 66.04

Referral of permit applications under local provisions

Clause	Kind of application	Referral authority	Type of referral authority
Clause 5.0 of Schedule 3 to 42.01 (ESO)	An application required under Schedule 3 to Clause 42.01.	Secretary to the Department of Environment, Land, Water and Planning.	Determining of referral authority
Clause 5.0 of Schedule 4 to 42.01 (ESO)	An application required under Schedule 4 to Clause 42.01.	Secretary to the Department of Environment, Land, Water and Planning.	Determining of referral authority
Clause 5.0 of Schedule 3 to 37.07 (UGZ)	An application for the removal of 'retained vegetation' identified in the Armstrong Creek West Native Vegetation Precinct Plan, November 2012	Secretary to the Department of Environment, Land, Water and Planning.	Determining of referral authority
Clause 5.0 of Schedule 3 to 37.07 (UGZ)	An application on land shown to be subject to flooding in a 1 in 100 year event as detailed in Plan 19 in the Armstrong Creek West Precinct Structure Plan, September 2012	Catchment Management Authority	Recommending referral authority
Clause 3.0 of Schedule 6 to 37.07 (UGZ)	An application on land containing native vegetation identified to be retained in the Lara West Growth Area. Lara, Native Vegetation Precinct Plan September 2013 or land that is identified within the Lara West Growth Area, Lara, Native Precinct Plan September 2013 as an offset site.	Secretary to the Department of Environment, Land, Water and Planning	Determining of referral authority
Clause 3.0 of Schedule 6 to 37.07 (UGZ)	An application for the use, development or subdivision of land within the high pressure gas pipeline measurement length (as defined in AS2855) as shown in the Incorporated Lara West Precinct Structure Plan, Revision J, 25 September 2013.	Minister administering the Pipelines Act 2005.	Recommending referral authority.

GREATER GEELONG PLANNING SCHEME

Clause	Kind of application	Referral authority	Type of referral authority
Clause 3.0 of Schedule 6 to 37.07 (UGZ)	An application on land that is shown to be subject to flooding in a 1 in 100 year event as detailed on Plan 10 (Flood Boundary for Existing Conditions Q100) in the incorporated Lara West Precinct Structure Plan.	Catchment Management Authority	Recommending referral authority.
Clause 5.1 of Schedule 4 to 37.07 (UGZ)	An application for the removal of 'retained vegetation' identified in the Native Vegetation Precinct Plan - Horseshoe Bend Precinct, Armstrong Creek Urban Growth Area, August 2014	Secretary to the Department of Environment, Land, Water and Planning	Determining referral authority.
Clause 5.2 of Schedule 4 to 37.07 (UGZ)	An application on land that is shown to be subject to flooding in a 1 in 100 year event as detailed on Plan 18 (Flood boundary for existing conditions Q100) in the incorporated Armstrong Creek Horseshoe Bend Precinct Structure Plan September 2014	Catchment Management Authority	Recommending referral authority.
Clause 4.1 of Schedule 2 to 37.07 (UGZ)	An application on land containing native vegetation identified in the Armstrong Creek East Native Vegetation Precinct Plan 2012 or land that is identified in the Armstrong Creek East Native Vegetation Precinct Plan 2012 as an offset site.	Secretary to the Department of Environment, Land, Water and Planning	Determining referral authority.
Clause 5.0 of Schedule 5 to 37.07 (UGZ)	An application for the removal of 'retained vegetation' identified in the Armstrong Creek Town Centre Native Vegetation Precinct Plan March 2014.	Secretary to the Department of Environment, Land, Water and Planning	Determining referral authority.

GREATER GEELONG PLANNING SCHEME

Clause	Kind of application	Referral authority	Type of referral authority
<u>Clause 2.0, 3.0 and 4.0 of Schedule 15 to Clause 37.01 (SUZ)</u>	<u>An application to use, develop or subdivide land at [insert Title details]125 – 135 Pigdons Road Waurn Ponds, where the application applies to land within 171 metres of the frontage of the land to Pigdons Road, Waurn Ponds and within 223 metres of PL -99 gas transmission pipeline.</u>	<u>Minister administering the Pipelines Act 2005</u>	<u>Recommending referral authority.</u>

**APPENDIX 3 – Letter from Department of Economic Development,
Jobs, Transport & Resources.**



Department of Economic Development,
Jobs, Transport & Resources

GPO Box 2392
Melbourne Victoria 3000
Telephone: 03 9208 3333
DX210292

28 May 2015

Mr. Stuart Thiele
Strategic Planner
City of Greater Geelong
PO BOX 104
Geelong VIC 3220

Dear Mr Thiele

PLANNING SCHEME AMENDMENT C315

I refer to the above amendment which has recently been placed on exhibition by the City of Greater Geelong.

Earth Resources Regulation of the Department of Economic Development, Jobs, Transport and Resources (DEDJTR) has reviewed the planning scheme amendment and provides the following advice with respect to the proposed changes.

The Department is happy with the proposed mechanism of the inclusion of a requirement in the Planning Scheme to refer all applications for use, development or subdivision within 223m of pipeline PL 99 to the Minister administering the Pipelines Act (this office).

It is noted that the proposed changes in Clause 66.04 refer to the distance from the property frontage. The Department requires that this clause shall reflect the buffer distance from the Pipeline Licence 99.

Therefore, the Department suggests the following wording to be added to the clause:

"An application to use, develop or subdivide land at [insert Title details] where the application applies to land within 171 metres of the frontage of the land to Pidgons Road, Waurin Ponds and within 223m of PL -99 gas transmission pipeline"

Should you require any further information on the above matter please contact the undersigned (03) 9092 1977.

Yours sincerely

Andrew Scott
Program Manager Planning
Earth Resources Regulation

DOCUMENT MANAGEMENT SERVICES			
CONF	RES/OTHER		
R/O	S Thiele		
PROP	STREET PROJ	CIVIL W/COV	
SUBJ	315		
ACTION	Statistical Information		
NOTES	DISTRIBUTE	H/COPY	
BOX #	BATCH #		

02 JUN 2015



2. LEOPOLD LAND CAPABILITY AND BAY ACCESS REPORT

Portfolio:	Planning – Cr Heagney
Source:	Planning Strategy & Urban Growth
General Manager:	Peter Bettess
Index Reference:	Project: North of Portarlington Road, Leopold

Purpose

The purpose of this report is to present the findings of the Leopold Land Capability and Bay Access report, prepared by Spiire consultants, in response to a direction in the Leopold Structure Plan 2013.

Summary

- The Leopold Structure Plan includes a direction to investigate public access to the Bay.
- Council resolved at its meeting of 13 December 2013 to undertake a broad land capability analysis of rural land around Leopold to investigate where urban development could be directed in any future structure plan review and to assist in providing direction in relation to realising public access to the bay. The project scope was subsequently refined in June 2014 to focus on land north and west of Leopold.
- Spiire consultants were appointed to undertake the land capability analysis and Bay access project. The final report was received in July 2015 (See Appendix 1 – *previously distributed with briefing papers*).
- The technical report has found that public access to the foreshore within the Study Area is difficult to achieve without some form of enabling development.
- Physical access (e.g. a boat ramp or beach foreshore access) is not appropriate due to significant environmental constraints, coastal processes, multiple private landownership up to the high water mark, construction and maintenance cost and no identified need for physical infrastructure.
- Passive access (e.g. an area of public open space or linear trail network) set back from the future coastline, is considered the most appropriate form of Bay access. This would be best delivered through some form of development in the Study Area.
- The technical report has identified that within the Study Area there are two '*potentially developable areas*', which includes land north and south of Portarlington Road. Land north of Portarlington Road comprises approximately 96 hectares and land south of Portarlington Road approximately 42 hectares (See Appendix 2 – *previously distributed with briefing papers*).
- The two '*potentially developable areas*' are affected by a number of constraints including significant drainage and flooding issues, future coastal sea level rise, environmental, traffic and access constraints.
- Any future development in the Study Area would require a holistic approach to addressing known constraints. Development is likely to need significant funding for key infrastructure and would need to provide access to the Bay.
- Council's current policy prohibits urban development north and west of Portarlington Road.

- The Land Capability Analysis will be used to inform the next review of the Leopold Structure Plan, which is due to be undertaken in 2017/2018, and to provide direction to the development industry about the opportunities in Leopold.
- For Council to support urban development within the Study Area, a significant shift in planning policy would be required.

Cr Heagney moved, Cr Macdonald seconded -

That the report be deferred.

Carried.

3. FUTURE PROOFING GEELONG PROGRAM UPDATES – LOW CARBON GROWTH PLAN FOR GEELONG 2015 UPDATE & IMPACT STATEMENT 2011-2014

Portfolio:	Environment & Sustainability - Cr Richards
Source	Planning, Strategy & Urban Growth
General Manager:	Peter Bettess
Index Reference	Subject: Future Proofing Geelong

Purpose

This report provides an overview of the Low Carbon Growth Plan for Geelong 2015 Update and the Future Proofing Geelong Impact Statement 2011-2014 and current work of Cleantech Innovations Geelong. The report recommends that Council note the findings in both documents and Future Proofing Geelong's work on actions that facilitate: energy efficiency retrofitting in commercial buildings, developing the market for clean technologies, and sustainable living in the residential sector.

Summary

- Future Proofing Geelong is a grouping of business, government and community leaders working together towards a more sustainable, liveable and productive Geelong.
- The Low Carbon Growth Plan for Geelong was published in 2011. It identified key opportunities to transition Geelong's economy towards a low carbon future while achieving positive economic and social benefits.
- Future Proofing Geelong has focussed on the three key directions recommended by the Low Carbon Growth Plan by; engaging with commercial building owners and tenants to encourage them to undertake energy efficiency measures, engaging with the community to promote awareness and to provide advice about energy efficient housing, and to engage with business and industry to transition the local economy to a low carbon future.
- The Update to the Low Carbon Growth Plan for Geelong has identified actions to achieve a potential carbon emissions reduction of 22 per cent by 2020.
- The Update notes that the closure of some local industries has resulted in a reduction of 41 per cent to the forecast 2020 emissions predicted in the Low Carbon Growth Plan in 2011.
- The Update notes that further reductions, by nearly 25%, are achievable, with energy efficiency measures presenting the lowest cost option and opportunities in commercial and residential buildings representing the greatest share, with one third of the total emissions reductions identified. It recommends that consideration of long term emission reduction goals need to be incorporated into Geelong's strategic planning.

Cr Richards moved, Cr Harwood seconded -

That Council note the findings of the Low Carbon Growth Plan for Geelong 2015 Update; the Future Proofing Geelong Impact Statement 2011-2014; and Future Proofing Geelong's work on actions that facilitate energy efficiency retrofitting in commercial buildings, developing the market for clean technologies, and sustainable living in the residential sector.

Carried.

Background

The Low Carbon Growth Plan for Geelong was published in 2011 is included in Appendix 1. It identified key opportunities to transition Geelong's economy towards a low carbon future while achieving positive economic and social benefits. These key opportunities included:

- Localised power generation through cleaner technologies such as cogeneration, solar, waste to energy and geothermal;
- Retrofitting residential and commercial buildings to maximise energy efficiency; and
- Supporting local small and medium sized businesses to capture energy efficiency savings and abatement potential.

The focus of Future Proofing Geelong has been to promote and support new and existing initiatives from business, industry, the community and government that seek to improve environmental, social and economic outcomes for Geelong. Initiatives that lead to jobs, skills development and business development, will further enhance the prosperity of Geelong for future generations.

Following the expiry of the Sustainability Covenant, which united the partners of Future Proofing Geelong from 2011-2014, a Memorandum of Understanding (MOU) was signed in late 2014 to further cement a three-year partnership to deliver the objectives of Future Proofing Geelong. The partners (signatories) to this MOU include: the City of Greater Geelong, the Geelong Manufacturing Council, Deakin University, the Geelong Chamber of Commerce, Barwon Water, the Committee for Geelong, Barwon Health, Geelong and Region Trades and Labour Council, The Gordon and the Barwon South West Waste and Resource Recovery Group. The parties are represented as an Advisory Board chaired by Cr Richards and which involves the Mayor and Councillors Macdonald, Harwood and Ellis.

Discussion

An Impact Statement for Future Proofing Geelong was prepared in 2014 to record outcomes between 2011 and 2014, against the original Low Carbon Growth Plan. It identified emission reduction outcomes and significant opportunities.

- We have moved from broad awareness raising and engagement across all sectors to focus on deeper engagement to catalyse action in three key areas: commercial buildings, community and industry;
- 60% of the carbon emissions reduction opportunities identified were from buildings, and progressing these opportunities was a major focus, alongside clean technology and community engagement;
- We have secured over \$2 million worth of funding for projects which create sustainable jobs, expand businesses, and improve energy and waste efficiency;
- Engagement with commercial building owners/tenants has resulted in nearly \$500,000 of energy efficiency upgrades implemented (or in progress) reducing carbon emissions by almost 800 tonnes (equivalent to nearly 3,000 one way flights between Melbourne and Perth); and
- Working with the community has delivered 137 events with nearly 26,000 participants.

The Future Proofing Geelong Impact Statement 2011-2014 is in Appendix 2.

The results in the Impact Statement 2011-2014 point to significant progress been made in establishing Geelong as a more liveable, productive and sustainable city. This work continues to bring benefits to the Geelong community; creating sustainable jobs, building skills and expanding businesses.

The success of Future Proofing Geelong and the early benefits identified in the Impact Statement 2011-2014, highlight the significant role of the MOU partners and their willingness to champion such a significant initiative. This partnership has harnessed a ground swell of community, business and industry support to deliver the commitments of the Low Carbon Growth Plan for Geelong. The Future Proofing Geelong team has played a significant role in the implementation of the Low Carbon Growth Plan for Geelong recommendations, highlighting the importance of Local Government's role in this initiative and the long-term gains that can be made in the Geelong community over the coming decades.

The Low Carbon Growth Plan for Geelong 2015 Update identified future opportunities to be explored in Geelong including a more collaborative approach by partnering with other Councils possibly on the procurement of energy, continued approaches to State and Federal Government to secure assistance for businesses and industries which can diversify the economy to a low carbon future and continued work with Cleantech Innovations Geelong.

Cleantech Innovations Geelong is an alliance of business, industry, academia and non-government organisations looking to develop markets for clean technologies. The aim is to establish Geelong as a Centre of Excellence for cleantech in Australia, by attracting investment, creating jobs and building skills. Clean Technology includes economically viable products, services and processes that harness renewable materials and energy sources, dramatically reduce the use of natural resources and cut or eliminate emissions and wastes.

Since its launch in 2013, Cleantech Innovations Geelong has provided a focus for businesses in Geelong looking to establish their next generation of innovation. A market analysis has shown that the growth areas in cleantech include clean cities, renewables, energy efficiency, waste management and recycling, water, green buildings, biomaterials and bio fuels. The multiplier effect of cleantech jobs is that for every job created, anywhere between 2 to 6 peripheral jobs will be generated.

Cleantech Innovations Geelong facilitates a robust level of support to stimulate demand for cleantech goods and services, and develops the Geelong market to respond to this increased demand. Cleantech Innovations Geelong will improve the productivity and competitiveness of participating businesses and industry, by facilitating the delivery of strategically planned projects which secure market development opportunities. Projects have already been identified to support manufacturing and engineering, green buildings and environmental product and service providers.

The program is a partnership between the Geelong Manufacturing Council, the City of Greater Geelong and the Manufacturing Productivity Network Program (state government).

The work of Cleantech Innovations Geelong is overseen by an Advisory Board co chaired by CoGG and Geelong Manufacturing Council.

Environmental Implications

Future Proofing Geelong is delivering positive environmental outcomes through education and assistance to businesses and the wider community to improve energy, water and waste efficiency, and reduce carbon emissions.

Financial Implications

Future Proofing Geelong is funded for \$350,000 in the 2015/16 financial year to continue implementation of the MOU (dated 2014-2017) and therefore the recommendations of the Low Carbon Growth Plan for Geelong.

Policy/Legal/Statutory Implications

Future Proofing Geelong is a key program in delivering the outcomes of the recently adopted Environmental Management Strategy (EMS) for the City of Greater Geelong. Future Proofing Geelong is directly responsible for the implementation of seven actions in the EMS.

Alignment to City Plan

The Community Wellbeing strategic direction in City Plan identifies the need to build upon existing capacities in local communities. Future Proofing Geelong has provided a mechanism to facilitate collaboration across community groups committed to sustainability and to grow the capacity of these groups, and provide an aggregation of sustainability initiatives in the Geelong region.

Under the Growing Our Economy strategic direction, the priorities of supporting existing business and encouraging new and emerging growth sectors refers to the “support and encouragement of new and emerging low carbon industries and sectors” and “link local businesses with growth opportunities and government funding”. The Future Proofing Geelong program and specifically the Cleantech Innovations Geelong initiative under this program support this priority.

The Future Proofing program is directly involved in “proactively targeting and attracting new investment to Geelong and promoting our regions benefits” and being an “advocate for and support innovative and new technological initiatives”.

Under the Sustainable Built and Natural Environment, Future Proofing Geelong/Low Carbon Growth Plan is identified as a key strategy. Future Proofing Geelong delivers priorities under this direction to support our community to live sustainability, and advocate for and promote sustainable design and development.

Officer Direct or Indirect Interest

No Council Officers have a direct or indirect interest in accordance with Section 80(c) of the Local Government Act in the issue to which this report relates.

Risk Assessment

There are no risks associated with this report.

Social Considerations

The Future Proofing Geelong project has positive social impacts through community engagement, job creation and skills development.

Human Rights Charter

This report has no impact on the human rights charter, however it is noted that the aims of Future Proofing Geelong support the human rights charter.

Consultation and Communication

The Future Proofing Geelong website is regularly updated to showcase the work the City of Greater Geelong and other Future Proofing Geelong partners are doing to deliver the vision of the program, and to deliver the recommendations in the Low Carbon Growth Plan.

A communications plan exists for key deliverables within Future Proofing Geelong including the Sustainable Living Festival, the work with commercial building owners/tenants and Cleantech Innovations Geelong.

Geelong Cats footballer, Tom Loneragan, has agreed to be the Future Proofing Geelong Ambassador in May 2015. His first public appearance in this role was to launch the Low Carbon Growth Plan for Geelong 2015 Update.

Low Carbon Growth Plan for Greater Geelong 2015 Update

The 2011 Low Carbon Growth Plan (LCGP) for Greater Geelong outlined the opportunities for Geelong to move towards a low carbon economy. Four years on, this update highlights the progress that has been made and provides an update to the plan in light of advancements in low emissions technologies and changes in Geelong's economy.

› Key findings

- Future Proofing Geelong (FPG) is a grouping of business, government and community leaders working together towards a sustainable, liveable and productive Geelong. Since 2011, FPG has worked to implement the greenhouse gas emissions reduction opportunities in the LCGP, moving from an initial focus on understanding the opportunities to a focus on implementation. This has resulted in opportunities moving through the pipeline and being implemented.
- Changes to industry within the Geelong region - particularly planned closures of heavy manufacturing sites - are forecast to reduce the expected growth in Geelong's emissions. Emissions in 2020 are now estimated to be 41 per cent lower than forecast in 2011. This is without implementing any additional emissions reductions opportunities.
- This update to the LCGP has identified that there is the opportunity to further reduce emissions by almost a quarter (22 per cent) below the forecast level. This is an additional 1.2 million tonnes (Mt) of CO₂e emissions.
- Energy efficiency opportunities continue to present the lowest-cost options for reducing emissions. Opportunities in commercial and residential buildings, including energy efficiency and solar PV, now represent the greatest share of emission reductions, with one third of the total identified opportunity.
- Implementing opportunities identified in this Update are the first steps to moving towards a low carbon economy but it is critical for Geelong to start integrating planning for beyond 2020.



› Context

The 2011 plan identified over 1.3 Mt of greenhouse gas emission reductions that could deliver a six per cent reduction in emissions below 2000 emission levels and could generate more than \$1 billion in investment in the local economy. Key measures included cleaner local power generation, energy efficiency retrofits of residential and commercial buildings, and energy efficiency improvements in industrial facilities.

Since 2011, a number of changes have occurred in Geelong, including substantial changes to the industry mix, as well as rapid advancements in some technologies, particularly solar PV. This updated plan takes account of these changes, and provides a current assessment of the opportunities to reduce emissions in Geelong between now and 2020.

› The Future Proofing Geelong (FPG) Program has developed strong stakeholder relationships

FPG has identified three primary areas of focus with a vision of sustainability and best practice:

- **Commercial buildings** - Energy efficiency in commercial buildings represents the largest opportunity to reduce emissions in the region.
- **Business and industry** - Supporting the development of clean technology builds the capacity for Geelong to transition to a low carbon future.
- **Community engagement** - Collaboration with the community is required to build a sustainable future.

FPG has been implementing the recommendations outlined in the 2011 LCGP. Between 2011 and 2013 FPG had an initial focus on engaging with local business and community members to understand the opportunities identified in the LCGP and in 2014 has begun to focus on deeper engagement to drive actual implementation.

The outcome has been to see opportunities identified move through the pipeline and many are in progress or complete, particularly within commercial buildings. FPG has advanced their engagement activities and the result is strong, ongoing relationships with stakeholders.

Community engagement is an important component of the FPG Program and to the implementation of the LCGP. The FPG team reduce social barriers to uptake and increase awareness by talking to the community about emissions reductions in their homes and workplaces.



› FPG is starting to deliver outcomes

The FPG Impact Statement 2011-14 provides an analysis of the significant program deliverables, outcomes and benefits, which include:

- Securing over \$2 million funding for projects which create sustainable jobs, expand local businesses and improve energy and waste efficiency.
- Engaging with commercial building owners/tenants resulting in nearly \$8.3 million of investment either implemented or in progress, leading to \$1.62 million in cost savings annually and reducing emissions by 6,500 tonnes annually.
- Working with the community to deliver 118 events with nearly 13,000 participants.

› A range of other activities are taking place across Geelong

FPG is focused on catalysing action in areas where there are significant barriers preventing it. This is especially the case within the commercial buildings sector where there are numerous and varied barriers such as access to capital, and information and skills gaps.

There are other activities occurring in the Geelong region which will contribute to achieving the opportunities identified in the Low Carbon Growth Plan, but which haven't been measured. This includes the work of energy efficiency service providers installing energy efficient products, and the uptake of solar panels on homes. As of 2014, over 12,000 solar systems had been installed in the Greater Geelong region, equivalent to almost 15 per cent of Geelong's households. This number is more than double what was estimated to be possible by 2020 in the original Low Carbon Growth Plan.

There are also a growing number of solar installations on commercial buildings - one example is described in the box at right.

FPG Case Study: Commercial buildings partnerships

Working in partnership with FPG, Ryrie Centre Property (a commercial building owner) and the tenants of two adjacent buildings (a mix of finance, government, health and legal services) have contributed to significant reductions in energy usage through a range of practical measures. The installation of energy efficient lighting, heating and cooling systems was complemented by tenant behaviour change to increase energy efficiency. This has resulted in carbon emissions reductions of over five tonnes of CO₂e annually for Geelong. These energy efficiency actions are expected to save over 70 per cent of annual lighting costs. The buildings' 12 tenants have joined the CitySwitch Program¹ and have been supported by FPG to start working towards tailored 'green office' sustainability action plans.

¹ Please visit CitySwitch.net.au for more details

Barwon Heads Community Solar Project

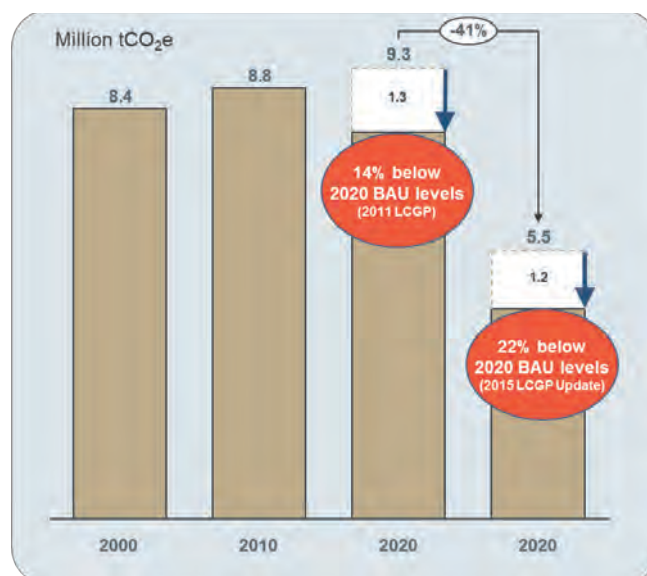
Equipping community buildings with solar power was a priority for the community in Barwon Heads. They recognised that targeting community structures for the installation of solar panels creates an inspiring sense of public awareness for the importance of renewable energy and reducing greenhouse gas emissions. Barwon Heads secured a community grant from FPG and installed solar panel systems on five community buildings. The project has increased community awareness, which has lead to other community organisations and businesses investigating the installation of solar panel systems. The systems ranged in size from 1.5 to 3kW, with savings of between \$600 and \$1,200 per year on electricity costs.



› Opportunities now exist to reduce Geelong's emissions by 22 per cent in 2020

In 2011, ClimateWorks estimated that greenhouse gas emissions from Greater Geelong would grow to 9.3 Mt CO₂e by 2020 if no abatement opportunities were implemented. The changes in industry mix in Geelong, particularly the expected closure of high energy consuming manufacturing industries such as automotive and aluminium manufacturing, meant that Geelong's emissions in 2020 are now expected to be 41 per cent less than originally forecast (5.5 Mt CO₂e in 2020).

This presents an opportunity for Geelong to accelerate its transition to a low carbon economy. Implementing outstanding emission reduction opportunities could now lead to a 22 per cent reduction below expected emissions by 2020. This is a proportionally larger reduction than was possible in the original plan, which identified opportunities that would reduce 2020 emissions by 14 per cent.



› While delay has resulted in some opportunities being lost, others have grown

The expected industry closures in Geelong will reduce Geelong's forecast 2020 emissions but they will also reduce the overall abatement potential. This is because the opportunities identified in the 2011 plan specifically relating to emissions reduction opportunities in these industries are now no longer available. In addition, the delay in implementing some of the opportunities identified in the original plan means that some of these opportunities have been lost (see box below).

However, other opportunities have grown. This is shown on the 2015 Updated LCGP marginal abatement cost curve (MACC), overleaf. In particular, residential solar PV uptake has been much higher than anticipated due to advancements in technology and cost reductions. The opportunity is now 113,000 tonnes of emissions reductions per year delivering a financial saving of \$18 per tonne to the investor. In 2011, solar PV opportunities represented a cost to investors of \$100 per tonne. Changes in the forecast emissions intensity of the Victorian electricity grid also mean that any opportunity that results in reduced use of grid-supplied electricity (including solar PV) has a greater emissions impact than originally estimated (see box below).

FPG is also focusing on community engagement, which can help unlock many of the opportunities in residential buildings, as well as catalysing change in workplaces and in individuals' behaviour. Opportunities in behaviour change are not modelled in this update but can lead to lower emissions (e.g. through individuals' decisions to choose lower carbon products or services).

Energy efficiency measures remain the most cost-effective way to reduce emissions because the energy savings typically pay for the upfront costs over the lifetime of the project.

The cost of delay: Delay can result in 'lock in', where certain emissions reduction opportunities can no longer be captured by 2020. Many emissions reduction opportunities rely on improving technology, products and infrastructure at lowest cost - which is often when existing stock is already planned to be retired, replaced or overhauled. For example, constructing energy efficient buildings is much easier and cheaper in the planning and construction phase than it is once the structure is complete. Some of the potential to save energy and reduce emissions in Greater Geelong will be lost with delay, these emissions reductions must then be found elsewhere, generally at a higher cost.

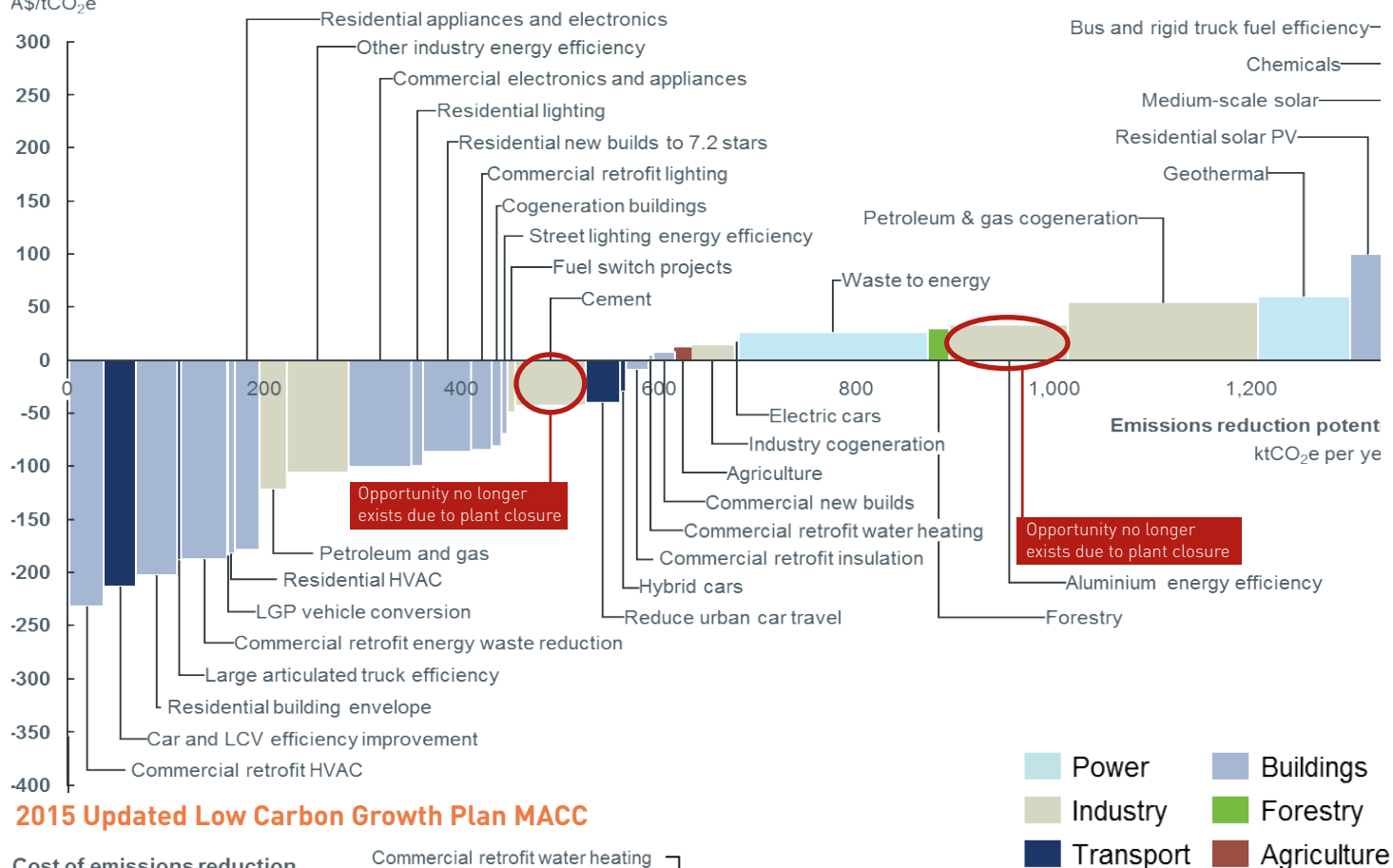
Impact of changes in emissions intensity of the electricity grid: 2011 modelling assumed there would be a stronger uptake of large scale renewable energy across Victoria than has been realised by 2015. The Climate Change Authority is forecasting higher emissions intensity of electricity², in part due to the less than expected uptake. This means that all of the opportunities in the LCGP which reduce electricity consumption from the grid have a greater impact (e.g. more tonnes of abatement).

2 Acil Allen Consulting, 2013, Electricity sector emissions: modelling of the Australian electricity generation sector, <http://www.climatechangeauthority.gov.au/files/files/Target-Progress-Review/Electricity-Sector-Emission-to-2050/Electricity%20sector%20emissions.pdf>

2011 Low Carbon Growth Plan MACC

Cost of emissions reduction

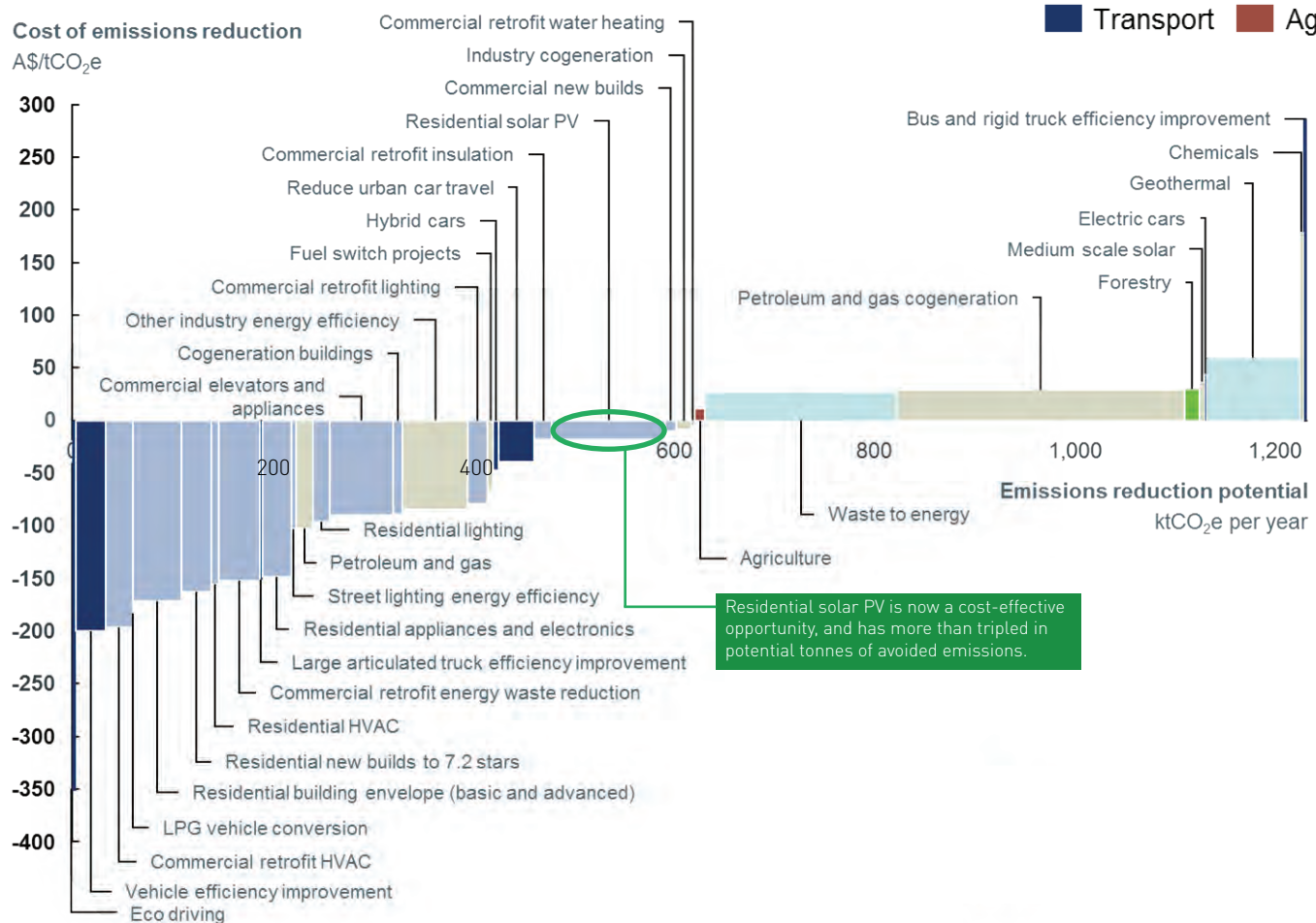
A\$/tCO₂e



2015 Updated Low Carbon Growth Plan MACC

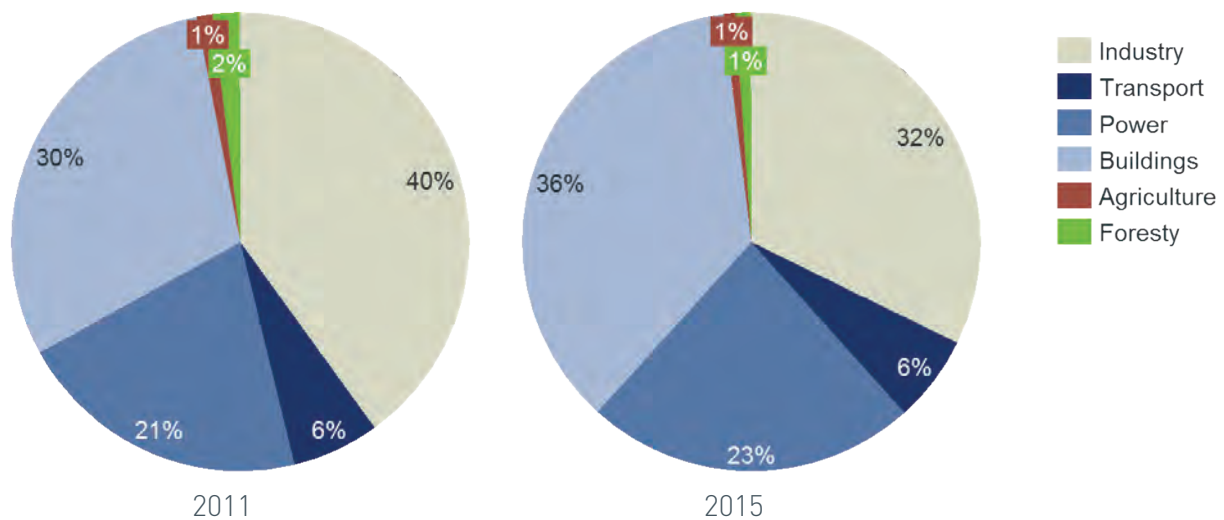
Cost of emissions reduction

A\$/tCO₂e



How to read a marginal abatement cost curve (MACC): The width of each column represents the emissions reduction potential of an opportunity in 2020 compared to business as usual (BAU). The height represents the average cost in 2020 of abating a tonne of greenhouse gas through that opportunity (in 2010 \$). Lowest cost is on the left, highest at right.

➤ **Energy efficiency and distributed energy in buildings represent the largest overall opportunity at 36 per cent of total abatement potential**



The pie charts above represent the share of total emissions reduction opportunity by sector, in 2011 (left) and 2015 (right). This shows that opportunities in the buildings sector - both energy efficiency and distributed low carbon energy - now represents the largest share of identified opportunity, with 36 per cent of the total potential, up from 30 per cent in 2011. The share of opportunity in the buildings sector has grown because:

- There has been a dramatic increase in the attractiveness of solar PV for buildings due to technological advances and greater than expected uptake, which has led to the opportunity growing from 36,000 tonnes per year in the original plan to 113,000 tonnes in the current plan.
- The higher forecast emissions intensity of the electricity grid in 2020 (see box on page four) means that there are more emissions reductions for every unit of electricity use in buildings that is avoided through energy efficiency or distributed energy.
- The changes in industry mix in Geelong - particularly the expected closure of some energy intensive industries - have both reduced the expected 2020 emissions in Geelong and also meant that the emissions reduction opportunities from these industries are no longer available. As a result, the emissions reductions possible in industry have reduced from 532,000 tonnes in the original plan to 398,000 tonnes in the current update, this is a six per cent reduction below expected emissions from industry in 2020.

Overall, the opportunity to reduce emissions in the region has stayed almost the same - 1.3 Mt was identified in the original plan, while the updated plan identifies 1.2 Mt - but as discussed above, the changes in expected 2020 emissions means that achieving this 1.2 Mt of potential would reduce Geelong's emissions in 2020 by 22 per cent below business as usual emissions, up from 14 per cent identified in the original report.



> **Some technologies have been blocked by barriers, or have not been modelled due to still being at an early stage of development**

Waste to energy

A large-scale waste to energy plant is currently being built in WA. It is an Australian design that will divert around 100,000 tonnes of waste from landfill and convert it to renewable energy. At full capacity it is expected to produce energy to power the equivalent of 21,000 homes. Advances in this technology means a waste to energy plant in Geelong could be feasible.

Geothermal

Greenearth Energy currently holds permits for a 12MW geothermal energy project in Geelong but has placed its Australian geothermal exploration on hold. This is due to a number of factors including the withdrawal of Victorian Government funding, continuing community concern about potential project impacts and technology development issues.

Wind

A feasibility study of wind farms in the Greater Geelong region by AECOM did not identify any suitable sites. While wind is not an opportunity for Greater Geelong there is good potential in the broader region. Geelong could look for opportunities for wind power in partnership with the region.

> **Opportunities exist to reduce emissions further through renewable energy from outside the region and developing low emissions industries within Geelong**

Collaborative approach

- While large-scale renewable power generation within Greater Geelong may not be feasible at present, Geelong could consider joining a network of Councils and businesses seeking to procure renewable energy from neighbouring regions with greater potential. A group, led by Lord Mayor Robert Doyle and the City of Melbourne, represent a collective 100 GWh of energy use and are seeking proposals for new projects that result in long-term electricity supply contracts that directly support and drive investment in new identifiable renewable energy projects. A Request for Information Process is currently underway.

Geelong Region Innovation and Investment Fund (GRIIF)

- An opportunity not suited to this modelling approach but which presents a significant abatement opportunity is attracting and developing industries that could diversify and grow Geelong’s economy in a low carbon way, including opportunities unlocked by the GRIIF. The Fund finances eligible projects that will focus on encouraging new investment to create new or additional business capacity that results in long-term jobs. The Fund has already supported the development of ten projects, projected to employ over 700 people. FPG supported the applications of Organic Dairy Farmers (establishing processing and packing lines to expand their markets) and Pickering Joinery Pty Ltd (expanding their manufacturing facility to improve production processes and capabilities).

Cleantech Innovations Geelong (CIG)

- CIG is an alliance of local business and industry working to build Geelong’s capacity to become a national leader in clean technology best practice and to integrate clean technology into a range of industries. Market analysis has shown demand and drivers for clean technology are growing within Geelong due to resource constraints, environmental damage and infrastructure costs³. The three initial focus areas for CIG include buildings, industry and environmental products and services. Potential CIG projects include LED lighting replacement, energy efficient building design and improved waste management or water treatment technologies. The program facilitates a robust level of support to stimulate demand for cleantech goods and services, and develop the market to respond to this increased demand.

3 Adam Leggett, 2014, Market analysis: summary report, <http://www.climatechangeauthority.gov.au/files/files/Target-Progress-Review/Electricity-Sector-Emission-to-2050/Electricity%20sector%20emissions.pdf>



› Roadmap to action

The 2011 roadmap to action outlined short, medium and long-term priorities that varied in ease of implementation (cost and barriers) and in their alignment with strategic priorities for Geelong. This basic approach remains relevant as effective implementation relies on prioritising actions and understanding the effort and investment required for each opportunity. However, more work is required to reassess the 2011 opportunities and to understand how they should be addressed beyond 2015. This reassessment can be informed by the 2015 modelling presented in this report.

Many of the opportunities in the update can be implemented for less than \$50 per tonne, represented on the left side of the MACC curve (page five). Energy efficiency improvements in buildings and industry provide much of the low cost emission reduction opportunities. These opportunities can form the basis for short and medium-term priorities as they are easier to implement due to the financial benefit to the investor.



› Planning for low carbon growth beyond 2020

Countries, cities and regions are now starting to focus on post-2020 targets and the long term goal of decarbonising by the middle of the century. The opportunities identified in this updated plan represent the first steps towards this goal, and Geelong can remain a leader by starting to develop longer term emission reduction strategies.

The Pathways to Deep Decarbonisation report - a collaboration between ClimateWorks and Australian National University - sets a framework for planning for long term emission reductions. The report is part of the global Deep Decarbonisation Pathways Project, a collaborative initiative of 15 countries representing more than 70 per cent of global emissions, which shows how individual countries can transition to a low-carbon economy and limit global warming to 2 degrees celcius.

The Australian pathway outlined in the report can be used as a framework for Geelong's long term planning. In addition to accelerating implementation of cost-effective measures now, a priority outlined in the report is to ensure that long-term assets such as buildings and industrial plant being built in coming years take advantage of the latest technologies, so that higher than necessary emissions are not locked in for years to come.

The report also identifies the need for research and development of new technologies and approaches, and for skills and supply chains to be developed to deliver these. While many technologies needed to drive deeper emissions reductions are being developed at a national or global level, cities such as Geelong can support deployment at a local level, including through planning, skills development and supporting infrastructure. An example of this is deployment of infrastructure locally to enable roll-out of electric vehicles.

Geelong is a recognised leader in regional low-carbon planning. The unique collaboration of Future Proofing Geelong has helped drive implementation of the Low Carbon Growth Plan for Geelong, and can serve as the backbone for a longer term transition to a low-carbon economy.

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The Low Carbon Growth Plan for Geelong can be accessed at:
www.climateworksaustralia.org

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IMPACT STATEMENT

2011-2014

In collaboration with ClimateWorks Australia



**FUTURE PROOFING
GEELONG**

SUSTAINABILITY | CLIMATE CHANGE | INNOVATION

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APPENDICES

Appendix 1: The Low Carbon Growth Plan for Geelong 2011 Summary

Appendix 2: Updated Low Carbon Growth Plan 2015

Appendix 3: Future Proofing Geelong Memorandum of Understanding





EXECUTIVE SUMMARY

FUTURE PROOFING GEELONG VISION: BY 2030, GEELONG IS INTERNATIONALLY RECOGNISED AS ONE OF THE WORLD'S MOST SUSTAINABLE CITIES.

Future Proofing Geelong brings together a dedicated group of partners to collaborate on sustainability across industry, business, education, government and community.

The Future Proofing Geelong vision is that: by 2030, Geelong is internationally recognised as one of the world's most sustainable cities. Faced with challenges like climate change and economic adjustment, the region has pursued a collaborative and innovative approach to Geelong becoming more resilient and adaptive.

The program efforts are focussed on three key themes; becoming more sustainable, more liveable and more productive. Future Proofing Geelong has worked with an enormous number of diverse stakeholders since 2010.

Collaboration, building relationships and brokering outcomes have been fundamental to establishing an environment that drives successful outcomes.

This collaboration has delivered projects and increased awareness which will lead to Geelong's transition to a low carbon future and position Geelong as a leader in this field.



Following the expiry of the Sustainability Covenant, which united the partners of Future Proofing Geelong from 2011-2014, a Memorandum of Understanding (MOU) was signed in late 2014 to further cement a three year partnership to deliver the objectives of Future Proofing Geelong.

The partners (signatories) to this MOU include: the City of Greater Geelong, the Geelong Manufacturing Council, Deakin University, the Geelong Chamber of Commerce, Barwon Water, the Committee for Geelong, Barwon Health, Geelong and Region Trades and Labour Council, The Gordon and the Barwon South West Waste and Resource Recovery Group.

This Impact Statement for Future Proofing Geelong illustrates the positive impacts of the program from 2011-2014:

- Over \$2 million of funding has been secured for projects which create sustainable jobs, expand businesses, and improve energy and waste efficiency;

- Engagement with commercial building owners/tenants has resulted in nearly \$500,000 of energy efficiency upgrades implemented (or in progress) reducing carbon emissions by almost 800 tonnes (equivalent to nearly 3,000 one way flights between Melbourne and Perth); and
- Working with the community has delivered 137 events with nearly 26,000 participants.

Future Proofing Geelong is responsible for implementing the recommendations of the Low Carbon Growth Plan for Geelong which was published in 2011. It identified key opportunities to transition Geelong's economy towards a low carbon future while achieving positive economic and social benefits.

The Update of the Low Carbon Growth Plan in 2015 was prepared in response to changes in the local economy. It highlights the achievements so far and sets the future direction.



WHAT MAKES FUTURE PROOFING GEELONG GREAT?



**FUTURE PROOFING
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THE HISTORY – A POINT IN TIME

Future Proofing Geelong was established in 2010. This Impact Statement is the second which has been generated for Future Proofing Geelong and illustrates the impacts of the program from 2011-2014. The findings in this Impact Statement have been reviewed and verified by ClimateWorks Australia.

THE FOUNDATION – THE LOW CARBON GROWTH PLAN FOR GEELONG

In the early days of Future Proofing Geelong a collaboration with ClimateWorks Australia produced a Low Carbon Growth Plan for Geelong¹, which was released in 2011.

An update of the Low Carbon Growth Plan was prepared in 2015, to reflect changes in the local economy, most notably significant changes due to the planned closure of industry. It also highlights the achievements of Future Proofing Geelong thus far and sets the direction that needs to be followed to achieve greater emissions reductions.

A COLLABORATION – THE MEMORANDUM OF UNDERSTANDING

Following the expiry of the Sustainability Covenant, which united the partners of Future Proofing Geelong from 2011-2014, a Memorandum of Understanding (MOU) was signed in late 2014 to further cement a three-year partnership to deliver the objectives of Future Proofing Geelong.

The Parties to the MOU commit to working together to foster sustainability through the facilitation and promotion of integrated environmental, economic and social sustainability activities. For the purposes of the MOU, the term sustainability encompasses environmental, social and economic dimensions. The intent of the MOU is to support Greater Geelong to become nationally recognised as a city demonstrating sustainability leadership.

¹ See Appendix 1 for a summary of the Low Carbon Growth Plan for Geelong 2011



The objectives of the MOU are to:

- Enhance relationships between local government, state government, community and industry to advance the sustainability of the Geelong region
- Engage local industry and community to help implement actions identified in specific sustainability areas, such as the Low Carbon Growth Plan for Geelong
- Attract investment and jobs in cleaner technology to the Geelong region
- Support Geelong to become a leader in integrating sustainability considerations into key organisational operations (including planning, strategy and supply chain)
- Reduce duplication and align integrated sustainability (water, waste, energy) activities in Greater Geelong under one collaborative umbrella
- Develop Geelong as a showcase of a community transitioning to a low carbon economy
- Promote “Future Proofing Geelong” as the primary aggregation brand for sustainability initiatives in Geelong
- The City of Greater Geelong commits to work with partners to gather and report on the impacts of collaborative projects that help to future proof Geelong

THE PARTNERS

The Future Proofing Geelong partners during 2011 to 2014 were:



WHAT IS FUTURE PROOFING GEELONG?



**FUTURE PROOFING
GEELONG**

SUSTAINABILITY | CLIMATE CHANGE | INNOVATION

FUTURE PROOFING GEELONG AIMS TO ACHIEVE ITS VISION THROUGH COLLABORATION AND INNOVATION IN THREE FOCUS AREAS:



COMMUNITY

Information and resources relating to home and community sustainability.



BUSINESS & INDUSTRY

Encouraging and supporting ideas and projects from business.



COMMERCIAL BUILDINGS

Emissions reduction, upgrades, and energy efficiency in office, government and business related buildings.

Faced with challenges like climate change and economic adjustment, the region has pursued a collaborative and innovative approach to Geelong becoming more resilient and adaptive. The purpose of Future Proofing Geelong is to promote and support new and existing initiatives from business, industry, community, academia and government that seek to improve environmental outcomes for Geelong. Initiatives that lead to jobs, skills development and business development, that will further enhance the prosperity of Geelong for future generations, will be a priority.



FUTURE PROOFING GEELONG INITIATIVES ADDRESS ONE OR MORE OF THE NINE KEY THEMES ESTABLISHED TO ACHIEVE THE PROGRAM'S VISION:

VISION

MORE SUSTAINABLE

Efficient resource use
Enhancing natural assets
Reducing environmental impact

MORE PRODUCTIVE

Enhancing community
capacity and skills
Cleaner, leaner business and industry
Innovation for sustainable
economic growth

MORE LIVEABLE

Resilient urban landscapes
Resilient communities
Secure natural resources



Collaboration and Innovation



FUTURE PROOFING GEELONG'S SPHERE OF INFLUENCE

This image illustrates the diversity of the relationships Future Proofing Geelong has established amongst its stakeholders.

It also shows the projects that Future Proofing Geelong and stakeholders are delivering, which will ensure Geelong becomes a more resilient city.



FUTURE PROOFING GEELONG'S IMPACT



**FUTURE PROOFING
GEELONG**

SUSTAINABILITY | CLIMATE CHANGE | INNOVATION

IT IS CLEAR FROM THESE RESULTS THAT PROGRESS HAS BEEN MADE IN ESTABLISHING GEELONG AS A MORE LIVEABLE, PRODUCTIVE AND SUSTAINABLE CITY.

This Impact Statement covers the period 2011-2014. The impacts of the program over this time have been very positive, showing that 60% of the carbon emissions reduction opportunities identified were from buildings, and progressing these opportunities was a major focus for 2014, alongside clean technology and community engagement.

Key program outcomes include:

- Securing over \$2 million funding for projects which create sustainable jobs, expand businesses, and improve energy and waste efficiency;
- Engaging with commercial building owners/tenants has resulted in nearly \$500,000 of energy efficiency upgrades implemented (or in progress) reducing carbon emissions by almost 800tonnes (equivalent to nearly 3,000 one way flights between Melbourne and Perth);
- Working with the community has delivered 137 events with nearly 26,000 participants.

This work continues to bring benefits to the Geelong community; creating sustainable jobs, building skills and expanding businesses.

METHODOLOGY

ClimateWorks undertook the analysis for this Impact Statement based on information provided by Future Proofing Geelong staff. Additional information has been sourced from various publicly available sources.

Where emission reductions have not been identified, ClimateWorks has calculated these based on standard emission factors (see assumptions).

Where cost savings have not been identified, ClimateWorks have calculated these based on standard energy prices (see assumptions).

Where sufficient information was not available to analyse opportunities in a quantitative manner, these opportunities have been considered in a qualitative manner.

ASSUMPTIONS

The following emission factors have been assumed, taken from the National Greenhouse Accounts Factors² :

- 1 GJ Natural Gas = 0.05 tCO₂e
- 1 tonne of wood waste sent to landfill = 1.2 tCO₂e (lifespan emissions)
- Victorian grid electricity emissions intensity = 1.19 tCO₂e/MWh

Where dollar savings have not been provided, an energy price of \$35.30/GJ has been assumed for industrial users³.

² Source: http://www.climatechange.gov.au/sites/climatechange/files/documents/07_2013/national-greenhouse-accounts-factors-july-2013.pdf

³ Source: http://www.climateworksaustralia.org/sites/default/files/documents/publications/climateworks_esi_ieedap_report_jul2012.pdf



FUTURE PROOFING GEELONG HAS MOVED FROM BROAD AWARENESS RAISING TO FOCUS ON DEEPER ENGAGEMENT TO CATALYSE ACTION IN THREE FOCUS AREAS:

Economic stimulation	HIGHER DEMAND for cleantech goods and services within Greater Geelong		GREATER SUPPLY of cleantech goods and services from businesses within Greater Geelong
Future Proofing Geelong Goals	 COMMUNITY The community is living sustainably	 COMMERCIAL BUILDINGS Buildings are energy efficient (EE) and powered by renewable energy (RE)	 BUSINESS & INDUSTRY Increased jobs & skills in Geelong's cleantech sector and large-scale industry demand for cleantech goods and services
Outcomes	Renewable energy generated (number of solar panels) Homes more efficient (Star rating)	Emissions reduced (tCO2) Renewable energy generated (kwh)	New skills and jobs created (number of jobs) Sector investment (\$ funds, \$ turnover) Increase in revenues
Immediate impact	Increased awareness and engagement with sustainability in the community	Actions by owners and tenants to improve EE and RE	Increased activity to create jobs and skills in clean technology
Future Proofing Geelong activities	Direct community engagement Grants to enable community organisations to engage the community	Actively engaging and supporting owners & tenants to improve EE & RE	Providing support and grants for interested companies to develop clean technologies in Geelong, and supporting companies to secure grants from other sources Raising awareness amongst Geelong industrial companies about opportunities in cleantech





INFORMATION & RESOURCES RELATING TO HOME & COMMUNITY SUSTAINABILITY: **COMMUNITY IMPACTS**

- The community engagement program has deepened engagement with a broad cross-section of stakeholders through a range of engagement activities;
- Through working with the community 137 events were held, nearly 26,000 participants attended events and 6 grants were issued to community groups for projects which endeavour to deliver the aims of Future Proofing Geelong;
- Support and growth in the Sustainable Living Festival, which in 2014 was the largest regional contributor to this state wide initiative, has continued;
- The Better Blocks event saw over 1000 attendees in Central Geelong promoting and demonstrating a broader sustainability message;
- Key sponsorship and support for Sustainable House Day has seen an increase in attendance and participation;
- The Smarter Homes Smarter Living program, an initiative developed to engage with new home builders to encourage energy efficient homes included the opening of the Armstrong Creek Sustainable House (ACSH) in the Warralily display village.
- Community based events, which are about improving the liveability, sustainability and productivity of Geelong, continue to be overwhelmingly supported by volunteers freely contributing their time. This time, if it were paid for, would be valued in excess of \$144,000.





ENCOURAGING & SUPPORTING IDEAS & PROJECTS FROM BUSINESS: **BUSINESS & INDUSTRY IMPACTS**

- Co-funded the market analysis and skills and capabilities study to develop Cleantech Innovations Geelong, in partnership with the Geelong Manufacturing Council and the Manufacturing Productivity Network Program (state government program). These studies showed there are opportunities to transition industry in Geelong from business as usual to the next generation;
- In 2014, Cleantech Innovations Geelong received funding from the state government to run a three year program of support for business and industry to develop markets for Cleantech products and services. There are significant economic and employment opportunities in the cleantech sector with potential for new emerging industries to establish in Geelong;
- Cleantech Innovations Geelong is an alliance of business and industry looking to develop Geelong as a centre of excellence for clean technology in Australia;
- Nine projects, estimated to create or maintain 64 jobs and will see over \$1.2 million in increased sales revenue from clean technologies, were supported as at the end of 2014;
- Support to business and industry has resulted in over \$2 million being secured for projects;
- Successful bids into each round of the Geelong Region Innovation and Investment Fund, resulted in projects valued at \$1.76 million that are estimated to deliver 31 jobs in manufacturing.





OFFICE, GOVERNMENT & BUSINESS RELATED BUILDINGS: **COMMERCIAL BUILDINGS IMPACTS**

- Increased engagement of other building owners, tenants, service providers and real estate agents; and some coverage of buildings owned by the City of Greater Geelong;
- The program placed an emphasis on deepening relationships and knowledge sharing, particularly with local building owners, many of whom own multiple buildings in Greater Geelong and can therefore facilitate significant volumes of carbon emissions reduction activity;
- \$1.3 million investment in commercial building upgrades have been identified, of which almost \$500,000 has been implemented or is in progress. This investment will deliver almost \$80,000 in estimated annual energy cost savings, with over \$20,000 coming from projects already implemented or in progress;
- A strategic partnership with the national CitySwitch program helped Future Proofing Geelong to achieve a large increase in tenant engagement, particularly large business and government tenants
- Over two years Future Proofing Geelong has provided 23 grants to meet 50% of the cost of energy assessments to provide energy efficiency recommendations to building owners and businesses. This was followed by guidance to implement identified opportunities through links to local service providers and measuring of outcomes.
- To date, 1,400 tonnes of emission reductions opportunities have been identified from commercial building upgrades, of which almost 800 tonnes have been captured through completed or in progress projects.



SNAPSHOT OF IMPACTS 2011



FOUNDING PARTNERS



MAY 2011 SUSTAINABILITY COVENANT

Signing Of Covenant



JUNE 2011 CLIMATEWORKS LOW CARBON GROWTH PLAN

Program launch



OCTOBER 2011 REFERENCE GROUPS

Group Establishment

To ensure FPG took a holistic approach to sustainability, a bottom up feedback mechanism was established by the development of the SME and Community Reference Groups. Members of the community were invited to apply to participate as representatives of small business, sustainability related community groups or general community interest.

From the work these groups participated in, a list of 30 projects was distilled down into 3 themes and a project for each theme was developed via a facilitated process so that attention and funding could be provided by a targeted response.

JUNE 2011 PROJECT GOVERNANCE

Establishment

Advisory Board and Working Group, Project Branding, Website development.



AUGUST 2011 PRIME MINISTER VISIT TO GEELONG

Acknowledgement



NOVEMBER 2011 LOW CARBON AUSTRALIA FORUM

Forum



SNAPSHOT OF IMPACTS 2012

FEBRUARY 2012 SMARTER HOMES, SMARTER LIVING

Launch event



MAY 2012 COMMUNITY AND COUNCIL IN TRANSITION

Conference



IN TRANSITION

From oil dependence to local resilience

JUNE 2012 CLEANTECH CONFERENCE

Partnering With GMC

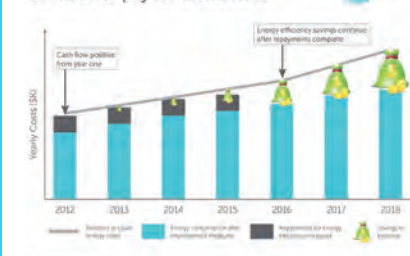
This event featured presentations from successful businesses operating in the cleantech sector. The intention was to empower local businesses looking to transition to clean technologies.

The event provided a forum for over 100 businesses to understand key issues facing the cleantech market. It provided a catalyst for the creation of Cleantech Innovations Geelong.

JULY 2012 LOW CARBON AUSTRALIA FLEXIGROUP

Forum

Most energy efficiency projects can be made to pay for themselves



APRIL 2012 FPG FUNDING ASSISTANCE

Program Launch



MAY 2012 CEEP FUNDING ANNOUNCED

Funding Announcement

City of Greater Geelong successful in CEEP funding, energy efficiency upgrades to Council buildings

This project supports the Low Carbon Growth Plan as well as contributing to the goals of Council's Ecochallenge program.



JULY 2012 SMARTER HOMES, SMARTER LIVING

Booklet Release



SEPTEMBER 2012 SUSTAINABLE HOUSE DAY

Event



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IMPACT STATEMENT 2011-2014 19

SNAPSHOT OF IMPACTS 2013

JANUARY 2013 GREENLIGHT PROGRAM

Initiative Commencement

Part funded by Sustainability Victoria and delivered in partnership with Geelong Manufacturing Council, Future Proofing Geelong and the Barwon Regional Waste Management Group. This training course, which attracts Continuous Professional Development points, worked on building the capability of 30 regional companies from a broad cross section of industry.

The course was designed to assist businesses transition towards a sustainable, low-waste, thriving enterprise.

JUNE 2013 GEELONG BETTER BLOCKS

Launched



AUGUST 2013 AUSTRALIAN YOUTH CLIMATE COALITION

Forum

Australian Youth Climate Coalition Youth Forum- partnered with AYCC, CoGG Youth Dept & Barwon Regional Waste Management Group (BRWMG) (10 schools involved, 80 students)

Students were led through a series of facilitated sessions to understand climate change and how it will affect their future as well as visioning the future they hope to have and inspiring them to action.

NOVEMBER 2013 CITY SWITCH AWARD

Award Runner Up

Future Proofing Geelong became the City of Greater Geelong's responsible team for sign up to the CitySwitch Program for the city.

Council and local business engagement in the Program led to Victorian New Signatory of the Year Runner Up award.



FEBRUARY 2013 SUSTAINABLE LIVING FESTIVAL

Event



AUGUST 2013 CLEANTECH INNOVATIONS GEELONG

Alliance Launched



NOVEMBER 2013 ARMSTRONG CREEK SUSTAINABLE HOUSE

Program Launched



DECEMBER 2013 CLEANTECH INNOVATIONS GEELONG

Market Analysis and Skills and Capabilities Audit Results Released



SNAPSHOT OF IMPACTS 2014

MEMORANDUM OF UNDERSTANDING

Memorandum of Understanding signed by 10 organisations committed to working together to make Geelong a more liveable, productive and sustainable place to be.



NATIONAL AWARD

Winners: CitySwitch National Award for Partnership of the Year (City of Greater Geelong – Future Proofing Geelong, Ryrie Centre Property, 235 & 237 Ryrie St Geelong tenants).

CitySwitch State Award for Partnership of the Year in Victoria (City of Greater Geelong – Future Proofing Geelong, Ryrie Centre Property, 235 & 237 Ryrie St Geelong tenants).

CITY SWITCH
GREEN OFFICE

AWARD FINALIST
2013

SUSTAINABLE LIVING FESTIVAL

The 2014 Sustainable Living Festival breaks all previous records attracting 3,700 participants to 63 events.



AWARDS

Future Proofing Geelong is recognised through a number of Awards schemes:

- Australian Regional Development Innovation Awards 2014 – Environment & Sustainability Award.
- Sustainable Living Festival – Silver Honker for the region making the most noise about sustainability 2014.
- City of Greater Geelong Green Achiever Award 2014 for Future Proofing Geelong staff member, Sam Smith.

SUSTAINABILITY VOLUNTEER SUPPORT

Value of volunteer support dedicated to sustainability activities in Geelong spikes at \$144,000



UPDATE TO LOW CARBON GROWTH PLAN

Updated Low Carbon Growth Plan commenced in 2014, is published in 2015.



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WHAT'S NEXT FOR FUTURE PROOFING GEELONG?



**FUTURE PROOFING
GEELONG**

SUSTAINABILITY | CLIMATE CHANGE | INNOVATION



FUTURE PROOFING GEELONG HOLDS A TRUSTED, RECOGNISED POSITION AMONGST STAKEHOLDERS WITHIN GREATER GEELONG.

The signing of the MOU in 2014 for a period of three years, is an indication that Future Proofing Geelong remains a productive way in which to bring economic growth outcomes and sustainability together.

A future scope of works will build on efforts with commercial buildings, business and industry and the community.

OPPORTUNITIES GOING FORWARD

Going forward, input from partners will be critical to galvanise the opportunities for government, business and the community through Future Proofing Geelong.

Significant momentum has been achieved through the various initiatives led and supported by the Future Proofing Geelong team. This momentum is crucial for the region to be able to continue to take advantage of the cost savings available through greenhouse gas emission reduction opportunities over the coming years.

Each year that these emission reduction opportunities are delayed has the potential to cost the local economy, mainly because achievable energy efficiency opportunities which save money are not undertaken. Delay may also 'lock in' certain emissions that cannot be reduced by 2020.

There may be further opportunity to help local businesses identify and implement these opportunities to 2020, with support through the Federal Government's Direct Action Policy and Emissions Reduction Fund. Future Proofing Geelong is well structured to continue to support local business to gain funding under this proposed initiative, allowing the region to gain a competitive advantage over others as energy costs are reduced.

Opportunities exist to reduce greenhouse gas emissions further through renewable energy from outside the region and developing low emissions industries within Geelong.



4. DEVELOPMENT CONTRIBUTION PLANS - ANNUAL REPORT 2014-15

Portfolio:	Finance - Cr Lyons (Mayor), Cr E Kontelj & Cr Farrell
Source	Planning & Tourism
General Manager:	Peter Bettess
Index Reference	Development Contribution Plans - Governance

Purpose

As part of Council's Development Contribution Governance Framework an annual report is to be presented to Council and the Audit Advisory Committee reporting on the income, expenditure and general performance of Development Contribution Plans over the past 12 months.

Summary

- Council currently has seven (7) active Development Contribution Plans (DCPs) that facilitate the collection of development contributions and partly fund the delivery of essential projects within Council major growth area
- A robust governance framework has been set up for the management and administration of these Development Contribution Plans with a particular emphasis on consistency, accountability, transparency and strategic focus.
- Council's DCPs require the delivery of approximately \$482M in essential projects to service urban growth, with the current performance of these DCPs reflecting a remaining liability of approximately \$437M and remaining income of approximately \$415M expected over the next 15 - 20 years. This represents a current funding gap of approximately \$22.5M.
- The performance of Council DCPs during the 2014-15 financial year has seen \$2.05M in income received (cash) and \$19.80M in expenditure (\$18.66M in developer works-in-kind projects and \$1.14M in Council initiated projects).
- The current delivery status of Council's DCPs (whole of life) shows approximately 7% of projects have been completed for all active DCPs.
- Development within Council's major growth area, Armstrong Creek, has shown very strong development activity with dwelling activity currently at 57% above original forecasts. This highlights the importance of continued investment in key DCP projects to meet the needs of this growing community.

Cr Farrell moved, Cr E Kontelj seconded -

That Council notes the 12 month report on Development Contribution Plans and the current funding gap of approximately \$22.5M over the next 15-20 years.

Carried.

Background

Geelong is experiencing significant urban growth across the municipality and with this growth comes the need for delivering key infrastructure to service these new communities.

One of the key funding avenues to deliver this infrastructure is the use of development contributions, or more formally, the use of a Development Contribution Plan (DCP).

A DCP is an incorporated document within the planning scheme that allows Council to levy a charge upon a specific area / precinct of development in order to facilitate the delivery of future projects specifically required to service this area / precinct (e.g.: traffic lights, recreation reserves, community centres, etc).

Council's DCPs require the delivery of approximately \$482M in essential projects to service urban growth, with the current performance of these DCPs reflecting a remaining liability of approximately \$437M and remaining income of approximately \$415M expected over the next 15 - 20 years. This represents a current funding gap of approximately \$22.5M.

Over the past five years the City of Greater Geelong has been implementing a detailed governance framework for the administration of DCPs. The framework is aimed at ensuring all DCPs are managed and administered in a strategic, consistent, accountable and transparent manner (Refer Appendix 1 – CoGG DCP Governance Framework).

A recognised component of the governance framework was the need to provide an annual report to Council detailing the performance of Council's DCPs over the past financial year.

The report is aimed at summarising the following key features:

- Income received
- Works in Kind projects delivered by developers
- Council expenditure on DCP projects
- Land provided to Council (funded by a DCP)
- Current funding gaps for DCPs
- General DCPs and Growth Area activities

These themes are also consistent with the recommendations made by the Standard Development Contribution Advisory Committee responsible for recommending reforms within the State Government's new development contributions system. This new system is planned for implementation in 2016.

Council has previously undertaken an external audit of its total DCP Governance Framework (Crowe Horwath, CoGG Management of Development Contributions, Nov 2013). The report provided positive feedback on the management of DCPs within the City of Greater Geelong.

During 2014-15 Council officers identified continuous improvement opportunities for the system and areas that would benefit from a formal internal audit on an ongoing basis.

The key improvement areas identified by officers include the communication of key DCP principles and financial obligations to Councillors and the community; the development of key performance indicators to assist with communication, reporting and decision making; and continued utilisation of a risk management approach to DCP administration.

In relation to the indexation performance of Council's DCP Levies *Appendix 4 – Development Contribution Plan Levies – Indexation Trends (4 years)* shows the average annual increase of between 1.3% and 1.7% per annum for Council's DCP Levies. A key factor in this variation is based on DCP levies being indexed via three separate indices for land, civil works and building projects.

Discussion

DCP INCOME RECEIVED

Council currently has three DCPs generating income from either the Development Infrastructure Levy (DIL) or the Community Infrastructure Levy (CIL, \$900 / dwelling), or both (refer Appendix 2 – DCP Summary Report).

The total income received across these three DCPs (Armstrong Creek East and West and Jetty Road) was \$2.046M (\$1.39M for DIL and \$0.65M for CIL).

The total income received for all three DCPs since their approval is \$4.96M.

DCP WORKS IN KIND PROJECTS

Works in kind projects are those projects delivered by developers in exchange for a credit against their developments DCP liability.

A total of six (6) works in kind projects were delivered either in full or in part during 2014-15; two being within the Armstrong Creek East Precinct (drainage / creek works) and four being within the Armstrong Creek West Precinct (intersection, shared paths and drainage works).

The credited value of these DCP projects was \$18.30M. For a detailed breakdown refer Appendix 2 – DCP Summary Report.

DCP PROJECTS DELIVERED BY COUNCIL

Council has completed works associated with four (4) DCP projects during 2014-15, one of these being a land project detailed under the next section of this report (DCP Funded Land).

The remaining three projects include an intersection within the Armstrong Creek West Precinct (delivered in partnership with VicRoads as part of the construction of Baanip Boulevard), a set of pedestrian lights on Jetty Road (delivered in partnership with other Bellarine rail trail surfacing works) and the waterway improvement works along Griggs Creek.

Across these three projects, savings of \$733,578 have been achieved as a direct result of strong strategic and proactive procurement processes. These savings can be reinvested back into the DCP to cover the cost to the Council of future over expenditure of other higher risk projects (e.g.: land acquisition projects).

The value of these DCP projects totalled \$1.13M. For a detailed breakdown refer Appendix 2 – DCP Summary Report.

DCP FUNDED LAND

During 2014-15 only three land projects were undertaken within Council's DCP growth areas (refer Appendix 2 – DCP Summary Report).

Two of these projects were land for drainage projects within the Armstrong Creek West Precinct (totally 1.219 hectares of unencumbered land, credited at \$0.36M), while the third project only involved preliminary legal costs associated with compulsory acquisition of the Jetty Road North South Connector Road (Part A).

DCP FUNDING GAPS

A critical component of managing Council's DCPs is a clear understanding of the funding gap associated with delivering Council's legal obligations under the DCPs.

Council DCPs require the delivery of approximately \$482M in essential projects to service urban growth. The current performance of these DCPs reflects a remaining liability of approximately \$437M with remaining income of approximately \$415M expected over the next 15 - 20 years.

Council's total funding gap across all active DCPs is \$23.7M, however due to project savings and the delivery of projects that require Council matching funds, this funding gap has now been reduced to \$22.5M (as at 30 June 2015).

For a detailed breakdown of Council's current liabilities and gap funding refer Appendix 3 - Development Contribution Plans - Whole of Life Remaining Liability, Income and Funding Gap.

DCP GROWTH AREAS – DEVELOPMENT ACTIVITY

Another important aspect of DCP management is understanding the development activity that supports the generation of income for the DCPs and also triggers the need for DCP projects that service these new communities.

The Federal Government's 2011 census information is used as the basis to undertake long-term development and population forecasting for the City of Greater Geelong. This forecasting assists with the forward planning of DCP projects, particularly those requiring Council delivery.

Appendix 5 – Armstrong Creek Annual Dwelling Activity by Suburb (Compared to forecast) illustrates the development activity within the City's major growth area, *Armstrong Creek*. The table highlights the need for strong financial planning and early infrastructure investment to ensure Council delivers DCP projects are required under the DCP (e.g.: facilities like community and recreation facilities, land projects to facilitate other projects and in some case drainage projects required to unlock / service fragmented development fronts).

The table in Appendix 5 shows the Armstrong Creek growth area (ie: the two active suburbs of Armstrong Creek and Mt Duneed) are delivering dwellings at **57%** above that forecast for the 2012/13 to 2014/15 period (i.e.: projected dwellings of 1,019 versus actual dwellings 1,603). This is 146 additional dwellings per annum above the dwelling forecast for the same period.

The Jetty Road growth area has seen dwelling activity relatively consistent with the forecast for the area.

GENERAL DCP PROGRESS REPORT

Jetty Road Urban Growth Area Stage 1

The Jetty Road development (a.k.a. Curlewis Growth Area) is significantly advanced with the *Curlewis Parks* estate nearing completion. Another four developments are also well underway.

Council has constructed the Bellarine rail trail pedestrian lights at Jetty Road and partial works for the Griggs Creek Rehabilitation and Revegetation.

Council has received Community Infrastructure Levies for **97** lots during 2014/15 (with 126 being received in 2013-14).

Armstrong Creek East Precinct

The Armstrong Creek East Precinct's main developer, *Warralily*, is progressing development on multiple fronts on Barwon Heads Road and Surf Coast Hwy.

Warralily is continuing to provide the Armstrong Creek drainage and waterway improvement works between Barwon Heads Road and Surf Coast Highway to offset its DCP liabilities. An additional two estates, Horizon Cover and Armstrong Waters, are also progressing development to the west of Barwon Heads Road.

Council has received Community Infrastructure Levies for 406 lots during 2014/15 (with 449 being received in 2013-14)

Armstrong Creek North East Industrial Precinct

The Armstrong Creek North East Industrial Precinct Development Contribution Plan was approved in 2010. Development is yet to commence in this precinct.

Armstrong Creek West Precinct

The Armstrong Creek West Precinct's main development Armstrong Mt Duneed estate has continued development west of Surf Coast Highway. As part of offsetting its DCP liabilities it has constructed the intersection at Surf Coast Highway and Burvilles Road and a shared path along Sovereign Drive. The developer is also continuing to provide the Armstrong Creek waterway improvement and drainage works between Surf Coast Highway and Sovereign Drive.

As part of the Armstrong Creek West DCP, Council has completed construction of the intersection at Baanip Boulevard and Sovereign Drive.

Council has received Community Infrastructure Levies for 224 lots during 2014/15 (with 71 being received in 2013-14).

Lara West Growth Area

Amendment C285 - Lara West Growth Area DCP was approved by the Minister for Planning on 17 July 2014. The first development, *Manzeene Village*, will commence development during 2015/16.

Armstrong Creek Town Centre Precinct

Amendment C267 Armstrong Creek Town Centre Development Contributions Plan was approved by the Minister for Planning on 23 October 2014. The DCP includes eight intersections, shared paths, drainage works and contribution towards the construction of a Regional Library. Development is expected to commence in 2016-17 financial year.

Horseshoe Bend Precinct

Amendment C259 Armstrong Creek Horseshoe Bend Development Contribution Plan was approved by the Minister for Planning on 27 November 2014. The Horseshoe Bend DCP includes active open space, intersections, drainage works and community centres. Development is expected to commence in 2015-16 financial year.

Environmental Implications

There are no significant environmental impacts as a result of the management and administration of Council DCP system.

Financial Implications

One of the main features of the development contributions system is to ensure that new development funds essential infrastructure required to service these new communities.

The system is also setup to ensure these new development doesn't create an unfair burden on the existing community. Therefore it is important to recognise the \$22.5M funding gap in DCP projects and ensure these funds are included in Council long-term financial plan and various funding strategies are put in place to secure these funds when required with minimal impact to the existing community.

Policy/Legal/Statutory Implications

The report has been prepared to reflect Council's obligations under the Victorian Local Government Act (1989) and Planning and Environment Act (1987).

Alignment to City Plan

The report supports the How We Do Business strategic direction of City Plan, in particular the priority of 'responsible and sustainable financial management.

Officer Direct or Indirect Interest

There is no direct or indirect officer conflict.

Risk Assessment

As part of the Governance Framework a detailed risk assessment has been undertaken to capture the management of development contribution within Council. Key risks have been recorded on Council corporate risk register, while lesser risks have been included as part of the DCP administration process / procedures.

Some of these risks include failure to delivery infrastructure projects; over expenditure on DCP projects; and early claims for property purchase / compensation.

Social Considerations

There are no significant social impacts as a result of the management and administration of Council DCP system.

Human Rights Charter

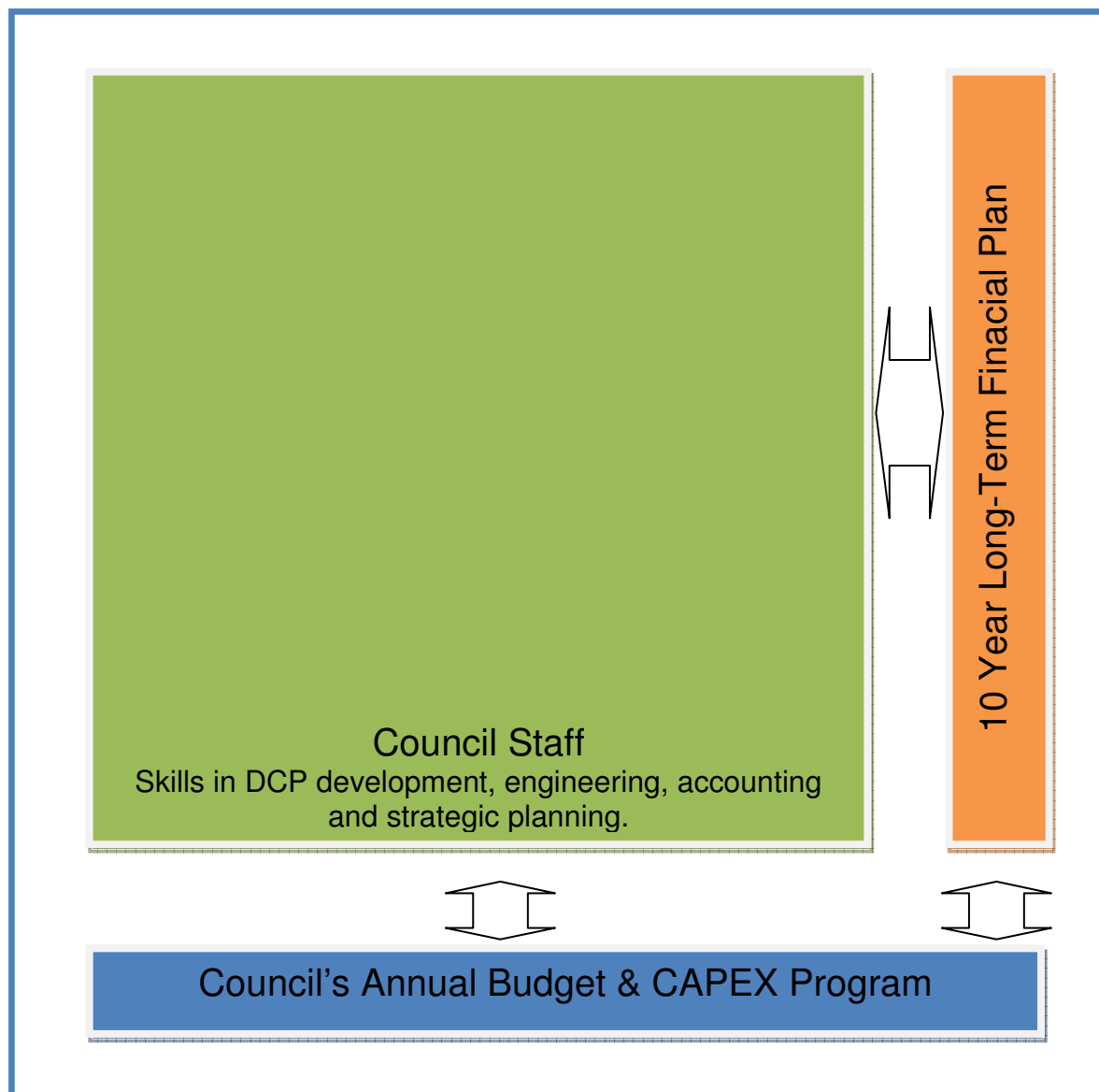
Council officers have taken into consideration the Human Rights Charter relative to the subject matter of this report.

Consultation and Communication

A summary of the report has been included in the draft City of Greater Geelong 2014-15 Annual Report.

APPENDIX 1

CITY OF GREATER GEELONG DEVELOPMENT CONTRIBUTION GOVERNANCE FRAMEWORK



APPENDIX 2

DEVELOPMENT CONTRIBUCTIONS PLANS – SUMMARY REPORT

As at 30 June 2015

DEVELOPMENT CONTRIBUTION PLANS		Income 2014-15 \$	Total Project Value \$	Value Completed 2014-15 \$	Percentage of Project Completed 2014-15 \$	Total Percentage of Project Completed \$
JETTY ROAD GROWTH AREA						
Development Infrastructure Levy collected		-				
Community Infrastructure Levy collected		87,300				
Projects Delivered by Developers			-	-	-	-
Items						
Projects Delivered by Council						
Items						
OS001	Griggs Creek- Rehabilitation and Revegetation		963,417	173,647	45.5%	60.0%
R002	North South Collector Rd Part A Land Acquisition		317,425	2,387	0.8%	0.8%
P003	Pedestrian lights at Bellarine Rail Trail (NS Connector Rd & Jetty Rd)		530,885	175,000	50.0%	50.0%

ARMSTRONG CREEK EAST PRECINCT					
Development Infrastructure Levy collected	344,824				
Community Infrastructure Levy collected	365,400				
Projects Delivered by Developers					
Items					
DI_DR_2 Armstrong Creek Drainage and Waterway Improvement Works Section 2 (Barwon Heads Road to Horseshoe Bend Road)		24,736,354	13,357,631	54.0%	68.0%
DI_DR_3 Armstrong Creek Drainage and Waterway Improvement Works - Section 3 (Horseshoe Bend Rd to Surf Coast Hwy)		8,413,920	652,079	7.8%	8.0%
Projects Delivered by Council		-	-	-	-
ARMSTRONG CREEK WEST PRECINCT					
Development Infrastructure Levy collected	1,046,895				
Community Infrastructure Levy collected	201,600				
Projects Delivered by Developers					
Items					
DI_RO_6 Intersection - Surf Coast Hwy & Burvilles Rd		2,993,787	1,970,798	67.0%	67.0%
DI_TR_2 Shared Path Network - Off Road		2,022,405	173,320	9.0%	9.0%
DI_DR_1 Armstrong Creek Waterway Improvement Works - Surf Coast Hwy - North South Connector Road		4,749,296	451,183	10.0%	17.0%
DI_LA_5 Drainage Works - Wetland/retarding basins (property 5) - Land		342,200	342,200	100.0%	100.0%
DI_LA_6 Drainage Works - Wetland/retarding basins		18,915	18,915	100.0%	100.0%

DI_DR_9	(property 5A) - Land Drainage Works - Wetland retarding Basins (WLRB3) - construction		2,238,760	1,692,950	75.6%	76.0%
Projects Delivered by Council						
DI_RO _2	Items Intersection - GRR- 4C & North South Connector Road (Baanip Blvd & Sovereign Dr)		1,786,120	785,761	80.0%	80.0%
TOTAL		2,046,019		19,795,871		

Development Contribution Plans - Whole of Life Remaining Liability, Income and Funding Gap

As at 30 June 2015

Development Contribution Plans	Current Remaining Liability	Remaining Income	Funding Gap	% of Liability the Gap Represent
Jetty Road Growth Area	22,037,222	15,742,872	6,203,908	28.2%
Armstrong Creek North East Industrial Precinct	13,612,961	13,612,961	-	0.0%
Armstrong Creek East Precinct	100,888,839	97,448,084	3,440,755	3.4%
Armstrong Creek West Precinct	95,351,817	91,024,770	4,327,047	4.5%
Lara West Urban Growth Area	42,286,214	38,745,331	3,540,883	8.4%
Armstrong Creek Town Centre Precinct	23,374,380	21,771,189	1,603,191	6.9%
Armstrong Creek Horseshoe Bend Precinct	139,592,978	136,203,532	3,389,446	2.4%
TOTAL	437,144,410	414,548,738	22,505,230	5.1%
Total Value of All DCP Projects and Income	Total Liability	Total Income	Funding Gap	% of Liability the Gap Represent
TOTAL	482,405,220	459,809,548	23,726,414	4.9 %

* Gap funding includes Community Infrastructure Levy shortfall, CoGG contribution and DET contribution

Development Contribution Plans - Whole of Life Actual Income and Works

As at 30 June 2015

Development Contributions Plan	Current Income \$	Current Projects Complete \$ (Works in Kinds & CoGG)	% Total DCP Projects Completed
Jetty Road Urban Growth Area	2,124,298	4,555,313	17%
Armstrong Creek North East Industrial Precinct	-	-	-
Armstrong Creek East Precinct	1,522,024	19,850,329	16%
Armstrong Creek West Precinct	1,312,395	10,209,999	10%
Lara West Urban Growth Area	-	-	-
Armstrong Creek Town Centre Precinct	-	-	-
Armstrong Creek Horseshoe Bend Precinct	-	-	-
TOTAL	4,958,717	34,615,641	7 %

* These values reflect income and works at time of collection and provision

Development Contribution Plan Levies – Indexation Trends (4 years)

Development Infrastructure Levy

Development Contributions Plan	2012-13 (\$ / ha)	2103-14 (\$ / ha)	2014-15 (\$ / ha)	2015-16 (\$ / ha)	Average Annual Increase
Jetty Road Urban Growth Area (residential)	84,700	86,049	88,038	90,399	1.7 %
Armstrong Creek North East Industrial Precinct (industrial)	93,151	95,358	97,186	97,406	1.1 %
Armstrong Creek East Precinct (residential)	231,000	237,432	242,152	246,613	1.7 %
Armstrong Creek West Precinct (residential)	246,225	253,819	258,493	262,798	1.7 %
Armstrong Creek Town Centre * (Precinct 5 – Mixed Use Residential)	243,077	-	261,635	258,895	1.6%
Armstrong Creek Horseshoe Bend * (residential)	267,831	-	281,488	284,902	1.6 %
Lara West Urban Growth Area * (residential – Charge Area A)	125,716	-	129.561	132,482	1.3 %

*. Amendments approved during 2014 and indexed to current dollars.

Armstrong Creek Annual Dwelling Activity by Suburb (Compared to Forecast)

As at 30 June 2015

Suburb	Projected or Actual Dwellings #	Dwellings per Year				
		11/12	12/13	13/14	14/15	TOTALS
Armstrong Creek	Projected	40	180	345	346	911
	Actual	128	325	449	406	1,308
Mount Duneed	Projected	1	1	0	106	108
	Actual	0	0	71	224	295
TOTALS	Projected	41	181	345	452	1,019
	Actual	128	325	520	630	1,603
Difference		87.00	144.00	175.00	178.00	584.00
Cumulative Difference		87.00	231.00	406.00	584.00	-

Based on City of Greater Geelong Population Forecast (forecast.id) and actual figures based on annual collection of community infrastructure levy (\$900 / dwelling)

Note – Development is yet to commence in the suburbs of Charlemont and Marshall

5. SPORT & RECREATION INFRASTRUCTURE – CONFIRMATION OF ELECTION COMMITMENTS

Portfolio: Sport and Recreation - Cr Irvine
Source: Projects, Recreation & Central Geelong - Sport & Recreation
I/General Manager: Jenny McMahon
Index Reference: Subject: Sport and Recreation Grants and Funding - Incoming

Purpose

The purpose of this report is to inform Council of sport and recreation infrastructure projects funded (or part funded) by the State Government following commitments made prior to the last state election.

To seek Council endorsement of these projects and to confirm Council's financial contribution as documented in Council's four year Strategic Resource Plan.

Summary

- The State Government of Victoria has confirmed seven (7) pre-election commitments to various sporting infrastructure projects within the City of Greater Geelong.
- The State Government commitments provide an additional income to Council totalling \$5,635,000.00 towards community sporting infrastructure.
- Two (2) of the seven (7) commitments have a Council allocation in the current financial year (2015/16), they are:
 - Geelong Soccer Club – Soccer Pavilion Upgrade
 - Leopold Memorial Recreation Reserve – Pavilion Upgrade
- Five (5) of the seven (7) commitments require no further financial contribution from Council, they are:
 - Barwon Heads Football Netball Club Facility Upgrade
 - South Barwon Football Club – Oval and Sports Lighting
 - Barwon Heads Village Park – Spectator Viewing Area
 - Geelong Soccer Club – Soccer Pavilion Upgrade
 - Shell Road Reserve Improvement
- Two (2) of the seven (7) commitments are contingent on a forward commitment of funding by Council, including:
 - The Drysdale Sports Precinct – Stage 1 Development - \$3,226,000.00
 - Leopold Memorial Recreation Reserve – Pavilion Upgrade - \$500,00.00

Cr Macdonald moved, Cr Ellis seconded –

That Council:

1) Note the State Government's financial commitment to:

- a) The Drysdale Sports Precinct – Stage 1 Development**
- b) Leopold Memorial Recreation Reserve – Pavilion Upgrade**
- c) Barwon Heads Football Netball Club - Facility Upgrade**

- d) **South Barwon Football Club – Oval and Sports Lighting**
 - e) **Barwon Heads Village Park – Spectator Viewing Area**
 - f) **Geelong Soccer Club – Soccer Pavilion Upgrade**
 - g) **Shell Road Reserve - Improvements**
- 2) **Enter into funding agreements with the State Government of Victoria for these projects.**
 - 3) **Confirm Council's forward financial commitment for the Leopold Memorial Recreation Reserve project in accordance with the four year Strategic Resource Plan as published in the adopted 2015/16 Budget.**
 - 4) **Confirm and bring forward Council's financial commitment to the Drysdale Sporting Precinct project from 2017/2018 to 2016/2017 to allow this project to be delivered as soon as possible.**
 - 5) **Request from the State Government that the election commitment funding for the Drysdale Sporting Precinct be released as early as possible to expedite the commencement of the project.**

Carried.

Background

The State Government of Victoria has confirmed funding for seven (7) sporting infrastructure projects following commitments made prior to the last state election.

These projects include:

- a) The Drysdale Sports Precinct – Stage 1 Development
- b) Leopold Memorial Recreation Reserve – Pavilion Upgrade
- c) Barwon Heads Football Netball Club - Facility Upgrade
- d) South Barwon Football Club – Oval and Sports Lighting
- e) Barwon Heads Village Park – Spectator Viewing Area
- f) Geelong Soccer Club – Soccer Pavilion Upgrade
- g) Shell Road Reserve - Improvements

The State Government has requested further information from Council to confirm these projects are ready to proceed prior to entering into agreements.

A further financial contribution from Council is required for two of the listed projects. Funding from the State Government for these two projects is contingent upon the Council funds being confirmed.

Discussion

The projects along with the required Council contribution, if applicable, are listed below:

1. Project: Drysdale Sports Precinct – Stage 1 Redevelopment

Project description: Construction of sporting field(s) and supporting infrastructure including car parking, sports lighting and pavilion facilities at the Drysdale Sports Precinct Site.

Total project cost: \$6,726,000

State Government commitment: \$3,500,000

Council 2015/16 budget: Nil

Council contribution required in 2017/2018: \$3,226,000 - in accordance with the four year Strategic Resource Plan as published in the adopted 2015/16 Budget.

2. Project: Leopold Memorial Recreation Reserve Pavilion Upgrade

Project description: Construction of new netball change rooms, two netball courts with sports lighting to training standards and upgrade to the existing pavilion.

Total project cost: \$2,545,000

State Government commitment: \$1,500,000

Council 2015/16 budget: \$445,000 (carry over 2014/15)

State Government Sport & Recreation Victoria (SRV) Country Football Netball Grant for 2015/16: \$100,000

Council contribution required in 2016/2017: \$500,000 - in accordance with the four year Strategic Resource Plan as published in the adopted 2015/16 Budget.

3. Project: Geelong Soccer Club Pavilion Upgrade

Project description: Redevelopment of the pavilion and change facilities at the Stead Park soccer facilities. The project scope is dependent on a proposed sponsorship to be negotiated by the club.

Total project cost: \$750,000

State Government commitment: \$100,000

Council budget allocation 2015/16: \$250,000

Proposed club sponsorship amount: \$400,000 (unconfirmed)

Council contribution required: Nil

4. Project: Barwon Heads Football Netball Club Facility Upgrade

Project description: The Barwon Coast Foreshore Committee has committed to managing this project. Council will act as an auspice for the funding agreement only.

Total project cost: \$225,000

State Government commitment: \$225,000

Council contribution required: Nil

5. Project: South Barwon Football Netball Club Oval and Lighting Upgrade

Project description: This project involves new sports lighting to Australian Standards, a new electronic scoreboard and landscaping to provide improved spectator viewing including a terraced area, new coach's boxes and improved accessibility to the sporting ground.

Total project cost: \$180,000

State Government commitment: \$150,000

State Government Sport & Recreation Victoria (SRV) Local Facilities for Local Clubs program: \$30,000 (confirmed)

Council contribution required: Nil

6. Project: Barwon Heads Village Park (Cricket) Improved Spectator Viewing Area

Project description: Improved spectator shade at Barwon Heads Cricket Club (Barwon Heads Village Park). Specific project details are unknown, further scoping is required.

Total project cost: \$100,000

State Government commitment: \$100,000

Council contribution required: Nil

7. Project: Shell Road Reserve Improvements

Project description: Council received a State Government grant of \$100,000 towards an electronic scoreboard for Shell Road Reserve prior to the 2014 election. A further commitment of \$60,000 was made to this project by the State Government, with funds to be made available in the 2016/17 financial year.

The Ocean Grove Football Netball Club (OGFNC) has indicated that the scoreboard must be delivered by the start of the 2016 football season using the existing \$100,000 grant. The remaining \$60,000 is proposed to be used for construction/installation of sport and recreation infrastructure relating to the use of Shell Road Reserve. The project scope will be determined in consultation with the OGFNC.

Total project cost: \$60,000

State Government commitment: \$60,000

Council contribution required: Nil

The above projects are summarised in table format see Attachment 1.

Environmental Implications

There are no foreseeable environmental implications associated with this report; all projects developed will include environmentally sustainable design initiatives.

Financial Implications

The State Government commitments provide an additional income to Council totalling \$5,635,000.00.

Two (2) of the seven (7) commitments have a Council allocation in the current financial year (2015/16), they are:

- Geelong Soccer Club – Soccer Pavilion Upgrade
- Leopold Memorial Recreation Reserve – Pavilion Upgrade

Five (5) of the seven (7) commitments require no further financial contribution from Council, they are:

- Barwon Heads Football Netball Club Facility Upgrade
- South Barwon Football Club – Oval and Sports Lighting
- Barwon Heads Village Park – Spectator Viewing Area
- Geelong Soccer Club – Soccer Pavilion Upgrade
- Shell Road Reserve Improvement

Two (2) of the seven (7) commitments are contingent on a forward commitment of funding by Council, including:

- The Drysdale Sports Precinct – Stage 1 Development - \$3,226,000.00
- Leopold Memorial Recreation Reserve – Pavilion Upgrade - \$500,00.00

The Council contributions requested are in accordance with the four year Strategic Resource Plan as published in the adopted 2015/16 Budget.

Policy/Legal/Statutory Implications

To secure funding connected with the State Government commitments, Council will need to enter into agreements which require contributions for the Drysdale Sports Precinct and Leopold Memorial Recreation Reserve Projects.

There are no other legislative or legal ramifications associated with the adoption of this report.

Alignment to City Plan

The State Government commitment projects align to the City Plan's priority of Community Wellbeing, encouraging healthy lifestyles and connected communities through active recreation and participation in sport.

Officer Direct or Indirect Interest

There are no officer conflicts of interest relating to the project being proposed for submission or this report.

Risk Assessment

There are no immediate risks associated with this report. A component of the project will entail relevant risk management and OH&S.

Social Considerations

The expected population growth within the municipality necessitates the increased and improved provision of community sport facilities which provide a social outlet for the local community.

Participation in sport and recreational activities has long been recognised as an important contributor to community health and well being. Benefits of physical activity are well documented and include improved health, development of social skills, increased community connectedness and enhanced self-esteem.

Human Rights Charter

This report has no impact on human rights.

Consultation and Communication

Council officers will communicate and consult directly with sporting clubs to ensure the efficient delivery of State Government commitments that aligns with funding availability.

6. SIMONDS STADIUM - STAGE 4 DEVELOPMENT

Portfolio: Sport and Recreation – Cr Irvine
Source: Projects, Recreation & Central Geelong / Sport & Recreation
I/General Manager: Jenny McMahon
Index Reference: Property #214458 Simonds Stadium

Purpose

The purpose of this report is to seek Council's approval for the capital development of Simonds Stadium (Stage 4) as land manager for the site.

To resolve Council's consideration of a financial contribution to the capital development of the Simonds Stadium (Stage 4).

To consider the request from the Kardinia Park Trust for an annual contribution of \$1.5M to support ongoing operations at the site.

Summary

- Council as the current land manager of Kardinia Park is required to provide consent for the Simonds Stadium (Stage 4) development to proceed. The Department of Environment, Land, Water and Planning (DELWP) is the land owner.
- The Geelong Football Club has sought a \$6M contribution from Council for the development of Simonds Stadium (Stage 4). The Stage 4 development will see the replacement of the Jennings and Brownlow stands and increase the stadium's capacity by 2,500-3,000 patrons.
- The \$6M contribution has not been accounted for in Council's Strategic Resource Plan. Should Council resolve to fund the project, it could be achieved via one or a combination of the following means:
 - Borrowings – this would exceed Council's self-regulated borrowings limit.
 - Rate Increase – this would require a variation under a rate capping regime with the result unknown.
 - Review Capital Works Prioritisation – the deletion or deferral of community projects from the Strategic Resource Plan.
 - Project Future Savings – the exit of Council's operations from Kardinia Park will create savings of an unknown amount.
- The Kardinia Park Trust Working Group chaired by Steve Bracks has sought from Council an ongoing \$1.5M annual operational contribution to support the Trust's operations.
- The formation of the Kardinia Park Trust and the extent of its responsibilities will not be known until the enacting legislation is put through parliament later this year.

Cr E Kontelj moved, Cr Irvine seconded -

That Council:

- 1) As land manager, approve the development of Simonds Stadium (Stage 4) subject to :**
 - a. the State Government of Victoria agreeing to take ownership of the new stand, including asset and maintenance obligations;**

- b. the State Government of Victoria accepting financial liability for any works triggered as a consequence of the development within the broader parklands and internal road network;
 - c. the reinstatement of Legends Plaza to the satisfaction of Council; and
 - d. all additional costs associated with delivering events in the venue over the construction period, being borne by the project.
- 2) Agrees in principle to commit up to \$6M to the Stage 4 Simonds Stadium development and authorises the CEO to sign funding agreements with the Geelong Football Club for up to \$6M, conditional on the following, that:
 - a. the payment is not due until the conclusion of the 2017/2018 financial year;
 - b. the State Government enters into an agreement with Council agreeing that the State Government will:
 - assume management and operations of Simonds Stadium and Kardinia Park;
 - absolve and indemnify Council of any ongoing financial contributions to the operation and management of Simonds Stadium and Kardinia Park;
 - c. Council, the Geelong Football Club and State Government enter into a sponsorship agreement that recognises Council's contribution to the Project.
- 3) Supports the staged implementation of the Kardinia Park Trust Working Group and authorises the CEO to:
 - a. enter into negotiations with the Victorian State Government and Kardinia Park Trust to transition operations;
 - b. decline the request for continued operational funding for the Trust; *and*
 - c. report back to Council on negotiations prior to the conclusion of the calendar year.

Carried Unanimously.

Background

Council is currently the Committee of Management for Kardinia Park under the Geelong (Kardinia Park) Land Act 1950. As Committee of Management, Council must approve any developments on site prior to seeking consent from the Crown or the Department of Environment, Land, Water and Planning (DELWP). This Committee of Management role also places a set of obligations upon Council for the management, improvement and maintenance of the reserve.

Simonds Stadium via the Geelong Football Club (GFC) was successful in the last Victorian State Election in securing a \$75M commitment to replace the Jennings and Brownlow stands.

The replacement of these stands continues the redevelopment of Simonds Stadium, which commenced in 2003. The City of Greater Geelong's total capital contribution over these three stages was \$10.5M. This capital contribution is in addition to the annual net cost of approximately \$1.5M to operate the stadium.

The table below notes the stages and Council's contributions since 2003.

Year	Stage	Council commitment	Period	Funding source
2003	Stage 1 – Hickey Stand	\$6M	2003-04 \$2M 2004-05 \$2M 2005-06 \$2M	Capital Works Programme
2008	Stage 2 – Premiership Stand	\$1.5M	2009-10 \$1.5M	Capital Works Programme
2011	Stage 3 – Players Stand	\$3M	2013-14	Capital Works Programme

The replacement of the Jennings and Brownlow Stands also coincides with the formation of a Kardinia Park Trust Working Group that will establish a Trust similar to that of the Melbourne Cricket Ground and the Melbourne and Olympic Park Trusts.

The Geelong Football Club has sought a contribution from the City of Greater Geelong of \$6M towards the proposed \$90M development.

The funding mix initially proposed by Geelong Football Club for the development is outlined below.

Funding Source	GFC Requested Contribution	Committed Contribution to Date
State Government	\$75M	\$75M
Geelong Football Club	Up to \$ 4M	Up to \$4M
The Australian Football League	\$5M	\$4M
City of Greater Geelong	\$6M	\$0

An economic impact analysis of the Simonds Stadium (Stage 4) development was commissioned by the Geelong Football Club and sought to understand the impact of the development on the local economy.

In this analysis, the Stage 4 development was considered as the first two stages in a six (6) stage development. The report did not consider the first two stages, as currently proposed, in isolation. The staging in the analysis is as follows:

4a) Brownlow Stand

4b) Jennings Stand

4c) Ford Stand

4d) Ablett Terrace

4e) Hickey Stand

4f) Super Screen Seating Area

Should the total development be completed as proposed in the analysis, it would increase viewing capacity to 37,423 and deliver an increased annual spend in the local economy of \$15M. The replacement of the Jennings and Brownlow Stands as now proposed will increase capacity by approximately 3,000 taking the ground's capacity to 34,379.

Architects have been appointed and the project is underway. Confirmation of the total funding available is required prior to the end of August 2015. This will ensure the project can commence in time to allow for demolition and installation of temporary facilities to support major events, including the A-League game, over the summer period.

Aligned with the stadium development will be the implementation of the Victorian Labor Government's commitment to establish a Trust for Kardinia Park. A Kardinia Park Trust Working Group has now been established and it is understood that the enabling legislation to create the trust will be introduced into parliament later this year.

The exact scope of the Trust's responsibility at this stage is unknown, with a variety of models being considered by the working group. The scope options range from complete management responsibility for the Kardinia Park precinct, to management of the Simonds Stadium as a separate entity.

Early discussions with the State Government and the Trust Working Group's chair, the Honourable Steve Bracks AC, indicate that the Trust will seek to manage the entire precinct, excluding the aquatic facility. It is expected that Trust's formation will extinguish Council's role as Committee of Management and in doing so, will transfer the obligations for management, improvement and maintenance of the reserve to the Trust.

The Chair of the Kardinia Park Trust Working Group and has written to Mayor Cr Darryn Lyons seeking that Council continues its role in the Kardinia Park Precinct until such time as the Kardinia Park Trust is developed, which will require approximately 12 months from the enacting of the legislation.

Discussion

The Geelong Football Club's request for funding support for the Simonds Stadium (Stage 4) development, in advance of the establishment of the Kardinia Park Trust, is a difficult proposition due to numerous unknown and/or unresolved issues regarding the future management of the precinct.

Council's contribution to and involvement in Stage 3 of the stadium development was made on the basis that Council is the asset owner and bears responsibility for the ongoing maintenance and potential replacement of the assets and infrastructure within the stadium. It is expected that the Committee of Management and the aforementioned obligations will be extinguished with the implementation of the Trust, releasing Council from its obligation for asset management.

The Geelong Football Club has sought a response from Council by the conclusion of August 2015, to allow the project to commence in September 2015 subject to Open Space and Land Managers approval. This construction timeline will have the least impact to AFL seasons and allow for temporary broadcast and media facilities to be in place for the 8 January 2016 A-League fixture.

The resolution of the Kardinia Park Trust, the proposed management model and scope of responsibilities is projected to come before parliament prior the end of this calendar year. The consequence of this timing being that Council at this time does not fully understand its future role at Simonds Stadium while considering its position on financial support for Stage 4.

The following points note the range of considerations for Council in making its decision. Given the complexity and relationships between the issues, the funding support for the Stage 4 development should not be considered in isolation. The following sections consider these points.

Stage 4 Development Land Managers Consent

The Stage 4 development will see an approximate increase of 2,500 to 3,000 seats and will replace the Jennings and Brownlow Stands. This stage of the development is the most complex of all stages to date, as it includes the area that houses all the stadium's broadcast facilities, most of the Geelong Football Club's football department and Club Cats. Many of the services in this area are critical for stadium operations and need to be established on a temporary basis during the construction phase to ensure the stadium remains operational.

As the current Committee of Management for Kardinia Park, Council is required to consent to any development on the site should it be deemed appropriate. Under normal circumstances, this consent to development would trigger a number of conditions to mitigate Council's future obligations on the site and address any broader implications with respect to the change of business that would impact park infrastructure or operations.

Discussions with the Victorian Government have confirmed that it will accept liability for the new stand asset and also any obligations that the stand's development will trigger, such as the requirement for additional parking. This agreement is reflected as a condition of land managers approval.

Stage 4 Development \$6M Contribution

The current confirmed budget for the Simonds Stadium (Stage 4) development inclusive of the requested Council contribution is \$89M. Council's contribution would enable the project to be completed in its current proposed form and minimise the impact on the AFL 2016 home and away season with a scheduled completion early in the 2017 season.

The immediate time critical factor in the development is the demolition of the current stands and the erection of temporary facilities ready for the A-League fixture in January 2016.

Should Council elect not to financially support the project, it is assumed that a process of value management would need to be undertaken to re-scope the project to fit with the revised budget. This process has the potential to delay the critical timeline of demolition and erection of the temporary facilities.

Kardinia Park Trust

The Honourable Steve Bracks AC has sought that Council continue its operational role at Kardinia Park Precinct until the Trust has had an opportunity to become fully operational. At this stage the exact scope of the Trusts role is not known and could range from the operations of Simonds Stadium to full management of the Kardinia Park precinct, this will only be confirmed once the necessary legislation has been enacted.

The Honourable Steve Bracks AC has sought from Council that it continues its normal operations in the reserve until the Trust is operational; he has also sought from the Council an ongoing annual financial commitment of \$1.5M.

Given that the scope of Trust is not yet known and Councils role within it, it is difficult to quantify any potential savings and or cost associated with this request, however it has been recognised that due to the complex nature of the site a staged handover would be prudent.

Environmental Implications

There are no environmental implications as a result of this report.

Financial Implications

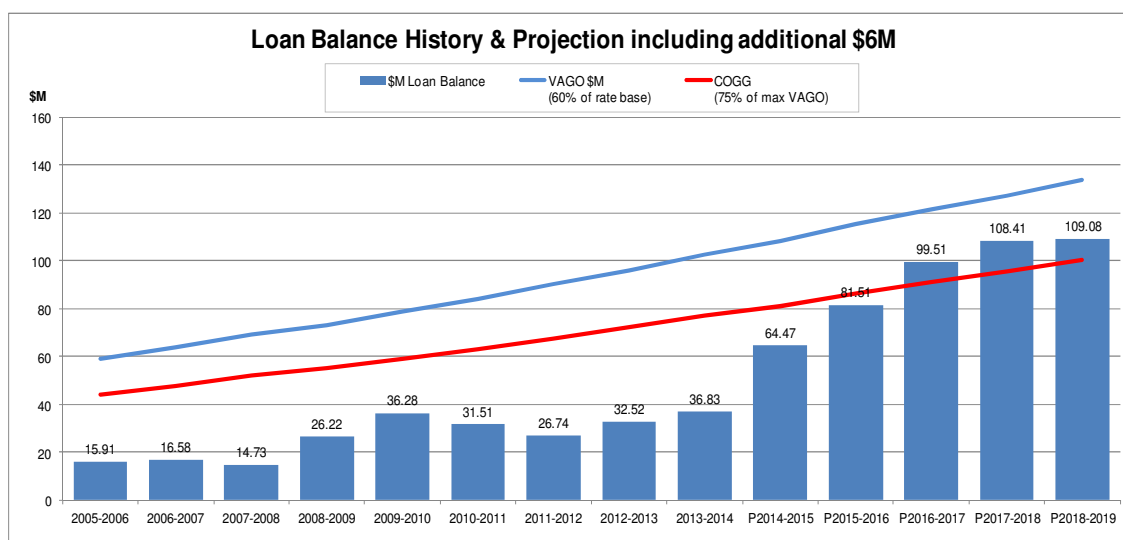
Council has not budgeted to support the Simonds Stadium (Stage 4) redevelopment in the 2015-16 budget or in Council's Strategic Resource Plan.

Similarly, Council has not budgeted for an ongoing annual financial commitment of \$1.5M to support the operations of the stadium once the Kardina Park Trust is in place, however the savings that would come with the cessation of Council's operational role have not been factored in.

The following options have been identified as possible means of funding the \$6M request for Stage 4 of the Simonds Stadium development

a) Borrowings

Debt levels greater than 60% of the rate revenue represents potential for longer term concern over ability to repay debt according to the Victorian Auditor General's Office (VAGO). If Council was to borrow \$6M in 2016-2017 it would cost Council \$7.3M over 10 years to repay the loan and would increase debt levels well over the self imposed 75% threshold of the recommended 60% level recommended by VAGO.



b) Rate increase

If Council was to consider funding the Simonds Stadium (stage 4) development via a rate increase, it would need to consider that a 1% rate increase equated to \$1.4M. To achieve \$6M funded over a 3 year period would require a single rate increase of 1.5% in the first year. The Essential Services Commission in its draft Blue Print for Change (July 2015) recommends a process whereby a variation to rate capping may be sought and notes five matters that the variation should address in seeking the variation. The Blue Print also recommends that variations can only be approved for a single year in the 2016/2017 year.

Whilst an opportunity exists for Council to apply for a variation the outcome would not be known until May 2016. This timing of advice would pose a significant financial risk to Council.

c) Revise Capital Works Priority

Council could review its long term plan capital works and make a contribution to the Geelong Football Club of an amount equal to or less than \$6M from the future capital works programme subject to the programme being amended with future projects being deferred.

d) Savings

The transition of the stadium and potentially park operations to the Kardinia Park Trust represents a significant savings opportunity for Council that, if realised, has the capacity to fund the \$6M request. The subsequent request for \$1.5M to support the Trusts operations significantly affects that capacity to realise savings from the transition. Currently operational funding for the Stadium is in the order \$1.5M and \$700k for the parkland, the capacity to realise these savings will be dependant on an understanding of Council's future financial obligations to the Trust.

Policy/Legal/Statutory Implications

Council is currently the Committee of Management for the reserve under the Geelong (Kardinia Park) Land Act 1950. Council is obligated to meet requirements set out by the Department of Environment, Land, Water & Planning in it's duties as the Land Manager.

It is anticipated that legislation will be placed before parliament before the end of this calendar year that will transfer this obligation to the Kardinia Park Trust.

The Geelong Football Club at this stage has not fulfilled all its obligations under the conditions of Council's contribution to Stage 3. The delivery of a Kardinia Park Master Plan remains outstanding. Discussions with the Kardinia Park Trust chair have indicated that it would be willing to fulfil this obligation.

Alignment to City Plan

Kardinia Park contributes to Council achieving objectives outlined in the City Plan 2013-17:

- Community wellbeing – Sport, recreation and social activities within the reserve contribute to the health and wellbeing of the community.
- Growing our economy – Activities and events held at Kardinia Park, and in particular Simonds Stadium, have a significant positive impact on Geelong's economy.
- Sustainable built and natural environment – the parkland provides an area of natural environment within one of the most highly developed areas of Geelong. A number of projects focused on sustainability have been delivered, including stormwater reuse.

Officer Direct or Indirect Interest

No Council officers involved in the preparation of this report are known to have a direct or indirect interest in matters to which this report relates.

Risk Assessment

In providing consent for the development, Council exposes itself to a significant operational funding increase to maintain the \$90M stand (based on the industry norm calculation of maintenance costs at 1% to 2% capital cost). This cost could amount to an obligation of up to \$2M annually. This risk has been mitigated with the inclusion of the recommendation seeking that the Victorian Government accepting the Stand asset.

Social Considerations

Kardinia Park provides a range of social and health benefits through the provision of sport and recreation opportunities to the wider community. Kardinia Park and in particular Simonds Stadium, is a place of great value to the community due to its status as Geelong's premier sporting precinct.

Human Rights Charter

This report has no impact on compliance with the Human Rights Charter.

Consultation and Communication

The Victorian State Government through Sports and Recreation Victoria, The Kardinia Park Trust and the Geelong Football Club have been consulted with in the formation of this report.

7. CITY PLAN 2013-2017 PROGRESS REPORT TO JUNE 2015

Portfolio	Governance - Cr Lyons (Mayor)
Source	Strategy & Performance – Corporate Strategy
General Manager	Dean Frost
Index Reference	Corporate Strategy Planning

Purpose

Council at its meeting on 24 June 2014 adopted the 2014-2015 Update of City Plan 2013-2017, which outlines the Strategic Directions and Priorities planned by the Council over the four-year period, and the Annual Business Plan Actions planned for the coming 12 months.

This report is the progress report to Council of the organisations achievements against these actions.

Summary

Attachment A details the status and provides commentary against the Annual Business Plan actions. The key to the status of actions is:

On Schedule:	Green	69
Completed:	Black	123
Major Issue:	Red	5
Minor Issue:	Yellow	22
Not Started:	White	13
Total Actions		232

Cr Farrell moved, Cr E Kontelj seconded -

That Council receives and notes the City Plan Progress Report to 30 June, 2015.

Carried.

Background

Council at its meeting on 24 June 2014 adopted the 2014-2015 Update of City Plan 2013-2017 which outlines the Strategic Directions and Priorities planned by the Council over the four-year period, and the Annual Business Plan Actions planned for the coming 12 months.

Community Wellbeing

Healthy Together Geelong: to enhance health, wellbeing and quality of life of Greater Geelong Communities.

Growing Our Economy

Securing Geelong's economic future.

A Sustainable Built and Natural Environment

Partnering with our community to protect and enhance our natural ecosystems and to encourage sustainable design and reduced resource consumption.

How We Do Business

We will focus on developing and maintaining effective working relationships to deliver Council's strategic directions and cost effective services that meet the changing needs of the community.

Discussion

This report and attachment indicates the status of the actions in City Plan 2013-2017 for the 2014-2015 financial year as at 30 June, 2015.

The attachment provides status and comments for each of the 232 actions within the four strategic directions.

There has been significant progress in the June quarter towards achieving the actions in 2014-2015 including:

Community Wellbeing

Status Summary:

On Schedule: 30 Completed: 61 Major Issue: 3
Minor Issue: 10 Not Started: 6

- National Youth Week was held in April celebrating and recognising the contributions young people make within the Greater Geelong community. This years theme was "It Starts With Us" promoting the idea of young people as active participants in their communities, working for positive change. The week was full of events such as the STREETFACE project which featured the portraits of 15 young people onto buildings around Geelong with positive stories of young people who 'live, work or play' in Geelong, Waurin Ponds Skate competition, Journalism Writing workshops and Whittington Dance Party.
- The 'Through Your Eyes' project was also undertaken in April and May, 2015. The project was aimed at unearthing stories about Anzacs and the impact of WW1 on Geelong and stories behind Geelong's memorials. The stories were recorded by young people and uploaded to a Smartphone application and linked to 30 new interpretive plaques installed across Geelong. The project complimented the ANZAC projections that were displayed onto City Hall. The project received funding of \$30,000, and was a result of discussions that identified the need to engage young people in a project that creates a deeper understanding of World War 1.
- A number of youth programs and events ran successfully throughout the year including the SKAART Festival, GASP and the Courthouse Youth Arts Program.
- Five new community centres were completed and are in operation this financial year with two of the centres being officially opened during this quarter.
 - Grovedale Community Hub was officially opened on 23 May, 2015. The brand new \$6.7 million facility offers a wide range of services for the community including an integrated children's centre, the Grovedale Senior Citizen's Club, the Grovedale Neighbourhood House, aged care and youth services.
 - Norlane Child and Family Centre officially opened its doors on the 21 May, 2015. This brand new \$4.1 million facility offers a kinder program, maternal and child health service, school holiday program, playgroups, counselling, a family support and parenting programs and community meeting spaces.

- A number of recreation and community projects were also completed this quarter:
 - The Coolabah Park playground, Grovedale opened in April. The upgrade was completed under the City of Greater Geelong's Play Strategy and is one of the region's largest playgrounds.
 - A new one-of-a kind playground opened on 4 May, 2015 at Queens Park. It has been custom built and specially designed to attach play equipment to existing trees. It gives children the opportunity to climb and play on ropes amongst and attached to the surrounding trees. The rope climbing nets provide children with a truly unique experience similar to climbing through a tree canopy.
 - The new Stead Park BMX Track officially opened on 8 May, 2015. This is the only BMX track in the Geelong's northern suburbs and has been well utilised with 30 to 50 kids using the track per day since its completion. The popularity of the BMX track has also resulted in an increase in the number of young people attending the nearby fOrt Youth Centre.
 - The Linking the Link project which connects the Bellarine Rail Trail with surrounding residential areas to improve access is now complete. All new paths, tree mulching, fencing of laneways and new bench installations have all been completed.
- Council endorsed the Northern Arc Master Plan at Council Meeting of 9 June, 2015. The plan will guide development of a vibrant community health and wellbeing precinct in Norlane over the next 15 years. Council is continuing negotiations with Barwon Health around a new \$33 million State Government funded medical facility at the site. The proposed development will see a new integrated aquatic and leisure centre, multipurpose community hall, new Corio library, Barwon Health-North medical centre, café, outdoor spaces and improved pedestrian paths and trails linking the facilities to surrounding streets and neighbourhoods.
- The City's Learn to Swim programs achieved outstanding results across the four terms in 2014-2015. A total of 23,809 enrolments were achieved for the four indoor leisure centres (Leisurelink, Waterworld, Splashdown and Bellarine Aquatic and Sports Centre) for the 2014-2015 year. This was an increase of 250 enrolments compared to 2013-2014 figures.
- Council's Women in Community Life Advisory Committee (WiCLAC) welcomed four new members. The new members are local women committed to WiCLAC's objectives – to promote equality, inclusion and respect for women throughout our region. The committee provides advice to Council on barriers to women's participation, emerging women's issues, aspirations and initiatives to help ensure gender equality in the Geelong community.

Growing Our Economy

Status Summary:

On Schedule: 24 Completed: 23 Major Issue: 2
Minor Issue: 1 Not Started: 4

- 2014-2015 saw another successful major events calendar, ranging from flagship international events to local community celebrations. Just some of the events included the 2015 Australian International Airshow, 2015 Men's and Women's Victorian Open Golf Championship, A Day on the Green, Toast to the Coast, Cadel Evans Great Ocean Road Race, Food Truck Friday, M~M 24 Hour Extreme Arts Walk, National Celtic Festival, Pako Festa, and Festival of Sails.

Events that occurred during this last quarter:

- Scarf Festival returned to the National Wool Museum and hosting a record breaking 449 scarves from across Australia and abroad.
- The Geelong After Dark event was held on 8 May, 2015 with more than 10,000 people in attendance. The program is an annual event showcasing musicians, artists, quirky performances and lighting projections. The event consisted of 247 artists of which 230 were local. 92 per cent of people surveyed on the night indicated that their primary reason for visiting Geelong was the event and of that figure 13 per cent advised that they were visitors to the region.
- The Central Geelong Task Force released details of its plan for a City in a Park this quarter. The report and the proposed streetscape enhancement projects set out a plan to make improvements through relatively simple, cost effective and meaningful interventions. It builds upon the Malop Street green spine concept, which will link Johnstone Park to Eastern Park, but importantly expands the network of green spaces across the central city area to create 'A City in a Park'. This is expected to create more efficient traffic flows around the CBD, safer streets for pedestrians, cyclist and motorists, and more shade in summer throughout the city's streets.
- Catenary lighting has been installed over the Malop Street – Moorabool Street intersection and is aimed at enhancing the visual appearance of the city. The catenary has been designed to support decorative catenary lighting and also allow for support of temporary seasonal decorations or banners. The launch took place on Friday 10 July.
- The City paid tribute to the Bellarine Community Health Ladies Auxiliary Portarlington branch for their 40 years of service at the iconic Portarlington Rotunda. The auxiliary had raised several hundred thousand dollars for the local community through their work at the opportunity shop at the rotunda. The Auxiliary finished up at the Opportunity Shop earlier this year and the Portarlington Community Association who are a strong and active part of the town will take over the lease and continue the community focus at this venue.
- A commencement plan for the Rotunda has been developed to fit out the space and develop operating procedures. The purpose of the booth is to focus on relevant community and business information and will be managed by a volunteer group linked to the Portarlington Community Association and Portarlington Business Development Association.
- Council received 1290 responses from the public in relation to the significance of the Geelong Gallery redevelopment. Overwhelmingly respondents believe that a redeveloped Geelong Gallery is one of our major cultural attractions and absolutely vital to Geelong's culture wellbeing.
- Geelong has been placed high on the Australian business tourism radar after Business Events Geelong won the National award for best Regional Destination Marketing Organisation at the Meetings and Events Australia (MEA) National Industry Awards. The City of Greater Geelong is a proud supporter of Business Events Geelong.
- The Jobs4Geelong Fair was held on 19-20 June offering a great opportunity for local businesses looking to expand, start up and for industry groups to find potential employees. The fair is an Australian Government initiative delivered by Enterprise Geelong and supported by Geelong Advertiser, Bay FM and KRock.

- The Geelong Library and Heritage Centre construction is progressing well with final gutter installation underway, glass installation is near completion and the internal fit out and finishing trades are all on track. The Geelong Library and Heritage Centre is scheduled to open towards the end of 2015.
- The Central Geelong Heritage Fund round one applications closed in May. 22 applications were received with four submissions being successful. The Fund is a Grants Program for one off capital improvements projects supporting the restoration of heritage building facades within the Central Geelong Action Plan boundary.

Sustainable Built and Natural Environment

Status Summary:

On Schedule: 9 Completed: 14 Major Issue: 0
Minor Issue: 8 Not Started: 2

- The 'Rethink Your Rubbish' program continues to be a success.
- The recycle your mattress drive was held in May where residents could drop off their mattresses for \$10 (normally \$21.50). Each year approximately 4,000 mattresses are dropped off at the Drysdale and Geelong Resource Recovery centres.
- The Drysdale and Geelong Resource Recovery centres have noted a significant increase in the use of recycling services for items such as televisions, computer equipment and white goods and subsequently a notable decline in the number of these items being dumped wayside.
- The results of a survey in to the public's awareness of recycling services has been published with over 300 responses being received during the six week survey held in March and April. The survey indicated that general awareness of recycling and disposal by the public is good; however, Council will continue to use a variety of communication channels to increase this level of knowledge of these services.
- The City has joined forces with the Bellarine Catchment Network and the Corangamite Catchment Management Authority to undertake the first in a series of programs known as Caring For Our Bays. Caring For Our Bays is about identifying where litter that flows into our bays, comes from and developing strategies to prevent it happening in the future.
- The City of Greater Geelong launched an updated Low Carbon Growth Plan as part of its World Environment Day celebrations. The plan is a great platform for Future Proofing Geelong to continue to help the community, business and industry become more energy efficient. The updated Low Carbon Growth Plan takes into account changes to industry in Geelong. Emissions in 2020 are now estimated to be 41 per cent lower than forecast in the initial 2011 plan. This is due to closures in manufacturing sites in Geelong.

The City is also working to reduce Geelong's ecological footprint by establishing a green belt along the Geelong Ring Road, committing to planting a minimum of 20,000 plants a year.

- The City of Greater Geelong was recognised for its outstanding work in protecting and enhancing the environment at the Keep Australia Beautiful Victoria Sustainable Cities Awards.

The City was a finalist in four award categories for the following: Community action Leadership – Kevin Hoffman Walk, Community Government Partnerships – Friends of the Bellarine Rail Trail, Cultural Heritage – Curlewis Avenue of Honour and Environment Sustainability Awards – Eastern Park Stormwater Harvesting Dam.

- Beach erosion is not uncommon along the coast of the Port Phillip Bay, in particular the northern shore of the Bellarine Peninsula. Ramblers Road Portarlington is an excellent example of this. The foreshore has been gradually receding for a number of years; with a storm in 2014 having a dramatic effect on the already vulnerable beach and foreshore.

Remediation works in the form of sand fencing, dune nourishment and re-construction and a revegetation program were undertaken in 2014-2015. These measures will provide a protective feature that will reduce the risk of damage to the environment, drainage/road infrastructure and private property.

How We Do Business

Status Summary:

On Schedule: 6 Completed: 25 Major Issue: 0

Minor Issue: 3 Not Started: 1

- Council's eService's department have developed a number of online projects during the quarter to improve services and information to residents. This includes; finalising planning applications online, where customers are able to view the status of planning application through the use of myGeelong; development of new online forms for customer use such as direct debt request, rates deferral application form and a valuation objection form; developing online enrolments for Family Day Care, and development of an online form for the Green Achiever Award.
- A Management Policy for web accessibility has been approved by Executive Leadership Team. The policy provides clear direction on the minimum standards of web accessibility that must be adhered to across the City of Greater Geelong web presence, to ensure that web content can be accessed by everyone.
- Social media continues to be a key communication channel for Council to inform and engage with the community. The City of Greater Geelong and Geelong Mayor's Facebook and Twitter accounts are monitored seven days a week. Between the two pages, City of Greater Geelong Facebook currently has 6,217 likes and the Mayor's Facebook has 49,521; City of Greater Geelong Twitter account has 6,217 followers and the Mayor's Twitter has 106,650 followers.
- The City of Greater Geelong's 2015-2016 Budget was adopted in June; it invests heavily in the financing of key new infrastructure projects including the new Geelong Library and Heritage Centre, the Hendy Street Children's Hub in Corio and the Leopold Community Hub library construction along with a focus on Central Geelong. The Budget delivers on major priorities while maintaining service levels in all key areas of Council's operations. The rate rise was at a lower-than-predicted 4.45 per cent, and overall the budget delivered a recurrent surplus of approximately \$0.7 million.
- Council has introduced quick and easy two minute parking pick up and drop off zones around Central Geelong, known as 'kiss'n'go' zones. The zones have been implemented in key locations to encourage more people into the city by being able to be picked up or dropped off in a safe and convenient manner.

- The Digital Geelong strategy was adopted by Council to ensure it maximises emerging digital technology. The strategy aims to provide community-wide access to digital technologies and to capitalise on improved efficient in communications and online services as technology evolves. The strategy will guide opportunities to improve services and save money in the future.
- Tender evaluation for a new Document Management system was undertaken this quarter, with Kapish Services Pty Ltd (HP Trim software) being awarded as the successful applicant/software package. The project will commence in August, 2015 replacing the current document management software system.

Environmental Implications

There are several actions under the Sustainable Built and Natural Environment Strategic Direction within City Plan that aim to enhance and protect natural areas and ecosystem health, support our community to live sustainably, advocate for and promote sustainable design and development, and minimise our environmental footprint.

Financial Implications

Council's Annual Budget provides the Resource Plan to support the initiatives identified within the adopted Annual Business Plan.

Policy/Legal/Statutory Implications

Council's external auditors will undertake a Performance Audit of the planned Key Strategic Activities and prepare a report as part of the 'sign off' of the Annual Accounts.

Alignment to City Plan

This report is the quarterly progress report of the organisation's achievements against the adopted City Plan 2013-2017, 2014-2015 actions.

Officer Direct or Indirect Interest

There is no conflict of interest to be disclosed.

Risk Assessment

The risks arising from the actions are managed within the framework of the Council's adopted Policies, Procedures and Risk Management strategies.

Social Considerations

Several of the actions identified within City Plan are aimed at improving the quality of life for the residents in the City of Greater Geelong. This is particularly the case for actions within the Community Wellbeing Strategic Direction.

Human Rights Charter

This report provides an update on the implementation of City Plan 2013-2017 and will be made available on Council's website and on request at Council's Customer Service Centres as part of the Council meeting minutes. There are no known positive or negative effects.

Consultation and Communication

A comprehensive report on the 2014-2015 City Plan actions will be published in the City of Greater Geelong Annual Report by September 30, 2015, which will be submitted to the Minister for Local Government and available to the public in hard copy and on the Council's website (www.geelongaustralia.com.au).

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For Quarter Ending: Jun 2015

City of Greater Geelong
31 July 2015

Description	Completion Date	Status	Comments
Strategic Direction: Community Wellbeing			
Outcome: Healthy Lifestyles			
Coordination of the City of Greater Geelong Municipal Public Health and Wellbeing Plan implementation	Jul 2014	C	The City of Greater Geelong Municipal Public Health and Wellbeing Plan implementation has been uploaded into our corporate reporting system and responsible officers designated. The actions have been apportioned across the four years of the plan. Executive Leadership Team have aligned membership of the Community Wellbeing Arena to support City Plan, the Greater Geelong Municipal Public Health and Wellbeing Plan and Council becoming a Health Promoting Workplace.
Corio-Norlane Best Start project		OnS	2015-2016 action plan submitted and approved by Department of Education and Training and comes into action as of July 2015. Current round of brokerage funding is open until 31st July, 2015 encouraging partners to submit a project/activity that can be delivered over a 12 month period of time in line with the Best Start objectives.
Development of a Food Policy to secure long term food production options		Min	Food directives developed and will be tabled at Executive Leadership Team meeting.
Healthy Together Geelong - Early Years		OnS	Current figures: 79 early childhood services are registered of the possible 85, 50 primary schools are registered of the possible 63, 15 secondary schools are registered of the possible 24.
Healthy Together Geelong - Workplaces		OnS	81 workplaces are registered with 28 reaching recognition point one and three at recognition point two.
Implementation of the Physical Activity Strategy		OnS	A Physical Activity Strategy – Implementation Governance Group has been established as a cross-divisional group involving managers and staff from Healthy Together Geelong, Sport and Recreation and Engineering Services. The group met for the first time in March and met again in May. The group will report through the manager of Engineering Services to the Community Wellbeing Arena. 17 of the 33 actions are currently in progress with key successes being the Geelong Active Streets event in February and the commencement of the Geelong Active City project.
Learn to Swim program including School Swim program	Jun 2015	C	A highly successful year of Learn to Swim enrolments. The four leisure centres attracted a total 23,809 enrolments across the four terms during 2014-2015, resulting in an increase of 250 enrolments compared to 2013-2014 figures. It's pleasing to note that we achieved our highest ever term three combined enrolments, reaching 6,136. This is following a similar trend to term two with all leisure centres actively working to explore new growth opportunities and continue to upskill teachers to deliver a high quality program.
Promote breastfeeding through additional consultations and referrals to other agencies.	Jun 2015	C	Full year results: Referrals or concerns re infant growth - 107 Referrals for concerns re altered nutrition - 101.
Promote kindergarten enrolments through public media releases.	Jun 2015	C	Media releases have been produced to promote kindergarten enrolments at all Council centres. Local Kindergarten Cluster Management providers have also actively promoted kindergarten enrolments for 2016 through local media. Marketing campaign has been developed for Thomson

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For Quarter Ending: Jun 2015

City of Greater Geelong

31 July 2015

Description	Completion Date	Status	Comments
			Kindergarten and City Learning and Care centres. Five media releases have been distributed in this reporting period promoting the opening of four new child and family centres and development of a new bush kindergarten initiative from the Boorai Centre in Ocean Grove.
Provide Maternal Child Health nurses with professional development opportunities on lactation.	Jun 2015	C	Information provided to Maternal Children Health nurses regarding two professional development workshops on breast feeding. Australian Breast Feeding Association newsletter forwarded to staff.
Stronger Families / Family Coaching program	Jun 2015	C	Full year results 14 new referrals, plus four families carried over. Total of 868 hours. Program continues in 2015-2016.
Outcome: Healthy Environments			
Clifton Springs fishing pier construction		OnS	Risk assessment commissioned, advice has been sought for design and location, public comment has been received. Fisheries Victoria have directed that a jetty be established off the rock breakwater at the Clifton Springs Boat Harbour. Funding of \$250,000 has been secured from Fisheries Victoria with \$200,000 being invoiced.
Conduct community dog/cat micro-chipping and registration/pet ownership roadshows and forums	Jun 2015	C	In conjunction with nine Veterinary Clinics throughout Geelong a discounted desexing, microchipping and registration for cats program will be run throughout July 2015. Program completed for 2014-2015, will continue next financial year.
Continue to conduct investigations of barking dogs and nuisance animals	Jun 2015	C	A total of 425 barking dog complaints received for the year with an 81 per cent resolution rate. 326 other nuisance animal complaints received with a 91 per cent resolution rate. Ten Notices to Comply have been issued for the year. Barking dogs are one of the most common neighbourhood dispute areas relating to nuisance animals and Council continues to work through these issues, including introducing mediation to reach a suitable outcome.
Dog control signage upgrades		OnS	Installation completed for large open range off leash areas and will continue into 2015-2016 with carry over. The work will continue through the many reserves, parks, recreation ovals, walkways, paths, tracks and beachfronts.
Implement Municipal Emergency Management Plan	Jun 2015	C	The Municipal Emergency Management Plan 2015-2017 was adopted by Council in March. 2014-2015 actions complete and implementation will continue. The plan outlines the agreed arrangements for preparing, responding to and recovering from emergencies affecting the municipality. Review of current locations of permit to burn signs and relevance of wording of signs has been completed. Municipal Fire Prevention Officers arranging meeting with Country Fire Authority, VicRoads and Council staff to discuss same. This matter is being organised through the Municipal Fire Management Planning Committee.
Implement Year 2 actions of the Domestic Animal Management Plan		OnS	Signage in place for majority of off leash areas, cat curfew and compulsory desexing of cats gazetted and in place. Conducting a discounted desexing, microchipping, registration and flea and worm treatment for cats throughout July in partnership with a number of veterinary practices within the region.
Jetty Road community precinct concept plan development		Min	Currently still waiting on response from Department of Education and Training.
Monitor, assess and register all food premises based on compliance	Jun 2015	C	Program completed for 2014-2015, program will continue in 2015-2016. Inspections are down over the past few months in particular. Review has been done of work load and substantial increase in request for service inspections and increases in the number of registered premises in total. Current vacancy likely to be filled in July and will need to continue with temporary staff due to impending retirement and also a staff maternity leave due towards the end of

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City of Greater Geelong

31 July 2015

Description	Completion Date	Status	Comments
			2015.
Municipal Fire Prevention Plan implementation	Jun 2015	C	Have received instruction from Emergency Management Victoria to hold off doing a full review and rewrite of the plan until further instructions are received from them. Have commenced updating Council data for plan and working on updating the Victorian Fire Risk Register components and other parts of plan that can be modified for a partial review and adoption of plan to be undertaken.
Parks and reserves maintenance	Jun 2015	C	Maintenance programs delivered and ongoing. Tree planting program is on schedule and programmed to run through to September.
Renewal work on Council owned buildings	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Building renewals work completed and budget expended.
Respond, resolve or refer for resolution all neighbourhood amenity and local law requests	Jun 2015	C	A total of 978 Neighbourhood Amenity Requests for Service have been received for the year with a 99 per cent resolution rate. The highest number of requests relate to dumped litter - 527 received for the year. 13 Notices to Comply were issued.
Safer Greener Geelong – planting up of three roundabouts	May 2015	C	Last of the roundabout upgrades completed with planting works completed at Swanston Street/Kilgour Street and Matthews Road/Goldsworthy Road.
School Crossing Supervisor - LED light patterns		NS	Project not proceeding due to inability to find an illuminated pattern that meets Australian Standards and VicRoads approval. In lieu of this the school crossing supervisor training program has incorporated additional content around taking extra precautions during poor weather conditions.
Toilet block renewal and replacement program	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Barwon Valley toilet block proceeding. Geelong West toilet block - resolving issues relating to siting and access.
Bike paths and facilities			
Bellarine Rail Trail chicane/vehicle access point remedial works	Jun 2015	C	All works are complete. Handover meeting scheduled for early July.
Bellarine Rail Trail pedestrian lights (Jetty Road)	Jun 2015	C	The project forms part of a total package of works along the Bellarine Rail Trail, including trail improvements and the new Jetty Road pedestrian lights (at its intersection with the Bellarine Rail Trail). The Jetty Road pedestrian lights component of the project was completed during December 2014/January 2015, however issues were experienced late in the project.
Bicycle infrastructure program	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016.
Geelong Criterium Circuit - Regional cycling pavillion construction		OnS	Design brief under review. Agreed position with Corangamite Catchment Authority.
Greater Geelong Cycle Strategy implementation		OnS	Final design for the shared user path project is complete. The Engineering Department received the first draft of the Cultural Heritage Master Plan (CHMP), made revisions and now expect the final version to be returned early July. The Recreation and Open Space Team have a draft Heritage Impact Statement application prepared, that will be submitted to Heritage Victoria as soon as the CHMP is secured. Council will undertake the construction works internally and expect project completion by 30 November 2015.
Footpaths			
Construction of footpath in Montpelier Drive(East side) between Culzean Crescent and Lambhill Crescent, Highton,.		OnS	Carryover to 2015-2016.
Construction of footpath in Roslyn Road (south side) between Thornhill Road and Remony Ave, Highton.		OnS	Carryover to 2015-2016.
Footpath renewal program	Jun 2015	C	Program complete.

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City of Greater Geelong

31 July 2015

Description	Completion Date	Status	Comments
Playgrounds			
Barwon Heads Village Park playground upgrade		Maj	Landscape tenders received, all significantly over budget. Working to reduce scope to bring back on budget.
Playground development program	Jun 2015	C	All the playgrounds are open for use and complete.
Recreation facility upgrades			
Belmont Bowls Club solar panel contribution	Sep 2014	C	Project completed.
Corio Cricket Club disbursement	Mar 2015	C	Works completed.
Elcho Golf Course fairway replacement program - Year 1	Jun 2015	C	Works completed.
Geelong Amateurs Football Netball Club and Newtown Chilwell Cricket Club change room renovation		OnS	Club managed project. Design team has been engaged, currently documenting for tender.
Geelong Soccer Club facilities upgrade - concept planning	Jun 2015	C	Aquittal of Funding Agreement for the design is complete.
Landy Field storage facility		OnS	Tenders have been received and are currently under evaluation. Works scheduled to commence early in the new financial year.
Leopold Football and Netball Club clubroom upgrade		Maj	Timing and requirements around State Government election promise of \$1.5 million to be confirmed. If grant can be used on stage one, preference of Club is to tender and commence work this calendar year.
Mt Duneed Pony Club - enclosed riding arena construction		OnS	Area one re-surfacing works complete. Area two planning permit received. Awaiting program from club for area two re-surfacing works.
Regional Paddle Sports pavilion redevelopment		OnS	Additional funding from Corangamite Catchment Management Authority is being confirmed. Proceeding with contract documentation in preparation for tender. Construction is likely to start in October.
Stead Park beginner level BMX track development	Jun 2015	C	The project is complete.
Thomson Reserve tennis court sportslighting	Jun 2015	C	Lights installed and commissioned, and are being used by the club. Handover completed.
Waurm Ponds Skate Park ramp replacement		Min	Prices have exceeded budget estimates, additional funding is required to proceed. Project on hold pending a Council decision, report is being prepared.
Recreation reserve upgrades			
Austin Park, Lara redevelopment		OnS	Finalising steps to amphitheatre, final electrical works and garden beds. Remaining paths and plaza concreting being poured. Toilet Block construction currently underway.
Barwon Heads Village Park soccer pitch upgrade	Mar 2015	C	The ground renovation works are complete. Funding claim to be finalised with Sport and Recreation Victoria.
Capital renewal of civil assets in parks across the municipality	Mar 2015	C	Program complete - minor savings to offset minor over expenditure in other renewal programs.
Evans Reserve asbestos remediation	Sep 2014	C	Project is complete.
Shell Road Reserve Master Plan implementation		OnS	Construction is on schedule. Roof is currently being laid. The rough-in of internal services and the carpark drainage have commenced.
St Albans Football and Netball Club scoreboard relocation		OnS	A funding agreement is being developed for the project to be signed by the club.
West Oval stadium lighting	Jun 2015	C	Works complete, defects and finishing works are being attended to.
Swim Sport and Leisure Centre upgrades			
Bellarine Aquatic and Sports Centre filter upgrade	May 2015	C	Works completed.
Concrete core replacement program		Min	Slight delay to the Waterworld works. Works being done now over the school holiday break to reduce impact on customers. Funds to be carried over to address the concourse issues at Splashdown as part of the aquatic redevelopment project.

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For Quarter Ending: Jun 2015

City of Greater Geelong

31 July 2015

Description	Completion Date	Status	Comments
Geelong Arena cyclical and programmed maintenance	Jun 2015	C	Completed.
Kardinia Pool underground infrastructure upgrade and leak prevention		OnS	Works have commenced and will continue in the off season.
Leisurelink Aquatic and Recreation Centre - aquatic area air handling		Min	Works completed by consultant recommending planned solution to the air handling problem. Design and works will be performed to seal the building in 2015-2016.
Leisurelink Aquatic and Recreation Centre gymnasium extension construction		NS	Documentation complete. Construction unlikely to commence until 2017. No additional funding in current draft budget.
Leisurelink Aquatic and Recreation Centre main pool headwall replacement		Min	The headwall is currently being constructed in China. Some other works around this area also being performed. Expected completion early 2015-2016.
Splashdown aquatic play park plan and construction		Min	Aquatic Engineer has started planning works. Will prepare a design and works brief to be used for tendering for next financial year. Some delays with aquatic play information coming through. Design works not completed and will now be rolled over to next financial year. This is stage one of a two staged process.
Splashdown main pool tiling		NS	Work to be rolled over until next financial year to be done at the same time as aquatic play area and concourse works.
Waterworld gymnasium roof replacement	Jun 2015	C	Works completed.
Waterworld outdoor pools boiler replacement	Mar 2015	C	Works completed.
Outcome: Connected, creative and strong communities			
Aboriginal Action Plan implementation	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Annual report presented to Council on 26 May 2015, reporting on outcomes achieved in the previous 12 months 2014-2015. There are 50 actions in the plan and these actions are being progressively implemented. Further discussion continues with the aboriginal communities.
Barwon Heads Community Arts Hub feasibility study		Min	Brief completed with consultant to be appointed.
Children's Week activity program	Oct 2014	C	Children's Week was officially launched by the Mayor on 17 October, 2014. Calendar consisted of over 70 events and was a great success.
Councillor Community Grants Program	Jun 2015	C	Budget fully expended and allocated.
Geelong After Dark - city centre night festival	Jun 2015	C	Project delivered successfully with approx 10,000 in attendance. Debriefs and surveying complete, with extremely positive feedback. Post event reporting underway.
Geelong Library and Heritage Centre collection stock purchase	Jun 2015	C	Total allocation for new Geelong Library and Heritage Centre collection has been paid to Geelong Regional Library Corporation. Geelong Library and Heritage Centre collection has been ordered and ready for delivery to new facility in late 2015.
Geelong Regional Library contribution	Jun 2015	C	Final funding allocation has been delivered for the financial year with excellent results continuing with the Geelong Regional Library Corporation being acknowledged as delivering one of the best services in Victoria.
Geelong Seniors Festival	Nov 2014	C	The Seniors Festival 2014 was successful with attendances of 10,880 and 117 events. The festival was the largest in its history. Feedback at the thank you morning tea held on 25 March 2015 was overwhelmingly positive and bodes well for another successful event in 2015.
Indigenous kindergarten assistance	Jun 2015	C	Funding agreement extension ceases on June 30, 2015. Final round of funding distributed in May 2015 benefiting 48 indigenous kindergarten children enrolled at 21 local kindergartens.
Lara Performing Arts Centre stage 2 development	Jun 2015	C	Paperwork complete. Paid April 2015.
Linking Learning Program - Eastern Suburbs		OnS	Project progressing in accordance with implementation plan. Development of key partnerships with parents and local stakeholder groups. Professional development focus on transition to school with local early childhood services and primary school. Project evaluation tools to be finalised with

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City of Greater Geelong

31 July 2015

Description	Completion Date	Status	Comments
			Murdoch Children's Research Institute enabling commencement of surveys. Development of key project initiatives to promote early literacy commenced. Invited to co-facilitate a workshop at the state-wide Linking Learning Symposium Workshop on Working with Families, based on demonstrated early positive achievement against the "Working with Families" topic and how parents have been successfully included in the Whittington Linking Learning project.
Multicultural Action Plan 2014-2015 implementation	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. The Multicultural Action Plan actions continue to be implemented. The latest one includes planning and celebrating Refugee Week 2015 initiative which was from 14-20 June 2015. The initiatives included the formal launch of the "Corio Welcome Walk" map for new arrivals to the area. This project has been in partnership with the Northern Bay College involving students from refugee background, mainly from Pakistan and Afghanistan. Another initiative for Refugee Week has been our involvement in the social media campaign in collaboration with G21.
M~M 24 Hour Extreme Arts Walk		OnS	Phased components of the project completed as planned. Still awaiting outcome of State Funding application. Federal application delayed due to cancellation of June round - anticipate September submission. Working group meetings held April and July. Website refinements. M~M@GAD2015 installations presented. Partner Memorandum of Understandings in development. Sponsor packs in development. Ticketing framework developed. Re-branding due July 2015. Artistic Director appointed for 2015-2016.
Rosewall/Connections Park land acquisition		Maj	Land exchange underway. Valuations being obtained.
School Holiday Program	Jun 2015	C	Final School Holiday programs for 2014-2015 currently in operation. Program will conclude on 10 July, 2015.
Supported playgroups and parent groups initiative	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Supported playgroups continuing to operate successfully in targeted areas. Four playgroups established through the project are being transitioned into self-managed playgroups and/or supported by other community organisations. Remaining 13 playgroups continue to operate through the Supported Playgroups and Parent Initiative project with successful engagement of parents and children from key target groups.
Women in Community Life project implementation	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Support and resource the Women in Community Life Advisory Committee and associated activities. Four new casual members have been appointed. The Committee are committed to equality, inclusion and respect for women in Geelong. Focus areas: advocacy, education and training and raising awareness.
Youth activities, programs and events including Skaart, National Youth Week, Courthouse Youth Arts, SSAGQYSP initiative, GASP implementation, Engage it up, Youth action teams, Lara Youth Centre, Switch magazine, multicultural youth development,	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. A wide range of youth activities continue to be implemented. A very successful week of activities took place as part of National Youth Week 10-19 April (during this week the City celebrated and recognised the contributions young people make within the Greater Geelong community). The 2015 Impetus Awards were held as part of National Youth Week. Youth activities, programs and events including successful school holiday programs run across the unit; 17 Secondary schools committed to submitting films for the Odyssey Film Festival; TRIUMPH Festival, Funding for Cyber Republic, Equip Grant, SKAART Committee implemented, Left Overs music gig, GASP Stand Out in Schools Forum and Stand Out Camp.
Armstrong Creek			

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Armstrong Creek East - Neighbourhood Activity Centre pavilion construction		Min	Waiting for the developer to establish the reserve.
Armstrong Creek Health and Wellbeing Centre construction		Min	Community Development Unit confirming if State funded Health and Community Centre can be built on school site and incorporated into Developer Contribution Plan funded permanent facility.
Armstrong Creek West - Neighbourhood Activity Centre		NS	Project not delivered due to pending consultation with the Department of Education and their proposed new school project (proposed for delivery during the next two to three years). The project includes the potential integrated design and delivery of the school and community complex. Inhouse governance planning was completed during 2014-2015 to inform the future design of this community complex. A detailed master planning and design project budget has been approved for 2015-2016 to formally commence the project.
Arts, Culture and Heritage			
Community arts and festivals grant programs	Jun 2015	C	The grants program was successfully concluded with final allocations to several quick response and professional development grants. Following completion of main round, high level demand has continued for the Quick Response and Professional Development component with only a small amount remaining for projects in the last quarter.
Children Services			
Acquisition and replacement of resources and equipment at City Learning and Care Centres		OnS	Back orders are scheduled for delivery in the third week of July.
Children services facilities upgrades		OnS	Works underway at Apollo Pre School room two refurbishment, Flinders Pre School kitchen refurbishment, Highton Pre School toilet access and lockers. Completion of rubber softfall to Apollo Pre School playground.
Fyans Park Kindergarten extension		OnS	Construction works in progress. Stage one completion anticipated for November 2015. Stage two completion - March 2016.
Community Facilities			
Ceres Temperance Hall remedial and renewal works		OnS	Works have commenced to create sub-floor ventilation for the hall. Concept design is complete for renovation of the kitchen. This will be staged subject to future budget allocation.
Community halls upgrade program	Jun 2015	C	Completed for 2014-15, program will continue in 2015-2016. Multiple minor works delivered within this program at various sites across the municipality.
Disability access program		OnS	Marcus Hill hall - Toilet upgrade construction has commenced. Currently demolishing existing toilets. Work will continue until late July early August. Lara Hall - Stage one works - Upgrade to the toilets has been completed. Stage two works - Provision of a new disabled ramp and car park has been completed. Project is currently at handover. Ocean Grove Seniors - Currently finalising detailed design with new Portico structure. Selective tender will go out to contractors in September. Project scheduled for late December, early January construction.
Portarlington Senior Citizens Centre upgrade		OnS	Awaiting brief, scope and location from Service Manager (Community Development). Project program to be confirmed. Preliminary Cultural Heritage Assessment finalised.
Community Hubs			

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Description	Completion Date	Status	Comments
Barwon Heads Early Learning Centre construction	Jan 2015	C	Completed.
Bellevue Highton Family Hub concept development		OnS	Council consulting on land lease/purchase. Council report to follow decision. Soil testing taking place results expected early July.
Grovedale Children's and Community Centre construction	Jun 2015	C	Completed and opened.
Jetty Road –Regional Community and Learning Hub construction		NS	Project not delivered due to ongoing consultation with the Department of Education and potential integration opportunities with the Clifton Springs Primary School, as well as broader social infrastructure planning within Drysdale. Inhouse governance planning developed during 2014-2015 to inform the future design of this community complex and will continue discussion with the Department of Education as part of their future planning work.
Jetty Road– Childrens and Community Hub planning and design		NS	Project not delivered due to ongoing consultation with the Department of Education and potential integration opportunities with the Clifton Springs Primary School, as well as broader social infrastructure planning within Drysdale. Inhouse governance planning developed during 2014-2015 to inform the future design of this community complex and will continue discussion with the Department of Education as part of their future planning work.
Leopold Community Hub stage 1 construction	Jun 2015	C	Centre operating.
Leopold Community Hub stage 2 concept design		OnS	Rescope of project and budget taking place. Works will continue in 2015-2016.
Windsor Park Early Learning Centre construction	Jun 2015	C	Norlane Child and Family Centre has been constructed and is operational.
Neighbourhood Houses			
Grovedale Neighbourhood House	Mar 2015	C	Building is now fully operational. An official opening occurred on 23 May 2015. The name is the Grovedale Community Hub incorporating the Grovedale Neighbourhood House, the Grovedale Senior Citizens and the integrated children's service.
Neighbourhood Houses support	Jun 2015	C	Budget fully allocated and expended.
Ocean Grove Neighbourhood House upgrade	Jun 2015	C	Ocean Grove Neighbourhood House project has been completed.
Whittington Place Based Activities			
Bellarine Living and Learning Centre expansion		OnS	Re-engaging architect to complete documentation.
Linking The Link pedestrian and active transport improvements	Jun 2015	C	All works are now complete.
Whittington community building and engagement. Implement Whittington Action Plan.	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Quarterly East forums are held, bringing together organisations and residents who play a key role in the ongoing support to improve economic, physical and social prosperity in 3219.
Whittington Flamefest 2014	Nov 2014	C	FlameFest was held on Friday October 31 in the Whittington Link. This free annual community event celebrates local connections in a fun and safe environment through supported programs. In 2014 WAY (Whittington Advocates for Youth) took on a lead organisational role. Approx 1000 people attended with 40 organisations/agencies involved and over 50 volunteers (65% local) supporting the event.
Strategic Direction: Growing our Economy			
Outcome: Support existing businesses and encourage new and emerging growth sectors			
Avalon Airshow - Enterprise Geelong business connections opportunity	Mar 2015	C	Delivered collaborative expo site. Partners were Avalon Airport and Linfox Defence. Geelong

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Description	Completion Date	Status	Comments
			Precinct Networking function and Business Connections chalet function held as a key event during the airshow.
Economic Development Industrial Investment Support	Jun 2015	C	Support provided.
Enterprise Geelong Strategy development		Maj	Project commenced in April 2015. Project delayed due to change in Chief Executive Officer.
Marketing skill capability and lifestyle attributes of the Geelong region	Jun 2015	C	Project delivered during the final quarter of financial year. Regional Victorian Living Expo was held 1-3 May 2015. Geelong Jobs Fair was held 19/20 June, 2015.
Online communications platform development - Enterprise Geelong		Maj	State Government funding application delayed due to change in State Government following November's election. Project re-scoped to be delivered in-house. Changing activity in Enterprise Geelong has led to a re-evaluation of on-line communications.
Six Ways roundabout redevelopment - Lara	Jun 2015	C	Engagement of external provider June 2015, project will need to carry over into next financial year. Works completed.
Outcome: Facilitate major infrastructure and investment to enable economic growth			
Bellarine Structure Plans review - St Leonards Structure Plan review finalisation, Portarlington and Ocean Grove Structure Plan reviews to commence		OnS	Ocean Grove Structure Plan review at draft consultation stage. Additional retail and urban design advice sought on planning for new activity centre and vegetation assessment for review of overlay controls. Work commenced on Portarlington and Indented Head reviews.
Lara Town Centre expansion project	Jun 2015	C	Scope of works completed.
Managing future growth - Lovely Banks and Batesford South growth investigation		OnS	Scope of project changed due to decision by Minister for Planning on Lovely Banks rezoning. Change of scope considered by Council 10 February, 2015. Currently seeking alternative external funding sources, preparing brief for technical studies and undertaking financial assessment.
Municipal Strategic Statement review 2014		OnS	Report to Council in June 2015. Amendment to be prepared for exhibition in July/August 2015.
Portarlington Safe Harbour Strategic Plan		OnS	Business case completed and signed off by Project Steering Group. Department of Environment, Land, Water and Planning and Parks Victoria to deliver the works. Funding (grant from Department of Economic Development, Jobs, Transport and Resources) to be carried over to support design of Council assets for redevelopment as part of broader harbour.
Western Beach boat yard environment reclamation		OnS	Next stage of soil contamination testing has been commissioned and should be completed by August 2015. Regional Development Victoria grant application not successful. Discussions underway with Regional Development Victoria to seek funding through future grant schemes.
Armstrong Creek			
Armstrong Creek Urban Growth Plan continued implementation	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Armstrong Creek Town Centre and Horseshoe Bend Precinct Structure Plans were both approved by the Minister for Planning prior to Christmas. Works have commenced for Marshall Precinct Structure Plan during early 2015, along with Amendment C301 - Rezoning 892-990 Barwon Heads Road (expansion of Armstrong Creek East Precinct). Funds have been approved to facilitate urgent flood modelling for Hospital Swamp. Workloads within the department and the new C301 Amendment have resulted in some projects now running into 2015-2016.
Armstrong Creek West - Baanip Boulevard / North South connector intersection	Jun 2015	C	Project was delivered as part of VicRoads Baanip Boulevard (Geelong Ring Road Section 4C) construction project. Total project, including this intersection, opened in June 2015. The project is a great example of government collaboration and efficiency in project delivery.

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Description	Completion Date	Status	Comments
Geelong Ring Road Employment Precinct			
Development of 25 McManus Road, Corio	Nov 2014	C	Project now complete. Future works are depending on new sales.
Elcho infrastructure services construction - industrial estate at 162 McManus Road, Corio	Jun 2015	C	Contracts complete for construction works. Stage three production is under way - tender process July.
Geelong Ring Road Employment Precinct (GREP) design and implementation	Jun 2015	C	Completed for 2014-2015.
Outcome: A prosperous and innovative Geelong			
BioGeelong cluster development		NS	Funding to the Land 400 Defence Office line item.
Geelong Centre for Emerging Infectious Disease –City of Greater Geelong Contribution		OnS	Project on schedule with milestones being met. Two milestones remaining to complete the project. Project will be completed by 31 December, 2015.
Knowledge economy facilitation project		OnS	Draft Strategy and Implementation Plan complete. Digital Strategy has been to Council for approval. Implementation plan to go to Council in July 2015.
Skilled migration program	Dec 2014	C	Project has ceased.
Whittington Place Based Activities			
Implementation of the Whittington Works project	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Two programs have been completed: Cleaning Operations (nine out of ten students passed, the final student is still being supported to obtain the qualification), and General Construction (three out of seven have passed, four students are still being supported to obtain their qualification). Two students enrolled in an Automotive Studies program. The Aged and Community Care program continues.
Outcome: A successful and vibrant city centre			
Central Geelong Marketing programs and activities	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Strong networking and social media results, activation of nine empty shops and support of new businesses in the Little Malop Street precinct.
Central Geelong Park and Ride shuttle service	Jun 2015	C	Linked to the work of the Central Geelong Task Force review of traffic and the new City Loop project.
Geelong Library and Heritage Centre Car Park construction		OnS	Bridge removal and stormwater drain upgrade works out to tender. Planning permit application submitted for car park construction. Preparing documents to tender contaminated site remediation stage two.
Geelong Library and Heritage Centre construction		OnS	External façade progressing well and final gutter installation underway. Glass installation is nearing completion. Internal fit out and finishing trades are underway.
Central Geelong Action Plan			
Central Geelong Action Plan - Investment, facilitation and attraction		NS	Proposal made to Central Geelong Action Plan Committee in November 2014 not going forward. New project yet to be scoped. Meeting was held on 31 March 2015.
Central Geelong Action Plan Monitoring Data	Jun 2015	C	Preliminary Geelong Advancement Fund employment and land use data collection completed. VicClue scheduled to be undertaken in July/August 2016.
Central Geelong Advancement Fund - matching fund		OnS	Design consultancies short listed for detail design phase.

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Description	Completion Date	Status	Comments
Central Geelong Building Advisory Service		NS	Project deferred by Central Geelong Task Force to future financial year and funds reallocated.
Central Geelong Design Assessment Panel		OnS	Terms of reference finalised. Panel not established in 2014-2015. Short term action of the Central Geelong Action Plan, to be in place until 30 June 2018.
Central Geelong Lighting Strategy implementation	Dec 2014	C	Project consolidated with the Public Realm Strategy by the Central Geelong Task Force and completed.
Central Geelong Major Heritage Fund		OnS	Grants program endorsed by Central Geelong Task Force. Round one applications closed in May attracting 22 applications. Task Force decision on four successful projects undertaken in June. Finalisation of funding agreements and project programs underway. Funds committed, unlikely to be paid out until 2015-2016 financial year. Short term action of the Central Geelong Action Plan. Ongoing to 2018.
Central Geelong Task Force Team	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Team appointed, projects underway.
City Heart Investigation		OnS	Brief completed for Phase one - Location and Options assessment and community consultation process June 2015 and issued to the market for quotations. Phase two - Design planned to commence in February 2016.
City loop bus feasibility and expansion of park and ride services		OnS	Initial proposal was to cater for more broad customer base, however experience dictates that a stronger worker focus is more likely. Initial loop was to gather workers at train station/car parks and orientate hospitals and high traffic precincts. Revising loops being tested. Review of existing service, future needs, target customers, options and costs of have been developed and presented to the Central Geelong Taskforce in November 2014 for its consideration. Currently still operating as Park and Ride awaiting longer term strategic direction.
Detailed plantings in Central Geelong	Jun 2015	C	Project complete.
Improve pedestrian connections to Deakin University and The Gordon		OnS	Consultants have completed concept design phase for Little Malop bridge over rail line, including streetscaping between Latrobe Terrace and Fenwick Street. Concepts to be put to the Central Geelong Task Force at its meeting on 10 July.
Myer and Bellerine Street parking, cycling and safety improvements		OnS	Project has numerous party involvement with external funding. Discussions and details of project still under review to determine best outcomes.
Myers Street unifying streetscape works		OnS	Design concepts complete, finalising details for construction. Potential for operations to deliver.
Postcode 3220 Strategy		OnS	Internal policy development underway. Consultant inputs currently being identified
Public Realm Strategy		OnS	Existing conditions review complete (Part one of study). Draft Public Realm Framework (Part two of study) complete. Part three - Strategy development to follow Network Operating Plan resolution (July) in addition to Standards Manual (Part four).
Transport Network Operation Plan		OnS	Central Geelong and Engineering Services to work with VicRoads in agreeing and finalising Network Operating Plan. Anticipated that this will need endorsement through Council or special provisions under Section 86 of the Local Government Act in some form.
Visible Voices installation		Min	Project being revised with success of funding applications for Anzac program and staff resourcing.
Weight restriction for heavy vehicles in Central Geelong		OnS	Draft economic report has been prepared detailing benefits of introducing truck restrictions on Ryrie Street as part of city core regeneration. Report details elements of positive and negative impact on Ryrie Street and alternate routes.
Outcome: Greater Geelong is a leading city for tourism, arts, culture and events			
Australian International Airshow 2015	Mar 2015	C	The Australian International Airshow was staged between 24 February and 1 March 2015. The City

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			had sponsorship contract with the event which provided the City with business opportunities within the Trade Expo and associated Exhibitor Business Units (EBU). In 2015 Enterprise Geelong hosted an expanded Geelong branded trade stand during the Airshow focusing on industry development opportunities. The EBU (formerly known as the Chalet) was used for specific project based meetings on Trade Days - strategic projects are related to Aeronautical industry or Tourism and Major Events. Council used its EBU as a corporate Chalet on the public days of Friday, Saturday and Sunday where guests were hosted in the Chalet.
Community and Visitor Information Centre - Portarlington Rotunda		OnS	The Portarlington Community Information Booth is being finalised through the management of the Portarlington Community Association. A lease is being developed for the rotunda and a commencement plan has been developed to fit out the space and develop operating procedures. The first part of the grant has been provided to the Association to ensure the fit out can be finalised. Tourism Greater Geelong and the Bellarine have been working with this group and will provide relevant visitor information. The purpose of the booth is to focus on relevant community and business information and will be managed by a volunteer group linked to the Portarlington Community Association and Portarlington Business Development Association.
Conference Marketing and Delegate Boosting programs	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. BEGeelong has been extremely active with representation at the Executive Assistant Network Congress trade event in Sydney and the Business Events Victoria Regional Showcase in Melbourne. Together these shows attracted over 450 qualified event organisers across our four key target markets corporate, associations, government and not-for-profit. BEGeelong took out both the State and National awards for best Regional Destination Marketing Organisation at the 2014 Meetings and Events Australia (MEA) Industry Awards nights. Winning these awards has cemented BEGeelong as the best regional convention bureau in Australia.
Geelong Art Gallery contribution	Mar 2015	C	Second and final instalment paid to Geelong Art Gallery. Some disruptions to the Gallery visitation has continued with the breakthrough between Geelong Library Heritage Centre and Gallery building.
Geelong Botanic Gardens interpretative signage and plant labelling		NS	Issue with software quoted being incorrect software program. This is now having to be requoted and will not occur before end of financial year.
Geelong Major Events funding	Jun 2015	C	Funding is allocated at the discretion of the Geelong Major Events Committee throughout the year. All funding commitments for 2014-2015 year have been made.
Light and decorate Geelong		OnS	Catenary lighting launch is scheduled for July 10, 2015. All other lighting is complete with the exception of Barwon Heads. A trial of the lights at Barwon Heads will commence in three weeks time.
Provide for tourist information and administrative support centres within the Geelong region	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. The following services will continue to be open for the remainder of 2015: -Geelong and Great Ocean Road Visitor Information Centre; an ATAP accredited centre located at the BP Service Centre on the Princes Highway, Little River. -Geelong Visitor Information Centre; an ATAP centre accredited at the National Wool Museum. -The Bellarine Visitor Information Centre, newly ATAP accredited centre, located at The Bellarine Flying Brick Cider House, Bellarine Highway. -The Market Square Shopping Centre Information Booth; offers a service to visiting friends and relatives. -The Waterfront Information Booth; offers information surrounding the Geelong waterfront area, which operates dependant on the weather.

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			Various information hubs around the region have been stocked for a busy school holiday period and will continue to provide information to those outside the centre regions. The Barwon Heads Caravan has now been closed for the winter and will reopen Boxing Day 2015. This financial year has seen a 4 per cent increase in total enquiries (including walk in to centres, email and phone services).
Walter Conservatory repairs - Geelong Botanic Gardens		OnS	Roofing and spouting completed. Refining interior systems scope.
Strategic Direction: Sustainable Built and Natural Environment			
Outcome: Enhance and protect natural areas and ecosystem health			
Barwon River infrastructure project implementation (Mt Brandon Landscape Plan)		OnS	Construction works nearly complete expected to be completed by end of July.
Barwon River trail realignment at Queens Park	Jun 2015	C	All works complete.
Clifton Springs coastal erosion mitigation works		Min	These works were scheduled for late Summer/Autumn 2015 but have been postponed due to unseasonal weather and unsuitable tides.
Clifton Springs Dell maintenance	Jun 2015	C	Works completed include the reinstatement of concrete access ramp along with minor beach renourishment and erosion control at the Dell. Monitoring has continued of known landslides. Monitoring has been expanded to include the use of unmanned aerial vehicle (UAV) to assess beach renourishment and erosion issues. Annual report completed to include all known issues along the Northern Bellarine coastline.
Coastal reserves infrastructure maintenance	Jun 2015	C	Expenditure and maintenance completed along the City of Greater Geelong's coastal jurisdiction. Works included erosion control, beach access track maintenance, weed control, and other miscellaneous maintenance at boat ramps, harbours and jettys.
Council environmental reserves maintenance and improvement works	Jun 2015	C	Works have been completed to relocate the St. Helens fish cleaning table. Significant works have been undertaken to establish sand erosion fencing at Ramblers Road Portarlington.
Friends of Buckley Falls contribution	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. On-going program of works along the Barwon River by the Friends of Buckley Falls in partnership with the Council.
Geelong / Queenscliffe coastal adaptation planning program		OnS	Funds for this program have recently been secured, the project plan has been finalised and approved.
Ramblers Road Foreshore Management Plan review		Min	Works are slightly behind schedule. Consultants have commenced preparing the revisions to the existing management plan.
The Dell Access Path, Stage 2		Min	Final design completed, engineering and all ability advice has been recently provided. There are issues associated with being able to meet a preferred gradient of 1:14, only 1:10 is achievable in this environment where areas of land instability need to be avoided.
Tree planting, establishment and aftercare	Jun 2015	C	Tree planting program to year end is complete, however the overall planting program runs from May to September so the next stage of planting is ongoing through to September.
Water programs			
Geelong Healthy Waterways program		OnS	Key projects underway with works to be completed by contractor in July 2015.
Stormwater Quality Management Plan implementation		Min	Corio Gross Pollutant Trap project is underway. Quotes to be sought in July 2015 and installed by

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			October 2015. Stage three boardwalk at Lake Lorne is underway - screw piles installed, concrete abutments poured and orders for structural sections confirmed. Anticipate completion by September 2015.
Water quality programs	Jun 2015	C	Australian Laboratory Services appointed as the contractor to undertake summer Blue-Green Algae monitoring program. Program commenced in January. Meeting was held with Friends of Begola Wetlands and new aquatic contractor in November outlining the planned approach to aquatic management in this reserve and the specific approach to Typha within the waterway. Meeting held with members of new Friends of Cowies Creek to discuss issues and ways to address these moving forward. On-going water quality monitoring being undertaken in Cowies Creek and further liaison to occur with Barwon Water.
Outcome: Support our community to live sustainably			
Future Proofing Geelong	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Future Proofing Geelong program will continue to be delivered as per previous year with an emphasis on business and industry, commercial buildings and community engagement. The budget funds part staff resourcing and part projects, with the projects to be delivered throughout the financial year.
Peninsula Park and Ride service	Dec 2014	C	Funding contribution was allocated to Barwon Coast to manage the Peninsula Park and Ride Service.
Victorian Adaptation Sustainability grants		OnS	Two Victorian Adaptation Sustainability Partnership Grants: 1. Heatwaves and Sustainability Project – deliverables include: - August 2014 - Development and presentation of heatwave vulnerability mapping for the Geelong and Surf Coast regions - September/October 2014 - Development of staff reference manual that addresses key aspects of heatwaves impacts and household energy efficiency. - November 2014 - Development and delivery of Community Care Worker (CCW) staff training program – the above mentioned manual was presented at 10 sessions to over 220 CCW staff from Council and Surf Coast Shire throughout November 2014. 2. Embedding Adaption in Local Government: - Literature review completed by Royal Melbourne Institute of Technology. - Gap analysis report completed including ten one-on-one interviews at Council and the City of Yarra Council.
Waste			
Hard waste pick up service for eligible Home and Community Care (HACC) clients		OnS	Roll out has begun with first clients assessed for eligibility.
Hardwaste Initiatives	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Program was implemented over the course of the year with various initiatives delivered that assisted with the management of hardwaste items.
Waste Hardship Support		OnS	First potential clients have been assessed under program criteria.
Outcome: Advocate for and promote sustainable design and development			

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Implement and promote actions within Councils Sustainable Buildings Policy	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. The Geelong Library and Heritage Centre achieved a five star Greenstar rating. Community hubs at Leopold, Windsor Park Norlane, Grovedale and Barwon Heads are being developed as equivalent buildings and likely to achieve a four-five star rating.
Promotion and assistance with National Sustainable House Day	Sep 2014	C	The Sustainability Unit assisted Geelong Sustainability Group to coordinate another successful Sustainable House Day event for 2014. The day involved 13 open houses and many volunteers to assist in the running of the day.
Outcome: Minimise our environmental footprint			
Civic Car Park green roof and vertical garden installation		Min	Project handed over to Capital Projects Unit. Engineer reports being completed.
Development of an integrated water cycle management plan		NS	This action is now listed in the Environment Management Strategy and will be developed in conjunction with the Environment and Engineering units as an action aligned with the Water Sensitive Urban Design Strategy.
Geelong Botanic Gardens irrigation upgrade		OnS	Stage four works have commenced but contractor is currently offsite. It is expected they will recommence works in September 2015.
Leopold Reserve Oval 1 - irrigation system upgrade	Jan 2015	C	Works have been completed.
Landfill works			
Closed landfills monitoring project - 2014-2015		Min	Still to finalise meeting with Environment Protection Authority.
Corio landfill rehabilitation		Min	Clay, subsoil and topsoil are being placed in the final section of the cap.
Drysdale landfill - construction of cell 6		OnS	Stage one clay liner is being trimmed followed by placement of geosynthetic clay liner and high density polyethylene liner on the south wall.
Drysdale Landfill - Desilting and improvements to eastern dam	Jun 2015	C	Expenditure on this project has been completed.
Drysdale Landfill - Leachate management		NS	Project will not commence prior to the end of the current financial year.
Drysdale Landfill Cell 4A - separation bund construction		OnS	Stage eight of 14 western clay bunds now completed and stage three of three south wall composite liner extensions completed.
Drysdale Quarry - quarry to landfill feasibility		Min	Work is continuing with proposal being received and accepted relating to the next stage of this investigation.
Strategic Direction: How We Do Business			
Outcome: Lead by advocating and collaborating on issues important to the Greater Geelong community			
Electoral Representation Review		Min	Met with Victorian Electoral Commission, indicative schedule for the review presented and Public Information sessions for late 2015 and early 2016 scheduled.
G21 Contribution	Jun 2015	C	All monthly contributions paid.
Outcome: Efficient and customer focused organisation			

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Description	Completion Date	Status	Comments
Project Server upgrade		OnS	Negotiating with preferred tenderer. Confirming scope in return brief.
DataWorks (data management system) upgrade 4.03		OnS	Tender awarded to Kapiash Trim. Capital to be carried over as part of the project. Project commences on 1 August, 2015.
Drainage design and construction program	Jun 2015	C	Program complete - minor savings to offset minor over expenditure in other renewal programs.
Implement change control and business transformations around new integration communications system	Jun 2015	C	Tender awarded, project plan created
Implement the new Information Services Strategy	Jun 2015	C	Technical Working Party and Project (TWPP) control group formed.
Kerb and channel renewal program	May 2015	C	Roll out of the strategic actions continues to be guided by the Information Services Business Plan.
Maternal Child Health IT system update		OnS	Program complete - minor cost over run to be offset by savings in other renewal programs.
		OnS	Dates set for training, transition and migration of data. Internal project group meeting every second week.
Mayor and Councillor accommodation improvements		OnS	Project has been costed and plan finalised, ready to be considered for adoption by Council.
New parking machine installations	Dec 2014	C	New machines installed and operational.
PABX / Telephone System replacement		OnS	Telstra/ICOMM proposal successful for installation of MS Lync system. Project Manager appointed and high level design meetings underway and document due shortly.
Parking machine upgrades to comply with EFTPOS/credit card security requirements	Dec 2014	C	The upgrade of all machines is completed, 'pay wave' not commissioned as yet, awaiting Westpac system compatibility.
Roads - construction and design including local roads, Federal Roads Program and Vic Roads Funded works	Aug 2015	Min	Roads to Recovery Program complete and handed over to asset management. VicRoads Program 80 per cent complete with some weather delays impacting final completion. Sparks Road complete. Corio Street requires some minor pavement marking. Sandy Creek Road requires finalisation of guard rail installation. Swan Bay Road requires final pavement works, sealing works and guard rail installation. All works to be completed by mid August.
Special rates and charges to carry out roads, footpaths, kerb and channel and drainage works	Jun 2015	C	Program complete.
Traffic management - investigation, design and construction	Jun 2015	C	Projects completed.
Bridge upgrades			
Bridge upgrades - major renewal works	Jun 2015	C	Program complete, carryover project to 2015-2016.
Lee's Road bridge replacement		OnS	Project will be finalised shortly.
Outcome: Responsible and sustainable financial management			
Completion of the Buildings Asset Management Plan inclusive of community service levels		NS	No (known) progress by Service Managers.
Financial Sustainability Review project actions implementation	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Service Planning stage is complete. Project Management review is progressing with a revised process being developed for upcoming budget development. Strategic Asset Management review is following the Municipal Association of Victoria National STEP program for continued improvement opportunities. Service Reviews currently underway/complete include Face-to-Face Customer Service, Geelong Saleyards, Golf Courses, Breamlea Caravan Park and Long Day Care Service. Construction Unit review is complete.
Outcome: Informed and engaged community			

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For Quarter Ending: Jun 2015

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31 July 2015

Description	Completion Date	Status	Comments
Community engagement training to staff who conduct these activities, based on the International Association for Public Participation (IAP2) principles.	Jun 2015	C	Training was included in the Corporate Training Calendar in 2014-15 and has been completed. Sessions were run on 'Engage in CoGG' (general introduction to engagement session), Survey Development, Facilitating Focus Groups and Workshops and World Cafes. Training will continue in 2015-2016.
Corporate banner and billboard program	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Budget approved, and call for tenders is now underway. The banner and billboard program promotes key Council projects and events across the year, and has been very active over the past 12 months.
Distribution of Community Update via electronic media six times per year	Jun 2015	C	Community Update was published online as an e-newsletter for 2014-2015. For 2015-2016 Community Updates will be added on a regular basis to the City of Greater Geelong website.
Expand the use and increase the promotion of the MyGeelong personal web space to residents and ratepayers	Jun 2015	C	Promotion to internal departments continuing. The mobile use of the site is increasing exponentially. Subscription based services are also on the rise.
General Local Law Review	Feb 2015	C	Project completed.
Publication and distribution of annual calendar	Dec 2014	C	2015 Calendar produced and distributed in November 2015. The 2016 Calendar project once again invites community participation through a photo competition. The best two photo options for the calendar cover, and each month of the year, will be featured online for the community to vote on their preferred photos (by August). The calendar will then be printed and distributed from November 2015.
Publication of City News advertising weekly	Aug 2014	C	The City News design review in August 2014 continued to see cost savings, plus the introduction of more colour, a concentration on using plain English, and the addition of a 'hero pic' featuring a Council 'good news story'.
Social media development of channels and content	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Social media has become a primary community engagement and communication channel for Council. Content creation, posting and monitoring is done seven days a week. New software is being trialled to automate content posting, monitoring and analytics.
Undertake internal Plain English campaign	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Plain English is a key corporate objective. Training is delivered through the corporate training program and support available through corporate communications.
Outcome: Motivated and skilled staff in a safe work environment			
Actively seek feedback to continuously improve training and development opportunities for staff within Council	Jun 2015	C	Hard copy feedback forms are provided at the conclusion of each session for evaluation. Roadshows seeking feedback in group environments within own workplaces to communicate where training and development is heading. One-on-ones are offered for participants to communicate any feedback they may have after completing qualifications. Analysing performance reviews to improve on programs offered.
Develop best practice and innovative HR functional delivery through Centres of Excellence	Jun 2015	C	Relationships established and brokering services continuing. Communicating brokering service through each division.
Improve HR access and service to all employees through HR Service Desk		Min	90 per cent complete, working through some internal processes before launch of service.
Improve strategic HR support to the organisation through HR Business Partners	Aug 2014	C	Human Resources business partner role has developed, and a new business model is to be rolled out throughout the organisation.

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31 July 2015

Description	Completion Date	Status	Comments
Ongoing review and communication of CitySafe procedures	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Revised Occupational Health and Safety (OHS) policy endorsed by CEO, new poster for display in all Council workplaces designed and is currently being printed. Heat and UV procedure and poster endorsed by CEO and implemented across Council. Minor revisions made to attachments of the OHS issue resolution and OHS representatives procedures. Revised Risk Management Policy and new Risk Framework developed and endorsed by CEO. Trenching/Excavation and Noise procedures currently in consultation phase, with feedback due late August 2015. Currently undertaking further consultation with unions and staff about the draft Drug and Alcohol Policy.
Provide training and development opportunities to enhance and support potential leaders throughout the organisation	Jun 2015	C	Completed for 2014-2015, program will continue in 2015-2016. Continuation of ACCELER8 program with new group advertised Selection process for new group commencing shortly.

8. ANNUAL FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2015

Portfolio:	Finance - Cr Lyons (Mayor) Cr E Kontelj & Cr Farrell
Source	Strategy & Performance - Financial Services
General Manager:	Dean Frost
Index Reference	Financial Management - Reporting

Purpose

To authorise two Councillors to certify the 2015 Financial Statements and Performance Statement.

Summary

- The 2014-2015 Financial Statement of Accounts and Performance Statement have been prepared and reviewed by the Victorian Auditor Generals Office (VAGO).
- These Statements have been prepared in accordance with Australian equivalents to International Financial Reporting Standards.
- The 2015 Revaluation of Footpath, Kerb and Channel Assets and adjusting entries are included in these statements.
- The draft closing audit report has been received from VAGO and there were no major issues of high risk to Council.
- Under Sections 131 and 132 of the *Local Government Act 1989*, Council is required to pass a resolution giving "In Principle" approval to the Statements and authorise two Councillors to certify the Statements in their final form.
- Following consideration by Council the "Financial Statement of Accounts" and the "Performance Statement", together with a copy of the Council Resolution that nominates two Councillors and accepts the Statements "In Principle", will be provided to the Auditor General.
- Under Section 134 of the *Local Government Act 1989*, as soon as practicable after the Annual Report has been sent to the Minister, the Council must hold a meeting to discuss the Annual Report, including the Annual Financial Statements and the Auditors Report.

Cr E Kontelj moved, Cr Farrell seconded -

That Council:

- 1) gives approval in principle to the "Financial Statement of Accounts" (as per Appendix 1) and the "Performance Statement" (as per Appendix 2); and**
- 2) authorise two Councillors being the Mayor, Cr D Lyons and Cr E. Kontelj to certify the Statements subject to any changes recommended and agreed with the Auditor General.**

Carried.

Background

Under Section 131 of the Local Government Act 1989 (LGA), a Council must in respect of each financial year, prepare an Annual Report that includes audited Financial Statements and a Performance Statement for the financial year. These statements must be prepared in the prescribed manner and form and be certified by Council's auditors. Council's current auditors are Victorian Auditor Generals Office (VAGO).

Under section 131(4) of the Local Government Act, the Performance Statement must contain the prescribed indicators and measures of service performance outcome, financial performance and sustainable capacity.

In addition to the performance statement, council's are also required to disclose:

- The prescribed indicators and measures of service performance, results achieved and any material variation explanation.
- A governance and management checklist.

Along with the Performance Statement indicators, these will also be required to be reported on the State Government 'Know Your Council' website.

The draft Financial Statements and Performance Statement have been reviewed by VAGO and there were no major issues of high risk identified in the draft closing audit report. VAGO representatives attended the Audit Advisory meeting on 24 August 2015 to present and discuss the 2014-2015 Audit Management letter.

Under Section 132 of the LGA, Council is required to approve "in principle" the Statements prior to receiving final certification from the Auditor General. Council's approval requires nominating two Councillors to certify those Statements together with Chief Executive Officer and Principal Accounting Officer.

The Final Statements may then be subject to any changes recommended and agreed with VAGO. A final audit certification is then issued.

The Financial Statements and the Performance Statement form part of Council's Annual Report that must be submitted to the Minister within three months of the end of the financial year. Further, Council must also review the Annual Report in a meeting open to the public as soon as possible after the report is sent to the Minister.

Discussion

The Financial Statement of Accounts 2014-2015 record a satisfactory period of operation with a favourable operating surplus, high closing cash balances and significant asset growth.

COMPREHENSIVE INCOME STATEMENT

The surplus result for 2014-2015 of \$76.3M is	\$M's
▶ Early receipt of 2015-2016 Grants Commission entitlement	9.7
▶ Non capital projects unspent amount	7.9
▶ Net Income/expenses	<u>(1.6)</u>
Recurrent Surplus	16.0
▶ Capital Grants Income/ Dev. Cap	26.9
▶ Recognition of Infrastructure less Disposals	<u>33.4</u>
Non Recurrent Surplus	60.3
 SURPLUS/(DEFICIT) FOR THE YEAR	 76.3
Net Asset revaluation decrement	(2.6)
TOTAL COMPREHENSIVE RESULT	73.7

This surplus result was \$2.7M favourable to adopted Budget and included the following favourable and unfavourable Income and expenditure items (refer Note 2A Appendix 1)

Income of \$369.1M was \$3.1M favourable to budget mainly due to:

- ▶ Early receipt in June of 50% of 2015-2016 Grants Commission income (\$9.7M favourable);
- ▶ HACC Funding for care services and ancillaries (\$1.4M favourable);
- ▶ Unbudgeted discretionary Grants (\$0.7M favourable);
- ▶ Additional recognition of subdivision assets from Developers (\$5M favourable).

Offset by the following items:

- ▶ Grants not received for Armstrong Creek projects (\$7.3M unfavourable);
- ▶ Budgeted Land sales not being recognised (\$5.6M unfavourable)

Expenditure of \$292.8M was \$0.4M unfavourable to budget due to:

- ▶ Waste costs for utilisation of Wyndham landfill (\$.5M unfavourable);
- ▶ Marketing Costs increase of (\$0.5M unfavourable);
- ▶ Contributions to unbudgeted projects (\$0.8M unfavourable)

Offset by the following items:

- ▶ Reduced interest expense due to deferral of \$14.9m loans to 2015-2016 and lower than budgeted loan interest rates (\$0.9m favourable)

BALANCE SHEET

The Balance Sheet shows that Council has a very strong asset position with over \$2.1 billion worth of assets that are used to provide services to the community.

Current Assets are \$104M which is predominately due to an increase in cash balances due to loans being drawn down and lower than budget capital spend.

Current liabilities have remained at \$61M but non current liabilities have increases to \$73.9M due to the drawing down of \$37.6M in loans during 2014-2015 (total loan balance has increased to \$64.5M).

STATEMENT OF CASH FLOWS

Council's cash position at the end of the year is \$91.9M, an increase of \$16.6M from the prior year. This is due to:

- ▶ lower than expected Capital and Non Capital project expenditure;
- ▶ the early Grants Commission receipt of \$9.7M in June 2015; and
- ▶ a loan for \$16.5M was drawn down in September 2014 and a second loan for \$21.1M was drawn down in February 2015. The remaining loan amount of \$14.9M was deferred until 2015-2016.

The cash balance will provide funds to complete Capital and Non Capital projects carried over from 2014-2015 and working capital to ensure service provision continues at the same levels in 2015-2016.

STATEMENT OF CAPITAL WORKS

Council has an extensive capital works program to renew, upgrade and provide new assets to ensure the continuation and improvement of services provided to the community. Council spent \$106.7M on capital works in 2014-2015 and included the following highlights:

	\$M
• Geelong Library and Heritage Centre	24.1
• Road replacement and construction	18.2
• Leopold Community Hub	5.9
• Grovedale Integrated Children's Centre	4.6
• Plant and Vehicles	3.7
• Drysdale Landfill Cell 6	3.6
• Windsor Park Children & Family Hub	3.5
• Barwon Heads Kindergarten	2.8
• Footpath replacement and construction	2.7
• Drainage replacement and construction	2.7
• Corio Landfill Rehabilitation	2.5
• Shell Road Reserve Masterplan	2.2
• Kerb & Channel replacement and construction	1.6
• Drysdale Landfill Cell 4a	1.5
• Ocean Grove Neighbourhood House Upgrade	1.4
• Austin Park Redevelopment	1.1
• Parking Machines Upgrade	0.9
• Building Renewal Works	0.9
• IT Asset Replacements	0.6
• Purchase of Gym Equipment	0.6
• Windsor Park Land Purchase	0.6
• Bellarine Rail Trail Pathway Improvements	0.6
• Playground Development Program	0.5

AUDIT

The external audit, conducted by the Victorian Auditor General's Office (VAGO), was completed on Friday 7 August as per the audit plan. There were no major issues affecting the Financial Statements. A closing report summarising the Audit findings has been reviewed by the Audit Advisory Committee.

Environmental Implications

Incomes and Expenditures on Council's environmental preservation and enhancement programs are included in the Financial Statements.

Financial Implications

As detailed within accompanying financial statements – refer Appendix 1.

Policy/Legal/Statutory Implications

Under Section 131 of the Local Government Act the Council must in respect of each year prepare an Annual Report, which includes audited financial statements for the financial year.

Under Section 131 a Council must not submit the Financial Statements to its auditors or the Minister unless it has passed a resolution giving approval “in Principle” to the statements.

Under Section 131 a Council must authorise two Councillors to certify the Statements in their final form after any changes recommended, or agreed to with the auditor.

The actions outlined in this report are aimed at complying with the requirements of the Act.

Alignment to City Plan

The Financial statements and the Performance Statement highlight that 2014-2015 Council operations have been managed in a responsible manner. The results contribute to responsible and sustainable financial management as aligned in Council's City Plan objective on the How We Do Business.

Officer Direct or Indirect Interest

Council staff preparing this report have no direct or indirect interest.

Risk Assessment

The Statements are released as a draft and are still subject to being signed off by the Auditor General.

Social Considerations

The attached report represents a full and open disclosure of the financial position for the benefit of the community.

Human Rights Charter

There are no known positive or negative effects.

Consultation and Communication

The Financial Statement of Accounts and the Performance Statement will be available to the public as part of the published Annual report and accessible via www.geelongaustralia.com.au.

The prescribed indicators and measures of service performance outcome, financial performance and sustainable capacity as per section 131(3) and 131(4) of the Local Government Act 1989 will also be available on the State Government 'Know Your Council' website from November 2015.

9. 2015-2016 BUDGET AMENDMENTS

Portfolio:	Finance - Cr Lyons (Mayor) Cr E Kontelj & Cr Farrell
Source	Strategy & Performance - Financial Services
General Manager:	Dean Frost
Index Reference	Financial Management / Reporting

Purpose

Amend the 2015-2016 Budget that was adopted on 23 June 2015.

Summary

- Preliminary financial results for 2014-2015 highlight a recurrent surplus of \$16.0M or \$22.8M favourable to amended budget and Capital expenditure of \$106.7M or \$33.0M lower than authorised Capital Program. These results reflect a number of programs (Capital and Non Capital) that are incomplete and are required to carryover into 2015-2016.
- In order to avoid unnecessary variance reporting and commentary during 2015-2016 it is recommended that the 2015-2016 Budget be amended to recognise the prior year funding for Capital and Non Capital projects.
- The incomplete programs, together with favourable operating performance and early receipt of half 2015-2016 Grants Commission funding increased Council's year end cash balance to a total of \$91.9M or \$33.0M higher than projected.
- A review of the Capital program at 30 June 2015 indicates that \$52.27M expenditure and \$4.86M income is required to be carried over for completion in 2015-2016. Together with other budget amendments the 2015-2016 Capital budget will increase to \$120.02M expenditure and \$27.14M income or a net of \$92.88M. This program is fully funded and will have no impact on the closing cash position as outlined in the adopted 2015-2016 Budget.
- A review of the Non-Capital program at 30 June 2015 indicates that funding of \$7.90M is required to be carried forward for completion in 2015-2016.
- Together with other budget amendments, the amended recurrent operating expenditure will increase to \$316.34M and recurrent income will increase to \$299.33M or a net recurrent deficit of (\$17.01M). The Non Capital program is fully funded and these amendments will have no impact on the closing cash position as forecast in the adopted 2015-2016 Budget.
- Recognition of Land Sales budgeted for 2014-2015 projected to occur in 2015-2016 will increase Non-Recurrent Income by the net Gain/(Loss) on Sales of \$4.73M. Along with Capital Income carryover of \$4.86M the Non-Recurrent Surplus will be \$65.03M.

Cr E Kontelj moved, Cr Farrell seconded

That Council amends the adopted 2015-2016 Budget to include the following:

- 1) Capital Programs carryover as per Appendix 1, other budget amendments affecting Capital Projects Budget as per Table 1;**
- 2) Non Capital Programs carryover as per Appendix 2, other budget amendments affecting the recurrent Budget as per Table 2;**
- 3) Deferred 2014-2015 Land Sales affecting the non-recurrent Surplus as per Table 3.**

Carried.

Background

At 30 June each year Council reviews the preliminary financial results to determine funded Capital and Non Capital programs that are incomplete and are required to be carried over into the subsequent financial year. These carryover requirements are recommended to be incorporated as amendments to the adopted budget. This practice avoids unnecessary variance reporting, given there is no impact on the budgeted closing cash position.

The review has been undertaken in the following key areas:

- Carryover requirements to complete 2014-2015 Capital projects in 2015-2016.
- Carryover requirements to complete 2014-2015 Non Capital projects in 2015-2016.
- Other budget amendments requested or influenced by year end accounting matters.

2014-2015 Preliminary Financial Results Summary

	Full Year Actual \$M	Full Year Amended Budget \$M	Variance Fav / (Unfav) \$M
Recurrent Surplus/(Deficit)	15.97	(6.87)	22.84
Non-Recurrent Surplus/(Deficit)	60.36	74.15	(13.79)
Net Surplus/(Deficit)	76.33	67.28	9.15
Capital Expenditure	106.73	139.71	32.98
Closing Net Cash Positive/(Negative)	91.92	58.86	33.06

Discussion

Capital Projects Budget Amendments

Carryover requirements

Of the 268 projects listed in 2014-2015, project managers have advised that 112 projects have been fully completed, with 156 projects identified as requiring some carryover funds in 2015-2016 to complete works.

During the 2015-2016 Budget development the Capital carryover was projected to be \$28M. At the end of the 2014-2015 financial year a review was carried out to determine the actual Capital Program carryover requirements. The review indicates a net carryover of \$47.41M (refer to Appendix 1 for details) comprising of \$52.27M expenditure and \$4.86M income is required to complete the projects planned for 2014-2015. The net variance between actual Net (\$47.41M) and estimate included in 2015-2016 Budget (\$28.00M) is \$19.41M.

Main increases are: – Higher carryover than estimated on Corio Landfill Rehabilitation \$1.27M, Geelong Library & Heritage Centre Car Park \$0.51M, Central Geelong Advancement Fund \$0.50M and Home for Cycling Pavilion \$0.39M. Other incomplete projects – Drainage Construction \$1.88M, Central Road Drainage \$1.63M, Geelong Library & Heritage Centre \$1.53M, Street Construction SRC \$1.21M, Austin Park Redevelopment \$1.20M, Heavy & Dedicated Plant Replacement \$1.19M,

Myers St Unifying Streetscape Works \$0.92M, Shell Rd Reserve Masterplan \$0.70M, PABX Replacement \$0.54M and Clifton Springs Boat Harbour \$0.52M.

Other Capital Program amendments:

- Vic Roads Funded Works – Included in budget at \$0.50M income and expenditure. Advice from Vic Roads is that Black Spot funding will be \$1.243M.
- Budget Submission Inclusions:
 - 1) Osborne House Building Alterations \$30,000
 - 2) Increased funding for Geelong Cycling Strategy \$100,000

Table 1 – Amended 2015-2016 Capital Program

Council adopted the 2015-2016 Budget on 23 June 2015 that included a gross Capital Projects Program of \$84.87M with Capital Income of \$21.53M – Net \$63.34M.

The net 2015-2016 Capital Program is recommended for amendment to \$92.88M to reflect the additional \$47.41M carried over from 2014-2015 plus other Budget amendments as indicated in Table 1 below.

	Expenditure \$M	Income \$M	Net Expenditure \$M
Council adopted 2015-2016 Budget - New Capital Funding (excluding Carryover)	84,873,105	21,533,027	63,340,078
2014-2015 Capital Carryover Requests	52,268,914	4,863,209	47,405,705
<i>Other Budget Amendments:</i>			
Budget Submission – Osborne House	30,000	0	30,000
Budget Submission – Geelong Cycling Strategy	100,000	0	100,000
Vic Roads Funded Works	743,000	743,000	-
Adjusted 2015-2015 Capital Program	138,015,019	27,139,236	110,875,783
Planned Carryover into 2016-2017 (June 2016)	(18,000,000)	-	(18,000,000)
Amended 2015-2016 Capital Program	120,015,019	27,139,236	92,875,783

Operating Budget Amendments

Non Capital Projects Carryover requirements

In addition to the Capital Program, Project Managers have undertaken a review of the Non Capital Projects budgeted for in 2014-2015 that have been requested to be carried over into the 2015-2016 financial year.

The 2014-2015 Recurrent Operating result was favourably impacted by \$7.90M of incomplete Non Capital programs as per Appendix 2.

Requested Discretionary Program Carryover:

	\$
Expenditure	8,196,199
Income	298,337
Net Expenditure	7,897,862

Other Operating Budget amendments:

- Budget Submission Inclusion – Increase in contribution to Barwon Sports Academy (\$5,000).
- Grants Commission – early receipt in 2014-2015 of 50% of 2015-2016 funding (\$9,685,025).
- Grants Commission – Indicative advice indicates that funding for 2015-2016 will be less than budgeted by (\$143,341).
- Increased Fire Services Levy on community & leased buildings (\$20,000).
- Allocation to Geelong Waterfront Safe Harbour Precinct (\$15,000) – as per notice of motion approved at Council Meeting 9th June 2015, plus grants of \$65,000.
- Increase in Library Contribution (\$91,000) – budget correction.
- Increase in Vic Roads School Crossing Supervisors subsidy by \$78,548
- Increase in EPA Levy of \$1.60 per tonne higher than budgeted – increased cost of \$142,908, offset by increased pricing to industrial customers \$58,002 – net cost (\$84,906).
- Wyndham landfill confirmed gate fee is \$8.50 per tonne lower than budgeted – savings of \$79,364
- Sales Proceeds on Plant & Equipment – Estimated sales proceeds on Light, Heavy & Dedicated Plant sales relating to carried over purchases - \$462,500 (estimated written down value \$441,168).

The impact of the requested Discretionary Program Carryover, along with the other Budget amendments that affect the recurrent position, is on the 2015-2016 recurrent surplus / (deficit) (Refer Table 2 below).

Table 2 – Amended 2015-2016 Recurrent Surplus / (Deficit)

	Expenditure \$	Income \$	Surplus / (Deficit) \$
Council adopted 2015-2016 Budget - Recurrent Surplus / (Deficit)	307,912,756	308,661,167	748,411
2014-2015 Discretionary Carryover Requests	8,196,199	298,337	(7,897,862)
Other Budget Amendments	238,212	(9,626,816)	(9,865,028)
Amended 2015-2016 Recurrent Surplus / (Deficit)	316,347,167	299,332,688	(17,014,479)

Non-Recurrent Budget Amendments

A number of Land Sales budgeted in 2014-2015 did not eventuate in the past financial year, but are projected to occur in 2015-2016, therefore it is recommended that the 2015-2016 budget be amended to include these sales.

Properties are as follows:

1. 400 Melbourne Rd, North Geelong
2. 1-39 Rollins Rd, Bell Post Hill
3. 18 Wilkins Close, Corio
4. 128-130 Asbury St, Ocean Grove
5. GREP – Lot 1 Production Way
6. GREP – Lot 5 Success Court
7. GREP – Lot 7 Success Court
8. GREP –South O'Briens Rd Stage 1

Total expected Sales value is \$8,217,600 with Written Down Value of \$3,484,000 giving net Gain/(Loss) on sale of \$4,733,600.

The impact of the requested Land Sales amendments is on the 2015-2016 Non-recurrent surplus / (deficit) (Refer Table 3 below).

Table 3 – Amended 2015-2016 Non-Recurrent Surplus / (Deficit)

	Expenditure \$	Income \$	Surplus / (Deficit) \$
Council adopted 2015-2016 Budget - Non-Recurrent Surplus / (Deficit)	5,290,000	60,721,894	55,431,894
Land Sales Amendments – Gain/(Loss)	0	4,733,600	4,733,600
Capital Income Carryover	0	4,863,209	4,863,209
Amended 2015-2016 Non-Recurrent Surplus / (Deficit)	5,290,000	70,318,703	65,028,703

Environmental Implications

The adoption of the 2014-2015 carryover program provides the required funding to complete the environmental programs previously approved as part of the 2014-2015 Budget.

Financial Implications

There are no funding implications associated with this report, with higher than projected cash balances as at 30 June 2015 funding additional budgeted expenditure in 2015-2016.

The program variances and carryover requests are detailed within the accompanying financial reports (refer Appendices 1 & 2).

Policy/Legal/Statutory Implications

Section 144A part 1 of the Local Government Act states “A Council must prepare a revised budget if circumstances arise which cause a material change in the budget and which affect the financial operations and position of Council.”

In the context of the total budget the recommended variation to the budget is not considered material.

Alignment to City Plan

This amended budget report contributes to responsible and sustainable financial management as aligned in Council’s City Plan objective on How We Do Business.

Officer Direct or Indirect Interest

Council staff preparing this report have no direct or indirect interest.

Risk Assessment

Capital projects by their nature are susceptible to delays for a large variety of reasons including weather, delays in approvals (i.e. Special Rates & Charges programs) contractor availability, performance, etc.

The carryover Capital Program (refer to Appendix 1) if approved, will result in a gross capital program for 2015-2016 of \$120.02M.

Social Considerations

The adoption of the 2014-2015 carryover program provides the required funding to complete the social programs previously approved as part of the 2014-2015 Budget.

Human Rights Charter

No Human Rights are affected by this report.

Consultation and Communication

Project Managers have submitted requests for carryover and will be advised of the outcome pending consideration of this report by Council.

APPENDIX 1 - 2014-2015 CAPITAL PROJECTS PROGRAM
Projects Requiring Carryover to 2015-2016

Project Number	Project Name	EXPENDITURE					INCOME					Comments
		Full Year Amended Budget \$	Full Year Projection \$	Full Year Actual \$	Variation (Projection v Actual) \$	Requested Carryover to 15-16 \$	Full Year Amended Budget \$	Full Year Projection \$	Full Year Actual \$	Variation (Projection v Actual) \$	Requested Carryover to 15-16 \$	
C02301	Street Construction Sub Program - Special Rates & Charges - Core Program	2,138,000	2,138,000	926,166	1,211,834	1,211,834	1,109,000	1,109,000	610,131	498,869	498,869	Finalising consultations for committed projects Thanker st \$200k and The Ave \$1.1M
C02303	Footpath Construction Sub Program - Special Rates & Charges - Core Program	473,000	473,000	185,535	287,465	287,465	210,000	210,000	1,478	208,522	0	Finalising consultations for committed projects - Wyndam st and Pioneer rd
C02310	Road Rehabilitation Program - Core Program	2,861,000	2,861,000	2,760,028	100,972	50,000	0	0	0	0	0	Committed project - funding required to complete Prospect Rd
C02317	Drainage Construction Sub Program - Flood & Drainage Management - Core Program	3,642,000	3,746,753	1,862,209	1,884,544	1,884,544	0	0	47,820	(47,820)	0	Committed to Barwon Heads outfall \$1.5M + new funding of \$425k in 2015-16 budget required to completed the project Moss Rd committed project \$250k
C02323	Local Roads Construction Sub Program - Road & Street Management - Core Program	966,000	966,000	799,885	166,116	229,734	0	0	39,600	(39,600)	0	Committed to Swanbay road project commended in 2014-15 continuing; Rossack Dr works underconstruction
C02340	VicRoads Funded Works	1,560,000	1,485,700	1,127,510	358,190	358,190	1,560,000	1,485,700	1,403,819	81,881	81,881	Committed and continuing projects for Swan Bay rd \$340k ; Corio St, Belmont \$15k; Sandy Creek rd guard rail \$20 Vic roads income relating to guardrail will be received on completion of project
C02342	Reseal - Road Surfacing Program - Core Program	1,793,251	1,793,251	1,496,687	296,564	296,564	0	0	0	0	0	Rectification works of resealing works by contractors
C09303	Bridge Upgrades - Major Renewal Works	620,423	620,423	464,590	155,833	155,833	0	0	5,000	(5,000)	0	Committed costs for Wauran Ponds bridge works in progress
C10301	Geelong Saleyards Conservation Management Plan Works - Year 3 Works Part 2	173,010	173,010	19,587	153,423	153,423	0	0	0	0	0	To action identified future use of site based on Council Resolution and interim amenities upgrade due to OHS.
C11303	Griggs Creek Rehabilitation	700,208	700,208	296,209	403,999	218,799	185,200	185,200	0	185,200	0	Civil works commitment towards DCP project OS001
C14315	Footpath Works Melville Avenue, Newtown	99,332	99,332	5,962	93,370	93,370	0	0	0	0	0	Under Construction
C14340	Bicycle Path Program	8,999	536,899	167,867	369,032	369,032	0	277,900	204,781	73,119	70,000	Eastern Park project delayed due to permit issues. Expecting to complete by Nov 15. Extension given by grant authorities.
C15301	Central Road Drainage	1,716,000	1,716,000	88,003	1,627,998	1,627,998	1,427,000	1,427,000	0	1,427,000	1,427,000	S173 Agreement - income to be shared by new land owners per the agreement.
C15302	Lee's Road Bridge Replacement	500,000	500,000	5,975	494,025	494,025	200,000	200,000	0	200,000	200,000	Project Committed.
C15303	Phalaris Estate Basin	425,000	425,000	9,750	415,250	315,250	100,000	100,000	0	100,000	0	Co-Contribution project with developer
C15309	Roslyn Road Footpath	80,000	80,000	0	80,000	80,000	34,000	34,000	0	34,000	34,000	Special rates and charges - final consultation underway
C15310	Montpellier Drive footpath	60,000	60,000	17,401	42,599	42,599	25,000	25,000	0	25,000	25,000	Special rates and charges - final consultation underway
C15311	Six Ways roundabout redevelopment	15,000	15,000	6,148	8,852	8,852	0	0	0	0	0	In progress will be completed in 2015-16
C15321	Construction Success Way	0	1,550,000	1,228,501	321,499	399,478	0	0	0	0	0	Finalising BMD contact and any potential claims - GREP project
C16321	Construction Production Way Stage 3	0	0	17,534	(17,534)	(17,534)	0	0	0	0	0	Prespend on 2015-16 project
C03601	Stormwater Quality Management Plan Implementation	350,139	210,139	138,116	72,023	72,023	0	0	0	0	0	Funds required to complete the Lake Lorne project in progress - foundations complete for the boardwalk, funds required to complete the balance of the structure. Expect to be completed by Aug-Sept , weather dependent.
C09306	Greenhouse Program	45,097	100,097	88,406	11,691	11,691	0	0	0	0	0	Sub metet installation in progress managed by Property unit.
C13302	Clifton Springs Coastal Erosion Mitigation Works	100,000	100,000	0	100,000	100,000	0	0	0	0	0	Contractor postponing works until FY 2015-16. Project highly dependent on the supply of field rock which is only accessible in dry weather. Access to site is limited to periods of low tide (Spring)
C13304	Mt Brandon Master Plan Implementation	206,000	206,000	114,784	91,217	91,217	0	0	0	0	0	Project continuing into 2015-16
C13305	Protection of Nationally Significant Roadsides	114,449	114,449	94,938	19,511	19,511	0	0	0	0	0	Project continuing into 2015-16

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C14302	Access to The Dell	104,543	104,543	38,414	66,129	66,129	0	0	0	0	0	Works have commenced with site clearance complete; Design and construction of the substructure has commenced, materials ordered. Delay due to the complex nature of the desing and delay in assessing disability access.
C14303	Buckley Park Staircase Construction	65,000	65,000	0	65,000	65,000	0	0	0	0	0	Approval process delayed - project to continue to 2015-16
C15322	Clifton Springs Boat harbour Upgrade	0	579,750	60,456	519,295	519,295	0	513,801	300,000	213,801	213,801	80% Harbour upgrade is externally funded - expecting to complete in Nov 2015; New funding grant of \$250k was received from Fisheries Vic towards the Pier
C02313	Light Fleet Program	2,956,970	2,956,970	2,438,600	518,370	157,530	0	0	0	0	0	Committed costs for 5 light vehicles - orders placed and awaiting delivery; estimate income -\$41k
C02314	Heavy and Dedicated Plant Replacement - Core Program	2,536,604	2,513,579	1,300,955	1,212,624	1,185,240	0	0	0	0	0	Committed costs for 9 plant items waiting delivery ; estimated net sale income \$201,000
C10303	Workshop Safety Compliance - 2nd Year	40,770	40,770	10,387	30,383	30,383	0	0	0	0	0	Delayed due to building permit and the departure of project officer; anticipated the project to be completed in 2015-16 FY
C12306	Fleet Management Software	70,000	70,000	0	70,000	70,000	0	0	0	0	0	Approved to reallocate funds towards the Stores Inventory module - waiting on IS staff availability. Balance of funds will then be committed towards Fleet module
C15306	Plant Purchase for Parks Asset Growth	95,000	95,000	0	95,000	95,000	0	0	0	0	0	Deferred pending evaluation of equipment purchased in 2014-15 which was different to previously purchased equipment
C14322	Maintenance Management System - Year #2	452,962	452,962	216,993	235,969	235,969	0	0	0	0	0	North zone and Trees unit implementation in progress with linking to asset currently in discussion and testing to start in Aug (no new funding in 2015-16 FY)
C15313	Geelong Botanic Gardens Interpretative Signage and Plant Labelling	35,000	35,000	0	35,000	35,000	0	0	0	0	0	Delayed due to sourcing a suitable supplier - expecting project to be completed in 2015-16
C14305	Drysdale Landfill Evapotranspiration Study	80,000	80,000	14,600	65,400	65,400	0	0	0	0	0	Ongoing project with workings; design presentation to EPA is currently being developed; anticipating to be completed by Dec 2015
C15304	Drysdale Landfill - Leachate Management	500,000	500,000	0	500,000	500,000	0	0	0	0	0	New funds of \$500k in 2015-16 budget will allow this project to commence and completed within the 2015-16 FY. Design stage to commence in July 2015.
	CITY SERVICES TOTAL					11,578,844					2,550,551	
C13501	Operating System for HACCC program	58,763	58,763	340	58,423	58,423	0	0	0	0	0	Fully funded by the Department of Health. Remaining funds are required for the progressive changeover of hardware. Planned expenses to be made for mobile devices and for IT interface work.
C09505	Potato Shed Facility Renewal	40,816	40,816	40,200	616	616	18,645	18,645	18,645	0	0	Project funded by contributions from Bellarine Secondary College and Catholic Regional College requires carryover as per funding agreement.
C10507	St Leonards Heritage Signs Frames	1,750	1,750	0	1,750	1,750	0	0	0	0	0	Opportunity exists to integrate trail content into Geelong Arts & Culture Trails online project, for promotional purposes - \$1750 carryover requested .
C13506	View of Geelong Historical Marker	14,500	14,500	14,000	500	500	0	0	0	0	0	Contractor delays. Project due to be completed August 2015.
C14506	Central Geelong Public Art	24,000	24,000	0	24,000	24,000	0	0	0	0	0	Project currently on hold waiting for site confirmation and redesign of Malop Street intersection due to GAF funding; artists advised. Carryover will be required for project installation in 15/16.
C14509	Geelong West Forecourt Public Art Piece	29,500	29,500	19,666	9,835	9,835	0	0	0	0	0	Project experiencing minor delays. Expected completion in September 2015.
C14510	Public Art Central Geelong	13,279	13,279	4,470	8,809	8,809	0	0	0	0	0	Project close to completion however final artist withdrew from project requiring a rescope and new work commissioned.
C15509	Old Courthouse Signage	5,500	5,500	0	5,500	5,500	0	0	0	0	0	Full carryover required for design and installation of signage.
C15510	Light & Decorate Geelong - Projections	250,000	250,000	205,113	44,887	44,887	0	0	0	0	0	Light and Decorate events ongoing. Funds to be carried forward and applied to 2015/2016 projection events and infrastructure.
C15512	Leopold Public Art - ANZAC Memorial	0	13,182	0	13,182	13,182	0	13,182	13,182	0	0	Funded project at the end of April 2015 by Dept of Veterans Affairs. Project requires scoping and appointment of artist.

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C09510	Childrens Capital Program Minor Grant	0	24,500	16,311	8,189	8,189	0	27,500	27,500	0	0	Carryover over required due to changes to the project scope. DET have approved variations to the original project. Additional work will be completed mid August 2015.
C13505	Acquisition of Resources for the National Quality Standards	94,321	94,321	89,423	4,898	4,898	0	0	0	0	0	Most of the furniture and equipment has been received. Some items are on back order and are due to be received in July 2015
C15511	Boorai Centre Minor Capital	0	7,500	6,968	532	532	0	7,500	7,500	0	0	Funds required to complete purchase of equipment at Boorai
C15504	Dog Control Signage Upgrades - DAMP	40,000	40,000	19,530	20,470	20,470	0	0	0	0	0	Installation competed for large open range off leash areas and will continue into 15/16 with carry over. The work will continue through the many reserves, parks, rec ovals, walkways, paths, tracks and beachfronts
	COMMUNITY SERVICES TOTAL					201,591					0	
C15201	DataWorks Upgrade 4.03	70,000	70,000	0	70,000	70,000	0	0	0	0	0	Project to commence in 2015-16
C14204	Xmas in Geelong	10,205	10,205	3,500	6,705	6,505	0	0	0	0	0	To fund new Christmas decorations for suspension on the new Catenary Lighting grid – which was not allowed for in any area of the CoGG 2015–16 Budget.
C15202	Christmas Decorations 2014	250,000	172,750	166,997	5,753	5,753	0	0	0	0	0	To fund new Christmas decorations for suspension on the new Catenary Lighting grid – which was not allowed for in any area of the CoGG 2015–16 Budget.
C10206	Toilet Block Renewal / Replacement Program	616,215	671,215	299,567	371,648	371,648	0	0	0	0	0	Required to complete project
C11206	New Corio / New Station Estates Voluntary Purchase Scheme	65,598	65,598	3,849	61,749	61,749	0	0	0	0	0	Required to complete project
C12202	Building Renewal Works	1,030,290	1,030,290	890,991	139,299	139,299	0	0	0	0	0	Required to complete project
C15203	Air Conditioning Replacement - Brownlow Stand	63,000	63,000	25,988	37,012	37,012	0	0	0	0	0	Required to complete project
C15204	Building security panels upgrades	55,000	55,000	3,305	51,695	51,695	0	0	0	0	0	Required to complete project
C15206	Mayor and Councillor accommodations	150,000	150,000	6,651	143,349	143,349	0	0	0	0	0	Required to complete project
C15207	Rosewall/Connections Park Land Acquisition	150,000	150,000	0	150,000	150,000	0	0	0	0	0	Required to complete project
C05208	IT Asset Replacement Program - Core Program	792,621	658,211	579,336	78,875	61,818	0	0	0	0	0	Carryover offset against overspend on C05207
C10207	A&DS Mobile Device Purchases	108,621	198,551	0	198,551	198,551	0	52,358	52,358	0	0	Fully funded project.
C15205	PABX / Telephony System Replacement	705,000	705,000	162,670	542,330	542,330	0	0	0	0	0	2nd year or the project
	STRATEGY & PERFORMANCE TOTAL					1,839,709					0	
C68052	DCP - Armstrong Creek East - NAC Pavilion	629,170	129,170	0	129,170	129,170	500,000	0	0	0	0	Carry over the State Gov grant
C68901	DCP - Jetty Rd NS Collector Rd Land Acquisition	319,540	319,540	2,383	317,157	317,157	0	0	0	0	0	Land acquisition
C14603	Melbourne Road Promotional Signage - Extension	85,386	85,386	23,399	61,987	61,987	0	0	0	0	0	Sign has been constructed and installation of the sign is currently happening through contractors via Council's Capital Projects Unit. It is expected to be erected by mid July.
C15601	Community and Visitor Information Centre Portarlington	35,000	35,000	13,000	22,000	22,000	8,888	8,888	0	8,888	0	The Portarlington Community Information Booth is being finalised through the management of the Portarlington Community Association. A lease is being developed for the Rotunda and a commencement plan has been developed to fit out the space and develop operating procedures. The first part of the grant has been provided to the Association to ensure the fit out can be finalised.
	PLANNING & TOURISM TOTAL					530,314					0	
C11801	Ocean Grove Neighbourhood House Upgrade	1,572,558	1,629,570	1,422,034	207,536	207,536	500,000	557,012	507,012	50,000	50,000	Final grant payment due on practical completion report
C11827	Shell Road Reserve Masterplan Implementation	2,900,833	2,940,833	2,236,254	704,579	704,579	1,750,000	1,750,000	875,000	875,000	875,000	Required to complete project

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C12801	Ocean Grove Integrated Children's Centre	1,026,749	436,749	407,756	28,993	28,993	0	0	0	0	0	Required to complete project
C12827	Barwon Heads Early Learning Centre	3,010,829	2,863,753	2,806,232	57,521	57,521	0	0	0	0	0	Required to complete project
C12828	Grovedale Integrated Children's Centre	4,607,390	4,800,944	4,642,173	158,771	158,771	0	0	0	0	0	Required to complete project
C12856	Geelong Library Heritage Centre	26,408,087	25,658,087	24,130,530	1,527,557	1,527,557	11,900,000	11,900,000	11,900,000	0	0	Required to complete project
C12861	Irrigation Geelong Botanic Gardens	447,000	447,000	299,211	147,790	147,790	0	0	0	0	0	Required to complete project
C12866	Star St - Laneways & Linkages Project	61,962	61,962	59,159	2,803	2,803	0	0	0	0	0	To be transferred to Laneways & Linkages general number C13863
C13802	Windsor Park Family & Children's Hub	4,050,419	3,650,419	3,474,528	175,891	175,891	0	0	0	0	0	Required to complete project
C13803	Leopold Community Hub	6,751,956	6,245,983	5,948,403	297,580	297,580	920,300	920,300	745,700	174,600	174,600	\$100,000 State/Fed grants (invoiced in July) and \$74,600 developer contribution
C13824	Drysdale Recreation Reserve	25,057	30,803	28,637	2,166	2,166	0	0	0	0	0	One last invoice for fencing works
C13847	Lara Sporting Club Development	367,646	367,646	15,412	352,234	352,234	0	0	0	0	0	Required to complete project
C13849	Newcomb Netball & Football Club	11,500	11,500	1,094	10,406	10,406	0	0	0	0	0	Required to complete project
C13855	Walter Conservatory Repairs	479,149	512,105	223,252	288,853	288,853	0	0	0	0	0	Required to complete project
C13857	Corio Landfill Rehabilitation	17,392,543	17,392,543	2,470,657	14,921,886	14,921,886	0	0	0	0	0	Required to complete project
C13859	Drysdale Landfill - Design of cell 5 and 6	5,705,345	5,705,345	3,612,052	2,093,293	2,093,293	0	0	0	0	0	Required to complete project
C13863	Laneways & Linkages	66,474	94,624	0	94,624	94,624	0	0	0	0	0	Required to complete project
C13866	Queens Park Masterplan - Lights Stinton Oval	10,885	10,885	7,840	3,045	3,045	0	0	0	0	0	Two final invoices to process in July
C14802	Geelong Library & Heritage Centre Carpark	1,962,647	1,962,647	449,515	1,513,132	1,513,132	0	0	0	0	0	Required to complete project
C14825	Eastern Park Masterplan Implementation	84,854	84,854	9,473	75,381	75,381	0	0	0	0	0	Required to complete project
C14834	Shopping Strip Regeneration	11,748	1,785	785	1,000	1,000	0	0	0	0	0	Vandalism just occurred on trees so need replacing before can handover.
C14846	Barrabool Cricket Club Clubroom	170,936	170,936	114,000	56,936	56,936	0	0	0	0	0	Required to complete project
C14852	Winters Reserve Clubroom Upgrade	88,000	88,000	0	88,000	88,000	0	0	0	0	0	Required to complete project
C14870	Armstrong Creek Health & Community Centre	0	136,927	7,850	129,077	129,077	0	0	0	0	0	Required to complete project
C14872	Barwon Valley Golf Club Office Upgrade	116,746	116,746	(1)	116,747	116,747	0	0	0	0	0	Required to complete project
C14881	Laneways & Linkages - Wright Place	100,000	106,104	0	106,104	106,104	0	0	0	0	0	To be transferred to Laneways & Linkages general number C13863
C14883	Steampacket Place Steps Redevelopment	120,000	120,000	112,253	7,747	7,747	0	0	0	0	0	To be transferred to Laneways & Linkages general number C13863
C14885	Northern Trails Pathway Improvement	45,000	45,000	36,853	8,147	8,147	0	0	0	0	0	Required to complete project
C14886	Austin Park Redevelopment	2,336,857	2,336,857	1,141,471	1,195,386	1,195,386	500,000	500,000	450,000	50,000	50,000	Required to complete project
C15801	Bellevue Highton Family Hub	100,000	100,000	0	100,000	100,000	0	0	0	0	0	Required to complete project
C15802	Ceres Temperance Hall	50,000	16,920	14,014	2,906	2,906	50,000	0	0	0	0	Two more invoices to process
C15803	Capital Projects - Project Server Upgrade	50,000	50,000	1,400	48,600	48,600	0	0	0	0	0	Required to complete project
C15804	Drysdale Landfill Cell4a - Bunding	2,073,781	2,073,781	1,511,594	562,187	562,187	0	0	0	0	0	Required to complete project
C15805	Bellarine Rail Trail Remedial Works	127,500	127,500	72,032	55,468	3,000	0	0	0	0	0	Required to complete project
C15806	Home for Cycling - Regional Pavilion	1,400,000	1,401,820	12,650	1,389,170	1,389,170	466,000	466,000	139,800	326,200	326,200	Required to complete project
C15807	Waurin Ponds Skate Park - Vert Ramp Replacement	50,000	108,000	0	108,000	108,000	0	0	0	0	0	Required to complete project
C15808	Barwon Heads Village Park - Soccer Pitch Upgrade	200,000	150,000	144,083	5,917	5,917	100,000	100,000	100,000	0	0	Required to complete project
C15809	Barwon Heads Village Park Playground Upgrade	250,000	250,000	14,482	235,518	235,518	70,000	70,000	63,000	7,000	7,000	Required to complete project

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C15810	Regional Paddle Sports Pavilion Redevelopment	300,000	502,500	15,970	486,530	486,530	185,000	307,500	132,000	175,500	175,500	Required to complete project
C15821	Children Services Facilities Upgrades	395,000	333,000	251,778	81,222	81,222	0	0	11,483	(11,483)	0	Required to complete project
C15822	Community Halls Upgrade	214,000	218,140	186,337	31,803	31,803	0	0	0	0	0	Required to complete project
C15824	Ground Renovation Program - Core Program	214,000	283,998	255,618	28,380	28,380	0	0	0	0	0	Required to complete project
C15825	Capital Projects Design Program	43,000	43,000	19,492	23,508	23,508	0	0	0	0	0	Required to complete project
C15827	Fyans Park Kindergarten extension	400,000	400,000	101,787	298,213	298,213	350,000	350,000	0	350,000	350,000	Required to complete project
C15837	Whittington Infrastructure Upgrade	267,442	167,442	5,413	162,029	162,029	100,000	0	0	0	0	Required to complete project
C15838	West Oval Floodlighting	121,922	121,922	62,426	59,496	59,496	0	0	0	0	0	Required to complete project
C15839	Landy Field Storage Facility	100,000	95,000	4,654	90,346	90,346	30,000	25,000	25,000	0	0	Required to complete project
C15840	Mount Duneed Pony Club - Project Arena	35,000	26,000	9,164	16,836	16,836	9,000	0	0	0	0	Required to complete project
C15841	Leopold Community Hub Stage 2	250,000	250,000	4,085	245,915	245,915	0	0	0	0	0	Required to complete project
C15842	Geelong Amateurs Football Netball Club and Newtown Chilwell Cricket Club Change room renovation	25,000	25,000	6,870	18,130	18,130	0	0	0	0	0	Required to complete project
C15843	Upgrade of the Melaluka Road Leopold Football, Cricket and Netball Clubrooms	500,000	545,505	1,500	544,005	544,005	500,000	100,000	90,000	10,000	10,000	Required to complete project
C15846	Portarlinton community facility	200,000	200,000	1,650	198,350	198,350	0	0	0	0	0	Required to complete project
C15851	Hendy St Family & Childrens Centre	1,116,120	1,116,120	8,721	1,107,399	1,107,399	0	0	0	0	0	Required to complete project
C15859	Drysdale Tennis Club Sports Lights	0	50,670	3,833	46,837	46,837	0	50,670	48,670	2,000	2,000	Required to complete project
C15860	Sth Barwon F & N Club Sports Lights	0	30,000	0	30,000	30,000	0	30,000	27,000	3,000	3,000	Required to complete project
C15861	Ocean Grove FNC Scoreboard	0	100,000	0	100,000	100,000	0	100,000	90,000	10,000	10,000	Required to complete project
C15863	Civic Car Park Green Roof and Vertical Garden	0	190,000	4,615	185,385	185,385	0	110,000	18,182	91,818	91,818	Required to complete project
C15864	Corio Gross Pollutant Trap	0	140,000	0	140,000	140,000	0	0	0	0	0	Required to complete project
C15867	Gateway Sanctuary Pathway Upgrade	0	40,000	0	40,000	40,000	0	0	0	0	0	Required to complete project
C15829	Central Geelong Geelong Advancement Fund matching fund	3,000,000	3,050,000	1,608	3,048,392	3,048,392	0	0	0	0	0	Procurement process for design tender not yet. Acquisition of property not yet finalised. Construction works to commence in 2015/16.
C15833	Improve Pedestrian Connections to Deakin and Gordon	80,000	80,000	15,000	65,000	65,000	0	0	0	0	0	Design process currently underway. \$50k not yet billed by GHD plus artists impressions and consultation materials.
C15834	Myers St Unifying Streetscape Works	820,351	950,351	29,123	921,228	921,228	500,000	630,000	620,000	10,000	10,000	Myers Street works scheduled to commence by September with completion by Christmas. Funds required in full, to be supplemented by Central Geelong Priority Works (total cost estimated at \$1.06m).
C15847	City loop bus feasibility and expansion of park and ride service	120,000	120,000	0	120,000	120,000	0	0	0	0	0	Project deferred to 2015/16 FY. 2015/16 budget based on this amount being carried over to enable service delivery.
C15857	Public Realm Strategy	100,000	200,000	73,195	126,805	126,805	0	0	0	0	0	Project underway, with design standards and capital works program to still be developed. Budget for 2015/16 premised upon this carryover.
C15862	Central Geelong Priority Works	0	405,595	0	405,595	405,595	0	0	0	0	0	Funds required to supplement Myers Street works and enable temporary activation of Malop Street, in addition to concept work for City in a Park (facilitating works as part of 2015/16 budget allocation).
C12701	Baywalk Bollards Replacement	25,888	25,888	10,500	15,388	15,388	0	0	0	0	0	Matthew Flinders & Steam Captain Bollards are under restoration now and carryover required to complete the works.
C13703	Ritchie Blvd Footpath Replacement	229,244	229,244	225,145	4,099	4,099	0	0	0	0	0	Footpath replacement part finished. Budget will be sought in 16/17 to complete the works.
C14804	Central Geelong Streetscape Activation	200,000	200,000	7,131	192,869	192,869	0	0	14,500	(14,500)	0	Projects have been identified to be funded from this budget and works will commence soon.
C14877	Central Geelong CCTV System	0	0	(9,421)	9,421	9,421	0	0	0	0	0	Carry over will be used to complete upgrade to CCTV

Project Number	Project Name	EXPENDITURE					INCOME					Comments
		Full Year Amended Budget \$	Full Year Projection \$	Full Year Actual \$	Variation (Projection v Actual) \$	Requested Carryover to 15-16 \$	Full Year Amended Budget \$	Full Year Projection \$	Full Year Actual \$	Variation (Projection v Actual) \$	Requested Carryover to 15-16 \$	
C14887	Taxi Rank Safety Program	27,540	27,540	24,102	3,438	3,438	27,540	27,540	0	27,540	27,540	Carry over required to complete project.
C15812	Western Beach Boat Yard Environment Reclamation	300,000	300,000	7,780	292,221	292,221	150,000	150,000	0	150,000	150,000	Next stage of soil contamination investigation has commenced. This will inform site reclamation costs. New RDV funding application to be sought.
C09811	Concrete Core Replacement Program - 5th Year	200,000	200,000	51,919	148,081	148,081	0	0	0	0	0	Works commenced and still to complete at Waterworld. Other carry over to fund the concourse works in the Splashdown Aquatic Area development.
C14864	Elcho Park Golf Course - Driving Range	5,361	5,361	0	5,361	5,361	0	0	0	0	0	Small works to complete.
C15814	Leisurelink Aquatic Area Air Handling	20,000	20,000	4,000	16,000	16,000	0	0	0	0	0	Will carry over to stage 2 of the project
C15815	Leisurelink Main Pool Headwall Replacement	200,000	200,000	36,773	163,227	163,227	0	0	0	0	0	Headwall currently being manufactured in China
C15816	Splashdown Main Pool Tiling	250,000	250,000	0	250,000	250,000	0	0	0	0	0	Tiling delayed to be performed in the Splashdown Aquatic area development works
C15818	Waterworld Outdoor Pools Boiler Replacement	60,000	60,000	52,647	7,353	7,353	0	0	0	0	0	Small works required to complete project
C15826	Kardinia Pool Underground Infrastructure Upgrade & Leak Prevention	200,000	200,000	42,918	157,082	157,082	0	0	0	0	0	Project progressing. Working on pool pediment solution
C15848	Splashdown Aquatic Play Centre	50,000	50,000	0	50,000	50,000	0	0	0	0	0	Project progressing into 2nd stage. Consultant has been selected and planning has commenced
C15849	Elcho Golf Course Fairway Replacement Program - Year 1	60,000	60,000	53,800	6,200	6,200	0	0	0	0	0	Small works to complete.
C02622	Building Design - Core Program	22,000	22,000	20,528	1,473	1,473	0	0	0	0	0	Required to complete project
C05508	Open Space Networks Study and Acquisitions Plan Implementation	492,418	492,418	0	492,418	492,418	0	0	0	0	0	Project line is used to acquire land and funds need to be banked to allow sufficient funds to be available to enable purchase
C08807	Geelong Motocross Club - Relocation from Breakwater Road	660,000	660,000	16,269	643,731	643,731	0	0	0	0	0	Funds subject to resolution of suitable site for motocross
C14807	Simonds Stadium - Players Stand	50,000	50,000	0	50,000	50,000	0	0	0	0	0	Funds required for Masterplan being completed by the Geelong Football Club
C15865	John Landy Field - Hammer Throw Cage	0	21,000	0	21,000	21,000	0	0	0	0	0	Project to be completed in 2015-16
C15866	Estuary Basketball Pad	0	15,000	0	15,000	15,000	0	15,000	15,000	0	0	Fully funded project. Project to be completed in 2015-16
C15853	Light & Decorate - Street Trees	500,000	500,000	489,004	10,996	10,996	0	0	0	0	0	Required to complete project
C15854	Light & Decorate - Catenary Lighting	500,000	500,000	386,789	113,211	113,211	0	0	0	0	0	Required to complete project
	PROJECTS, RECREATION & CENTRAL GEELONG TOTAL					38,118,456					2,312,658	
	TOTAL CARRYOVER					52,268,914					4,863,209	

APPENDIX 2 - 2014-2015 NON CAPITAL (Discretionary) PROJECTS PROGRAM
Projects Requiring Carryover to 2015-2016

Job No	Business Unit	Annual Amended Budget \$	Annual Projection \$	YTD Actual	Variation (Projection v Actual) \$	Carryover Request \$	Comments
D11610 - Cultural Change Management	Chief Executive	0	200,000	51,200	148,800	148,800	Balance required to complete project
CHIEF EXECUTIVE OFFICER TOTAL						148,800	
D63117 - GBG Education Program	Parks & Support Services	9,238	14,238	11,588	2,650	22,043	Funds donated by Friends and GBG education programme commitment
D63123 - Biolink Greenway Project	Parks & Support Services	Expenditure 0 Income 0	100,000 -100,000	33,485 -33,333	66,515 (66,667)	66,515 (66,667)	Fed Govt funds over 3 yrs; first yr completed with 2 yrs remaining
D36206 - Stop Look Listen	Engineering Services	0	10,000	6,380	3,620	3,620	Delay due to working with schools and availability of sealed footpath
D36408 - Lara Wifi	Engineering Services	16,566	16,566	4,270	12,296	12,296	Project delayed due to Powercor approval process
D36633 - WSUD Infrastructure Maintenance	Engineering Services	175,000	202,000	80,282	121,718	121,718	Project commenced in Nov 14 following internal dept agreement. Funds required to complete project already planned and in progress + addl \$27k new funds received from Melb water in June 15
D38105 - Resource Recovery Centre Feasibility	Waste Services	35,290	35,290	27,505	7,785	34,197	Study has not been complete due to Greenwaste EOI process taking precedence. There is a need to finalise the study.
D38106 - Expansion Pt Henry Transfer Station Investigation	Waste Services	28,782	28,782	7,195	21,587	21,587	Project partially completed - work to continue
D38107 - Composting Works Approval - Barro Site	Waste Services	50,000	50,000	0	50,000	50,000	This funding will be required to undertake the works approval process as part of the Greenwaste EOI project
D38160 - Externally Funded Community Education Projects	Waste Services	0	319,639	136,486	183,153	183,153	Work on this project was suspended due to media story. Works anticipated to recommence. Funding is received as part of the Kerbside Contract.
D38230 - Disused Landfills Works	Waste Services	100,000	100,000	33,589	66,411	66,411	Waiting on meeting and feedback with EPA regarding Sth Geelong, high cost is anticipated
D38235 - Drysdale Quarry Investigation	Waste Services	73,002	73,002	10,700	62,302	62,302	Ongoing project - contractors have been engaged to undertake more detailed investigations
D61117 - Third Pass - Bellarine & Corio Bay LCHA	Environment & Natural Resources	48,918	48,918	23,610	25,308	25,308	Joint project including DSE. Funding required to complete project
D61118 - Corio Bay Foreshore Reserve - Redemption Works	Environment & Natural Resources	50,000	50,000	0	50,000	10,000	This was subject to gov funding, not received - net exp is required for monitoring and further clean up works at the site for 2015-16
D61138 - Buckley Park Staircase	Environment & Natural Resources	26,220	26,220	7,715	18,505	18,505	Project commenced in 2014-15, funding required to complete design and planning stage
D61139 - Stewarts Reserve Management Plan	Environment & Natural Resources	21,825	21,825	10,699	11,126	11,126	Project aligned with Warrailly Stewarts rd Greenway Plan. Funding required to complete project as per master plan
D61145 - Weeds Initiative Program	Environment & Natural Resources	18,964	36,964	19,404	17,560	17,560	New grant funding received in June 15 to be completed in FY 2015-16
D61151 - RB11-84-2GG Victorian Volcanic Plains Grasslands	Environment & Natural Resources	47,232	85,442	41,185	44,257	77,874	Externally funded grant over multiple years. (2 more yrs of project life)
D61175 - Coastal Tender Program	Environment & Natural Resources	334,236	334,236	127,465	206,771	206,771	Externally funded grant over multiple years (to be completed in 2016)
D61180 - Geelong Queenscliff Coastal Adaptation Program	Environment & Natural Resources	560,000	560,000	0	560,000	560,000	Grant received from DELWP; recruitment for a project officer is underway; 2yr project
D61181 - Ramblers Road Foreshore Management Plan	Environment & Natural Resources	25,000	25,000	14,755	10,245	10,245	Initial works commenced, funds required due to staged approach with the various stages of the project that are unable to run concurrently
D61182 - VASP Grants	Environment & Natural Resources	Expenditure 583,750 Income (525,000)	583,750 (525,000)	262,361 (316,500)	321,389 (208,500)	321,389 (208,500)	Externally funded project not due for completion until mid 2017; Risk assessment in progress (3 different projects)
D61184 - Griffins Gull Pier Restoration	Environment & Natural Resources	Expenditure 0 Income 0	59,600 (59,600)	0 (47,680)	59,600 (11,920)	59,600 (11,920)	Grffins Gully Jetty Grant received from Fisheries Vic in June
D61200 - Mt Brandon Precint (Int)	Environment & Natural Resources	21,983	21,983	0	21,983	21,983	Vegetation offset to fund the OMP works
D61201 - Seachange Estate St Leonards (Ext)	Environment & Natural Resources	80,431	80,431	3,244	77,187	77,187	10 yr native vegetation offset project
D61202 - Vegetation Offsets - Minor	Environment & Natural Resources	0	0	0	0	636	Minor vegetation offset
D61203 - Rondor Estate	Environment & Natural Resources	53,125	53,125	0	53,125	53,125	To commence in 2013-14 towards the 10yr native vegetation offset contribution from developer.
D61204 - Moonah Park Landscape Masterplan	Environment & Natural Resources	50,000	50,000	1,970	48,030	48,030	Vegetation offset contribution received in 2013-14

Job No	Business Unit	Annual Amended Budget \$	Annual Projection \$	YTD Actual	Variation (Projection v Actual) \$	Carryover Request \$	Comments
D61205 - Shell Parade & School Road Corio	Environment & Natural Resources	6,813	6,813	173	6,641	6,641	5 Yr vegetation offset relating to Corio Norlane project over 5 years, to commence in 2014-15
D61206 - Manna Gum Place	Environment & Natural Resources	15,000	15,000	1,329	13,671	13,671	Vegetation offset over 10yrs starting in 2014-15
CITY SERVICES TOTAL						1,896,406	
D44410 - Domestic Animal Management Master Plan	Health & Local Laws	18,146	18,146	1,029	17,117	17,117	Experienced some delays in auditing signage and subsequent ordering of signs; work will continue as per DAMP orders. Project expected to be completed early 15/16
D54112 - Early Childhood Planning	Family Services	66,121	66,121	15,000	51,121	51,121	Full amount of \$51,121 has been requested to be carried over and is committed to 2015-16 early childhood planning projects.
D54113 - Family Services Strategic Plan	Family Services	40,791	40,791	21,490	19,301	19,301	Full amount of \$19,301 required for carry-over to complete existing project and cover final payment for external consultant. Project scheduled for completion by end of July 2015.
D54163 - Municipal Early Years Program	Family Services	20,627	20,627	0	20,627	20,627	Full amount of \$20,627 is required to be carried over and is committed to the current evaluation of 1st year of MEYP, stakeholder engagement, consultative forum, and key project initiatives.
D54302 - Professional Development for LDC	Family Services	16,038	30,218	2,211	28,007	28,007	Incentive payments for traineeships still being completed. Carryover required for remaining funds
D54304 - CLAC Drysdale Parent Advisory Group	Family Services	71	71	0	71	71	Dependant on funds raised being spent on equipment requested by PAG on behalf of centre
D54310 - CLAC Arston Parent Advisory Group	Family Services	410	1,738	0	1,738	1,738	Dependant on funds raised being spent on equipment requested by PAG on behalf of centre
D54321 - LDC Professional Development Belmont	Family Services	0	18,980	218	18,762	18,762	Long Day Care Professional Development funds received from DoE for development and implementation of training plans. Plans will be progressively implemented over the period of the project. This is a three year project. Further funds will be received in 2016 and 2017.
D54322 - LDC Professional Development Trudi Moritz	Family Services	0	16,998	473	16,525	16,525	Long Day Care Professional Development funds received from DoE for development and implementation of training plans. Plans will be progressively implemented over the period of the project. This is a three year project. Further funds will be received in 2016 and 2017.
D54323 - LDC Professional Development Arston	Family Services	0	57,764	1,021	56,743	56,743	Long Day Care Professional Development funds received from DoE for development and implementation of training plans. Plans will be progressively implemented over the period of the project. This is a three year project. Further funds will be received in 2016 and 2017.
D54324 - LDC Professional Development The Link	Family Services	0	21,459	218	21,241	21,241	Long Day Care Professional Development funds received from DoE for development and implementation of training plans. Plans will be progressively implemented over the period of the project. This is a three year project. Further funds will be received in 2016 and 2017.
D54325 - LDC Professional Development Corio	Family Services	0	25,592	218	25,374	25,374	Long Day Care Professional Development funds received from DoE for development and implementation of training plans. Plans will be progressively implemented over the period of the project. This is a three year project. Further funds will be received in 2016 and 2017.
D54326 - LDC Professional Development Drysdale	Family Services	0	21,404	218	21,186	21,186	Long Day Care Professional Development funds received from DoE for development and implementation of training plans. Plans will be progressively implemented over the period of the project. This is a three year project. Further funds will be received in 2016 and 2017.
D54330 - CLAC Corio Parent Advisory Group	Family Services	757	1,540	478	1,062	1,062	Dependant on funds raised being spent on equipment requested by PAG on behalf of centre
D54363 - KCM Leadership and Innovations	Family Services	44,987	60,261	33,650	26,611	26,611	Fully funded project. Due to delays in completion of the project a carry over of the remaining expenditure is required.
D54402 - Outreach Preparation for Parenting Service	Family Services	7,276	7,276	4,457	2,819	2,819	Carryover required to complete project in accordance with funding agreement.
D54403 - Immunisation Targeting Low Coverage	Family Services	29,690	72,114	19,221	52,893	52,893	Carryover required to complete project in accordance with funding agreement.
D54405 - MCH Healthy Kids	Family Services	6,458	6,458	65	6,393	6,393	Carryover required to complete project in accordance with funding agreement.
D54406 - MCH Breast Feeding Training	Family Services	2,665	2,665	587	2,078	2,078	Carryover required to complete project in accordance with funding agreement.
D54408 - Family Coaching	Family Services	191,373	194,297	122,157	72,140	72,140	Funds previously accrued for purchase of OH&S intervention tool expended. Accrued additional funds used to increase service activity. Balance to be carried over to 15/16 for completion of project as per funding agreement
D54409 - DHS Standards Audit	Family Services	9,599	9,599	5,460	4,139	4,139	Carryover required to complete project in accordance with funding agreement.
D54410 - BoQ MCH	Family Services	93,543	96,370	75,439	20,931	20,931	Ongoing service delivery as per funding received

Job No	Business Unit	Annual Amended Budget \$	Annual Projection \$	YTD Actual	Variation (Projection v Actual) \$	Carryover Request \$	Comments
D54431 - MCH IT System	Family Services	50,000	50,000	0	50,000	50,000	Contract to commence July 2015 and implementation of new system to follow. Costs confirmed and training dates confirmed.
D54606 - Best Start Program	Family Services	164,500	194,820	78,045	116,775	116,775	Brokerage round of \$40,000 not to be distributed in Sept 2015 due to changes in process/timelines (contractors).257700 funding allocated to the Assessment and Learning project - short term (May - Nov 2015) -still to be invcd. Roll over money to go towards Action Plan activities and consultant for Strategic Plan. Ongoing project delivery as per funding received.
D54614 - Support Playgroup Project	Family Services	141,192	149,785	135,457	14,328	14,328	Fully funded project. Ongoing service delivery as per funding received
D54624 - Linking Learning Eastern Suburbs	Family Services	160,000	260,000	14,056	245,944	245,944	Funding from DE&T provided ahead of expected grant timelines. Fully funded project grant needs to be carried over to 2015/16.
D54704 - Additional Programs	Family Services	20,490	20,490	3,761	16,729	16,729	Full amount of \$16,729 required for carry-over into 15-16.
D54709 - Family Relationship Centre	Family Services	25,043	12,159	6,540	5,619	5,619	Fully funded program. Remaining funds to carry over and be expended on continued co-facilitation of parent programs in 15/16.
D54711 - Regional Parenting Service	Family Services	346,697	377,583	250,376	127,207	127,207	Fully funded project. Full amount of \$127,207 to be rolled into 15-16 for program delivery to meet expected targets.
D54905 - ICC Professional Development Ocean Grove	Family Services	0	65,106	2,681	62,425	62,425	Long Day Care Professional Development funds received from DoE for development and implementation of training plans. Plans are currently being prepared. Plans will be progressively implemented over the period of the project. This is a three year project. Further funds will be received in 2016 and 2017.
D54907 - Bellarine Network Funding	Family Services	0	35,441	10,533	24,909	24,909	Fully funded program received at the end of financial year. Program plan to be implemented in 15/16.
D55143 - Hungry Brochure	Aged & Disability Services	5,026	5,026	4,542	484	484	Reprint will be done when supplies of brochure require it.
D55203 - Active Service Model	Aged & Disability Services	58,600	68,350	26,460	41,890	41,890	Fully funded project. Training completed for second round of 100 Community Care Workers. Further training to be scheduled in July.
D55205 - Vulnerable Persons	Aged & Disability Services	78,658	77,858	24,237	53,621	53,621	Fully funded project . Expenditure below budget due to the assessment and review needs being completed under expected hours.
D55216 - Shared Care Allied Health Assistance	Aged & Disability Services	0	50,000	0	50,000	50,000	Shared Care Allied Health Assistance Pilot Program funding from Barwon Health was received at the end of financial year (22/6/15)
D55305 - Heatwave Information Kit	Aged & Disability Services	17,013	17,013	1,236	15,777	15,777	Fully funded program for work as required during summer period
D55402 - Positive Geelong W/Shops - Seniors	Aged & Disability Services	3,066	3,066	0	3,066	3,066	Remaining funds required in the next workshop on housing planned to be conducted in 15/16
D55411 - What Does Community Mean	Aged & Disability Services	0	5,000	0	5,000	5,000	Department of Health funding for Victorian Seniors festival activity was received at the end of financial year. Program to be conducted later in the year.
D55707 - Accessibility Directory	Aged & Disability Services	1,030	1,030	503	527	527	Project expected to completed in first half of 15/16
D55902 - HTG - Early Years	Aged & Disability Services	521,710	539,033	342,916	196,117	196,117	All remaining unspent funds are to be rolled over for the 2015/16 financial year. This is EXTERNAL GRANT FUNDING that is required for use in 2015/16
D55903 - HTG - Workplaces	Aged & Disability Services	702,106	702,297	461,904	240,393	240,393	All remaining unspent funds are to be rolled over for the 2015/16 financial year. This is EXTERNAL GRANT FUNDING that is required for use in 2015/16
D55904 - HTG - Healthy Living Programs	Aged & Disability Services	430,000	430,000	235,593	194,407	194,407	All remaining unspent funds are to be rolled over for the 2015/16 financial year. This is EXTERNAL GRANT FUNDING that is required for use in 2015/16
D55905 - Healthy Together Geelong	Aged & Disability Services	967,430	995,432	389,885	605,547	647,207	All remaining unspent funds are to be rolled over for the 2015/16 financial year. This is EXTERNAL GRANT FUNDING that is required for use in 2015/16.
D52800 - External Grants Administration	Community Development	13,634	14,316	14	14,302	14,302	Funded via external grant contributions. To be expended for the administration activities of CD programs
D52810 - Building Transport Connections	Community Development	36,021	85,515	41,763	43,752	43,752	Fully funded project. Carry over required to complete project as per funding requirements
D52811 - Drug Action Plan	Community Development	3,867	8,412	3,337	5,075	5,075	Fully funded project - Contribution for Development of Alcohol & Other Drug Plan.
D52812 - Aboriginal Action Plan	Community Development	30,000	30,000	17,189	12,811	12,811	Project which includes a range of small activities due for completion 15/16.
D52813 - Multicultural Action Plan	Community Development	28,552	28,552	13,234	15,318	15,318	Project which includes a range of small activities due for completion 15/16.
D52814 - Family Violence Prevention	Community Development	42,199	42,199	21,057	21,142	21,142	Unexpended grant income, project experienced delay due for completion October. Carryforward
D52816 - Language Services Grant	Community Development	3,947	3,947	2,282	1,665	1,665	External funding ongoing project
D52818 - Grovedale Neighbourhood House	Community Development	193,651	215,882	155,502	60,380	60,380	External funding ongoing project
D52820 - Whittington Link Landscape Maintenance	Community Development	41,726	51,626	23,755	27,871	27,871	Unbudgeted grant received from Dept of Justice - Light up the Link project \$10k. DHHS carryover required to complete the project in 15/16

Job No	Business Unit	Annual Amended Budget \$	Annual Projection \$	YTD Actual	Variation (Projection v Actual) \$	Carryover Request \$	Comments
D52821 - Gambling Forum	Community Development	10,000	16,692	1,341	15,351	15,351	Unbudgeted income from Responsible Gambling Forum May15. External funding required for completion of project in 15/16
D52824 - Whittington	Community Development	96,541	27,541	765	26,776	26,776	Fully funded gov't grants project due for completion December 2015. Funds trf to D52829 \$69k
D52825 - Grinter Garden - Whittington	Community Development	50,744	24,045	23,067	978	978	Grant income project due for completion September 2015
D52826 - Whittington Works - EFT	Community Development	168,268	33,809	31,347	2,462	2,462	External funding ongoing project - carryforward
D52827 - Whittington Flamefest	Community Development	48,826	44,553	18,725	25,828	25,828	Grant project due for completion December 2015
D52829 - Digital Inclusion	Community Development	63,324	132,324	94,471	37,853	37,853	Grant income project due for completion June 2016. Funds trf from Whittington project D52824 \$69k
D52830 - Whittington Transition Years	Community Development	5,000	5,000	0	5,000	5,000	Funded Project - To be completed by Dec15
D52831 - Whittington Works - Skilling the Bay	Community Development	0	155,972	70,618	85,354	85,354	Fully funded grant project. Remaining funds required for project completion due December 2017
D52961 - Indented Heads Hall Renovation	Community Development	150,000	150,000	60,000	90,000	90,000	Project delays occurred. Balance of funds proposed for carryforward
D57149 - Vines Road Redevelopment	Community Development	74,836	74,836	21,747	53,089	53,089	Fully funded project final works at Vines Road Hub due for completion June 2016
D57162 - Friends of Viqueque	Community Development	2,063	2,063	0	2,063	2,063	Fundraising for Viqueque community to be disbursed early 15/16
D57164 - Rosewall Precinct Planning	Community Development	20,492	20,492	0	20,492	24,090	A conceptual precinct plan was developed. Further detailed planning design work is required to enable us to approach funding bodies.
D57166 - Social Infrastructure Plan	Community Development	Expenditure Income 120,147 (34,500)	120,147 (34,500)	111,329 (26,250)	8,818 (8,250)	8,818 (8,250)	Project is progressing and draft reports being finalised. Final payments will be made on completion of report.
D57167 - Jetty Road Community Precinct Concept Plan	Community Development	20,000	20,000	204	19,796	19,796	We are still in need of more detailed discussion with DEECD in relation to the possibility of building on DEECD land in Jetty Rd rather than acquiring land in the Jetty Rd NAC. Unfortunately the PPP negotiations/discussions have pre-occupied DEECD to this point.
D57411 - Learner Two Probationary (L2P) Project	Community Development	132,320	138,033	133,109	4,924	4,924	Fully funded project. Funds to be carried forward to 15/16 as per funding requirements.
D57425 - BYSP Youth Strategy	Community Development	9,389	9,389	12	9,377	9,377	Development of Youth Strategy continuing
D57426 - BYSP Youth Brand	Community Development	50,000	50,000	8,820	41,180	41,180	Project brief has been developed and currently working with consultants
D57431 - Youth Equipment Grant	Community Development	0	1,363	529	834	834	Fully funded project. Purchases to be finalised early 15/16
D57434 - #SoYouKnowGeelong	Community Development	0	18,182	0	18,182	18,182	Fully funded project (May15) to be complete during 15/16
D53531 - NWM Curator - Outreach	Arts & Culture	11,821	31,821	12,321	19,500	19,500	This is vital to the continuation of an on-going project combining D53527, D53526 and D53531 working with several Council collections (NWM, Maritime Museum, Geelong Gaol). It builds on two years of on-going work assessing, cataloguing and putting collections on-line to increasing public access. Resulted in an additional 60,000 participants in NWM programs for 2014-2015.
D57622 - Public Arts Officer	Arts & Culture	5,893	5,893	0	5,893	5,893	Development of key strategy document in 15/16
D57638 - Renew Arts & Culture Strategy	Arts & Culture	39,931	39,931	0	39,931	39,931	Cultural Strategy due to commence following department review.
D57639 - Arts & Culture Website Development	Arts & Culture	14,000	14,000	7,307	6,693	6,693	Project well underway, with Geelong Arts Atlas site build nearing completion and first contract instalment paid. Final contractor fee for installment, promotion, site hosting & maintenance to be incurred.
D57647 - GRL&HC Arts Strategy	Arts & Culture	72,045	72,045	0	72,045	72,045	Project well underway with final components to be determined in preparation for opening
D57648 - Street Art Project	Arts & Culture	1,053	1,053	0	1,053	1,053	Final stage of project currently outstanding. Final stage to be completed early 15/16
D57650 - Visible Voices - Installation	Arts & Culture	150,000	150,000	0	150,000	50,000	Project being reviewed in the light of changed funding opportunities
D57651 - Barwon Heads Community Arts Hub Feasibility	Arts & Culture	15,000	15,000	0	15,000	15,000	Brief developed and project is progressing
D57712 - M to M recording music	Arts & Culture	1,681	1,681	0	1,681	1,726	Full carry-over required for completion of M~M2016.
D57722 - M-M 24 Hour Extreme Arts Walk	Arts & Culture	50,000	68,000	38,358	29,642	29,642	Full carry-over required for completion of M~M2016.
D58107 - Digitise Geelong Valuation Books	Arts & Culture	0	9,000	0	9,000	9,000	Funding received from the Victorian Local History Grants Program to digitise rates records. Expenditure will occur in the first quart of 2015/16 year.

Job No	Business Unit	Annual Amended Budget \$	Annual Projection \$	YTD Actual	Variation (Projection v Actual) \$	Carryover Request \$	Comments
D58108 - Digitise Bellarine Valuation Books	Arts & Culture	0	3,520	0	3,520	3,520	Funding received from the Victorian Local History Grants Program to digitise rates records. Expenditure will occur in the first quart of 2015/16 year.
COMMUNITY SERVICES TOTAL						3,519,328	
D14125 - Rostering System	Organisation Development	35,000	35,000	0	35,000	35,000	Required for audit of rostering system pay rules
D21201 - Oracle Financials Upgrade	Financial Services	100,000	100,000	0	100,000	100,000	\$25k committed for July, balance required for Oracle Upgrade in 2016
D23120 - Electoral Representation Review	Administration & Governance	40,000	40,000	0	40,000	40,000	Review to commence in 2015-16
STRATEGY & PERFORMANCE TOTAL						175,000	
D60100 - G21 Regional Land Use Plan	Planning & Tourism	78,355	78,355	51,207	27,148	27,148	Carryover (DTPLI grant monies) to be used towards Geelong-Werribee Corridor project
D60551 - Municipal Strategic Statement & Planning Policy	Planning Strategy	80,000	80,000	19,249	60,751	60,751	Required for strategic implementation of policy and strategy development program including Rural Policy review and Retail Strategy, Managing Future Growth & Avalon Corridor Project and Alcoa/Cheetham salt area review. \$40K committed for consultants to undertake market demand assessment for Northern Geelong.
D60552 - Armstrong Crk Urban Growth Plan	Planning Strategy	350,000	349,232	199,386	149,846	69,691	Required to cover the cost of two consultants (\$60K remaining – traffic and stormwater modelling within Armstrong Creek), along with several delayed projects and subsequent invoices during late 2014-15. These included legal and land valuation consultant work.
D60598 - Freight & Logistics Gateway Project	Planning Strategy	73,615	58,615	255	58,360	58,360	Carryover to meet remaining payments for B Triple Route project planning (approx \$5000) with remaining to enable the delivery of the Geelong-Werribee Corridor project, Industrial Strategy and Port Land Freight strategy implementation
D65A07 - Retail Strategy Review	Planning Strategy	113,760	113,760	48,112	65,648	65,648	Carryover to meet current contract completion obligations and community engagement program
D65A08 - Rural Planning Policy Review	Planning Strategy	60,000	76,908	34,302	42,606	42,606	Carryover to cover final project payments, community engagement costs and temporary staff costs
D65A09 - Ocean Grove Town Centre Masterplan	Planning Strategy	105,772	105,772	51,743	54,029	54,029	Carryover to meet matching State government grant funding commitment to progress project planning and design
D65A11 - Bellarine Structure Plans	Planning Strategy	60,000	60,000	31,656	28,344	28,344	Carryover to complete Ocean Grove Structure Plan (consultant and engagement costs commitment)
D65A12 - Managing Future Growth	Planning Strategy	100,000	100,000	0	100,000	100,000	Carryover to be consolidated with 2015-16 year program and off set delivery costs of Managing Future Growth project
D65A13 - Portarlington Safe Harbour Strategic Plan	Planning Strategy	150,000	175,250	151,952	23,298	23,298	Carryover to match remaining project grant to provide inputs into state government on ground works delivery of stage 1 of the safe harbour. Council contribution to be used for detailed planning and design of land side supporting works.
PLANNING & TOURISM						529,875	
D60254 - BIO Geelong Cluster Development Stage 4	Enterprise Geelong	100,000	46,365	8,000	38,365	38,365	Transferred back from D60271 Land 400. This money was trf'd from BioGeelong when programs were not being delivered. BioGeelong now has a project that was commended in 2014-2015 requiring this carry over.
D60257 - Geelong Region Digital Strategy	Enterprise Geelong	20,063	20,063	15,587	4,476	4,476	Digital Strategy commenced with the Implementation plan yet to be ratified by Council
D60259 - Economic Dev Industrial Invest Support	Enterprise Geelong	25,000	25,000	28	24,972	24,972	Projects deferred with resignation of EGO ED. Projects re-invigorated and commenced.
D60261 - Knowledge Economy Facilitation Project	Enterprise Geelong	50,000	50,000	15,993	34,007	34,007	Commencement of Digital Strategy delayed, carry this project over to 2015-2016.
D60273 - Enterprise Geelong Strategy	Enterprise Geelong	100,000	100,000	22,046	77,955	27,955	Project commenced, income \$50k not coming from State Govt.
D60274 - Jobs Fair	Enterprise Geelong	9,410	9,410	100,203	(90,793)	12,739	Outstanding Invoices to be paid, not yet received from Deakin, Partick Rowan and Assoc and K-Rock
D60275 - CGAP - Investment Facilitation & Attraction	Enterprise Geelong	50,000	50,000	0	50,000	50,000	Project scoped, but did not commence in 2014-2015 due to other priorities. Project brief to be ratified by CGAP Board and to be completed in 2015-2016.
D60277 - Online Communications Platform Development	Enterprise Geelong	25,000	25,000	7,436	17,565	17,565	Project delayed due to resignation of EGO ED. Stage one completed, stage 2 to be completed 2015-2016
D60278 - Enterprise Geelong Memberships	Enterprise Geelong	20,000	20,000	0	20,000	20,000	Carry over required for unpaid memberships. ICT Geelong change of Director and membership model delayed invoicing.
D60279 - Geelong Export Network	Enterprise Geelong	0	0	195	(195)	7,570	Council is now the auspice of this income \$7,765 following dissolution of the Geelong Export Network. Funds to be spent in accordance with dissolution agreement.
D64115 - Splashdown Gymnasium & Office Masterplan	Leisure Services	8,400	8,400	2,670	5,730	5,730	To be used for planning for splashdown aquatic works

Job No	Business Unit	Annual Amended Budget \$	Annual Projection \$	YTD Actual	Variation (Projection v Actual) \$	Carryover Request \$	Comments
D66103 - International Sports Procurement Strategy	Sport & Recreation	30,000	30,000	0	30,000	30,000	Required for matching funds for a RDV grant
D66108 - Geelong Rowing Association	Sport & Recreation	100,000	100,000	0	100,000	100,000	Working with GRA to ensure early works.
D66A08 - Stead Park & Wayfinding Signage	Sport & Recreation	10,230	10,230	2,400	7,830	7,830	Required to complete project
D66A16 - Open Space Strategy	Sport & Recreation	Expenditure 126,105 Income (3,000)	126,105 (3,000)	102,193 0	23,912 (3,000)	23,912 (3,000)	Required to complete project
D66A19 - Sustainable Sports Strategy	Sport & Recreation	29,787	29,787	4,343	25,444	25,444	Required to complete project
D66A26 - St Albans Football & Netball Club	Sport & Recreation	20,000	20,000	5,000	15,000	15,000	Balance of contribution still to be made
D66A27 - G21 Netball Strategy	Sport & Recreation	0	5,909	0	5,909	5,909	Fully funded project
D66A34 - Succession Planning for Hoffman Walk	Sport & Recreation	0	10,000	0	10,000	10,000	Required to complete project
D73313 - Eastern Beach Dredging	Central Geelong & Waterfront	6,695	6,695	6,000	696	696	Work has been tendered and carryover will be expended with 15/16 budget allocations for this project.
D73315 - Central Geelong Partnership Project	Central Geelong & Waterfront	100,000	100,000	80,887	19,113	19,113	New initiatives have been identified and will be expended during 15/16.
D81101 - Central Geelong Action Plan Monitoring Data	Central Geelong Action Plan	80,000	8,000	1,080	6,920	6,920	Enable purchase of ID Profile and ID Forecast (procurement underway).
D81104 - Central Geelong Major Heritage Fund	Central Geelong Action Plan	125,000	125,000	1,395	123,605	123,605	Decision on award of grants made by the Task Force. Negotiations around funding agreements currently underway, funds will not be paid out until agreements are executed.
D81105 - Central Geelong Task Force Team	Central Geelong Action Plan	400,000	398,186	365,879	32,307	12,000	Lighting assessment and planning advice commissioned, not yet complete.
D81106 - City Loop Bus Feasability	Central Geelong Action Plan	250,000	250,000	46	249,954	249,954	KPMG Assessment (\$25k) to be commissioned week beginning 20 July. Funds for purchase and operation of bus included in total amount, required in order to run full year service (in addition to 2015/16 budget allocation).
D81107 - Design Assessment Panel	Central Geelong Action Plan	50,000	50,000	10,400	39,600	39,600	Expression of Interest process to be run in July. Fees expected to be expended in 2015/16 Financial Year.
D81108 - Postcode 3220 Strategy	Central Geelong Action Plan	80,000	80,000	0	80,000	80,000	Consultant inputs for study yet to be commissioned. Key project as part of Central Geelong Action Plan. 2015/16 budget premised on this roll over.
D81110 - Transport Network Operating Plan	Central Geelong Action Plan	125,000	255,000	11,528	243,472	243,472	Funds for Origin-Destination Survey (\$62,500) yet to be deducted. Funds for analysis of survey results yet to be deducted. Expert workshop scheduled for August + write up yet to be deducted. Modelling of results yet to be procured. Implementation of 40km zone including signage installation and communications estimated at \$200k+. Will be spent in full in addition to 2015/16 budget in 2015/16.
D81111 - Central Geelong Drainage Strategy	Central Geelong Action Plan	0	130,753	12,920	117,833	117,833	Project commissioned, work underway. To pay consultant and surveyor, funds required to be rolled over.
D81112 - City Heart Investigation	Central Geelong Action Plan	150,000	150,000	0	150,000	150,000	Brief currently out for quotations. Expected to be \$100k plus lease of premises and collateral production. Phase 2 design competition and detailed design on track for February 2016 commencement (funds allocated in 2015/16 budget).
D81113 - Central Geelong Strategic Sites Opportunity Project	Central Geelong Action Plan	80,410	80,410	30,162	50,248	50,248	Car parking study process to be endorsed by Task Force on 31 July. Commissioning of consultant work in 2015/16 premised upon use of these funds (plus supplementary in 2015/16 budget).
D11730 - Major Events to be confirmed	Events Services	356,455	23,794	10,000	13,794	14,539	Events funding allocation unspent
D11786 - GPAC Event	Events Services	15,000	39,000	27,000	12,000	12,000	Balance of contribution still to be made
D117A3 - Cadel Evans Cycling Race	Events Services	0	150,000	45,436	104,564	50,000	Roadworks expenses not completed during 2014/2015 year but can be scheduled prior to 2016 event to create future cost savings for delivery of the event eg. replace permanent speed humps with removable speed humps and reduce the costs of removal and reinstatement each year of the event
PROJECTS, RECREATION & CENTRAL GEELONG						1,628,453	
TOTAL						7,897,862	

10. LOCAL GOVERNMENT RATES CAPPING & VARIATION FRAMEWORK REVIEW JULY 2015

Portfolio: Finance - Cr Lyons (Mayor), Cr E Kontelj & Cr Farrell
Source: Strategy & Performance - Financial Services
General Manager: Dean Frost
Index Reference: Financial Management / Reporting

Purpose

To provide Councillors with an overview of the proposed rates capping and variation framework in order for Council to submit a written submission by 28 August 2015.

Summary

- In May 2014 the State Government announced a commitment to cap annual rate increases.
- In January 2015 the Essential Services Commission (ESC) received terms of reference from the Minister of Finance (in consultation with the Minister for Local Government) to conduct a review and report on a local government rates capping and variation framework for implementation from the 2016-17 financial year.
- A consultation paper was released in April 2015. That document outlined eight principles to be considered in developing the Rate capping framework.
- A draft report – Volume 1 and 2 ‘A blueprint for change’ was released on 31 July 2015. Volume 2 includes supporting material and analysis.
- The draft report includes eleven recommendations based around three key elements being: Setting the Rate Cap, the Variation Process and the Monitoring and Reporting on compliance.
- Interested parties have until 28 August 2015 to provide a written submission. Council officers will draft a submission, including Councillors contributions to be presented to Council on 25th August 2015.
- A final framework report along with draft guidance material will be provided to the Minister by the end of September 2015. This date has been brought forward from 31 October 2015.

Cr Farrell moved, Cr E Kontelj seconded -

That Council, in response to the release of the draft report – Local Government Rates Capping & Variation framework review July 2015, supports making a submission to the Essential Services Commission regarding each recommendation contained in the framework, along the lines of this report.

Cr Nelson left the meeting room at 9.02pm

Carried.

Background

In January 2015 terms of reference were received by the Essential Services Commission (ESC) from the Minister of Finance and Local Government to conduct a review and report on local government rate capping. The Commission was asked to design a ‘framework’ to meet the Government’s commitment to cap annual rate increases as well as to develop a workable process to assess proposals from councils for above cap increases (‘variation process’).

In April 2015 a consultation paper was released identifying a set of eight (8) principles which received widespread support and these principles were used as the basis for the development of the proposed 'framework'.

A draft report outlining the proposed 'framework' (Volume I and 2) was released on 31 July 2015 with Council having until 28 August 2015 to respond to the proposed 'framework'.

The proposed 'framework' is designed to provide confidence to ratepayers and the broader community in regard to the decision-making process used to determine council rates. The proposed 'framework' has three elements:

- Rate cap – the maximum annual rate increase that councils can apply;
- Variation process – the mechanism for councils to seek and have considered increases in rate revenue above the rate cap; and
- Monitoring and reporting - the means of verifying and reporting on compliance as well as identifying and addressing unusual or unexplained outcomes.

The report outlines eleven draft recommendations designed to assist in implementing each element of the framework.

Discussion

The draft recommendations are broken into three categories, The Cap, Variation and Monitoring. Commentary has been provided on each recommendation along with identified issues which should be covered in Council's submission.

Element 1: The Cap

Recommendation 1:

The Commission recommends that there should be one rate cap that applies equally to all councils in Victoria

This recommendation is supported as a fair approach with the one rate cap to apply equally to all Victorian councils. Having different caps for either Country, Regional or Metropolitan councils could be seen as inequitable.

Recommendation 2:

The Commission recommends that:

- Revenue from general rates and municipal charges should be subject to the cap
- Revenue from special rates and charges, 'revenue in lieu of rates' and the fire services levy should not be included in the cap and
- Service rates and charges should not be included in the rate cap, but be monitored and benchmarked.

This recommendation is supported with the rightful exclusion of Service charges, Special rates and the State Government Fire Services Levy.

Recommendation 3:

The Commission recommends that the cap should be applied to rates and charges paid by the average ratepayer. This is calculated by dividing a council's total revenue required from rates in a given year by the number of rateable properties in that council area at the start of the rate year.

This recommendation is supported. Currently rate increases are reported in terms of the average increase on residential properties.

For 2015-2016 this was 4.45% and using total average rates for all differentials as proposed the average increase would be 3.82%. The difference is due to the decreases in the petroleum, automobile and aluminium capital improved values.

Recommendation 4:

The Commission recommends that the annual rate cap should be calculated as:

$$\begin{aligned} \text{Annual Rate Cap} &= (0.6 \times \text{increase in Consumer Price Index}) \\ &+ (0.4 \times \text{increase in Wage Price Index}) \\ &- \text{Efficiency factor} \end{aligned}$$

With CPI = Department of Treasury & Finance (DTF) forecast published in December each year

WPI = DTF's forecast published in December each year

The efficiency factor will initially be set at zero in 2016-17 but increasing by 0.05 percentage points each year from 2017-18. The Commission will undertake a detailed productivity analysis of the sector to assess the appropriate long-term rate for the efficiency factor.

This recommendation to include CPI and WPI is supported as it takes into account the high proportion of employee costs in Councils operating cost base. Other cost factors have not been included in the cap, for example the costs of materials of construction or the broader range of costs identified in the MAV Local Government cost index.

The inclusion of an efficiency factor is not supported. The criteria for assessing variation requests includes efficiency factors such as good value-for-money. The variation request would demonstrate council has considered the budgeting need, service priorities and funding options. Applying a further efficiency factor as proposed is an arbitrary approach to apply a task on councils that is not realistic.

Indicative forecast for the cap is 3.05% to apply from 2016-2017:

	2016-17	2017-18	2018-19
Underlying CPI forecast (60 per cent weighting)	2.75	2.50	2.50
PLUS			
WPI forecast (40 per cent weighting)	3.50	3.50	3.50
LESS			
Efficiency factor		0.05	0.10
FORECAST ANNUAL RATE CAP	3.05	2.85	2.80

This indicative forecast highlights a funding gap in Councils Strategic Resource Plan assumption of 3.5% for rates and 3% for municipal charge. This is equivalent to (\$0.7m) 2016-2017, (\$1.8m) 2017-2018, and (\$3.1m) 2018-2019. Therefore, Council is likely to lodge a variation request for 2016-2017 and also the following year for the two years 2017 to 2019 based on forward commitments.

Recommendation 5:

The Commission recommends that the 2015-16 rates (general rates and municipal charges) levied on an average property should be adopted as the starting base for 2016-17

This recommendation is supported to define the base year for setting the cap as actual rates levied.

Element 2: Variation

Recommendation 6:

The Commission recommends that the framework should not specify individual events that would qualify for a variation. The discretion to apply for a variation should remain with councils.

This recommendation is supported as it enables council to apply for a variation without having to prequalify based on any prescriptive criteria.

Recommendation 7:

The Commission recommends that the following five matters be addressed in each application for a variation –

- The reason a variation from the cap is required
- The application takes account of ratepayers' and communities' views
- The variation represents good value-for-money and is an efficient response to the budgeting need
- Service priorities and funding options have been considered
- The proposal is Integrated into the council's long-term strategy

This recommendation is supported however the process requires more detail and the following points would be included in the submission.

1. There is no difference in process when applying for a minor variation to the rate cap (up to 0.5%) compared to a major variation to the rate cap increase. A tiered approach to recognise minor & major variations above the cap, which then determines the application requirements would be more appropriate.
2. There is no appeal process if a rate cap variation is not approved, nor can approval be given for a lower increase. It is proposed that the ESC is not given the power to substitute an alternative rate increase to the one proposed. An appeal process based on certain grounds is considered necessary.
3. It is considered that a scoring or weighting system needs to apply to the five criteria to provide transparency in the assessment process. A simple acceptance or rejection of the application is not considered sufficient given the implications on Councils communication with ratepayers as part of the budget process.
4. It is unclear when councils will receive advice re. approval or refusal of a variation application. The proposed timeline does not adequately take into account Councils budget process and rate notice process and changes are necessary.

Recommendation 8:

The Commission recommends that in 2016-17, variations for only one year be permitted. Thereafter, councils should be permitted to submit and the Commission approve, variations of the length set out below.

<i>First Year of Variation</i>	<i>Length of Permissible Variation</i>
<i>2016-17</i>	<i>one year (ie 2016-17 only)</i>
<i>2017-18</i>	<i>up to two years (ie 2017-18 only or 2017-18 and 2018-19)</i>
<i>2018-19</i>	<i>up to three years (ie up to 30 June 2021)</i>
<i>2019-20 and beyond</i>	<i>up to four years (ie up to 30 June 2023)</i>

This recommendation for 2016-2017 is supported, however variation requests from 2017-2018 should be up to four years.

The 2017-2018 year will be the first year of the Council Plan where a four year Strategic Resource plan will be developed. Therefore the 2017-2018 year should provide for a variation request up to four years in order to deliver on the Council Plan commitments.

The existing assumptions included in the 2015-2016 Strategic Resource Plan should be considered relevant and be accepted as prima facie grounds for lodging a variation request for 2016-2017. The 2015-2016 budget and Strategic Resource plan recognised the commencement of rate capping in 2016-2017 with future planned rate increases reduced to a necessary 3.5%. This plan should be recognised by ESC as justification when there are minor variations to the rate cap.

The draft report mentions a detailed productivity analysis of the sector to assess the appropriate long-term rate for the efficiency factor. There is no mention of when this may occur. (Vol 2, page 52).

Recommendation 9:

The Commission recommends that it should be the decision-maker under the framework, but only be empowered to accept or reject (and not to vary) an application for variation.

This recommendation does not provide for any basis for appeal and does not require ESC to outline the reasons for acceptance or rejection of the variation request.

A right of appeal through the Local Government Minister should be incorporated in the framework outlining specific grounds for appeal. Whilst an appeal process may create timing implications for the budget process it is appropriate in a Local Government context.

When considering an application for a variation, the ESC, will like any decision maker, be constrained by Administrative law principals. A failure to give real and proper consideration to a councils application will risk any decision being legally vulnerable. Providing an appeal process through the Minister could minimise this risk.

A tiered variation process with increasing levels of scrutiny was suggested by many submitters in May 2015. (Vol 2, page 177). It is considered that a scoring or weighting system needs to apply to the five criteria to provide transparency in the assessment process. The communication of a score by the ESC on each criteria would allow councils to know where improvements need to be made for future variation applications.

Element 3: Monitoring

Recommendation 10:

The Commission recommends that it monitor and publish an annual report on council's adherence to the cap and any approved variation conditions.

This recommendation is supported as it may provide an insight into what types of variations are approved and rejected. The ESC will publish reports detailing the outcome of each application for a variation above the rate cap (approval or refusal) (Vol 1, page 34). However each councils variation application needs to be published as part of the Commissions report to enable all councils to compare applications to outcomes.

Clarification is required as to when the report will be published but this should be May each year.

Recommendation 11:

The Commission recommends that it monitor and publish an annual monitoring report on the overall outcomes for ratepayers and communities.

This recommendation is supported as indicative of a transparent process.

2016-2017 Implementation timetable of Rate Capping

The proposed timeline is considered inappropriate and fails to take into account Councils budget process and rate setting timetable.

ESC Timeline	2015-16
ESC announces cap	December 2015
All Councils submit baseline data (budget)	January 2016
Councils notify ESC intention to seek variation	January 2016
Council applies for variation, submits baseline data (budget)	March 2016
ESC assesses council variation applications	March-May 2016
ESC notifies councils of decisions	May 2016
Councils consult on draft budget	May 2016
Councils formally adopt budget	June 2016

The following amended timetable takes into account the budget process.

Councils to notify ESC and submit variation requests by 31 January. ESC assesses council variation requests and advises outcome by 1 April to enable the budget process to be completed by the end of June each year.

Greater Geelong City Council Suggested Timeline	2015-16
ESC announces cap	December 2015
All Councils submit baseline data (budget)	January 2016
Councils notify ESC intention to seek variation & Council applies for variation	31 January 2016
ESC assesses council variation applications	1 February- 31 March 2016
ESC notifies councils of decisions	1 April 2016
Councils consult on draft budget	May 2016
Councils formally adopt budget	June 2016

Delaying the adoption of the budget will impact on the issuing on the annual rate notice in July/August each year.

Other comments

1. ESC should expect that in the first year most councils will lodge a variation request in response to assumptions made in the Strategic Resource plan.
2. Both Volumes say 'we do not expect a large number of applications each year' (Vol 2, page 78)

The report discusses the costs of administering the framework. It mentions an application fee for considering variation applications, but this has not been substantiated at this time. The fee is aimed to recover ESC costs and could be a fixed, variable or a combination of both (Vol 1, page 39). Further guidance must be provided as to what fee Councils can expect when lodging a variation.

The majority of submissions lodged in May 2015 were of the view that the State Government should bear the costs of administering the framework (Vol , page 202).

Council will incur costs in preparing variation applications such as additional staff resources, external expertise (if required) and additional community consultation if our current engagement program is considered lacking. Therefore it is reasonable that either party should bear their own costs.

3. The ESC propose to consider submissions from the public on variation applications (Vol 2 page 79). There are already processes in place for interested parties to comment on the annual budget process to councils directly.

The above comments will be contained in councils submission. Other comments may need to be made within the submission as further details arise. A copy of the submission will be distributed to each Councillor.

Environmental Implications

There are no environmental implications associated with this report.

Financial Implications

The indicative cap included in the draft framework highlights a funding gap between Councils Strategic Resource Plan assumption and the cap rate increase. This imposes reduced revenue target in developing the budgets for 2016-2017 of (\$0.7m), 2017-2018 of (\$1.8m) and 2018-2019 of (\$3.1m). The combined shortfall of (\$5.6m) over 3 years will require redistribution of resources through the 2016-2017 budget or preparation for variation requests through ESC.

The report mentions an application fee for considering variation applications, but this has not been substantiated at this time. The fee is aimed to recover ESC costs and could be a fixed, variable or a combination of both.

There will be additional staff resources required to prepare detailed variation requests to provide best possible opportunity of gaining approval.

Policy/Legal/Statutory Implications

Section 185b of the *Local Government Act 1989* provides the Minister for Local Government the ability to cap council general income. The Government has announced a commitment to cap annual rate increases.

Alignment to City Plan

This report contributes to responsible and sustainable financial management as aligned in Council's City Plan objective on How We Do Business.

Officer Direct or Indirect Interest

No Council officers involved in the preparation of this report have a direct or indirect interest in any matter to which this report relates.

Risk Assessment

Council has a statutory obligation to adopt the annual budget by 30 June each year. The rate capping framework must minimise risks for councils of creating uncertainty in development of the annual budget and strategic resource plan.

Social Considerations

The rate capping framework is designed to create a Fairer Rating system to honour a Labour party Election commitment. There may be an impact on provision of council services to ratepayers as a consequence of resource redistribution.

Human Rights Charter

There are no known positive or negative effects.

Consultation and Communication

The ESC has released '*A Blueprint for Change, Local Government Rates Capping & Variation Framework Review – Draft Report Volume 1 and 2, July 2015*' on 31 July 2015.

Interested parties have been invited to comment on the above paper by providing a written submission by 28 August 2015. Council intends to provide a submission by the due date.

All submissions will be publicly available on www.esc.vic.gov.au

Public information sessions are being held in Melbourne and regional Victoria from 10 August 2015 to 26 August 2015.

The final report from the ESC to the Minister for Local Government and the Minister for Finance is due at the end of September – following this; the report will be released publicly.

11. DIGITAL GEELONG IMPLEMENTATION PLAN

Portfolio: Knowledge Economy - Cr Macdonald
Source: Strategy & Performance – Information Services
General Manager: Dean Frost
Index Reference: Subject – Information Services Strategies

Purpose

To seek Council endorsement for the Digital Geelong Strategy Implementation Plan.

Summary

- At the Council meeting of the 26 May 2015, Council endorsed the *Digital Geelong* strategy.
- Council also requested a further report within two months including an Implementation Plan detailing the actions, timelines and required resources to successfully deliver the strategy.
- The strategy itself contains 30 recommendations that have been broken down into the following 3 areas -
 1. Internal Focus – those actions that largely rest within the City of Greater Geelong and focus on internal actions;
 2. Community Focus – those actions that are externally community orientated and seek to address the digital divide;
 3. Business Focus – those actions that seeking to work with external businesses to strategically enhance their presence in the digital space.
- The implementation plan has 63 actions which have been tied back to one or more of the 30 recommendations.
- Given the rapid pace of change in this area, it is recommended the implementation plan be reviewed annually.

Cr Macdonald moved, Cr Richards seconded -

That Council:

- 1) note the *Digital Geelong* Strategy Implementation Plan (Appendix 1);**
- 2) acknowledge the plan will be reviewed annually.**

Cr Nelson re-entered the meeting room at 9.08pm

Carried.

Background

Digital Geelong was commissioned to ensure that the City of Greater Geelong is at the forefront in engaging with and serving its community and businesses, in whatever medium they wish to use

A key aim is to maximise the efficiencies and benefits available from digital technologies, at a time of pressure on public finances, to deliver even more value for money and impact to Geelong by placing the city as a nationally recognised leader within the digital economy

Driven by internet-enabled convergence, the strategy and this subsequent implementation plan, deals with:

- digital transformation in business
- the internet of things and use of sensors for smart infrastructure
- empowered community services and
- digital inclusion for all the community

Discussion

The *Digital Geelong* strategy implementation plan has identified 63 projects or actions across the 30 recommendations.

As Digital Geelong covers both a broad cross section of Council business and also emerging concepts, there is crossover in projects delivered in other Council strategies. Some of these are existing or being revisited currently.

An example of this is the myGeelong projects to digitally enable and transform Council's own service delivery. This project is also part of the Customer Service strategy.

Consequently a number of these projects are already underway, or in fact will be projects that run over multiple years of the plan. Projects can have an impact on multiple recommendations. There 38 identified projects that impact the Internal CoGG Focus recommendations of the strategy; 18 that impact the Community Focus recommendations; and 17 that impact the Business Focus recommendations.

The plan identifies the wide range of partners required to be engaged and involved in the delivery of the implementation plan. These include:

- Deakin University
- Victorian Government
- Geelong Chamber of Commerce
- Regional Development Australia - Barwon South
- Geelong Regional Library Corporation
- The Gordon Institute of TAFE
- Industry leading companies.
 - NBN Co
 - Telstra
 - Optus
 - iiNet
 - Vodafone
- ICT Geelong
- G21 Geelong Region Alliance
- Committee for Geelong
- Community Groups

A cross functional team lead by Councils Information Services, has been established to oversee the implementation plan.

What also needs to be acknowledged is the rapid pace of change digital disruption is causing to all industries and communities. Consequently this action plan will require annual review.

Environmental Implications

The projects in the *Digital Geelong* strategy implementation plan are considered to have impacts in respect to some of the environmental challenges facing the region, through reductions in consumption of various resources that are offset through the adoption of digital initiatives in the local and global context.

Financial Implications

Digital Geelong is a significant undertaking for the Council and it is important that funding is identified to carry out the implementation plan. However, recognising existing or future projects that will be delivered from current resources is fundamental, so as to understand the future return on investment of the strategy.

All costs shown in the plan are estimated and also identifies existing or in-kind resources.

Even though funds are identified it does not assume ratification of Council and Projects/Initiatives will be required to go through the normal budget process.

Projects delivered through the Geelong Regional Library Corporation (GRLC), as a significant partner in the Community Focus area, are represented in the plan. The GRLC has an existing digital strategy with separate costs not included in the financial component of the implementation plan.

15/16 - Existing - In Kind Funds / New Funds	\$ 612,500	\$ 325,000
16/17 - Existing - In Kind Funds / New Funds	\$ 190,000	\$ 455,000
17/18 - Existing - In Kind Funds / New Funds	\$ 110,000	\$ 315,000
 TOTAL EXISTING	 \$ 912,500	
TOTAL NEW	\$ 1,095,000	
TOTAL COST	<u>\$ 2,007,500</u>	

Policy/Legal/Statutory Implications

There are no known direct policy, legal or statutory implications, however each project will review these components as part of the delivery requirements.

Alignment to City Plan

This report aligns to 'The Growing the Economy' and 'How we do business' planning framework of our City Plan.

Officer Direct or Indirect Interest

No officer involved in the preparation of this report has declared a direct or indirect conflict of interest in this report.

Risk Assessment

There are no notable risks associated with accepting the recommendation in this report. Each project will review the risk elements as part of the delivery requirements.

Social Considerations

There is a growing body of evidence that shows the importance of and direct correlation between digital inclusion and better social and civic engagement, improved quality of life and higher educational achievement.

Digital inclusion also enhances the ability to participate in the workforce and benefit from economic development opportunities. Such digital inclusion is not just a matter of equity or democratic renewal. The really transformational impact for Geelong's public services – for cost reduction and service efficiency – will come when the largest proportion possible in a local government area is able to engage and transact online.

Human Rights Charter

This report has no direct impact on the human rights of the residents of the City of Greater Geelong.

Consultation and Communication

Significant consultation was conducted throughout the development of the *Digital Geelong* strategy and the development of the implementation plan.

This was achieved through a series of workshops and individual meetings with delivery stakeholders identified with responsibility in the body of the plan.

DIGITAL GEEELONG

IMPLEMENTATION PLAN

JULY 2015



1. Overview

While the arrival of the NBN has been a spur for many areas to commission such a strategy, Digital Geelong has a broader remit. This is to ensure that the council, community and businesses of Geelong are broadband-ready and digitally enabled. That is, they have the infrastructure and connectivity, skills, capability and organisational capacity needed to maximise the benefits of digital, mobile and cloud technologies and to be successful in the emerging digital economy.

Our vision therefore is about a transformed digital council, an empowered community and a networked city confidently embracing the challenges and maximising the opportunities of the digital era. We will re-shape how we design and deliver services, how we engage with our community, how we support the economic competitiveness of Geelong and accelerate innovation and enable new opportunities for its residents.

This report/plan is to be seen as a companion piece to Digital Geelong, it identifies and documents specific actions and budgets required to deliver on the principles of Digital Geelong. Due to the increasingly rapid rate of change in the digital environment, this plan should be reviewed and updated on an annual basis, to ensure decisions and aspirations are inline with current trends/capabilities.

2. Digital Geelong Targets

1.1. Current Economic Statistics

- \$10.846 billion Gross Regional Product
- \$9.7 billion of goods and services produced for export
- 78,500 workers employed in Geelong
- \$68,800 average annual wage
- 16,000 registered businesses

For this digital implementation plan to have relevance to the local community, it needs to strive to bring about measurable change. The following key metrics have been identified as good indicators of a healthy digital economy. They will be measured using current day baseline data and be updated as an when new information is published

1.2. Digital Geelong Target Metrics

- Increase % of CoGG transactions to be moved online (Source: CoGG IS Business Plan)
- Increase % in volume of transactions completed online (Source: CoGG Transaction History Reports)
- Increased % households connected to Internet (Source: ABS/Census 2016 – 2021)
- Increased % of workforce with technology skills (Source: ABS/Census 2016 – 2021)



- Increased Gross Regional Product from ICT digital technology industries (Source: Remplan, year on year)
- Increased exports from ICT digital technology industry sector (Source: Remplan, year on year)
- Increased number of open data sets published.

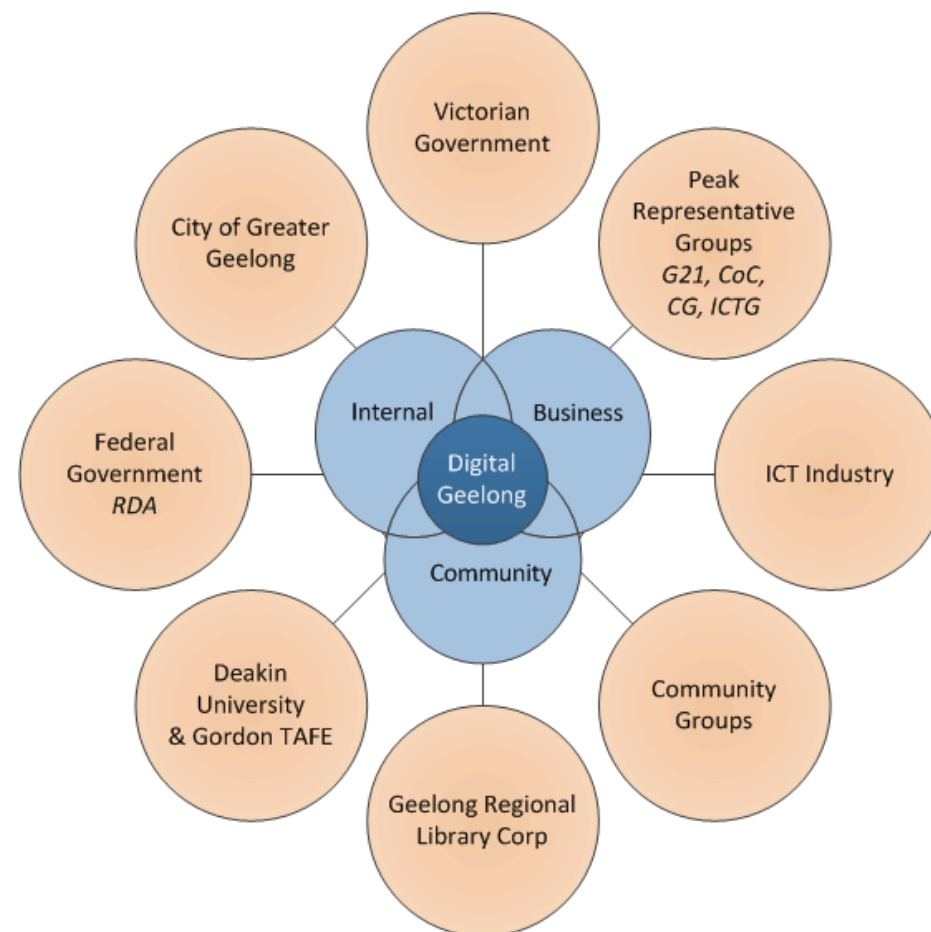
3. Delivery Partners

No Action Implementation Plan can be delivered without the combined contributions of regional stakeholders as delivery partners. This plan relies on the regional partners fully supporting the whole program and leading or supporting individual actions.

Contributions to the overall success can be made through human resources, project \$'s and importantly, the active participation in each initiative as it is implemented.

Key partners in implementing this plan include

- City of Greater Geelong (CoGG)
- Deakin University (DU)
- Geelong Chamber of Commerce (CoC)
- Vic Government (Vic Gov)
- RDA Barwon South (RDA)
- Geelong Regional Library Corporation (GRLC)
- The Gordon Institute of TAFE (TAFE)
- Industry leading companies.
 - NBN Co (NBN)
 - Telstra (Tel)
 - Optus (Opt)
 - iiNet (iiN)
 - Vodafone (Vod)
- ICT Geelong (ICTG)
- G21 Geelong Region Alliance (G21),
- Committee for Geelong (CG)
- Community Groups
- Infoxchange



4. Digital Projects

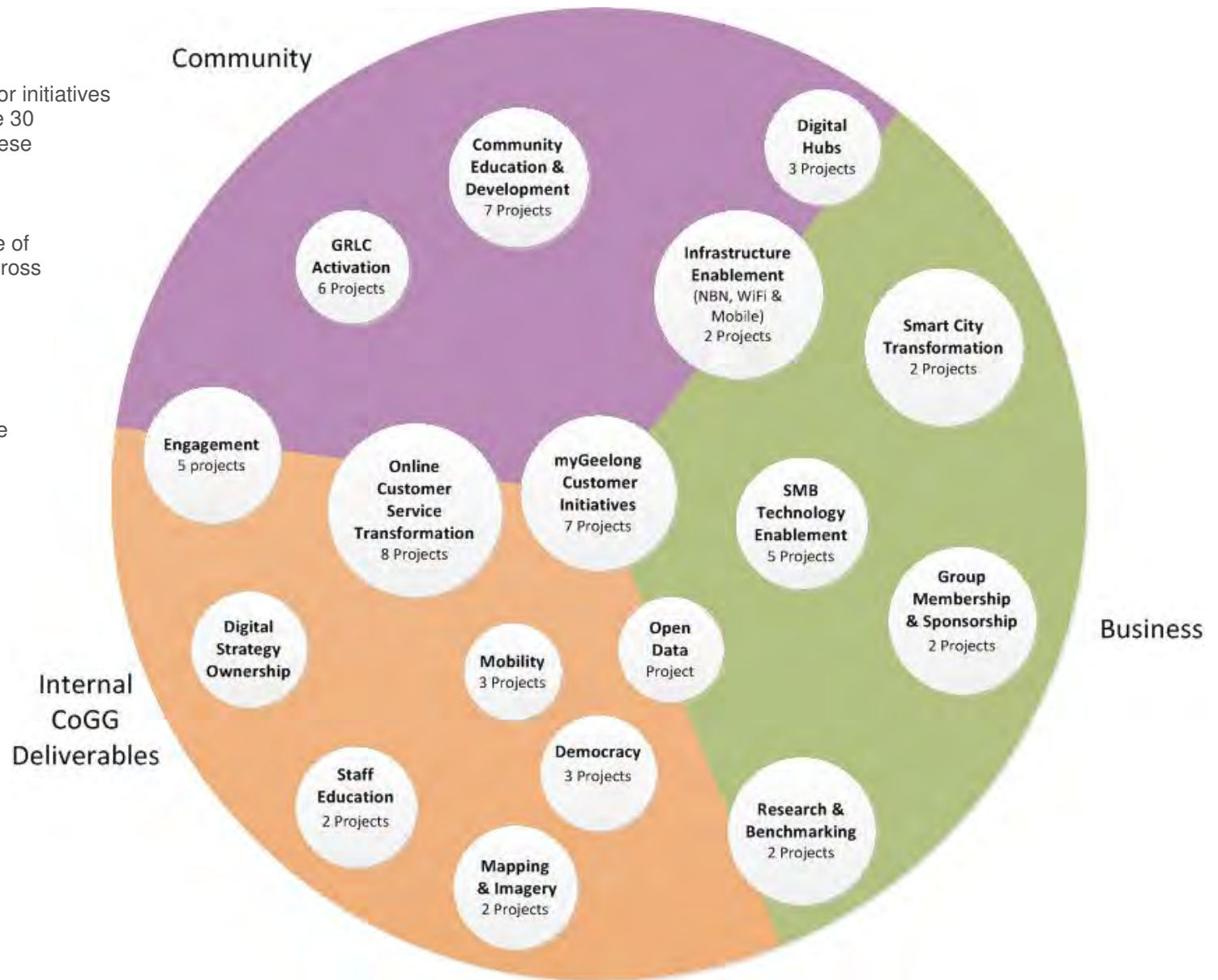
The implementation plan list 62 projects or initiatives of varying size and complexity across the 30 recommendations of Digital Geelong. These projects are listed over 3 financial years commencing 2015/16 Financial Year.

All initiatives are tied back to one or more of the Digital Geelong recommendations across the 3 focus areas, summarised here into themes.

The list includes items that have already commenced, but this is critical as all initiatives that deliver the Digital Geelong outcomes are now recognised in a single place.

The 1st and key recommendation is for the City to assign responsibility for the ongoing carriage of the strategy which will influence direct project ownership.

These items have been highlighted as such in the CoGG Unit section.



5. Financial Commitment

Digital Geelong is a significant undertaking for the City of Greater Geelong and it is important that funding is identified to carry out the implementation plan. However, recognising existing or future projects that will be delivered from current resources is fundamental, so as to understand the future return on investment of the strategy.

All costs shown in the plan are estimated and where funds or in-kind resources exist noted separately via an asterisk. Even though funds are identified it does not assume ratification of Council and Projects/Initiatives will be required to go through the normal budget process.

In addition the Geelong Regional Library Corporation is a significant partner, particularly in the Community Focus area. The GRLC has an existing digital strategy with separate costs not included in the financial component of this document.

15/16 - Existing - In Kind Funds / New Funds	\$ 612,500	\$ 325,000
16/17 - Existing - In Kind Funds / New Funds	\$ 190,000	\$ 455,000
17/18 - Existing - In Kind Funds / New Funds	\$ 110,000	\$ 315,000
 TOTAL EXISTING	 \$ 912,500	
TOTAL NEW	\$ 1,095,000	
TOTAL COST	\$ 2,007,500	

Does not include GRLC funds



GEELONG DIGITAL STRATEGY IMPLEMENTATION PLAN

An * denotes existing, in-kind or human resources

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
Year 1 - 2015/16						
5,6,7	Digital Strategy Ownership	Create a Digital Information team, or assign to existing area of the Council, responsibility for the implementation of the Strategy, and assignment of responsibilities to various Council departments	\$ 50,000	*	CEO	
2	Geelong Australia - Mobile	Mobile enable Geelong Australia Web presence	\$ 30,000	*	IS	
10	Online Planning & Building	Online process for lodgements and tracking of building and planning development applications	\$ 15,000	*	CityD	
10	myGeelong - Rate Notice Online	Provision of paperless rate notice to Customers	\$ 20,000	*	IS/FinS	
10	Animal Registration	Online registration and renewal of Animal notices	\$ 15,000	*	HLL	
10	Events Geelong Planning	To develop a co-ordinated, efficient and client friendly system for providing and processing event application forms and documents.	\$ 50,000	*	ECGW	
10	Family Day Care Payment Portal	Online based invoice generation and payment portal for FDC based on government regulations	\$ 10,000	*	FaS	
10	Key Register	Management system for Property services keys	\$ 5,000	*	CS&P	
11	myGeelong	Enhance and build the myGeelong platform and continue to populate with relevant content	\$ 70,000	*	IS	
10, 11	myGeelong - Online Forms	Conversion of paper forms to online including online payment	\$ 50,000	*	IS	All CoGG
10, 11	myGeelong - Facilities Bookings	Community Halls and Buses delivered through an online portal	\$ 10,000	*	CD	

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
12	Online Mapping	Use of GIS facilities to enhance and inform online digital delivery	\$ 50,000	*	IS	
14	Collaboration Projects	Engine to allow projects that are co-funded be managed via online portal	\$ 15,000	*	CD	Community Groups
15	Community Services Digital Capacity Assessment.	Develop a Digital Capacity Assessment Tool. This Tool can be used with/on Geelong community service organisations to assess current digital capacity, future requirements, training and development for staff and volunteers.	\$ 12,000	*	CD	Infoexchange's Improve IT
16	Communities Accessing Technology	Host a series of Pop-Up Workshops in and around Whittington and East Geelong. The Workshops bring experts along to the community to discuss and show the latest IT equipment, where to get free Wi-Fi, where to access low cost help, keeping safe on line, where to access training and support. Future into other areas.	\$ 20,000	*	CD	Infoexchange
16	Community Co-Working	Supporting and promoting the co-working model where community groups, services, agencies, Community members are encouraged to bring their equipment, run a meeting, catch up with clients and work together in another space where they can access free Wi-Fi.	\$ 5,000	*	CD	N/hood Houses, Community Groups
14, 16	MyGov Website Workshop	MyGov Website Workshop for agencies supporting the community. This Workshop has resulted in Vic Govt working with MyGov and the Community Centres to support community members who are having issues using or accessing the Website.	\$ 5,000	*	CD	State Govt, Community Centres
20	Business Activity Aggregation	Management of inward business enquiries & attracting new business opportunities	\$ 5,000	*	EG	

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
28	Sponsorship	Funding/Sponsorship of important IT development programs e.g ICT Geelong Invention Test	\$ 15,000	*	EG	
1,14	Have Your Say	Expansion of the community engagement online functions	\$ 10,000	*	CS&P	
1,14	Know Your Council' website development working group	Website development for the digital recording and reporting of the Local Government Performance Reporting Framework indicators. CoGG on working party being run by Local Government Victoria.	\$ 7,500	*	CS&P	State Govt
10,13, 26, 27	Open Data / GovHack	Promote ongoing release of Geelong region public sector data for use by Community & business	\$ 50,000	*	IS	Federal / State Govt & Agencies
16,25	Infrastructure Enablement (NBN & Mobile)	Facilitate & advocate for increased internet infrastructure through all relevant providers	\$ 40,000	*	TBD Strategy Owner + CityD/ES	Federal / State Govt / Providers
12	Parking App	Investigate the use of Council open data to create appropriate application	\$ 3,000	*	HLL	
12	Dog Walking App	Use of Council open data to create appropriate application	\$ 5,000	*	HLL	
10	Paperless Animal Impoundment	Investigate the electronic transfer of information regarding the impoundment and release of animals, between Council officers and "Sheltermate" (GAWS animal impound register)	\$ 5,000	*	HLL	GAWS
12,20	Economic Indicators Online	Migrate all relevant economic data to accessible online platform	\$ 15,000	*	EG	
3	Public Wi-Fi	Develop sustainable Wi-Fi strategy for CoGG	\$ 25,000		TBD Strategy Owner	Govt / External Providers

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
10	Procurement	Ongoing develop of procurement initiatives, around tender and online supplier self management	\$ 80,000		A&G	
11	myGeelong - Volunteering	Volunteer engagement and management	\$ 15,000		CD	
14	Community Update Online	Provision of the traditional paper Community Update in an Online environment	\$ 20,000	*	M&C	
14	eNewsletters	Expansion and improvement of eNewsletters: replacing all current print items with online info that is more responsive to audience needs, and offers greater two-way feedback online and links to relevant info from across CoGG	\$ 20,000	*	M&C	
15,21	Tourism Education	Develop a video portal where webinars and video tutorials can be uploaded to with a username and password accessibility option available at different security levels for tourism members of different member levels. The video portal would operate similar to a 'netflix' application where playback can occur through streaming. This application could also be converted to be used with businesses working with Central Geelong Marketing and Enterprise Geelong whereby some tutorials are available to all subscribers and some can be segmented to only Tourism Operators, Central Geelong operators or Enterprise Geelong participating businesses.	\$ 10,000		TGGB	State Tourism Body, Tourism Operators
18	Heritage Centre collection activation	Multimedia activation of heritage records, images and stories through Oculus Rift and Smart Table technology.	GRLC funded		N/A	GRLC
18	Online events management and booking system	Make the venue hire of community meeting rooms and major events spaces across the library network visible to current and potential stakeholders via an online events and management booking system.	GRLC funded		N/A	GRLC

Rec No.	Project Name	Description	Est Cost	CoGG Unit	Partners
18	Utilise cloud technology for the GRLC and Heritage Centre catalogue and digital media collection including discovery layer application.	Host the GRLC and Heritage Centre catalogue, including the digital image collection, in the cloud utilising SirsiDynix BLUEcloud platform. Apply a discovery layer over the database enabling simple keyword searching to all physical and digital collections from the same search.	GRLC funded	N/A	GRLC
19	Mobile Wi-Fi Printing.	Wi-Fi Printing access at all libraries across the region from a multiplicity of devices.	GRLC funded	N/A	GRLC
19	Emerging Technology Hub incorporating makerspaces	Make public access available to new and existing technologies such as virtual reality experiences via Oculus Rift, 3D printing, robotics, coding and creative software such as Adobe Photoshop. Explore opportunities to partner with other libraries, educational and cultural institutions to collaboratively create, deliver and manage digital content.	GRLC funded	N/A	GRLC
19	Geelong Library and Heritage Centre website including update of existing GRLC website.	Develop a new website for the Geelong Library and Heritage Centre showcasing information about events, services, library collections, and organisational information as well as news and media releases with links on the home page to the library's presence on Facebook, Twitter, Instagram and Pinterest. Update of the existing GRLC website. Incorporate interactive functionalities such as recommended content, customer reviews, links to calendar programs and special events, blogs and podcasts and streaming of live events.	GRLC funded	N/A	GRLC
15,21	Online Education	Define an education plan that will cater to the wide cross section of industries, particularly, SME and Community Groups	\$ 10,000	TBD Strategy Owner	

Rec No.	Project Name	Description	Est Cost	CoGG Unit	Partners
16,18	Inclusive access to information through assistive technology	Provide inclusive access to information via the installation of assistive technology into the libraries, beginning with the Geelong Library and Heritage Centre. Examples include screen reading software, document reading hardware and software, digital magnifiers.	GRLC funded		N/A GRLC
19, 14	Deliver high speed internet to all libraries across the GRLC network	Connect GLHC to AARNet.	GRLC funded		N/A GRLC
19, 14	Community Digital Hub Project	Partnership between GRLC, Geelong Secondary Schools, Deakin University and Council to progress the Community Digital Hub Project to connect all public libraries & educational institutions across the G21 Region to high speed internet via AARNet.	Business case preparation underway		
2,30	Research & Development	Monitor national and international developments in the application of digital technologies in a modern city, consistent with the ASCA, and refine the Digital Plan	\$ 25,000		TBD Strategy Owner
2,4,7	Digital Skills Audit	Undertake an Audit of current skills of staff in the digital space and create appropriate development programs	\$ 20,000		OD
21,28	Hub Incubator	Investigate the development of a co-working incubator in the Central Geelong area	\$ 100,000		EG, CGTF State Government and industry
28,29, 30	Membership Initiatives	Investigate existing and new/emerging memberships of groups that enhance the capacity and capability of Digital Geelong. E.g. Australian Smart Communities Association, Intelligent Community Forum, ICT Geelong	\$ 10,000		TBD Strategy Owner
10, 11 21	Smarty Grants	Expand use throughout organisation	\$ 10,000		CD

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
10,21	Tourism Transaction Enablement	Explore the opportunity of using the technology developed by the City of Greater Geelong through online transactions to be converted into a plug in approach for tourism and small businesses to use more online transactions in the region, then subsequently where agreed, deliver ongoing promotional information on attractions and events happening in the region.	\$ 5,000	*	TGGB	Tourism Operators
22	Digital benchmarking	As per the GRLC Digital Strategy Framework, implement Edge Benchmarks to assess the GRLC digital environment, identify ways to strengthen and enhance public library technology and explore ways to communicate the value of the public library digital environment to key stakeholders within the community.	GRLC funded		N/A	GRLC
Year 2 - 2016/17						
3	Emergency Management	Examine new online channels / processes to provide critical relief centre and longer-term recovery information to affected local residents and media, linked to State emergency management information provision.	\$ 20,000		M&C	CoGG Comms; CoGG MERO; local MERC; Emergency Management Victoria; DHHS (Barwon-SW)
11	myGeelong	Enhance and build the myGeelong platform and continue to populate with relevant content	\$ 70,000	*	IS	
10,11	myGeelong - Online Forms	Conversion of paper forms to online including online payment	\$ 50,000	*	IS	All CoGG
14	Elected Officials	Improvements and developments to enhance elected officials digital interaction with the Community	\$ 10,000	*	CuS M&C	

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
16	Community Co-Working	Supporting and promoting the co-working model where community groups, services, agencies, Community members are encouraged to bring their equipment, run a meeting, catch up with clients and work together in another space where they can access free Wi-Fi.	\$ 5,000	*	CD	N/hood Houses, Community Groups
16	MyGov Website Workshop	MyGov Website Workshop for agencies supporting the community. This Workshop has resulted in Vic Govt working with MyGov and the Community Centres to support community members who are having issues using or accessing the Website.	\$ 5,000	*	CD	State Govt, Community Centres
17	Technology Donation Initiative	Support to community groups who gift free IT hardware to families and students and access to broadband, software and IT support	\$ 5,000	*	CD	Community Groups
20	Business Activity Aggregation	Management of inward business enquiries & attracting new business opportunities	\$ 5,000	*	EG	
16,25	Infrastructure Enablement (NBN & Mobile)	Facilitate & advocate for increased internet infrastructure through all relevant providers	\$ 40,000	*	TBD Strategy Owner + CityD/ES	Federal / State Govt / Providers
12	Digital Image Store	Online management and repository for Digital imagery available from the City	\$ 50,000		EG, M&C, HLL, IS	
14	Use technology to deliver services to rural and remote areas	Stream programs and events from GLHC to regional community centres, for example children's author events. Provide podcasts and webinars of special events, seminars and forums via lecture capture technology .	GRLC funded		N/A	GRLC

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
17	Community Services Digital Technology Forum	Host a one or two day forum for local community services (neighbourhood houses, family agencies, health services and education) to explore how digital technology improves business, service practice and outcomes for clients.	\$ 15,000		CD	Infoxchange's Improve IT, Deakin & local experts
28	Sponsorship	Funding/Sponsorship of important IT development programs e.g ICT Geelong Invention Test	\$ 30,000		EG	
12,13, 26, 27	Open Data / GovHack	Promote ongoing release of Geelong region public sector data for use by Community & business	\$ 25,000		IS	Federal / State Govt & Agencies
15,17, 24	Coding DoJo	Set up Coder Dojo (teaching children and young people to learn to code and programme) style activities in Whittington, Central Geelong and Norlane & Corio areas.	\$ 200,000		CD	
18,19	Smart City Deployment Model	Develop a model to include deployment and development of Internet of Things concepts (e.g Smart Lighting, Smart traffic etc)	\$ 50,000		TBD Strategy Owner	
19, 14	Community Digital Hub Project	Partnership between GRLC, Geelong Secondary Schools, Deakin University and Council to progress the Community Digital Hub Project to connect all public libraries & educational institutions across the G21 Region to high speed internet via AARNet.	TBD by Business Case			
2,30	Research & Development	Monitor national and international developments in the application of digital technologies in a modern city, consistent with the ASCA, and refine the Digital Plan	\$ 25,000		TBD Strategy Owner	
2,4,7	GRLC -Staff skills audit / digital literacy training	State Library Victoria and the Public Library Network Victoria completed a state-wide 2015 skills audit. Working groups are being formalised to develop a digital skills training program across all Victorian public libraries.	GRLC funded		N/A	GRLC

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
21,28	Geelong Digital Expo	Conduct an Expo for the regions small businesses and other relevant organisations.	\$ 20,000		EG	State Government and industry
28,29, 30	Membership Initiatives	Investigate existing and new/emerging memberships of groups that enhance the capacity and capability of Digital Geelong. E.g. Australian Smart Communities Association, Intelligent Community Forum, ICT Geelong	\$ 20,000		TBD Strategy Owner	
Year 3 - 2017/18						
10,11	myGeelong - Online Forms	Conversion of paper forms to online including online payment	\$ 50,000	*	IS	All CoGG
16	Community Co-Working	Supporting and promoting the co-working model where community groups, services, agencies, Community members are encouraged to bring their equipment, run a meeting, catch up with clients and work together in another space where they can access free Wi-Fi.	\$ 5,000	*	CD	N/hood Houses, Community Groups
16	MyGov Website Workshop	MyGov Website Workshop for agencies supporting the community. This Workshop has resulted in Vic Govt working with MyGov and the Community Centres to support community members who are having issues using or accessing the Website.	\$ 5,000	*	CD	State Govt, Community Centres
17	Technology Donation Initiative	Support to community groups who gift free IT hardware to families and students and access to broadband, software and IT support	\$ 5,000	*	CD	Community Groups
20	Business Activity Aggregation	Management of inward business enquiries & attracting new business opportunities	\$ 5,000	*	EG	

Rec No.	Project Name	Description	Est Cost		CoGG Unit	Partners
16,25	Infrastrucutre Enablement (NBN & Mobile)	Facilitate & advocate for increased internet infrastructure through all relevant providers	\$ 40,000	*	TBD Strategy Owner + CityD/ES	Federal / State Govt / Providers
11	myGeelong	Enhance and build the myGeelong platform and continue to populate with relevant content	\$ 50,000		IS	
14	Digital Newsroom	A longer-term goal to establish a digital news and info production capacity within CoGG, to make, report and distribute online a suite of digital content promoting Council services, info, news and achievements. This would eventually fill the void created by the pending demise of printed local newspapers	\$ 140,000		M&C	
24	Smart Analytics Research Centre	Partner with Deakin University to investigate a create a research centre for Smart Analytics including a Masters Program for Open Data Development	\$ 5,000		TBD Strategy Owner	Deakin
28	Sponsorship	Funding/Sponsorship of important IT development programs e.g ICT Geelong Invention Test	\$ 30,000		EG	
12,13, 26, 27	Open Data / GovHack	Promote ongoing release of Geelong region public sector data for use by Community & business	\$ 25,000		IS	Federal / State Govt & Agencies
19, 14	Community Digital Hub Project	Partnership between GRLC, Geelong Secondary Schools, Deakin University and Council to progress the Community Digital Hub Project to connect all public libraries & educational institutions across the G21 Region to high speed internet via AARNet.	TBD by Business Case		TBD Strategy Owner	
2,30	Research & Development	Monitor national and international developments in the application of digital technologies in a modern city, consistent with the ASCA, and refine the Digital Plan	\$ 25,000		TBD Strategy Owner	

Rec No.	Project Name	Description	Est Cost	CoGG Unit	Partners
21,28	Geelong Digital Expo	Conduct an Expo for the regions small businesses and other relevant organisations.	\$ 20,000	EG	State Government and industry
28,29,30	Membership Initiatives	Investigate existing and new/emerging memberships of groups that enhance the capacity and capability of Digital Geelong. E.g. Australian Smart Communities Association, Intelligent Community Forum, ICT Geelong	\$ 20,000	TBD Strategy Owner	

12. CHIEF EXECUTIVE OFFICER RECRUITMENT

Portfolio:	Governance, Cr Lyons (Mayor)
Source	Strategy & Performance - Organisation Development
General Manager:	Dean Frost
Index Reference	Subject: Organisation Development

Purpose

The purpose of this report is for Council to appoint the Executive Recruitment Agency to conduct the recruitment of a new Chief Executive Officer.

Summary

- The Chief Executive Officer, Dr Gillian Miles, tendered her resignation and left the organisation on 22 June 2015.
- In accordance with the Local Government Act 1989, recruitment for a new Chief Executive Officer should commence as soon as is reasonably practicable after a vacancy in the position occurs.
- Council appointed Mr Kelvin Spiller to the position of Interim CEO until the recruitment process for the permanent position has been finalised.
- Council endorsed the Selection Committee – Chief Executive Recruitment to shortlist two suitable executive recruitment agencies for presentation to Council.
- The two shortlisted agencies presented to Council on 18 August 2015

Cr Harwood moved, Cr Richards seconded -

That in exercise of the powers conferred by sections 86 & 87 of the Local Government Act 1989 ("the Act"), Council resolves that McArthur be appointed to conduct the Chief Executive Officer recruitment for the City of Greater Geelong.

Carried.

Background

A recruitment process for a new Chief Executive Officer was initiated following the resignation of the former CEO, Dr Gillian Miles.

This report addresses the appointment of an Executive Recruitment Agency to assist Council.

Discussion

It is proposed that an Executive Recruitment Agency be appointed to conduct the advertising, search, assessment, shortlist, and interview process on behalf of Council.

The appointed agency will work with the selection committee in accordance with the Terms of Reference for the Selection Committee - Chief Executive. The Committee will report back to the Council at appropriate intervals during the recruitment process to advise the Council on progress.

Environmental Implications

There are no environmental implications associated with this report.

Financial Implications

Anticipated costs for the recruitment process including consultancy, advertising and other costs are estimated to be in the order of \$40,000 to \$60,000. These costs will be reported as projection changes in 2015-2016 financial management reports.

Policy/Legal/Statutory Implications

There are some specific requirements in the Local Government Act relative to the appointment of a Chief Executive.

- A Council must appoint a natural person to be its Chief Executive Officer.
- The Chief Executive Officer is a member of Council Staff.
- A Council may only appoint a person to be its Chief Executive Officer after it has invited applications for the position in a notice in a newspaper circulating generally throughout Victoria and has considered all applications received by it that comply with the conditions specified in the notice.

While the appointment is to be made by the Council, a Committee may be appointed in accordance with section 86 and 87 of the Local Government Act 1989 with delegated powers to undertake designated steps in the recruitment process.

Alignment to City Plan

The Manager Organisation Development, and the selected Recruitment Consultant, will ensure the recruitment brief reflects the strategic initiatives of the City Plan.

Officer Direct or Indirect Interest

There is no officer direct or indirect conflict of interest.

Risk Assessment

A professional approach to the recruitment will minimise risk. It is important that attendance at meetings of the Committee be consistent. Unless committee members can attend all interviews they should not participate in interviews at all.

Social Considerations

There are no known social considerations.

Human Rights Charter

Human Rights Charter has been considered and no impacts have been identified.

Consultation and Communication

At the appropriate time the vacancy will be publicly advertised. It is imperative that information regarding candidates remain strictly confidential throughout the process.

ASSEMBLY OF COUNCILLORS RECORD

Portfolio: Governance – Cr Lyons (Mayor)
Source: Strategy & Performance
General Manager: Dean Frost

Summary

- Section 80A (2) of the Local Government Act 1989 requires the record of an Assembly of Councillors be reported to the next practicable Ordinary Meeting of Council.
- A record of Assembly of Councillors meeting(s) is attached as an Appendix to this report.

Cr Ansett moved, Cr Fisher seconded -

That the information be received.

Carried.

RECORD OF ASSEMBLIES OF COUNCILLORS
(Council Meeting 25 August 2015)

Assembly Details	Councillor Attendees	Officer Attendees	Agenda Items	Conflict of Interest Disclosures
Graffiti Reference Group 11 August 2015	Cr Farrell	W Tieppo (GM) J Wager (CO ORD) H Manz (CO ORD) M McKenzie (OFF) T Brady (OFF) S Singline (OFF)	- Audit Update - Budget - Police and Court Report - Graffiti Team Leader Report - Department of Corrections Report	Nil.
Councillor Briefing 18 August 2015	Crs Ansett, Ellis, Fisher, Farrell, Harwood, Heagney, E Kontelj, Lyons, Macdonald, Nelson, Richards	K Spiller (INT/CEO) P Bettess (GM) W Tieppo (GM) D Frost (GM) J McMahon (INT/GM) S Sodomaco (ACT/GM) M Kelly (MGR) F Hemingway (MGR) P Jane (MGR) A Paterson (Exec Officer – Mayor) R Bourke (CO ORD)	<i>Items Discussed:</i> - Presentation – Mike Kelly – Financials - Local Government Rates Capping and Variation Framework Review July 2015 2015-2016 Budget Amendments - Simonds Stadium Stage 4 Development - Mineral Spa and Wellness Centre – Completion of Feasibility Study Update - Sport & Recreation Infrastructure – Confirmation of Election Commitments - Town Centre Decorative Street Lighting Project <i>Items Not Discussed:</i> - City Plan 2013-2017 Progress Report to June 2015 - Digital Geelong Implementation Plan - Annual Financial Report for Year Ended 30 June 2015 - Leopold Land Capability & Bay Access Report - Future Proofing Geelong Program – Low Carbon Growth Plan for Geelong 2015 Update and Impact Statement 2011-2014 - Development Contribution Plans – Annual Report 2014-2015 - Amendment C315 Rezoning Reformed Theological College and Christian College, 125-135 Pigdons Road, Waurn Ponds – Adoption of Amendment	- Cr Heagney declared an interest in the Town Centre Decorative Street Lighting Project and left the room prior to discussion. - Cr E Kontelj declared an interest in the Town Centre Decorative Street Lighting Project and left the room prior to discussion.

PLANNING DELEGATIONS

Portfolio:	Planning - Cr Heagney
Source:	Planning & Tourism - City Development
General Manager:	Peter Bettess
Index Reference:	Delegation

Summary

- Section 98 of the Local Government Act 1989 and section 188 of the Planning and Environment Act 1987 empower Council to delegate its powers, duties and functions under relevant legislation to members of Council staff.
- Council may also delegate to committees comprising Councillors and staff or a combination of both, pursuant to sections 86 and 87 of the Local Government Act and section 188 of the Planning and Environment Act.
- At its meeting on 13 March 2007 Council established a Planning Committee and a Development Hearings Panel with delegated powers to determine upon any development applications which have been the subject of an objection or in circumstances where officers have recommended refusal of the application.
- At its meeting on 23 September 2008 Council adopted a recommendation to allow Officers (restricted to Manager, Coordinator and Team Leader level) the ability to consider and approve applications with five or less objections.
- The appendix to this report contains a schedule of all applications determined under these delegations.

Cr Fisher moved, Cr Ansett seconded -

That the information be received.

Carried.

Planning Decisions Report - July 2015

App Number	Location	Application Type	Decision Date	Description	Authority Description
10/2006	402-404 Bellarine Highway, MOOLAP VIC 3224	Use and Development of Retirement Village, Aged care facility, associated recreation facilities, including the retention of a nine (9) hole golf course and waiver of bicycle parking	15/7/2015	Extended Planning Permit	Delegated Authority
	402-404 Bellarine Highway, MOOLAP VIC 3224	Use and Development of Retirement Village, Aged care facility, associated recreation facilities, including the retention of a nine (9) hole golf course and waiver of bicycle parking	22/7/2015	Extended Planning Permit	Delegated Authority
102/2013/C	300-400 Broderick Road, LARA VIC 3212	Partial Use and Development of land for Materials Recycling, Reduction in the Car Parking Requirement and Display of Business Identification and Direction Signage for the limited purpose of implementing an enforcement order dated 30 May 2015 under the Planning and Environment Act 1987 in VCAT Proceeding P395/2015 (Enforcement Order)	6/7/2015	Amended - Permit Issued - VCAT	VCAT
1341/2014	13 Buckley Falls Road, HIGHTON VIC 3216	Construction of Second Dwelling and Two Lot Subdivision	16/7/2015	Permit Issued - VCAT	VCAT
227/2012	795 Bacchus Marsh Road, ANAKIE VIC 3213	Two Lot Re-Subdivision, Use and Development of a Dwelling On a Lot Less than 40 Hectares and Removal of Native Vegetation	3/7/2015	Extended Planning Permit	Delegated Authority
261/2015	82B Orton Street, OCEAN GROVE VIC 3226	Construction of a Dwelling greater than 7.5m in Height	3/7/2015	NOD - Planning Permit	Development Hearings Panel
	82B Orton Street, OCEAN GROVE VIC 3226	Construction of a Dwelling greater than 7.5m in Height	29/7/2015	No Appeal Lodged Permit Issued	Development Hearings Panel

879/2014	85 Mill Road, LARA VIC 3212	Use of Land for a Helicopter Landing Site	3/7/2015	NOD - Planning Permit	Development Hearings Panel
923/2014	5 Cogens Place, GEELONG VIC 3220	Demolition of Existing Dwelling and Construction of New Dwelling, Demolition of Front Fence and Construction of New Front Fence, and Reduction of Car Parking	3/7/2015	Refusal to Grant a Planning Permit	Development Hearings Panel
1452/2014	13 Kestrel Place, OCEAN GROVE VIC 3226	Construction of Second Dwelling and Two (2) Lot Subdivision	30-Jul-2015	NOD - Delegate	Objectors 3
155/2015	44 Garden Street, GEELONG VIC 3220	Buildings and Works for the Demolition of Outbuildings and Fence, Partial Demolition and Additions to Existing Dwelling, Construction of a Second Dwelling, and a Two (2) Lot Subdivision	16-Jul-2015	NOD - Delegate	Objectors 2
1613/2014	51 Bostock Avenue, MANIFOLD HEIGHTS VIC 3218	Construction of Three (3) Dwellings and a Three (3) Lot Subdivision	8-Jul-2015	NOD - Delegate	Objectors 4
218/2015	51 Francis Street, BELMONT VIC 3216	Development of the Land for Two Dwellings	2-Jul-2015	NOD - Delegate	Objectors 1
29/2015	8-10 Carissa Mews, BELL PARK VIC 3215	Removal of Restriction (ref: Lot 70 PS504493P, Construction of Two Dwellings and Two Lot Subdivision.	15-Jul-2015	NOD - Delegate	
359/2015	12 Ballater Avenue, NEWTOWN VIC 3220	Development of Two (2) Dwellings and Two (2) Lot Subdivision	2-Jul-2015	NOD - Delegate	Objectors 3
364/2015	238 Kilgour Street, EAST GEELONG VIC 3219	Construction of Additional Dwelling, Alterations to Existing Dwelling and a 2 Lot Subdivision	28-Jul-2015	NOD - Delegate	Objectors 2
374/2015	1/50 Orton Street, OCEAN GROVE VIC 3226	Construction of Dwelling over 7.5 Metres in Height	29-Jul-2015	NOD - Delegate	Objectors 2

462/2015	31 Clarence Street, GEELONG WEST VIC 3218	Buildings and Works Associated with Partial Demolition including Front Fence, a Chimney and Outbuildings along with an Extension and Additions including a Front Fence, Pool, Deck and Garage	28-Jul-2015	NOD - Delegate	Objectors 2
588/2015	26 Collins Street, ST ALBANS PARK VIC 3219	Buildings and Works for the Construction of a Second Dwelling	29-Jul-2015	NOD - Delegate	Objectors 1

RESIGNATION OF JENNY McMAHON

The Mayor acknowledged the resignation and excellent contribution to Council over the past five years of Jenny McMahon General Manager Community Services and more recently as the Interim General Manager City Services and Interim General Manager Projects, Recreation and Central Geelong and wished her the very best in her future career.

CLOSE OF MEETING

As there was no further business the meeting closed at 9.17pm. Tuesday, 25 August 2015.

Signed: _____
Chairperson

Date of Confirmation: _____